For Paperwork Reduction Act Notice, see the separate instructions.

Department of the

Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

DLN: 93493196034140 OMB No. 1545-0047

2018

Open to Public Inspection

		nue Service									
A F	or th	e 2019 ca	alendar year, or tax year begin	ning 07-01	-2018 , and end	ing 06-3	0-2019				
		pplicable:	C Name of organization NORTHEASTERN UNIVERSITY					D Employ	er identif	ication number	
	ame ch	change ange	% THOMAS NEDELL					04-1679	9980		
	itial ret	-	Doing business as								
		n/terminated	Number and street (or D.O. hov if you	بناماه همه ما اند	avad ta atwaat addwaaa') Deem (su	ita	E Telephon	e number		
		d return on pending	Number and street (or P.O. box if ma 360 HUNTINGTON AVENUE	all is not deliv	ered to street address,) Room/su	ite	(617) 3	73-5947		
	-pirode.	on ponumg	City or town, state or province, coun	try, and ZIP o	or foreign postal code			(017) 3	75 5547		
			BOSTON, MA 02115					G Gross re	ceipts \$ 2,	.316,560,669	
			F Name and address of principal	officer:			H(a) Is this	a group re	turn for		
			Joseph E Aoun 360 Huntington Ave				suboro	dinates?		□Yes ☑No	
			Boston, MA 02115				H(b) Are al includ		es	☐ Yes ☐No	
I Ta	ax-exer	mpt status:	☑ 501(c)(3) □ 501(c)() ◄ (i	insert no.)	4947(a)(1) or	☐ 527			ist. (see	instructions)	
J W	/ebsit	te:► www	w.neu.edu				H(c) Group	exemption	number	•	
K For	m of o	rganization:	Corporation Trust Associ	ciation \square O	ther >		L Year of forma	tion: 1898	M State MA	of legal domicile:	
		C									
P	art I	Sumi	mary scribe the organization's mission or	most signif	ficant activities:						
a)		SEE SCHE		most signii	incant activities.						
Š	-										
E	-										
Governance	2	Check thi	s box $\blacktriangleright \Box$ if the organization disc	continued it	s operations or disp	osed of m	nore than 25%	of its net a	ssets.		
	3	Number o	of voting members of the governing	g body (Par	t VI, line 1a)				3	38	
20 ⊘	4	Number o	of independent voting members of	the governi	ng body (Part VI, lir	ne 1b) .			4	37	
Æ	1		nber of individuals employed in cal		•	•		•	5	18,100	
Activities &	1	Total num	•	6	1,000						
٩			elated business revenue from Part						7a	1,157,456	
	Ь	Net unrel	ated business taxable income from	1 Form 990-	T, line 34				7b		
		Contribut	ions and grants (Bort VIII line 1h)				Pric	or Year	200	Current Year	
₹	1		ions and grants (Part VIII, line 1h) service revenue (Part VIII, line 2g)			•		180,241,0		245,788,000	
Ravenue	1	-	nt income (Part VIII, column (A), li	1,428,871,6 72,716,6		1,525,796,002 47,452,113					
ã	1		renue (Part VIII, column (A), lines 5			•		9,609,5	_	9,556,247	
	1		enue—add lines 8 through 11 (mus		· · · · · · · · · · · · · · · · · · ·	ine 12)		1,691,438,9		1,828,592,362	
	+		nd similar amounts paid (Part IX, co					361,098,1		384,389,456	
			paid to or for members (Part IX, co		•			· · ·	0	0	
ç		Salaries,	321	698,200,632							
nse	16a	Professio	nal fundraising fees (Part IX, colum	nn (A), line	11e)				0	0	
Expenses	Ь	Total fundr	raising expenses (Part IX, column (D), li	ine 25) ▶ 26,3	356,806						
Ĭ	17	Other exp	penses (Part IX, column (A), lines 1	 l1a-11d, 11	Lf-24e)			519,494,7	751	1 541,286,01:	
	18	Total exp	enses. Add lines 13–17 (must equa	al Part IX, co	olumn (A), line 25)			1,536,933,7	716	1,623,876,099	
	19	Revenue	less expenses. Subtract line 18 fro	m line 12				154,505,1	191	204,716,263	
£ 6							Beginning	of Current Y	ear	End of Year	
Net Assets or Fund Balances	20	Total acc	ets (Part X, line 16)					2,991,273,0	200	3,421,451,000	
ASS d B	1		ilities (Part X, line 26)			•		1,197,284,0	_	1,397,494,000	
SE SE	1		s or fund balances. Subtract line 2					1,793,989,0	_	2,023,957,000	
	art II		ature Block	.1 110111 11110	20 1 1 1	•		1,, 55,565,0	, , ,	2,023,337,000	
Unde	r pena	alties of pe	erjury, I declare that I have exami								
	rledge knowle		f, it is true, correct, and complete.	Declaration	n of preparer (other	than offic	er) is based o	n all informa	ation of v	which preparer has	
arry r	CHOWIC	I.									
		******	re of officer				2020 Date	0-07-02			
Sigr		Signatt	die of officer				Date	=			
Her	e		S NEDELL SVP FINANCE & TREAS r print name and title								
		17	rint/Type preparer's name	Preparer's	signature	In	ate		PTIN		
Da:	ч		imy type preparer a name	Treparer 5	organical C		020-06- 1 6 Che	ck 🗀 if F	200641463	3	
Pai Dro	u pare	ar Fi	irm's name PricewaterhouseCooper	s LLP				employed n's EIN			
	Pare On	ة المارة	<u> </u>								
Jac	<i>,</i> OII	'' y Fi	irm's address ▶ 101 SEAPORT BLVD SUI	LIE 500			Pho	ne no. (617) !	530-5000		
			BOSTON, MA 02210								
May	the IR	S discuss	this return with the preparer show	n above? (s	see instructions) .				☑ γ	′es 🗌 No	

Cat. No. 11282Y

Form 990 (2018)

Check if Sch	t of Program Serv edule O contains a res organization's mission	•	hments		
Briefly describe the		ponse or note to a			
Briefly describe the			any line in this Part III .		🗹
CHEDULE O.			,		
Did the organization	undertake any signifi	cant program ser	vices during the year wi	hich were not listed on	
the prior Form 990 o	or 990-EZ?				☐ Yes ☑ No
If "Yes," describe th	ese new services on S	chedule O.			
Did the organization	cease conducting, or	make significant	changes in how it condu	ucts, any program	
services?					☐ Yes ☑ No
If "Yes," describe th	ese changes on Sched	ule O.			
Section 501(c)(3) aı	nd 501(c)(4) organiza	ions are required	to report the amount of		
(Code:) (Expenses \$	472,495,000	including grants of \$	0) (Revenue \$	1,374,128,002)
See Additional Data					
(Code:) (Expenses \$	352,627,801	including grants of \$	352,627,801) (Revenue \$	0)
See Additional Data					
(Code:) (Expenses \$	132,639,000	including grants of \$	0) (Revenue \$	151,668,000)
See Additional Data					
Other program serv	ices (Describe in Sche	dule O.)			
(Expenses \$	515,297,030 in	cluding grants of	\$ 31,761,6	555) (Revenue \$	0)
Total program ser	vice expenses ▶	1,473,058,8	31		
	the prior Form 990 of "Yes," describe the Did the organization services?	the prior Form 990 or 990-EZ?	the prior Form 990 or 990-EZ?	the prior Form 990 or 990-EZ?	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as more services and 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to othe expenses, and revenue, if any, for each program service reported. If "Yes," describe these changes on Schedule O. Describe the organization's program services, as more service largest program services, as more ser

Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Yes 2 Yes Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆 . . . Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates Nο 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? 4 Yes Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? 5 Nο Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? Nο 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, Νo 7 the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets? Nο R Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation Nο 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, 10 Yes If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? Yes 11a b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total Yes 11b assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🕏 c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its No 11c total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 💆 d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported Nο 11d in Part X, line 16? If "Yes," complete Schedule D, Part IX 🥞 e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏 11e Yes Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses 11f Yes the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🥦 12a Did the organization obtain separate, independent audited financial statements for the tax year? 12a No b Was the organization included in consolidated, independent audited financial statements for the tax year? **12**b Yes If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 Yes 14a Did the organization maintain an office, employees, or agents outside of the United States? . . . 14a Yes Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments 14b Yes valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any Yes 15 foreign organization? If "Yes," complete Schedule F, Parts II and IV 🖠 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to Yes 16 or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, No 17 column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, 18 Yes Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," 19 Nο 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . 20a No b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic Yes 21 government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, Yes column (A), line 2? If "Yes," complete Schedule I, Parts I and III

m s	990 (2018)			Page
Part	Checklist of Required Schedules (continued)			
			Yes	No
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
ı	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,	28b	Yes	
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🛸	29	Yes	
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
1	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
ari	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	• ;		<u> </u>
_	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 30,981		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 30,981			

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

1c

4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a Yes financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . b If "Yes," enter the name of the foreign country: ►CA , UK See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Nο

5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5h If "Yes," to line 5a or 5b, did the organization file Form 8886-T? 5c 6a solicit any contributions that were not tax deductible as charitable contributions?

Nο 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization Nο If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services 7a Yes

If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Yes Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file 7c No **d** If "Yes," indicate the number of Forms 8282 filed during the year 7d e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e No

7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . No If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during 8

9a Did the sponsoring organization make any taxable distributions under section 4966? . . . 9a **b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . 9h Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 . . . 10a 10b

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities a Gross income from members or shareholders 11a **b** Gross income from other sources (Do not net amounts due or paid to other sources

11 Section 501(c)(12) organizations. Enter: against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a **b** If "Yes," enter the amount of tax-exempt interest received or accrued during the year. 12b

Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state?

Note. See the instructions for additional information the organization must report on Schedule O. 13a Enter the amount of reserves the organization is required to maintain by the states in 13b which the organization is licensed to issue qualified health plans

c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a No **b** If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O. 14b

15

Nο

Form 990 (2018)

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

-01111	990 (2	018)					Page
Pai	t VI	Governance, Management, and Disclosure For each "Yes" response to lines 2 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Sched Check if Schedule O contains a response or note to any line in this Part VI			" resp	onse to	lines V
Se	ction	A. Governing Body and Management					
						Yes	No
1a	Enter	the number of voting members of the governing body at the end of the tax year	1a	38			
	body,	e are material differences in voting rights among members of the governing or if the governing body delegated broad authority to an executive committee or r committee, explain in Schedule O.			•		
b	Enter	the number of voting members included in line 1a, above, who are independent	1b	37			
2		ny officer, director, trustee, or key employee have a family relationship or a busine , director, trustee, or key employee?	ss rela	tionship with any other	2	Yes	
3		e organization delegate control over management duties customarily performed by cers, directors or trustees, or key employees to a management company or other			3		No
4	Did th	e organization make any significant changes to its governing documents since the	prior F	Form 990 was filed? .	4	Yes	
5	Did th	e organization become aware during the year of a significant diversion of the orga	nizatio	n's assets? .	5		No
6	Did th	e organization have members or stockholders?			6		No
7a		e organization have members, stockholders, or other persons who had the power pers of the governing body?	to elec	t or appoint one or more	7a		No
b		ny governance decisions of the organization reserved to (or subject to approval by) ns other than the governing body?	mem	bers, stockholders, or	7b		No
8		e organization contemporaneously document the meetings held or written actions llowing:	undert	aken during the year by			
а	The g	overning body?			8a	Yes	
b	Each o	committee with authority to act on behalf of the governing body?			8 b	Yes	
9		re any officer, director, trustee, or key employee listed in Part VII, Section A, who dization's mailing address? <i>If "Yes," provide the names and addresses in Schedule</i> C		be reached at the	9		No
Se	ction	B. Policies (This Section B requests information about policies not requ	ired b	y the Internal Revenue	e Code	e.)	
						Yes	No
		e organization have local chapters, branches, or affiliates?			10a		No
b		s," did the organization have written policies and procedures governing the activitie ranches to ensure their operations are consistent with the organization's exempt p			10b		
11a	Has the form?	ne organization provided a complete copy of this Form 990 to all members of its go	vernin	g body before filing the	11a	Yes	
b	Descr	be in Schedule O the process, if any, used by the organization to review this Form	990.				
12a	Did th	e organization have a written conflict of interest policy? If "No," go to line 13 .			12a	Yes	
b		officers, directors, or trustees, and key employees required to disclose annually in ts?	erests	that could give rise to	12b	Yes	
С		e organization regularly and consistently monitor and enforce compliance with the ule O how this was done	policy •	? If "Yes," describe in	12c	Yes	
13	Did th	e organization have a written whistleblower policy?	•		13	Yes	
14	Did th	e organization have a written document retention and destruction policy?			14	Yes	
15		e process for determining compensation of the following persons include a review ns, comparability data, and contemporaneous substantiation of the deliberation an					
а	The o	ganization's CEO, Executive Director, or top management official			15a	Yes	
b	Other	officers or key employees of the organization			15b	Yes	
	If "Ye	" to line 15a or 15b, describe the process in Schedule O (see instructions).					
16a		e organization invest in, contribute assets to, or participate in a joint venture or si e entity during the year?	milar a	errangement with a	16a	Yes	
b	in joir	s," did the organization follow a written policy or procedure requiring the organizat t venture arrangements under applicable federal tax law, and take steps to safegu with respect to such arrangements?	ard th				
			-		16b	Yes	
<u>Se</u> 17		C. Disclosure e States with which a copy of this Form 990 is required to be filed▶					
1/		<u>CO , MD , </u>		II, NH, NY, OH, OR, SO	C, WI		
18	only)	n 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), savailable for public inspection. Indicate how you made these available. Check all the	nat app	oly.			
		wn website \square Another's website $ ot ot ot other (explain in Sot)$		•			
19	policy	be in Schedule O whether (and if so, how) the organization made its governing do, and financial statements available to the public during the tax year.		,			
20		the name, address, and telephone number of the person who possesses the organ MAS NEDELL 360 HUNTINGTON AVE BOSTON, MA 02115 (617) 373-5374	ization	's books and records:			

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, Part VII and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax

year. • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. • List all of the organization's current key employees, if any. See instructions for definition of "key employee."

- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the
- organization and any related organizations. • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) (B) (C) (D) (F) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person amount of other compensation compensation week (list is both an officer and a from the from related compensation organization (Wany hours director/trustee) organizations from the for related 2/1099-MISC) (W- 2/1099organization and Former Highest compensatemployee Individual trustee or director Officer organizations (ey employee MISC) related Institutional below dotted organizations line) Trustee See Additional Data Table

Part VII

Yes

Νo

(C)

Compensation

23,404,756

17,555,712

16,121,204

14,115,661

10,783,208

Form 990 (2018)

5

Description of services

FOOD SERVICES

CONSTRUCTION

CONSTRUCTION

FACILITY SVCS

EDUCATIONAL SERVICES

(A) Name and Title	(B) Average hours per week (list any hours	than c	ne b	ox, ι ın of	t che unles ficer	and a	on	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (\)	N-	Estima amount o compens from t	ated f other sation the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)		organizati relati organiza	ed
See Additional Data Table												
-										\top		
-										\top		
1b Sub-Total						<u> </u>				T -		
c Total from continuation sheets to P						•		11,673,282		0		1,734,290
d Total (add lines 1b and 1c) Total number of individuals (including						a) who	rece	, ,		<u> </u>		1,/34,290
of reportable compensation from the			C IISU	cu a	DOVE	=) WIIO	1600	erved more than \$10	30,000			
									-		Yes	No
3 Did the organization list any former line 1a? If "Yes," complete Schedule			ee, k	ey e •	mplo •	oyee, d	or hi	ghest compensated	employee on	3	Yes	
4 For any individual listed on line 1a, is	the sum of rep	ortable (the	3	162	
organization and related organization	s greater than \$	150,00	0? <i>If</i>	"Yes	s," co	omplet	e Sc	hedule J for such				

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation

from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person .

1

COMPASS GROUP,

145 Spring Street EVERETT, MA 02149 Gilbane Building Company,

7 Jackson Walkway PROVIDENCE, RI 029033623 ABM Industry Groups LLC,

5601 GREEN VALLÉY DR BLOOMINGTON, MN 55437

PO Box 1534 NEW YORK, NY 10008 NCS PEARSON INC,

PO BOX 91337 CHICAGO, IL 606931337 Bond Brothers Inc,

Section B. Independent Contractors

compensation from the organization ▶ 337

Name and business address

Part		Statement of	Revenue										ray	
		Check if Schedul	le O contains	a resp	onse or r	note to any	line in th	nis Part VIII					\square]
								A) evenue	e: fu	(B) lated or xempt inction	b	(C) Inrelated Jusiness revenue	(D) Revenue excluded from tax under section	
	1	a Federated campaig	ns	1a					re	venue			512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts		b Membership dues		1b										
ora nou		c Fundraising events		1c		196,592								
Contributions, Gifts, Grants and Other Similar Amounts		d Related organizatio		1d	<u> </u> 									
Gift		e Government grants (co		1e	 13	32,762,884								
im.		f All other contributions		l re										
tior sr S		and similar amounts n	ot included	1f	11	12,828,524								
育		g Noncash contribution	ons included											
들을			JIIS IIICIAACA	7,	115,727									
ತ್ತ		h Total. Add lines 1a	-1f			. •	24	45,788,000						
an a						Business	Code							
Service Revenue	28	a TUITION,RM BD,FEES					900099	1,520,1	54,989	1,520,154	1,989			
eve Yeve	Ŀ	PARKING					812930	2,6	75,879			2,335,6	50 340,	,229
Se F		FOOD SERVICE					900099	2,9	65,134				2,965,	,134
er vi		_					300033							
٦. چ		d ————————————————————————————————————												
grar	f	e ————————————————————————————————————	rvice revenue											
P		, -				1,525,	796,002							
		JTotal. Add lines 2a-2			<u> </u>		1				1		<u> </u>	
		Investment income (i similar amounts) .			interest,	and other	,	27,890,26				-1,494,285	29,384,	,545
	4	Income from investment	ent of tax-exe	mpt b	ond prod	ceeds Þ	•	17,740					17,	,740
Program	5	Royalties				. •	•	906,28	5				906,	,285
			(i) Rea	l	(ii) l	Personal								
	62	a Gross rents	11.0	56,190	1									
	ı	b Less: rental expenses		49,733	<u> </u>									
	•	 Rental income or (loss) 	8,4	06,457	7	+	0							
	•	d Net rental income o	r (loss)				-	8,406,458	3				8,406,	,458
			(i) Securit	ies	(ii)) Other								
	72	a Gross amount from sales of	504.7	12,135										
		assets other than inventory	304,7	12,133										
		b Less: cost or other basis and	485,1	.68,022	!									
		sales expenses C Gain or (loss)	19,5	644,113	;		1							
		d Net gain or (loss) .				•	1	19,544,113	3				19,544,	,113
	88	a Gross income from f				-								
ne		(not including \$ contributions reporte	196,592 ed on line 1c)											
_e⊢		See Part IV, line 18				77,965								
Other Revenue	ı	b Less: direct expense	s	b		150,552								
er		c Net income or (loss)			ents .	• •	_	-72,58	7				-72,	,587
Oth	98	Gross income from g See Part IV, line 19	jaming activiti	es.										
				а		0								
	ı	b Less: direct expense	s	b		0								
	•	c Net income or (loss)	from gaming	activit	ties .	. •		(
	10	aGross sales of invent returns and allowand												
		recurre una une mana		a		0								
	ı	b Less: cost of goods s	sold	b)	0								
		c Net income or (loss)	from sales of	inven	tory .	. •		(
		Miscellaneous			Busin	ess Code								
	11	1aCONFERENCE CENT	ERS/ARENA			53200	0	45,81	7			45,817		
	ı	b ADVERTISING/SPOR	RTS INCOME			90009	9	32,930	ס			32,930		
	•	FEE FOR SERVICE IN	NCOME			90009	9	237,34	4			237,344		
	•	d All other revenue .												
	•	e Total. Add lines 11a	-11d			>		316,09	1					
	12	2 Total revenue. See	Instructions.					,828,592,362		1,520,154,989		1,157,456	61,491,	017
							<u>_</u>	,020,092,36.	-1	1,520,134,989	1	1,137,436	Form 990 (20	

Form 990 (2018)				Page 10
Part IX Statement of Functional Expenses				
Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all cc	olumns. All other orga	nizations must comp	lete column (A).	_
Check if Schedule O contains a response or note to any	line in this Part IX .	<u> </u>		<u> U</u>
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	30,497,193	30,497,193		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	352,627,801	352,627,801		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.	1,264,462	1,264,462		
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	11,733,440	3,129,408	7,283,584	1,320,448
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	1,008,867	1,008,867		
7 Other salaries and wages	554,822,202	503,361,268	38,587,803	12,873,131
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	33,656,412	30,094,577	2,819,541	742,294
9 Other employee benefits	63,730,458	56,985,907	5,338,972	1,405,579
10 Payroll taxes	33,249,253	29,730,508	2,785,431	733,314
11 Fees for services (non-employees):				
a Management	633,787	633,787		
b Legal	4,421,459	2,283	4,419,176	
c Accounting	427,030		427,030	
d Lobbying	206,810	196,640	10,170	
e Professional fundraising services. See Part IV, line 17	0			
f Investment management fees	2,010,910		2,010,910	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	17,987,134	17,952,843	33,931	360
12 Advertising and promotion	12,170,662	6,289,557	5,852,178	28,927
13 Office expenses	42,288,740	36,025,281	4,641,292	1,622,167
14 Information technology	48,634,529	33,267,827	15,366,702	
15 Royalties	168,446	168,446		
16 Occupancy	79,806,554	75,859,954	3,452,161	494,439
17 Travel	28,455,149	26,633,110	1,084,668	737,371
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .	0			

4,181,423

38,574,954

3,130,156

40,105,549

21,480,436

27,105,395

15,275,756

84,049,320

1,623,876,099

0 70,171,812 3,782,584

36,695,139

57,049,380

1,197,474

33,252,306

21,141,611

26,405,030

11,952,345

75,853,243

1,473,058,831

367,811

1,327,842

9,269,274

1,932,682

6,410,064

249,101

475,498

3,009,327

7,305,314

124,460,462

31,028

551,973

3,853,158

443,179

89,724

224,867

314,084

890,763

26,356,806

Form 990 (2018)

19 Conferences, conventions, and meetings

22 Depreciation, depletion, and amortization .

24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

21 Payments to affiliates . . .

expenses on Schedule O.)

c MEAL PLAN AND FOOD COST

d PUB, BOOKS, & SUBSCRIPTIONS

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).

20 Interest . .

23 Insurance .

a CONSULTANTS

e All other expenses

b EQUIPMENT

Forn	n 990	(2018)					Page 11	
Р	art X	Balance Sheet						
		Check if Schedule O contains a response or not	e to ar	y line in this Part IX			🗆	
					(A) Beginning of year		(B) End of year	
	1	Cash-non-interest-bearing		•	71,550,000	1	18,970,000	
	2	Savings and temporary cash investments .		[167,839,000	319,233,000		
	3	Pledges and grants receivable, net			88,264,000	103,653,000		
	4	Accounts receivable, net		[56,489,000	4	87,927,000	
its	5	Loans and other receivables from current and for trustees, key employees, and highest compensary Part II of Schedule L	nployees. Complete	0	5	0		
	7	Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organizations valuntary employees' beneficiary organizations Part II of Schedule L	(c)(3)(B), and of section 501(c)(9) structions) Complete	30,023,000	6	25,520,000		
ssets	8	Inventories for sale or use			0	8	0	
A	9	Prepaid expenses and deferred charges			11,621,000	9	15,662,000	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	2,372,890,000				
	ь	Less: accumulated depreciation	10b	829,224,000	1,431,637,000	10 c	1,543,666,000	
	11	Investments—publicly traded securities .		628,106,545	11	701,025,000		
	12	Investments—other securities. See Part IV, line	[485,063,455	12	572,043,000		
	13	Investments—program-related. See Part IV, line	e 11 .		0 :		0	
	14	Intangible assets		[0	
	15	Other assets. See Part IV, line 11		[20,680,000	15	33,752,000	

2.991.273.000

184,384,000

5.949.000

63.630.000

705,304,000

146,740,000

90.958.000

1.197.284.000

1.279.216.000

270,095,000

244.678.000

319,000

16

17

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27

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29

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31 32 3.421.451.000

194,523,000

193.038.000

688.839.000

209,065,000

102.700.000

1.397.494.000

1.427.755.000

292,981,000

303.221.000

125,000

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9.204.000

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Liabilities 22

Fund Balances

Assets or 30

Net

Total assets. Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability. Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons. Complete Part II of Schedule L .

and other liabilities not included on lines 17 - 24).

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > \quad \text{and complete lines 30 through 34.}

Capital stock or trust principal, or current funds . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Grants payable . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Unrestricted net assets

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a

3b

Yes

Yes (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version:

EIN: 04-1679980 Name: NORTHEASTERN UNIVERSITY

Form 990 (2018)

LAW.

Form 990, Part III, Line 4a: Instruction NORTHEASTERN ENABLES 39.176 STUDENTS TO FULFILL THEIR EDUCATIONAL GOALS BY PROVIDING TEACHING AND ADVISING THAT RESULT IN THE GRANTING OF ASSOCIATE, BACHELOR, MASTER AND DOCTORAL DEGREES IN A VARIETY OF ACADEMIC DISCIPLINES. THE UNIVERSITY'S ACADEMIC AREA CONSISTS OF THE BOUVE COLLEGE OF HEALTH SCIENCE, COLLEGE OF ARTS, MEDIA AND DESIGN, D'AMORE-MCKIM SCHOOL OF BUSINESS, COLLEGE OF COMPUTER AND INFORMATION

SCIENCE, COLLEGE OF ENGINEERING, COLLEGE OF PROFESSIONAL STUDIES, COLLEGE OF SCIENCE, COLLEGE OF SOCIAL SCIENCES AND HUMANITIES, AND SCHOOL OF

Form 990, Part III, Line 4b: Student financial aid Northeastern awards grants and scholarships to students from several sources: federal and state governments, institutionally-funded and

can help make a Northeastern education affordable.

endowment/donor funded. The Office of Student Financial Services administers financial aid and is committed to working with students to identify financial aid options that

Form 990, Part III, Line 4c: Auxiliary enterprises Northeastern provides student housing in 33 residential buildings and operates conference centers mainly used for University events.

(A) (E) (B) (C) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other person is both an officer week (list from related from the compensation

	any hours	and	a dir	ecto	r/trıد	ustee)	+	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	organizations (W- 2/1099- MISC) 0	organization and related organizations
Joseph E Aoun President/Trustee	40.0	Х		х				1,264,732	0	370,112
Barbara Alleyne Trustee	1.0	Х						0	0	0
Jeffrey S Bornstein Trustee	0.0	Х						0	0	0
Jeffrey J Clarke	1.0	Х						0	0	0

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Trustee

William J Conley

William J Cotter

Richard A D'Amore

Trustee

Trustee

Trustee

Trustee

Trustee

Trustee

Susan Deitch

Deborah Dunsire

Edmond J English

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation

	any hours)	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Spencer T Fung Trustee	0.0	×						0	0	0
Edward Galante Trustee	2.0	×						0	0	0
Sir Lucian Grainge CBE Trustee	1.0	Х						0	0	0
David House Trustee	0.0	Х						0	0	0

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Sir Lucian Grainge CBE	
Trustee	
David House	
Trustee	
William S Howard	
Tructaa	

Frances N Janis

Chaitanya Kanojia

Venetia Kontogouris

William A Lowell

Trustee

Trustee

Trustee

Trustee

Amin Khoury

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other person is both an officer week (list from related from the compensation

	any hours for related	and	a dir	ecto	r/tr	ustee))	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Katherine S McHugh	2.0	×						0	0	0
Trustee	0.0									_
Alan S McKim	2.0	Х						0	0	0
Trustee	0.0									
Todd M Manganaro	1.0	Х						0	0	0
Trustee	0.0									

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Trustee
Alan S McKim
Trustee
Todd M Manganaro
Trustee
Henry J Nasella

Trustee

Trustee

Trustee

Trustee

Trustee

Trustee

Trustee

Anita Nassar

James Pallotta

John V Pulichino

Marcy L Reed

Winslow L Sargeant

Jeannine P Sargent

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from related from the compensation

	any hours	and	a dir	ecto	r/tr	ustee)	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Ronald Sargent Trustee	0.0	Х						0	0	0
Seymour Sternberg	1.0	Х						0	0	0
Trustee	0.0									
Melpomeni Travlos	1.0								0	

,		Х			0	
Trustee	0.0	,,,				
Seymour Sternberg	1.0	v			0	
Trustee	0.0	^			0	
Melpomeni Travlos	1.0	X			0	
Trustee	0.0	^				
	1.0					

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and Independent Contractors

Trustee

Trustee

Michael J Zamkow

Philomena V Mantella

Diane N MacGillivray

SVP&CEO LIFELONG LEARN.NETWORK

SVP of University Advancement

Seymour Sternberg	1.0	v			,	0	
Trustee	0.0	<					
Melpomeni Travlos	1.0						
Trustee	0.0	Х			0	0	
Joseph M Tucci	1.0	V					
Trustee	0.0	Х					
	4.0						

Trustee	0.0						
Seymour Sternberg	1.0	Х			0	0	0
Trustee	0.0					-	
Melpomeni Travlos	1.0	Х			0	0	0
Trustee	0.0						
Joseph M Tucci Trustee	0.0	Х			0	0	0
Christopher A Viehbacher Trustee	0.0	Х			0	0	0
Christophe P Weber Trustee	0.0	Х			0	0	0
Arthur Zafiropoulo	1.0						

Trustee	0.0	Α.					•
Joseph M Tucci	1.0	v			0	0	0
Trustee	0.0	^					
Christopher A Viehbacher	1.0	V				0	
Trustee	0.0	X				0	U
Christophe P Weber	1.0						
Trustee	0.0	X				0	U

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107,478

157,185

730,624

767,082

(A) (E) (B) (C) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the compensation from related any hours and a director/trustee) organization organizations from the

and Independent Contractors

VP - Enrollment Management

DUNTON FAMILY DEANSHIP

DEAN - BOUV HEALTH SCIENCES

DEANCPS&LIFELONG LEARN.NETWORK

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Mary Loeffelholz

Raj Echambadi

Susan L Parish

	formulated and a director/diastee)								(14/ 2/4000	overnientien and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
Michael A Armini	40.0			x				481,745	0	95,553	
SVP - External Affairs	0.0			, ,				,			
Ralph C Martin II SVP and General Counsel	40.0			х				751,028	0	89,225	
- SVF and General Counsel	0.0										
Thomas Nedell SVP Finance and Treasurer	40.0			x				631,016	0	134,069	

			ΧI		1 /51,028	
SVP and General Counsel	0.0					
Thomas Nedell	40.0		x		631,016	
SVP Finance and Treasurer	0.0		^		031,010	
Jim Bean	40.0		х		786,138	
Provost & SVP Academic Affairs	0.0		^		760,138	
·	40.0					

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				ΙX			l	631,016	1 (1)	i
SVP Finance and Treasurer	0.0							001,010		
Jim Bean	40.0			ļ ,,				705 420		
Provost & SVP Academic Affairs	0.0			×				786,138	U	
Kenneth W Henderson	40.0			x				431,175	0	
	ı	1	1	. ^	1	ı	ı	1 751,175		i

SVF Fillance and Treasurer	0.0						
Jim Bean	40.0		\ \		706 120	0	44 200
Provost & SVP Academic Affairs	0.0		^		786,138	0	44,209
Kenneth W Henderson	40.0		v		431,175	0	58,836
SVP Learning and Chancellor	0.0		^		431,173	0	38,830
Nadine Aubry	40.0						

SVP Finance and Treasurer	0.0						
Jim Bean	40.0		~		786.138	0	44,209
Provost & SVP Academic Affairs	0.0		^		700,130	0	44,209
Kenneth W Henderson	40.0		Υ		431,175	0	58,836
SVP Learning and Chancellor	0.0		^		431,173		36,830
AL P. A. I	40.0						

Trovose & SVI Academie Artalis	0.0							
Kenneth W Henderson	40.0		\ \			431,175		58,836
SVP Learning and Chancellor	0.0		^			431,173	0	36,630
Nadine Aubry	40.0			x		526,221	0	60,214
Dean - College of Engineering				^		320,221	Ĭ	00,214

	0.0							
Nadine Aubry	40.0							
				Х		526,221	0	60,214
Dean - College of Engineering	0.0							
Sundar Kumarasamy	40.0							
	.			Х		330,541	0	58,678

Χ

Χ

Χ

389,428

592,483

404,329

0

0

0

40,338

58,338

58,005

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average hours per than one box, unless amount of other compensation compensation person is both an officer from the from related compensation

and Independent Contractors

Arthur Kramer

Hugh Courtney

Jack Reynolds

John LaBrie

Professor

PROFESSOR & DIRECTOR

ASSC.DEAN BOUV, DEAN&PROF PHA

PROFESSOR OF THE PRACTICE

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	any hours	and a director/trustee)						organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
Alexandros Makriyannis George D. Behrakis Chair	40.0					х		594,073	0	32,150	
William Coen Head Coach Men's Basketball	40.0					х		568,814	0	55,505	
Albert-Laszlo Barabasi Univ. Distinguished Professor	40.0					х		560,114	0	58,764	
Marc H Meyer ROBERT SHILLMAN PROFESSOR	40.0					х		578,878	0	64,615	
Arthur Kramer	40.0										

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Χ

539,950

232,598

268,776

243,537

39,142

54,888

54,669

42,317

0

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William Coen	40.0			v	568,814	0	
Head Coach Men's Basketball	0.0			_ ^	300,014	0	
Albert-Laszlo Barabasi	40.0			×	560,114	0	
Univ. Distinguished Professor	0.0				300,111		
Marc H Meyer	40.0			,	F70 070		

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		ULE A		Public (Charity Statu	s and Pul	olic Supp	ort	OMB No. 1545-0047		
orm 0EZ	1 990 Z)) or	Comp	olete if the o	ganization is a sect 4947(a)(1) nonexe Attach to Form	mpt charitable	trust.	a section	2018		
		the Treasury		► Go to	www.irs.gov/Form			•	Open to Public Inspection		
me	of th	ie service ie organiza RN UNIVERSIT						Employer identific	ation number		
\		Danaan i	for Dublic C	hawita Ctat	. All avanciantion	- mat aamanla	to this sout \ C	04-1679980			
art org					us (All organization it is: (For lines 1 thro			see instructions.			
		A church, c	onvention of c	hurches, or as	sociation of churches	described in sect	tion 170(b)(1)	(A)(i).			
2	<u></u>	A school de	scribed in sec	tion 170(b)(1)(A)(ii). (Attach Sch	nedule E (Form 9	90 or 990-EZ).)				
		A hospital o	or a cooperativ	e hospital serv	vice organization descr	ribed in section	170(b)(1)(A)(iii).			
ļ		A medical r		ization operate	ed in conjunction with	a hospital descri	bed in section :	170(b)(1)(A)(iii). E	nter the hospital's		
i		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170 (b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v) .									
		•			-						
,		An organiza section 17	ation that norm ' 0(b)(1)(A)(\	nally receives . vi). (Complete	a substantial part of it Part II.)	s support from a	governmental u	init or from the gener	al public described in		
3					170(b)(1)(A)(vi).	(Complete Part I	I.)				
					escribed in 170(b)(1) ee instructions. Enter				ege or university or		
		from activit investment	ies related to i income and u	ts exempt fun nrelated busin	(1) more than 331/39 ctions—subject to cer ess taxable income (le mplete Part III.)	tain exceptions, a	and (2) no more	than 331/3% of its su	ipport from gross		
					exclusively to test fo	r public safety. S	ee section 509	(a)(4).			
		more public	ly supported o	organizations o	l exclusively for the be lescribed in section 5 the type of supporting	09(a)(1) or sec	tion 509(a)(2). See section 509(a			
		Type I. A so	supporting orga	anization oper to regularly a	ated, supervised, or co appoint or elect a majo	ontrolled by its s	upported organiz	zation(s), typically by			
		manageme		orting organiza	ervised or controlled intion vested in the sare						
					supporting organizatio ons). You must com				ited with, its		
		Type III n functionally	on-functiona integrated. The	Ily integrated ne organization	d. A supporting organing generally must satist IV, Sections A and	zation operated i fy a distribution i	in connection wi requirement and	th its supported orgar			
		Check this	box if the orga	nization receiv	ed a written determir integrated supporting	ation from the II		pe I, Type II, Type II	I functionally		
· E	Enter					-		<u> </u>			
					pported organization(T		
	(i) Name of supported organization		(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)				
						Yes	No				
tal											
		vork Reduc	tion Act Notic	e, see the Ir	structions for	Cat. No. 11285	5F S	Schedule A (Form 9	90 or 990-EZ) 201		

(b)(1)(A)(ix)

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part	
III. If the organization fails to qualify under the tests listed below, please complete Part III.)	
Section A. Public Support	-
	_

	III. If the organization f	ails to qualify un	der the tests list	ted below, pleas	e complete Part	III.)	
<u>S</u>	ection A. Public Support						
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) Gifts, grants, contributions, and membership fees received. (Do not	154,284,000	132,188,000	148,799,000	180,241,000	245,788,000	861,300,000
	include any "unusual grant.") Tax revenues levied for the	,,				,,	
	organization's benefit and either paid to or expended on its behalf						0
	The value of services or facilities furnished by a governmental unit to the organization without charge						0
	Total. Add lines 1 through 3	154,284,000	132,188,000	148,799,000	180,241,000	245,788,000	861,300,000
	The portion of total contributions by each person (other than a governmental unit or publicly		,,		,	, ,	
	supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						27,464,683
	Public support. Subtract line 5 from line 4.						833,835,317
S	ection B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a)2014	(b) 2015	(c)2016	(d) 2017	(e) 2018	(f) Total
7		154,284,000	132,188,000	148,799,000	180,241,000	245,788,000	861,300,000
8	Gross income from interest,	, ,	, ,	· ' '	, ,	- ' '	, ,
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources	26,780,733	25,132,837	27,460,914	32,575,360	41,364,760	153,314,604
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).	106,254	124,169	94,986	132,569		457,978
11	Total support. Add lines 7 through 10						1,015,072,582
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	6,639,575,003
13	First five years. If the Form 990 is f	or the organization	's first, second, th	ird, fourth, or fifth	tax year as a sect	tion 501(c)(3) orga	anization,
	check this box and $\boldsymbol{stop\ here}\ \ldots\ \boldsymbol{.}$					▶□	
S	ection C. Computation of Publi						
14	Public support percentage for 2018 (I	ine 6, column (f) di	vided by line 11, o	olumn (f))		14	82.145 %
15	Public support percentage for 2017 Se	chedule A, Part II, I	line 14			15	84.967 %
16a	33 1/3% support test-2018. If the	e organization did r	not check the box	on line 13, and line	e 14 is 33 1/3% or	more, check this	box
h	and stop here. The organization qua 33 1/3% support test—2017. If the	lifies as a publicly s	supported organiza not check a box o	tion n line 13 or 16a . a			. ▶ ☑ k this
_	box and stop here. The organization 10%-facts-and-circumstances tes is 10% or more, and if the organization Part VI how the organization meets	n qualifies as a pub st— 2018. If the org on meets the "facts	licly supported org ganization did not and-circumstance	ganization check a box on lines" test, check this			
b	organization	st—2017. If the or zation meets the "f on meets the "facts	rganization did not facts-and-circumst s-and-circumstanc	check a box on li ances" test, check es" test. The orgal	ne 13, 16a, 16b, o this box and stor nization qualifies a	or 17a, and line o here. us a publicly	
18	supported organization	ion did not check a	box on line 13, 16		7b, check this box	and see	▶□

Р	art IIII Support Schedule for	Organization	s Described in	Section 509(a	a)(2)		1 4 9 0
	(Complete only if you cl					to qualify und	ler Part II. If
	the organization fails to	qualify under t	the tests listed l	pelow, please co	mplete Part II.)		
Se	ection A. Public Support						_
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
-	membership fees received. (Do not						
	include any "unusual grants.") .						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
4	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5						
/a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
_	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
_	13 for the year. Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
J	from line 6.)						
Se	ection B. Total Support				•		•
	Calendar year	(2) 2014	(h) 2015	(a) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2016	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30,						
_	1975. Add lines 10a and 10b.						
С 11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c,						
	11, and 12.)						
14	First five years. If the Form 990 is for	_			,		
	check this box and stop here						▶ ⊔
	ection C. Computation of Public S			1 (6)			
15	Public support percentage for 2018 (lin		•	, , ,		15	
16	Public support percentage from 2017 S	chedule A, Part II	II, line 15			16	
Se	ction D. Computation of Investr						·
17	Investment income percentage for 201	. 8 (line 10c, colur	nn (f) divided by	line 13, column (f))	17	
18	Investment income percentage from 20					18	
19a	331/3% support tests—2018. If the	organization did r	ot check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and lir	ne 17 is not
	more than 33 1/3%, check this box and s	stop here. The or	rganization qualifi	es as a publicly su	ipported organizati	ion	. ▶□
	33 1/3% support tests—2017. If the						
	not more than 33 1/3%, check this box	and stop here.	The organization o	qualifies as a publ	icly supported orga	anization	. ▶□
20	Private foundation. If the organization						►□

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1

If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. Did the organization have any supported organization that does not have an IRS determination of status under section 509

1 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).

2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

3с checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations.

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document). Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the 5b

organization's organizing document? 5c Substitutions only. Was the substitution the result of an event beyond the organization's control?

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

6 organization's supported organizations? If "Yes," provide detail in Part VI. 6 7

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

7 complete Part I of Schedule L (Form 990 or 990-EZ). 8

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

9b

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 9c

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

answer line 10b below. 10a Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings). 10b

Schedule A (Form 990 or 990-EZ) 2018

	leddie A (Point 990 01 990-EZ) 2016		- F	age 3
₽}	Supporting Organizations (continued)			
			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?	<u> </u>		<u> </u>
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	<u> </u>		
	governing body of a supported organization:	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11 c		
S	Section B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization.	-		ĺ
S	Section C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
_	Section D. All Type III Supporting Organizations		<u> </u>	
	,,, = === ==,,, ======================		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
_	Section E. Type III Functionally-Integrated Supporting Organizations		<u> </u>	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct)	ions):		
_	a The organization satisfied the Activities Test. Complete line 2 below.	00		
	b The organization is the parent of each of its supported organizations. Complete line 3 below.			
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test. Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's			
	involvement.	2b		<u> </u>
3	Parent of Supported Organizations. Answer (a) and (b) below.	<u> </u>		<u> </u>
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard.	3h		_

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter $1-1/2\%$ of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-in instructions)	ntegrate	ed Type III supporting o	rganization (see

Page **6**

b Applied to 2018 distributable amount

c Remainder. Subtract lines 4a and 4b from 4. 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions. lines 3h and 4b from line 1. If the amount is greater

5 Remaining underdistributions for years prior to 6 Remaining underdistributions for 2018. Subtract than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2019. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2014. **b** Excess from 2015. . . . c Excess from 2016.

chedule A (Fo	orm 990 or 990-EZ) 2	2018 Page 8								
S F	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part I Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).									
	Facts And Circumstances Test									
90 Schedu	ıle A, Supplemen	tal Information								
Retur	n Reference	Explanation								

OTHER INCOME REPRESENTS GROSS INCOME FROM FUNDRAISING EVENTS.

SCHEDULE A, PART II, LINE 10

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

Political Campaign and Lobbying Activities

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

OMB No. 1545-0047

DLN: 93493196034140

Open to Public

Department of the Treasury Internal Revenue Service If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

EZ)

SCHEDULE C (Form 990 or 990-

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

f the	Section 501(c)(3) organizations tha Section 501(c)(3) organizations tha	n Form 990, Part IV, Line 4, or Form 9 t have filed Form 5768 (election under s t have NOT filed Form 5768 (election un n Form 990, Part IV, Line 5 (Proxy Ta: is), then	section 501(h)): Co nder section 501(h	omplete Part II-A. Do not co ı)): Complete Part II-B. Do ı	omplete Part II-B. not complete Part II-A.					
Nar	me of the organization	·		Employer iden	ntification number					
NOR	RTHEASTERN UNIVERSITY			04-1679980						
Par	t I-A Complete if the orga	nization is exempt under section	on 501(c) or is	a section 527 organi	zation.					
1	Provide a description of the orgar "political campaign activities")	nization's direct and indirect political car	mpaign activities in	n Part IV (see instructions f	for definition of					
2	Political campaign activity expend	ditures (see instructions)		>	\$					
3		paign activities (see instructions)								
Par	t I-B Complete if the orga	nization is exempt under section	on 501(c)(3).							
1	•	ax incurred by the organization under se			\$					
2		ax incurred by organization managers u			\$					
3	If the organization incurred a sec	tion 4955 tax, did it file Form 4720 for	this year?		☐ Yes ☐ No					
4a	Was a correction made?				☐ Yes ☐ No					
b	If "Yes," describe in Part IV.									
		nization is exempt under section								
1	Enter the amount directly expended by the filing organization for section 527 exempt function activities									
2		panization's funds contributed to other c			\$					
3	Total exempt function expenditur	es. Add lines 1 and 2. Enter here and o	n Form 1120-POL,	line 17b ▶	\$					
4	Did the filing organization file For	rm 1120-POL for this year?			☐ Yes ☐ No					
5	organization made payments. For of political contributions received	employer identification number (EIN) of r each organization listed, enter the am- that were promptly and directly deliver ee (PAC). If additional space is needed,	ount paid from the ed to a separate p	e filing organization's funds political organization, such a	. Also enter the amount					
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0					
1										
2										
3										
4										
5										
6										
For P	aperwork Reduction Act Notice, see	the instructions for Form 990 or 990-EZ.	Cat	No 500845 Schedule C (Form 990 or 990-F7) 2018					

e Grassroots ceiling amount
(150% of line 2d, column (e))

f Grassroots lobbying expenditures

	300001 301(11/).									
4	Check if the filing organization belongs expenses, and share of excess lob		- ' '	in Part IV each a	ffiliated gro	oup member's name	, address, EIN,			
В	Check \blacktriangleright \square if the filing organization checked	box A and "l	imited control" p	rovisions apply.						
	Limits on Lobb (The term "expenditures" m			rred.)		(a) Filing organization's totals	(b) Affiliated group totals			
La	Total lobbying expenditures to influence public	opinion (gras	ss roots lobbying))						
b	Total lobbying expenditures to influence a legisl	lative body (direct lobbying) .		[
C	Total lobbying expenditures (add lines 1a and 1	[
d	Other exempt purpose expenditures									
е	Total exempt purpose expenditures (add lines 1	.c and 1d)								
f	Lobbying nontaxable amount. Enter the amount columns.									
If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is:										
	Not over \$500,000	20% of	the amount on line	1e.						
	Over \$500,000 but not over \$1,000,000	\$100,00	00 plus 15% of the	excess over \$500,00	0.					
	Over \$1,000,000 but not over \$1,500,000	000.								
	Over \$1,500,000 but not over \$17,000,000	00.								
	Over \$17,000,000									
				1						
g	Grassroots nontaxable amount (enter 25% of li	ne 1f)			Γ					
h	Subtract line 1g from line 1a. If zero or less, en	iter -0			ľ					
i	Subtract line 1f from line 1c. If zero or less, ent	ter -0								
j	If there is an amount other than zero on either						☐ Yes ☐ No			
	section 4911 tax for this year?		•••••			•••••	□ res □ No			
	4-Yea (Some organizations that mad columns below. S	le a sectio	n 501(h) elec		ive to co		e five			
	Lobbying	Expenditu	res During 4-	Year Averagir	ng Period	<u> </u>				
	Calendar year (or fiscal year beginning in)		(a) 2015	(b) 2016	(c) 20	17 (d) 2018	(e) Total			
2a	Lobbying nontaxable amount									
b	Lobbying ceiling amount (150% of line 2a, column(e))									
С	Total lobbying expenditures									
d	Grassroots nontaxable amount									
			1			i i	i			

Page **2**

Par	t II-B		ganization is exempt under section 501(c)(3) and has NOT fi on under section 501(h)).	led				
		ough 1i below, provide in Part IV a detailed description of the lobbying	(a)			(b)		
ctivi		response on lines 1a till	ough It below, provide in rail IV a detailed description of the lobbying	Yes	No	,	Amou	ınt
1			anization attempt to influence foreign, national, state or local legislation, e public opinion on a legislative matter or referendum, through the use of:					
а	Voluntee	ers?			No			
b	Paid staf	f or management (includ	e compensation in expenses reported on lines 1c through 1i)?	Yes				
C	Media ac	lvertisements?			No			
d	Mailings	to members, legislators,	or the public?		No			
е	Publicati:	ons, or published or broa	dcast statements?		No			
f	Grants to	o other organizations for	lobbying purposes?		No			
g	Direct co	ontact with legislators, the	eir staffs, government officials, or a legislative body?	Yes			2	246,640
h	Rallies, d	demonstrations, seminars	s, conventions, speeches, lectures, or any similar means?		No			
i	Other ac	tivities?		Yes				10,170
j	Total. Ac	ld lines 1c through 1i					Ž	256,810
2a	Did the a	activities in line 1 cause t	he organization to be not described in section 501(c)(3)?		No			
b	If "Yes,"	enter the amount of any	tax incurred under section 4912					
C	If "Yes,"	enter the amount of any	tax incurred by organization managers under section 4912					
d	If the fili	ng organization incurred	a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A		ganization is exempt under section $501(c)(4)$, section $501(c)$	(5), o	r sect	ion		
		501(c)(6).					V	NI -
1	Were cul	hetantially all (90% or m	ore) dues received nondeductible by members?		ſ	1	Yes	No
2			n-house lobbying expenditures of \$2,000 or less?			2		
3		•	ry over lobbying and political expenditures from the prior year?			3		
_	III-B		ganization is exempt under section 501(c)(4), section 501(c)				F01/a	1/61
	·	and if either (a) B answered "Yes."	OTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part				301(0)(0)
1	,		mounts from members	1				
2			bying and political expenditures (do not include amounts of political n 527(f) tax was paid).					
а				2a				
b	•	•		2b				
С				2c				
3		•	ction 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3				
4	the orga	nization agree to carryov	unt on line 2c exceeds the amount on line 3, what portion of the excess does er to the reasonable estimate of nondeductible lobbying and political					
5		•	political expenditures (see instructions)	5				
	rt IV	Supplemental Info						
Prov	ide the d	escriptions required for P	Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); p, complete this part for any additional information.	Part II-	A, line	s 1 ar	ıd 2 (se	ee
11130	,	urn Reference	Explanation					
Schedule C, Part II-B, Line 1			The University retains legal counsel and other firms and employs staff who practivities. The University also pays membership dues to membership organizal lobbying activities. Lobbying activities are focused on the interests of Northeastientific research & student aid), its students and the higher education industrial controls.	ations w astern U	hich m niversi	ay en ty (in	gage ir cluding	

payments for these services totaled \$256,810.

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -SCHEDULE D

DLN: 93493196034140

OMB No. 1545-0047

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Internal Revenue Service

(Form 990)

2

5

Open to Public Department of the Treasury Inspection ▶ Go to www.irs.gov/Form990 for the latest information. Name of the organization **Employer identification number** NORTHEASTERN UNIVERSITY 04-1679980 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible ☐ Yes ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Year Number of conservation easements on a certified historic structure included in (a) 20 Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🟲 Number of states where property subject to conservation easement is located > Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? □ _{Yes} Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

Cat. No. 52283D

Schedule D (Form 990) 2018

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par		Organizations Ma	aintaining Coll	lections of Art, Hi	istorical '	Γreas	sures, or Other	Similar As:	sets (contii	าued)	
3		the organization's acq (check all that apply):		, and other records, c	check any o	f the f	ollowing that are a	significant us	se of its colle	ection	
а		Public exhibition			d 🗆	Loa	n or exchange pro	grams			
b		Scholarly research			е 🗌	Oth	er				
c		Preservation for future	e generations								
4	Provid Part X	de a description of the KIII.	organization's coll	ections and explain ho	ow they fur	ther tl	ne organization's e	xempt purpos	e in		
5		g the year, did the orga s to be sold to raise fur							☐ Yes	□ N	o
Pai	rt IV	Escrow and Cust Complete if the ord X, line 21.		ments. vered "Yes" on Form	n 990, Pai	t IV,	line 9, or reporte	ed an amour	nt on Form	990,	Part
1a		e organization an agent ded on Form 990, Part)							Yes	□ N	o
b	If "Ye	es," explain the arrange	ement in Part XIII	and complete the follo	owing table	·:		An	nount		_
c		ning balance		·	-		1c				_
d	Additi	ions during the year .					1d				_
е	Distril	butions during the year	r				1e				_
f	Endin	ig balance					1f				_
2a	Did th	ne organization include	an amount on Fo	rm 990. Part X. line 2	1. for escre	word	ustodial account li	ability?	□ ves	N	_
		es," explain the arrange								_ "	J
	rt V	· · · · · · · · · · · · · · · · · · ·		the organization ar			•				
		Endowniene i uni	us. complete ii	(a)Current year	(b)Prior ye		(c)Two years back			our vea	rs back
1a	Beginn	ing of year balance .		881,994,000		21,000	748,849,000	+	26,000		720,000
b	Contrib	outions		218,161,000	8,1	37,000	11,149,000	8,9	51,000	22,	807,000
С	Net inv	estment earnings, gair	ns, and losses	64,539,000	69,9	01,000	103,885,000	-22,0	75,000	21,	491,000
d	Grants	or scholarships		28,306,000	25,4	01,000	24,297,000	23,3	70,000	22,	126,000
		expenditures for facilitie	es	4,178,000	2,0	90,000	4,155,000	5,6	77,000	7,	529,000
f	Admini	strative expenses .		1,953,000	1,9	24,000	2,110,000	1,6	06,000	1,	737,000
g	End of	year balance		1,130,257,000	881,9	94,000	833,321,000	748,8	49,000	792,	626,000
2	Provid	de the estimated perce	ntage of the curre	nt year end balance (line 1g, col	umn (a)) held as:				
а		d designated or quasi-e	-	, 59.370 %	3,	•	,,				
b	Perma	anent endowment >	38.850 %								
_		orarily restricted endov	wment ▶ 1.78	30 %							
·		ercentages on lines 2a	***************************************								
3a		here endowment funds			on that are	held a	nd administered fo	r the			
	_	nization by:								Yes	No
	• •	nrelated organizations				•			3a(i)		No
l.		elated organizations .			Calacterists				3a(ii)		No
ь 4		es" on 3a(ii), are the rel ribe in Part XIII the inte	-	·					3b		
	rt VI	Land, Buildings,			ment runus	•					
Œ				i c. vered "Yes" on Form	n 990. Pai	t IV.	line 11a. See Fo	rm 990. Par	t X, line 10).	
	Descri	ption of property	(a) Cost or oth (investme	er basis (b) Cost o	r other basis					ok valu	е
1a	Land				28.	498,00	0			28	3,498,000
	Buildin					547,00		590,770,000			1,777,000
		old improvements			-,502,	,		,			, , , , , , , , , , , , , , , , , ,
		nent			361.	845,00	0	238,454,000		123	3,391,000
					/	-,-3		, - ,,			,
_				1			1	1			

Total. Add lines 1a through 1e.(Column (d) must equal Form 990, Part X, column (B), line 10(c).) .

1,543,666,000

Part VII Investments—Other Securities. Complete See Form 990, Part X, line 12.	if the organization answ	ered "Yes" on Form 990), Part IV, line 11b.
(a) Description of security or category	(b) Book value		l of valuation:
(including name of security) (1) Financial derivatives		Cost or end-or-	year market value
(2) Closely-held equity interests			
(3) Other A) PRIVATE EQUITY	179,404,000		F
(B) HEDGE FUNDS	375,639,000		F
(C) OTHER INVESTMENTS	17,000,000		F
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	F72 043 000		
Part VIII Investments—Program Related.	▶ 572,043,000		
Complete if the organization answered 'Yes'	on Form 990, Part IV, lin (b) Book value		Part X, line 13.
(a) Description of investment	(b) Book value		year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			_
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) Part IX Other Assets. Complete if the organization answ	rered 'Ves' on Form 000. Par	+ TV line 11d See Form Of	20 Part V line 15
(a) Descri		t IV, iiile IIu. See Foilii 9:	(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15. Part X Other Liabilities. Complete if the organization			▶ e or 11f
See Form 990, Part X, line 25.			
1. (a) Description of liability	(b) Bo	ok value	
(1) Federal income taxes		0	
CAPITAL LEASE		22,857,000	
INTEREST RATE SWAP AGREEMENTS FEDERALLY FUNDED LOANS		49,219,000 30,624,000	
(4)		30,024,000	
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	•	102,700,000	
2. Liability for uncertain tax positions. In Part XIII, provide the te			

2

Schedule D (Form 990) 2018

Amounts included on line 1 but not on Form 990, Part VIII, line 12:

Net unrealized gains (losses) on investments

Page 4

b	Donated services and use of facili	ities	2b			
С	Recoveries of prior year grants		2c			
d	Other (Describe in Part XIII.) .		2d			
е	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1 .				3	
4	Amounts included on Form 990, F	Part VIII, line 12, but not on line 1:				
а	Investment expenses not included	d on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII.) .		4b			
c	Add lines 4a and 4b				4c	
5	Total revenue. Add lines 3 and 40	c. (This must equal Form 990, Part I, line 12	2.)		5	
Par		penses per Audited Financial State ization answered 'Yes' on Form 990, Pa			Returi	n.
1	Total expenses and losses per au	dited financial statements			1	
2	Amounts included on line 1 but no	ot on Form 990, Part IX, line 25:				
а	Donated services and use of facili	ities	2a			
b	Prior year adjustments		2b			
c	Other losses		2c			
d	Other (Describe in Part XIII.) .		2d			
е	Add lines 2a through 2d				2e	
3	Subtract line $\bf 2e$ from line $\bf 1$.				3	
4	Amounts included on Form 990, F	Part IX, line 25, but not on line 1:				
а	Investment expenses not include	d on Form 990, Part VIII, line 7b 🔒 🔒	4a			
b	Other (Describe in Part XIII.) .		4b			
c	Add lines 4a and 4b				4c	
5	Total expenses. Add lines 3 and 4	4c. (This must equal Form 990, Part I, line $:$	18.) .		5	
Pai	t XIII Supplemental Info	ormation				
		art II, lines 3, 5, and 9; Part III, lines 1a ar s 2d and 4b. Also complete this part to provi			: V, line	e 4; Part X, line 2; Part
	Return Reference		Exp	planation		
See A	Additional Data Table					
					Sched	lule D (Form 990) 2018

2a

	Page 5
Information (continued)	
Explanation	

Schedule D (Form 990) 2018

Additional Data

Software ID: Software Version:

EIN: 04-1679980

Name: NORTHEASTERN UNIVERSITY

D OF TRUSTEES FOR OPERATIONS. TERM ENDOWMENTS ARE TO BE USED AS PER THE DONOR WISHES UPON TERMINATION OF THE CONTRACT. SPENDING POLICY INCOME FROM TRUE ENDOWMENT FUNDS ARE TO BE US ED AS SET FORTH BY THE DONOR, CURRENTLY THESE FUNDS PRIMARILY SUPPORT SCHOLARSHIPS AND PRO

Supplemental Information	
Return Reference	Explanation
SCHEDULE D. PART V. LINE 4	SPENDING DOLLCY INCOME EDOM QUAST ENDOWMENT FUNDS ARE TO BE USED AS DESIGNATED BY THE

BOAR

FESSORSHIPS.

Supplemental Information	
Return Reference	Explanation
SCHEDULE D, PART X, LINE 2	GAAP requires that Northeastern evaluate tax positions taken by the University and recogni ze a tax liability (or asset) if the University has taken an uncertain position that more likely than not would not be sustained upon examination by the Internal Revenue Service ("IRS"). The University has analyzed the tax positions taken and has concluded that as of Ju no 30, 2019, there are no significant uncertain tax positions taken or expected to be take no that would require recognition of a liability (or asset) or disclosure in the financial statements.

DLN: 93493196034140 efile GRAPHIC print - DO NOT PROCESS As Filed Data -OMB No. 1545-0047 SCHEDULE E **Schools** (Form 990 or 990-▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ. Open to Public ► Go to www.irs.gov/Form990EZ for the latest instructions. Inspection Department of the Treasury Namel Retherosganization **Employer identification number** NORTHEASTERN UNIVERSITY 04-1679980 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing 4c Yes 4d Yes If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: 5a Nο **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? . 5c Νo **d** Scholarships or other financial assistance? . 5d Νo e Educational policies? . . 5e No f Use of facilities? . . 5f No **g** Athletic programs? 5g Νo 5h No If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. **6a** Does the organization receive any financial aid or assistance from a governmental agency? Yes 6a b Has the organization's right to such aid ever been revoked or suspended? No If you answered "Yes" to either line 6a or line 6b, explain on Part II. 7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II. Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ. Cat. No. 50085D Schedule E (Form 990 or 990-EZ) (2018)

Schedule E (Form 990 or 990EZ) (2018)	Page 2
Part II Supplemental Information. Provide the expla any other additional information (see instructions).	anations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide
Return Reference	Explanation
RACIALLY NONDISCRIMINATORY POLICY	SCHEDULE E, LINE 3 THE UNIVERSITY PUBLISHES ITS RACIALLY NONDISCRIMINATORY POLICY IN THE LEGAL NOTICE SECTION OF LOCAL NEWSPAPERS, IN UNIVERSITY PUBLICATIONS AND ADVERTISEMENTS, ONLINE, AND VIA EMAIL.
GOVERNMENTAL AID OR ASSISTANCE	SCHEDULE E, LINE 6A THE UNIVERSITY RECEIVES FINANCIAL ASSISTANCE FOR ITS FINANCIAL AID PROGRAMS FROM VARIOUS PROGRAMS OF THE DEPARTMENT OF EDUCATION AND THE DEPARTMENT OF HEALTH AND HUMAN SERVICES.

Schedule F (Form 990 or 990-F7) (2018)

efile GRAPHIC prin	t - DO NOT I	PROCESS	As Filed Data	-		DLN:	934931960341	.40
SCHEDULE F (Form 990)	State	ement of	Activities (Outside the Un	ited St	ates	OMB No. 1545-004	47
(FOIIII 990)	► Compl	lete if the organ		Yes" to Form 990, Part IV, I	ine 14b, 15	, or 16.	2018	
		. Co to www.iro		to Form 990. nstructions and the latest i	nformation		Open to Public	
Department of the Treasury Internal Revenue Service	•	GO to WWW.II's	.gov/101111990 101 1	instructions and the latest in	mormation.		Inspection	
Name of the organization						Employer iden	tification number	
NORTHEASTERN UNIVER	SITY					04-1679980		
	Information Part IV, line		s Outside the U	Jnited States. Comple	ete if the o	organization a	nswered "Yes" to	
1 For grantmaker	s. Does the or	ganization ma	intain records to	substantiate the amoun	t of its gra	nts and		
				stance, and the selection		sed		
to award the grar	nts or assistan	ce?					☑ Yes 🗌	No
2 For grantmaker outside the United		Part V the org	ganization's proce	dures for monitoring the	use of its	grants and oth	ner assistance	
3 Activites per Regio	n. (The followir	ng Part I, line 3	table can be dupli	cated if additional space is	needed.)			
(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	program s spec	ty listed in (d) is a service, describe ific type of e(s) in region	(f) Total expenditui for and investment in region	
See Add'l Data								
3a Sub-totalb Total from continuaPart I							32,39: 134,02!	
c Totals (add lines 3	a and 3b)		1 18				166,416	6,953
For Paperwork Reduction	Act Notice cos	a the Instruction	ne for Form 900	Cat	No. 50082	W Schodul	le F (Form 990) 201:	0

Page 2

		3		es Outside the Uni . Part II can be dupl			on answered "Yes" t	o Form 990
(a) Name of organization	` '	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash	(g) Amount of non-cash	(h) Description of non-cash	(i) Methoralise

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
	See Add'l Data								

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 11 Schedule F (Form 990) 2018

Schedule F (Form 990) 2018							Page 3
Part IIII Grants and O	ther Assistance to	o Individuals	Outside the Unit	ed States. Complete if	the organization ar	nswered "Yes" to Form 9	990, Part IV, line 16.
Part III can be	e duplicated if addition	onal space is r	needed.				
(a) Type of grant or assistance		(c) Number of recipients	cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student Financial Aid	North America	3	 [1		Tuition Off.	Cost
	East Asia and the Pacific	2			7,999	Tuition Off.	Cost
	Central America and the Caribbean	1		,	7,500	Tuition Off.	Cost
Student Financial Aid	South Asia	2	1	1	5,800	Tuition Off.	Cost
			1	1	,		
				,	,		
				1	1		
					1		
				1	,		
				1	,		
				1	'		

Sched	dule F (Form 990) 2018		Page 4
Par	Toreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)		
		✓ Yes	□No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign		
	Corporations. (see Instructions for Form 5471)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621) .	✓ Yes	□No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	☑ Yes	□No
		iii res	L 140
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).	□Yes	☑ No

Schedule F (For	n 990) 2018 Page 5
Pr ar m	pplemental Information ovide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; nounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting ethod); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide y additional information (see instructions).
990 Schedule	F, Supplemental Information
Return Reference	Explanation

Additional Data

Central America and the

Caribbean

Software ID: Software Version:

EIN: 04-1679980

Name: NORTHEASTERN UNIVERSITY

Program Development

8,492

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	offices in the region	employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(t) Total expenditures for region
Central America and the Caribbean			Program Services	Conference/Workshops	9,954

Program Services

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) Central America and the Program Services Recruitina 14,122 Caribbean Central America and the 18.081 Program Services Research Caribbean

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Central America and the Program Services Study Abroad 162,695 Caribbean 366.085 East Asia and the Pacific Program Services Conference/Workshops

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) East Asia and the Pacific Co-op Job Development 11.557 IProgram Services East Asia and the Pacific Program Services Program Development 275,688

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) East Asia and the Pacific Recruiting 3,680,543 IProgram Services East Asia and the Pacific Program Services Research 78,010

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) East Asia and the Pacific Program Services Study Abroad 3,393,583 Europe (Including Iceland and Program Services Conference/Workshops 391,679 Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) Europe (Including Iceland and Program Services Co-op Job Development 20,268 Greenland) Europe (Including Iceland and Program Development 847,165 Program Services Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) Europe (Including Iceland and Program Services Recruitina 123,574 Greenland) Europe (Including Iceland and 149,884 Program Services Research Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Europe (Including Iceland and Program Services Study Abroad 22,840,383 Greenland) Middle East and North Africa 21,686 Program Services Conference/Workshops

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Middle East and North Africa Co-op Job Development 3,036 IProgram Services Middle East and North Africa Program Services Program Development 50,975

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Middle East and North Africa Recruiting 27,946 IProgram Services Middle East and North Africa Program Services Research 6,577

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Middle East and North Africa Study Abroad 319,729 IProgram Services North America Program Services Conference/Workshops 69,758

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) North America Co-op Job Development 1,629 IProgram Services North America 18 Program Services Program Development 388,972

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) North America Recruiting 38,283 IProgram Services North America Program Services Research 12,830

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures in region (by type) (i.e., offices in the employees or is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) North America Program Services Study Abroad 3,052,146 Russia and the Newly Program Services Program Development 4,942 Independent States

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures in region (by type) (i.e., offices in the employees or is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Program Services Study Abroad 140,489 Russia and the Newly Independent States 6,280 South America Program Services Conference/Workshops

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South America Program Development 22,712 IProgram Services South America Program Services Recruiting 21,258

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South America 6,200 IProgram Services Research South America Program Services Study Abroad 361,907

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South Asia Conference/Workshops 8,408 IProgram Services South Asia Program Services Program Development 24,819

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South Asia Recruiting 169,409 IProgram Services South Asia Program Services Research 12,999

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South Asia Study Abroad 306,344 IProgram Services Sub-Saharan Africa Program Services Conference/Workshops 3,748

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Sub-Saharan Africa Program Development 5.143 IProgram Services Sub-Saharan Africa Program Services Recruiting 1,913

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Sub-Saharan Africa 5.152 IProgram Services Research Sub-Saharan Africa Program Services Study Abroad 321,297

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Central America and the 60,809,485 Investments Caribbean 256,331 East Asia and the Pacific Investments

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (d) (f) Total expenditures (d) Activities conducted offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of reaion agents in fundraising, program services, grants to service(s) in region region recipients located in the reaion) Europe (Including Iceland and 67,542,787 Investments Greenland)

(i) Method of (b) IRS code (h) Description (g) Amount of (f) Manner of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, cash non-cash and EIN(if cash grant organization arant non-cash disbursement assistance appraisal, applicable) assistance other) Europe ISUB-AWARD 80,123 CHECK (Including Iceland and Greenland)

47,491 CHECK

Form 990 Schedule F Part II - Grants or Entities Outside The United States

ISUB-AWARD

North America

(i) Method of (h) Description l(b) IRS codel (g) Amount of (f) Manner of valuation (a) Name of (d) Purpose of (e) Amount of section (c) Region (book, FMV, cash non-cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) North America ISUB-AWARD 45,000 CHECK SUB-AWARD 36,700 CHECK lEurope

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(Including Iceland and Greenland)

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Middle East ISUB-AWARD 28,018 CHECK and North Africa Middle East ISUB-AWARD 25.873 CHECK land North

Africa

(i) Method of (b) IRS code (h) Description (f) Manner of (q) Amount of valuation (a) Name of (d) Purpose of (e) Amount of section (c) Region (book, FMV, non-cash cash and EIN(if organization cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) ISUB-AWARD 110,955 CHECK Europe (Includina Iceland and Greenland)

Iceland and Greenland) Europe SUB-AWARD 140,200 CHECK (Including

Form 990 Schedule F Part II - Grants or Entities Outside The United States

Iceland and Greenland)

(i) Method of (b) IRS code (h) Description (f) Manner of (q) Amount of valuation (a) Name of (d) Purpose of (e) Amount of section (c) Region (book, FMV, non-cash cash and EIN(if organization cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) ISUB-AWARD 200,032 CHECK Europe (Includina Iceland and Greenland)



Form 990 Schedule F Part II - Grants or Entities Outside The United States

Iceland and Greenland)

(i) Method of (h) Description (b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of I (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) SUB-AWARD 307,995 CHECK Europe

Europe (Including Iceland and

Form 990 Schedule F Part II - Grants or Entities Outside The United States

Greenland)

Supplemental Information Regarding (Form 990 or 990-EZ) **Fundraising or Gaming Activities** Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. **Employer identification number** Name of the organization NORTHEASTERN UNIVERSITY 04-1679980 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e Solicitation of non-government grants Internet and email solicitations ☐ Solicitation of government grants Phone solicitations ☐ Special fundraising events ☐ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col. (i) contributions?

Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or

licensing.

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SCHEDULE G

DLN: 93493196034140 OMB No. 1545-0047

Sche	dule G (Form 990 or 990-EZ) 2018						Page 3				
11	Does the organization conduct ga	ming activities with nonmembers	5?		☐ Yes	Пио					
12	Is the organization a grantor, ber formed to administer charitable g		member of a partnership or other entity		□Yes						
13	Indicate the percentage of gamin	g activity conducted in:									
а	The organization's facility .			13a			%				
b	An outside facility			13b			%				
14	Enter the name and address of th	e person who prepares the organ	nization's gaming/special events books and r	ecords:							
	Name										
	Address •	,									
	revenue?		om the organization receives gaming		□Yes	□No					
b	If "Yes," enter the amount of gam amount of gaming revenue retain		anization ▶ \$ and tl 	ne							
С	If "Yes," enter name and address	of the third party:									
	Name ►										
	Address►										
16	Gaming manager information:										
	Name ▶										
	Gaming manager compensation ▶ \$										
	Description of services provided ▶										
	☐ Director/officer	☐ Employee	☐ Independent contractor								
17	Mandatory distributions:										
а	Is the organization required unde retain the state gaming license?		stributions from the gaming proceeds to		☐Yes	□No					
b	Enter the amount of distributions in the organization's own exempt		Ited to other exempt organizations or spent \$								
Pai			ions required by Part I, line 2b, column licable. Also provide any additional info				 s.				
	Return Reference		Explanation								

efile GRAPHIC print - DO NOT PROCESS As Filed Data
Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

lacktriangle Go to $\underline{www.irs.gov/Form990}$ for the latest information.

OMB No. 1545-0047

2018

DLN: 93493196034140

Open to Public Inspection

Internal Revenue Service Name of the organization						Employer identific	ation number
NORTHEASTERN UNIVERSITY						04-1679980	ation number
Part I General Inform	ation on Grants	and Assistance					
1 Does the organization mai						ce, and	
the selection criteria used Describe in Part IV the org							☑ Yes ☐ No
Part III Grants and Other	Assistance to Don	nestic Organizations a			rganization answered "Yes	on Form 990, Part IV, line	21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) See Additional Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
2 Enter total number of sect3 Enter total number of other	. , . ,	-					110 12
2 Enter total number of other	. Organizations liste	a iii cile lille 1 table i	<u> </u>	<u> </u>	<u> </u>	· · · · · · · · · · · · · · · · · · ·	

(Form 990)

Department of the

Treasury

(2) (3)

(4) (5)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Schedule I (Form 990) 2018

to each issuance. - DESK REVIEWS ARE PERFORMED, AND PRINCIPAL INVESTIGATORS APPROVE ALL INVOICES.

(6)

(7) Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference Explanation

SCHEDULE I, PART I, LINE 2 GRANT FUNDING IS AWARDED TO STUDENTS BY STUDENT FINANCIAL SERVICES WITHIN ESTABLISHED BUDGET LEVELS BASED ON UNIVERSITY POLICIES. GRANT

FUNDS ARE CREDITED TO INDIVIDUAL STUDENT ACCOUNTS ELECTRONICALLY. STUDENT FINANCIAL SERVICES WORKS WITH ADVANCEMENT STAFF TO ENSURE THAT RESTRICTED FUNDS ARE AWARDED WITHIN ESTABLISHED CRITERIA. AND WITH FINANCE STAFF TO DETERMINE AVAILABILITY OF FUNDS. STUDENT FINANCIAL SERVICES MAINTAINS INTERNAL POLICIES AND PROCEDURES FOR THE CORRECT AWARDING AND ADJUSTING OF INSTITUTIONAL FUNDS. ANNUAL AUDITS ARE CONDUCTED TO ASSURE COMPLIANCE WITH ALL POLICIES AND PROCEDURES, NORTHEASTERN UNIVERSITY (NU) HAS A FULL TIME EMPLOYEE TO MONITOR ALL SUBAWARDS. - NU FOLLOWS FEDERAL REGULATIONS AS PART OF THE SUBRECIPIENT MONITORING UNDER UNIFORM GUIDANCE 2 CFR 200. - NU reviews the institutions single audit under Uniform Guidance through the Federal Audit Clearinghouse website. - Suspension and debarment statuses are reviewed in Sam.gov prior

Page **2**

Additional Data

Boston, MA 02108 Rensselaer Polytechnic

Institute 110 8th St Troy, NY 12180

Software ID: Software Version:

14-1340095

EIN: 04-1679980

Name: NORTHEASTERN UNIVERSITY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Suffolk University	04-2133255	501(c)(3)	40,836				SUB-AWARD

211,255

04-2133255 501(c)(3)| 40,836 8 Ashburton Pl

501(c)(3)

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) Research Foundation for The 14-1368361 115 158.379 SUB-AWARD State University of Ne 402 Crofts Hall Buffalo, NY 14260

63.263

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

Univeristy of Texas Medical

Branch at Galveston 301 University Blvd Galveston, TX 77555

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government New Jersey Institute of 22-1714037 501(c)(3) 41.193 ISUB-AWARD

Technology University Heights Newark, NJ 071021982	 = = = (=)(=)	.		
110110111,115 071021502				

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

201 Mullica Hill Rd Glassboro, NJ 08028

Rowan University 22-2764819 115 144.490 ISUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government University Of Rhode Island 22-3011455 115 209.030 ISUB-AWARD 70 Lower College Rd

70 Lower College Rd
Kingston, RI 02881

Rutgers University 22-6001086 501(c)(3) 110,656

SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

110 Frelinghuysen Rd Piscataway, NJ 08854

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government 23-1352685 115 110.216 ISUB-AWARD

University of Pennsylvania 3451 Walnut St Philadelphia, PA 191046205

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1801 N Broad St Philadelphia, PA 19122

Temple Univ 23-1365971 501(c)(3) 38,556 ISUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Lafayette College 24-0795686 501(c)(3) 10.850 ISUB-AWARD 219 Markle Hall

15.875

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Easton, PA	18042
Rutgers Univ Donald	ersity - Hoover

150 Brittany Way Blue Bell, PA 19422

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government 31-6025986 115 100.771 ISUB-AWARD Ohio State University 1960 Kenny Rd

Columbus, OH 432101016

249.061

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Scripps Research Institute

10550 N Torrey Pines Rd La Jolla, CA 92037

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 34-1018992 501(c)(3) 73.564 SUB-AWARD Case Western Reserve University

10900 Fuclid Ave Cleveland, OH 44106

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Notre Dame, IN 46556

University Of Notre Dame 35-0868188 501(c)(3) 344.078 ISUB-AWARD 415 Main bldg

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Indiana University 35-6001673 115 212.874 ISUB-AWARD

509 E 3rd St Bloomington, IN 47401

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1065 Freehafer Hall W Lafayette, IN 47907

Purdue University 35-6002041 501(c)(3) 261.510 ISUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government 36-2167817 501(c)(3) 80.290 ISUB-AWARD Northwestern University 2233 Tech Dr Evanston, IL 60208

24.670

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University of Illinois

506 S Wright St Urbana, IL 61801

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government Michigan State Univ 38-6005984 115 45.282 ISUB-AWARD 301 Admin Bldg East Lansing, MI 48824 University of Michigan 38-6006309 115 647,308 ISUB-AWARD

3089 Wolverine Tower Ann Arbor, MI 48109

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) /ARD

Marquette University	39-0806251	501(c)(3)	81,417		SUB-AWA
1324 West Wisconsin Ave-					
Suite 341					
Milwaukee, WI 53233					

25.000l

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

N/A

39-5948991

Rupcich Franco

8727 Glencoe Circle Wauwatosa, WI 53226

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 43-0654872 115 38.092 SUB-AWARD Saint Louis University 1 N Grand Blvd St Louis, MO 63103

St Louis, MO 63103

General Dynamics Mission 45-0484950 N/A 313,159

Systems Inc 12450 Fair Lakes Circle

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Fairfax, VA 22033

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government AWARD

US Ignite Inc 1150 18th Street NW	45-3943413	501(c)(3)	4,641,954		SUB-AV
Washington, DC 20036					<u> </u>

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Boston, MA 02210

MassRobotics Inc 47-1919754 501(c)(3) 11.890 SUB-AWARD 12 Channel St

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) WARD

Boston Medical Center	47-3314093	501(c)(3)	29,688		SUB-AW
Corporation					
1 Boston Med Ctr Pl					
Boston, MA 02118					

70.043

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University Of Delaware

621 S College Ave Newark, DE 19716

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government University of Connecticut 52-1725543 115 199.610 SUB-AWARD Health Center 263 Farmington Ave

410.613

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Farmington, CT 06032

J Craig Venter Institute

4120 Capricorn Ln La Jolla, CA 92037

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government DB Consultina 52-2274227 N/A 112.213 ISUB-AWARD 8401 Colesville Rd Silver Spring, MD 20910

57.091

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University of Maryland

3112 Lee Building College Park, MD 20742

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 53-0196583 501(c)(3) 41.605 SUB-AWARD The Catholic University of America 620 Michigan Ave Washington, DC 20064 International Assoc of Chiefs of 53-0227813 501(c)(3) 8.952 SUB-AWARD

Police Inc

515 N Washington St Alexandria, VA 22314

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Virginia Commonwealth Univ 54-6001758 115 74.172 SUB-AWARD

Dept Of Chemistry
Richmond, VA 23284

Virginia Polytechnic Institute & 54-6001805 115 63,157
State University

SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

300 Turner Street NW Blacksburg, VA 24061

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Woot Virginia University 55-066575Q 115 51 1/2 ISUB-AWARD

Research Corporation One Waterfront Pl Morgantown, WV 26506			·		
Duke University	56-0532129	501(c)(3)	314,375		SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Duke University 2200 West Main St

Durham, NC 27705

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government The University of North 56-6000805 115 31 986 ISUB-AWARD

The oniversity of North] 50-000005	113	31,900		1200-444
Carolina at Pembroke					
Lumbee Hall 411					l
Pembroke, NC 28372					

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

104 Airport Drive Chapel Hill, NC 27599

North Carolina State University 56-6001393 115 61.181 ISUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government University of South Carolina 57-6001153 115 117.805 ISUB-AWARD 1600 Hampton St Columbia, SC 29208

25,988

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Georgia Tech Research Corp

505 10th Street NW Atlanta, GA 303320420

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government E044 \(\sigma\) 747 205 -AWARD

University of Georgia Research	58-1353149	501(c)(3)	/1/,205		SOB-AW
Foundation Inc					
310 E Campus Rd					
Athens, GA 306021589					

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Athens, GA 30602

501(c)(3) University Of Georgia 58-6001998 162.969

ISUB-AWARD 424 East Broad St

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Nova Southeastern University 59-1083502 501(c)(3) 23 519 ISUB-AWARD

Inc 3301 College Ave Fort Lauderdale, FL 33314	33 1003301	301(0)(0)	10,010		
Florida International University	59-1961248	115	114.188		SUB-AWARD

Florida International University 59-1961248 115 114.188 600 W College Ave

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Tallahassee, FL 32306

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government The University of Central 59-2924021 115 12.791 SUB-AWARD Florida Board of Trustee 12716 Pegasus Dr

77.098

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

Florida Board of Trustee 12716 Pegasus Dr Orlando, FL 32816 University of Tennessee

1534 White Ave Knoxville, TN 37996

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 63-6001138 115 15.089 SUB-AWARD University Of Alabama Box 870104 Tuscaloosa, AL 35487

University of Southern 64-6000818 115 3.465.909 Mississippi

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ISUB-AWARD 118 College Dr Hattiesburg, MS 39406

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government WARD

University of Puerto Rico -	66-0433761	115	575,722		SUB-AW
Mayaguez Campus					
259 Blvd Alfonso Valdez					
Mayaguez, PR 00680					

22.591

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

74-1613878

Baylor College of Medicine

One Baylor plaza Waco, TX 77030

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government 74-6000089 115 244.707 ISUB-AWARD

University of Texas Austin 111 East 17th St Austin, TX 78774

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

4800 Calhoun Rd Houston, TX 77004

University of Houston 74-6001399 115 872.975 ISUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government University of Texas at Arlington 75-6000121 115 186.825 ISUB-AWARD 701 S Nedderman Dr Arlington, TX 76019

1,544,044

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University of North Texas

1155 Union Circle Denton, TX 762035017

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government Faraday Technology Inc 79-3274747 N/A 143.715 ISUB-AWARD 315 Huls Dr Englewood, OH 45315

18.185

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

New Mexico State University

2850 Weddell Las Cruces, NM 88003

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) WARD

Board of Trustees of Whitman	91-0567740	501(c)(3)	13,055		SUB-AW
College					
345 Boyer Ave					
Walla Walla, WA 993622067					

115.482

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University of Washington

PO Box 43113 Olympia, WA 98504

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government

Washington State University PO Box 64133 Pullman, WA 99164	91-6033434	115	6,163		SUB-AWARD
San Fransisco State University	93-1137247	115	181.167		SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1600 Hollowav Ave San Francisco, CA 94132

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government Oregon State University 93-1176109 115 48.934 ISUB-AWARD

3181 Sam Jackson Park Rd Portland, OR 97239

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Stockton, CA 95211

University of the Pacific 94-1156266 501(c)(3) 15.610 ISUB-AWARD 3601 Pacific Ave

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government Sri International 94-1160950 501(c)(3) 15.431 ISUB-AWARD 333 Ravenwood Ave

467.149

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

Sri International
333 Ravenwood Ave
Menlo Park, CA 94025
University of California

3227 Cheadle Hall Los Angeles, CA 93106

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) Regents of the Univ of 94-6036494 115 52.924 SUB-AWARD California 1 Shields Ave Davis, CA 95617 Northrop Grumman 95-1055798 N/A 175.812 SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Corporation 600 S Hicks Road Rolling Meadows, IL 60008

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government

Regents University of California	95-6006143	115	24,552		SUB-AWARD
Los Angeles					
10889 Wilshire Blvd					
Los Angeles, CA 90095					

85.366

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University Of Ca At San Diego

9500 Gilman Drive La Jolla, CA 92093

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government 99-6000354 115 23.269 ISUB-AWARD University Of Hawaii 2440 Campus Rd Honolulu, HI 968222234

25.079

University Of New Hampshire

51 College Rd Durham, NH 03824 02-6000937

115

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Both Israel Deaceness Medical 04-1202001 501/61/21 245 872

Center Inc 330 Brookline Avenue Boston, MA 02115	04-1203861	301(0)(3)	343,673		JOB-AWARD
Boston, MA UZ115					

Trustees of Boston College 04-2103545 501(c)(3) 19.619 ISUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

140 Comm Ave Chestnut Hill, MA 02467

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Boston University 04-2103547 501(c)(3) 952.589 SUB-AWARD

25 Buick Street Boston, MA 02215 President & Fellows of Harvard 04-2103580 501(c)(3) 447.111 ISUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

College 1350 Massachusetts Ave

Cambridge, MA 02138

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government

Massachusetts Institute of	04-2103594	501(c)(3)	1,378,401		SUB-AWARD
Technology					
77 Massachusetts Ave					
Cambridge, MA 02139					

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Cambridge, MA 02139

Tufts University 04-2103634 501(c)(3) 405,170

SUB-AWARD 50merville, MA 02144

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government 04-2103637 501(c)(3) 10.197 ISUB-AWARD

46.045

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Wellesley College						
106 Central St						
Wellesley, MA 02481						
Worcester Polytechnic Inst						

100 Institute Road Worcester, MA 01609

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 04-2229839 501(c)(3) 19.250 SUB-AWARD Health Resources in Action

95 Berkeley St Boston, MA 02116 Dana-Farber Cancer Institute 04-2263040 501(c)(3) 126.563

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ISUB-AWARD Inc 44 Binney Street Boston, MA 02115

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Brigham and Women's Hospital 04-2312909 501(c)(3) 62.533 SUB-AWARD

8.511

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

75 Francis Street Boston, MA 02115 Northern Essex Community

College 100 Elliot St Haverhill, MA 01830

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 04-2505372 501(c)(3) 6.426 SUB-AWARD Charles Stark Draper Laboratory Inc 555 Technology Square

Cambridge, MA 02139 Public Health Advocacy 04-2668916 501(c)(3) 42.599 SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Institute

360 Huntington Ave Boston, MA 02115

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government The Melean Hespital 04-2607081 115 245 500 CHR-AWARD

Corporation 115 Mill Street Belmont, MA 02478	04-2097901	113	243,369		30D-AWARD
General Hospital Corporation	04-2697983	501(c)(3)	767,429		SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Rich Simches Research Ctr Boston, MA 02114

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government Middlesex Community College 04-2720058 115 10.435 ISUB-AWARD 33 Kearney Square

197.824

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Lowell, MA 01852

Boston Childrens Hospital

300 Longwood Avenue Boston, MA 02115

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Novobiotic Pharmaceuticals 04-2887211 N/A 412.596 ISUB-AWARD

LLC 767C Concord Avenue					
Cambridge, MA 02138					
University of Massachusetts	04-3167352	115	1,159,258		SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

70 Butterfield Terr Amherst, MA 01003

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 04-3237106 501(c)(3) 57.314 SUB-AWARD Silent Spring Institute 29 Crafts St Newton, MA 02458

48.246

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

Newton, MA 02458

Boston Public Health
Commission

1010 Massachusetts Ave 2 Boston, MA 02118

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government

Bedford VA Research	04-3512440	501(c)(3)	15,036		SUB-AWARD
Corporation Inc					
200 Springs Rd					
Bedford, MA 01730					

16.529

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

MassBay Community College

50 Oakland Street Welleslev Hills, MA 02481

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) Technical Education Research 04-6134355 501(c)(3) 17.040 SUB-AWARD Centers

27.520

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

2067 Massachusetts Ave Cambridge, MA 02140 Emma Pendelton Bradley Hospital

110 Vet Mem Pkwy Providence, RI 02915

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government Brown University 05-0258809 501(c)(3) 307.172 ISUB-AWARD 164 Angell Street Providence, RI 02912

38.841

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

05-0258812

Butler Hospital

345 Blackstone Blvd Providence, RI 02906

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government Rhode Island Hospital 05-0258954 501(c)(3) 215.500 ISUB-AWARD 593 Eddy Street

593 Eddy Street
Providence, RI 029034923

Yale University 06-0646973 501(c)(3) 56,560 SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

165 Prospect St New Haven, CT 06511

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government 06-0772160 115 248.760 SUB-AWARD

University of Connecticut 438 Whitney St Storrs, CT 06269

Cornell University 15-0532082 501(c)(3) 137.013

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

136 Hov Road Ithaca, NY 14853

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 25-1556708 501(c)(3) 1.274.283 SUB-AWARD Concurrent Technologies Corporation ATTN Accounts Rec

Johnstown, PA 15904 University of Wisconsin-39-6006492 115 124.609

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SUB-AWARD Madison Drawer 538 Milwaukee, WI 53278

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Massachusetts Materials 46-5654253 N/A 48.714 SUB-AWARD

9.574

Technologies LLC 167 Prospect Street Waltham, MA 02453

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University of Nebraska

312 N 14th Street Lincoln, NE 68588

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 56-0791228 115 85.370 SUB-AWARD UNIVERSITY OF NORTH CAROLINA AT CHARLOTTE 9201 Univ City Blvd Charlotte, NC 28223

183.961

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Clark Atlanta University Inc

223 James P Brawley Dr Atlanta, GA 30314

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government Extra Ludic Inc. 81-1482252 N/A 30.750 ISUB-AWARD 6 Maple Avenue Salem, MA 01970

6.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

N/A

KnoNap - Danva Sherman

68 Wendall Street Cambridge, MA 02138

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government University Of Colorado 84-0644739 115 458.922 SUB-AWARD 633 17th Street Denver, CO 80202 95-1642394 115 320.142 ISUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

University of Southern California

3500 S Figueroa St Los Angeles, CA 90089

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 95-1643307 115 106.942 SUB-AWARD California Institute of Technology 1200 F California Blvd Pasadena. CA 91125 SUB-AWARD

Recinto De Ciencias Medicas 66-0433762 115 173.820 Office of Sponsored Programs

PO Box

Ramat Gan, PR 00936

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 82-3054429 N/A 171.787 SUB-AWARD Intellisense Systems Inc 20600 Gramercy Place San Juan, CA 90501 Survice Engineering 20-8268821 N/A 139.220 ISUB-AWARD CompanyLLC

4695 Millennium Drive Torrance, MD 21017

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government 26-4064164 N/A 30.000 ISUB-AWARD Command Strategies LLC 1655 North Ft Meyer Drive

10.250

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

Belcamp, VA 22209

04-6001380

City of Boston

26 Court Street Arlington, MA 02108

efil	le GRAPHIC pr	int - DO NOT PROCESS	As Filed Dat	a -	DLN: 934	9319	6034	140				
Sch	nedule J	Co	ompensat	ion Information	40	OMB No. 1545-0047						
(Forr	m 990)	► Complete if the org	For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.									
•	tment of the Treasury al Revenue Service	► Go to <u>www.irs.go</u>	ov/Form990 for	instructions and the latest inforr	mation.		to Pul ectio					
Nar	me of the organiza				Employer identificat							
NOF	RTHEASTERN UNIVER	RSITY			04-1679980							
Pa	rt I Questi	ons Regarding Compensa	ition		0.1.20,000							
							Yes	No				
1a				f the following to or for a person liste ly relevant information regarding the				_				
		s or charter travel	\mathbf{Z}	Housing allowance or residence for	personal use							
		companions		Payments for business use of perso								
		nification and gross-up payment	ts 🔽	Health or social club dues or initiation								
	☐ Discretion	nary spending account	Ш	Personal services (e.g., maid, chauf	Teur, cner)							
b		xes in line 1a are checked, did t all of the expenses described ab		ollow a written policy regarding paym nplete Part III to explain	nent or reimbursement	1 b	Yes					
2				or allowing expenses incurred by all	. 1-3	2	Yes					
	airectors, truste	es, officers, including the CEO/1	Executive Directo	r, regarding the items checked in line	e la?							
3	organization's C	EO/Éxecutive Director. Check a	ll that apply. Do	ed to establish the compensation of th not check any boxes for methods CEO/Executive Director, but explain i								
	✓ Compensa	ation committee		Written employment contract								
		ent compensation consultant	✓	Compensation survey or study								
	☑ Form 990	of other organizations	✓	Approval by the board or compensa	tion committee							
4	During the year related organiza		990, Part VII, Se	ection A, line 1a, with respect to the f	iling organization or a							
а	Receive a sever	ance payment or change-of-con	itrol payment? .			4a		No				
b	Participate in, o	r receive payment from, a supp	lemental nonqual	lified retirement plan?		4b	Yes					
c	•		,	nsation arrangement?		4c		No				
	If "Yes" to any o	of lines 4a-c, list the persons an	d provide the app	plicable amounts for each item in Part	: 111.							
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations	must complete lines 5-9.								
5	For persons liste		on A, line 1a, did	the organization pay or accrue any								
а	The organization	n?				5a		No				
b						5b		No				
	If "Yes," on line	5a or 5b, describe in Part III.										
6		ed on Form 990, Part VII, Section ontingent on the net earnings o		the organization pay or accrue any								
а	The organization	1?				6a		No				
b	,					6b		No				
	· ·	6a or 6b, describe in Part III.										
7	payments not d	escribed in lines 5 and 6? If "Ye	s," describe in Pa	the organization provide any nonfixed it III	d 	7	Yes					
8	subject to the ir	nitial contract exception describe	ed in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," do		8		No				
9				presumption procedure described in		9						
For F	Paperwork Redu	iction Act Notice, see the Ins	structions for Fo	orm 990. Cat. No. 5	50053T Schedule J	(Forn	990)	2018				

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990. Part VII.

instructions, on row (ii). Do not list any individuals that are not listed on Form 99 Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the to	90, otal	, Part VII. I amount of For	m 990, Part VII, Se	ection A, line 1a, ar	oplicable column ([)) and (E) amoun	ts for that indi	vidual.
(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other	(D) Nontaxable benefits	(E) Total of columns	Compensation in
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(i)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table								
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Part III Supplemental Information			
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.			
Return Reference	Explanation		
	THE UNIVERSITY WILL APPROVE FIRST CLASS AIR TRAVEL, IF BUSINESS CLASS IS NOT AVAILABLE, FOR THE PRESIDENT AS APPROPRIATE. TRAVEL FOR BUSINESS PURPOSES IS NOT INCLUDED IN TAXABLE WAGES. THE PRESIDENT HAS AUTHORITY TO APPROVE FIRST CLASS TRAVEL IF NECESSARY IN CERTAIN CIRCUMSTANCES FOR INDIVIDUALS LISTED IN SCHEDULE J, PART II. THREE OFFICERS AND ONE HIGHEST COMPENSATED EMPLOYEE USED SUCH		

INCLUDED IN TAXABLE WAGES. HOUSING IS PROVIDED FOR THE PRESIDENT AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE EMPLOYER AND IS NOT INCLUDED IN TAXABLE WAGES. SOCIAL CLUB DUES ARE PROVIDED FOR THE PRESIDENT. USE OF THE SOCIAL CLUB IS FOR BUSINESS PURPOSES ONLY

Page 3

CIRCUMSTANCES FOR INDIVIDUALS LISTED IN SCHEDULE J, PART II. THREE OFFICERS AND ONE HIGHEST COMPENSATED EMPLOYEE USED SUCH
ACCOMMODATIONS FOR BUSINESS PURPOSES DURING THE YEAR ENDED DECEMBER 31, 2018. THE PRESIDENT'S SPOUSE TRAVELS ON OCCASION WITH THE
PRESIDENT WHEN NECESSARY FOR BUSINESS PURPOSES AND UPON APPROVAL OF THE CHAIRMAN OF THE BOARD. TRAVEL FOR BUSINESS PURPOSES IS NOT

AND DUES ARE NOT INCLUDED IN TAXABLE WAGES.

Schedule J (Form 990) 2018

Return Reference	Explanation
	CERTAIN INDIVIDUALS PARTICIPATED IN LONG TERM INCENTIVE PLANS UNDER WHICH A DEFERRED PAYMENT IS AWARDED CONTINGENT ON CONTINUED EMPLOYMENT WITH THE UNIVERSITY UNTIL THE DATE THE PLAN BECOMES PAYABLE AND THE ACHIEVEMENT OF CERTAIN CRITICAL UNIVERSITY GOALS. AMOUNTS ACCRUED BUT NOT PAID IN THE YEAR ARE REPORTED ON FORM 990, SCHEDULE J, PART II, COLUMN C AS DEFERRED COMPENSATION. THERE WERE NO INDIVIDUALS WHO RECEIVED PAYMENTS UNDER LONG TERM INCENTIVE PLANS IN 2018.

Return Reference	Explanation
	Payments which are part of a Variable pay plan are included in SCHEDULE J, PART II, COLUMN B, THE SECTION FOR REPORTING BONUS AND INCENTIVE COMPENSATION. THIS PLAN IS BASED ON ACHIEVEMENT OF PRE-ESTABLISHED GOALS. IT IS APPROVED BY THE BOARD OF TRUSTEES FOR THE PRESIDENT AND OTHER OFFICERS. OTHER EMPLOYEES HAVE RECEIVED BONUSES WHICH ARE AWARDED TO A LIMITED NUMBER OF EMPLOYEES FOR EXCEPTIONAL CONTRIBUTIONS.

I (Form 990) 2018

Software ID: Software Version:

EIN: 04-1679980

Name: NORTHEASTERN UNIVERSITY

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule	: J,	Part II - Officers, Di	rectors, Trustees, K	ey Employees, and H	lighest Compensate	d Employees		
(A) Name and Title		(B) Breakdown (i) Base Compensation	of W-2 and/or 1099-MIS (ii) Repus % insentive	(iii)	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on
			Bonus & incentive compensation	Other reportable compensation	compensation			prior Form 990
Joseph E Aoun President/Trustee	(i)	955,807	210,000	98,925	220,920	149,192	1,634,844	0
	(ii)	0	0	0	0	0	0	0
Philomena V Mantella SVP&CEO LIFELONG	(i)	599,999	85,000	45,625	77,500	29,978	838,102	0
LEARN.NETWORK	(ii)	0	0	0	0	0	0	0
Diane N MacGillivray SVP of University	(i)	630,416	90,000	46,666	127,500	29,685	924,267	0
Advancement	(ii)	0	0	0	0	0	0	0
Michael A Armini SVP - External Affairs	(i)	410,873	50,000	20,872	67,500	28,053	577,298	0
	(ii)	0	0	0	0	0	0	0
Ralph C Martin II SVP and General Counsel	(i)	628,631	75,000	47,397	77,500	11,725	840,253	0
	(ii)	0	0	0	0	0	0	0
Thomas Nedell SVP Finance and Treasurer	(i)	543,011	53,394	34,611	77,500	56,569	765,085	0
	(ii)	0	0	0	0	0	0	0
Jim Bean Provost & SVP Academic	(i)	624,523	75,000	86,615	27,500	16,709	830,347	0
Affairs	(ii)	0	0	0	0	0	0	0
Kenneth W Henderson SVP Learning and Chancellor	(i)	339,869	34,120	57,186	27,500	31,336	490,011	0
	(ii)	0	0	0	0	0	0	0
Nadine Aubry Dean - College of	(i)	500,149		26,072	27,500	32,714	586,435	0
Engineering	(ii)	0	0	0	0	0	0	0
Hugh Courtney Professor	(i)	230,276		2,322	24,238	30,650	287,486	0
	(ii)	0	0	0	0	0	0	0
Sundar Kumarasamy VP - Enrollment	(i)	308,706	15,836	5,999	27,500	31,178	389,219	0
Management	(ii)	0	0	0	0	0	0	0
Jack Reynolds ASSC.DEAN	(i)	201,282		67,494	27,500	27,169	323,445	0
BOUV,DEAN&PROF PHA	(ii)	0	0	0	0	0	0	0
Mary Loeffelholz DEANCPS&LIFELONG	(i)	295,193	34,000	60,235	27,500	12,838	429,766	0
LEARN.NETWORK	(ii)	0	0	0	0	0	0	0
Raj Echambadi DUNTON FAMILY DEANSHIP	(i)	510,391	51,000	31,092	27,500	30,838	650,821	0
	(ii)	0	0	0	0	0	0	0
Susan L Parish DEAN - BOUV HEALTH	(i)	352,894	36,000	15,435	27,500	30,505	462,334	0
SCIENCES	(ii)	0	0	0	0	0	0	0
John LaBrie PROFESSOR OF THE	(i)	188,933		54,604	21,533	20,784	285,854	0
PRACTICE	(ii)	0	0	0	0	0	0	0
Alexandros Makriyannis George D. Behrakis Chair	(i)	381,924		212,149	27,500	4,650	626,223	0
	(ii)	0	0	0	0	0	0	0
William Coen Head Coach Men's	(i)	527,681	12,500	28,633	27,500	28,005	624,319	0
Basketball	(ii)	0	0	0	0	0	0	0
Albert-Laszlo Barabasi Univ. Distinguished	(i)	352,689		207,425	27,500	31,264	618,878	0
Professor	(ii)	0	0	0	0	0	0	0
Marc H Meyer ROBERT SHILLMAN	(i)	295,530		283,348	27,500	37,115	643,493	0
PROFESSOR	(ii)	0	0	0	0	0	0	0
				· · · · · · · · · · · · · · · · · · ·				•

(A) Name and Title

(B) Breakdown of W-2 and/or 1099-MISC compensation

(i) Base Compensation

(ii) Bonus & incentive

(iii) Bonus & incentive

(C) Retirement and other deferred compensation

(b) Nontaxable benefits

(c) Retirement and other deferred compensation

(d) Nontaxable benefits

(e) Total of columns

(f) Compensation in column (B) reported as deferred on reported as deferred as

		Bonus & incentive compensation	Other reportable compensation	compensation			prior Form 990
Arthur Kramer (i) 398,685	21.844	119.421	27,500	11.642	579.092	0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

PROFESSOR & DIRECTOR

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493196034140 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No. 1545-0047 Schedule K **Supplemental Information on Tax-Exempt Bonds** (Form 990) 2018 ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ▶ Attach to Form 990. Open to Public Department of the Treasury Internal Revenue Service ▶Go to www.irs.gov/Form990 for the latest information. Inspection Name of the organization **Employer identification number** NORTHEASTERN UNIVERSITY 04-1679980 Part I **Bond Issues** (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (f) Description of purpose (q) Defeased (h) On (i) Pool (e) Issue price behalf of financing issuer Yes No Yes No Yes No 448,215,138 SEE PART VI MHEFA 04-2456011 57586C2Z7 05-22-2008 Χ Χ Χ 02-20-2014 MDFA 04-3431814 57586EF71 69,700,000 Reissuance of Series T-3 (2008) Χ Χ MHEFA 04-2456011 57586EFE6 02-05-2009 64,431,595 | New Projects/Refund Series F,H,& K Х Χ 266,921,019 SEE PART VI Χ Χ MHEFA 04-2456011 57586FTL5 03-25-2010 Part II **Proceeds** Α В C D 319,565,000 1,850,000 29,845,000 72,320,000 2 3 448,360,796 69,700,000 64,576,504 266,921,019 5 6 7 879,021 536,291 1,281,074

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17

Part III

9

Was the organization a partner in a partnership, or a member of an LLC, which owned property Are there any lease arrangements that may result in private business use of bond-financed

Private Business Use

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Were the bonds issued as part of a current refunding issue?

Were the bonds issued as part of an advance refunding issue?

Does the organization maintain adequate books and records to support the final allocation of

Cat. No. 50193E

447,481,775

No

Χ

No

Χ

Yes

Χ

Χ

Χ

Yes

Х

Χ

Yes

Χ

Χ

Χ

Yes

Χ

69,700,000

No

Χ

No

Yes Χ

Χ

Schedule K (Form 990) 2018

D

Yes

Χ

Yes

265,639,945

No

Χ

No

Χ

Χ

38,144,812

25,895,401

No

Χ

No

2010

Yes

Χ

Χ

Χ

counsel to review any management or service contracts relating to the financed property?

Are there any research agreements that may result in private business use of bond-financed

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

counsel to review any research agreements relating to the financed property?

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nongualified bonds of

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Schedule K (Form 990) 2018

За

b

C

d

6

8a

Part IV

b

C

Arbitrage

Page 2

Χ

Χ

Χ

Χ

Χ

Χ

No

Χ

Χ

Χ

Χ

D

Yes

Χ

Χ

Schedule K (Form 990) 2018

0 %

0 %

0 %

D

Yes

Χ

Χ

Χ

Χ

2.600 %

2.600 %

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Χ

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Yes

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В

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Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Yes

Yes

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

No

No

Yes

Yes

No

No

Yes

Χ

Nο

Page 3

No

No

D

Yes

Yes

Schedule K (Form 990) 2018

(GIC)?

period?

Part V

Arbitrage (Continued)

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

the GIC satisfied?

requirements of section 148? . . .

Metarii Nererence	
SET 1 BONDS - COLUMN A	Part I (f): the bonds current refund the Series L, issued January 16, 2001, the Series N, issued January 15, 2003, the Series O, issued February 10, 2005, and the Series P, issued J uly 10, 2007. Part II, Line 1: Consisted of the current refunding of Series Q by the Series 2012, and the Series T-3 Libor rei ssuance. Part II, Line 3: Amount listed differs from the issue price listed in Part I (e) due to interest earnings on invested proceeds. Part II, Line 13: Proceeds of the bonds wer e issued for the purpose of current refunding; therefore, the project period is not applic able for this bond issue. Part III, line 7: As provided in Treasury Regulation Section 1.1 41-4(c)(2)(i)(B), the amount of private payments taken into account under the private paym ent test may not exceed the amount of private business use and/or unrelated trade or busin ess use. Accordingly, the amount of private payments for the reporting period does not exceed the amount stated in Part III, line 6. The organization has not undertaken an analysis of the private security test with respect to the bonds, as the business use and/or unrelated trade or business rep orted in Part III, line 6, is not in excess of amounts permitted under Section 145 of the Code. Part IV, Line 2b: The current refunding portion of the bonds has qualified for the 6 -months exception to rebate. Part IV, Line 2c: Arbitrage Rebate report was completed on Ju ne 30, 2018. Column B: Part I (f): Reissuance of Series T-3 (2008) Part II, Line 13: Proce eds of the bonds were issued for the purpose of current refunding; therefore, the project period is not applicable for this bond issue. Part III, Line 7: As provided in Treasury Re gulation Section 1.141-4(c)(2)(i)(B), the amount of private payments taken into account un der the private payment test may not exceed the amount of private business use and/or unrelated trade or business use and/or unrelated trade or business sue and/or unrelated trade or business sue and/or unrelated trade or business security test with respect to

Explanation

Return Reference

Bonds,

Return Reference	Explanation
SET 1 BONDS - COLUMN A	issued on July 31, 2008, and Series 2008W, issued on December 17, 2008. Part II, Line 13: Proceeds of the bonds were issued for the purpose of current refunding; therefore, the pro ject period is not allocable for this bond issue. Part III: The Bonds were used to refund bonds issued before January 1, 2003, and bonds issued after January 1, 2003 with the purpo se of refunding bonds that were issued before January 1, 2003. As such, the Issuer has not completed Part III. Part IV, Line 2(b): All Bond proceeds have met the 6-month expenditur e exception. Part IV, Line 2(c): The Rebate Report, dated July 16, 2018, was prepared by A MTEC.

Return Reference	Explanation
SET 2 BONDS - COLUMN A	Part I (f): The Bonds currently refunded Series S Bonds (issued on May 22, 2008). Differen ce between Part I(e) and Part II, Line 3 is due to interest earnings on bond proceeds. Part III, Line 13: Proceeds of the Bonds were issued for the purpose of current refunding; the refore, the project period is not applicable for this bond issue. Part III, Line 7: As pro vided in Treasury Regulation Section 1.141-4(c)(2)(i)(B), the amount of private payments t aken into account under the private payment test may not exceed the amount of private busi ness use and/or unrelated trade or business use. Accordingly, the amount of private payment ts for the reporting period does not exceed the amount stated in Part III, Line 6. The org anization has not undertaken an analysis of the private security test with respect to the bonds, as the level of private business use and/or unrelated trade or business reported in Part III, Line 6, is not in excess of amounts permitted under Section 145 of the Code. Part IV, Line 2(b): The refunding portion of Bonds has met the 6-month expenditure exception to rebate. Part IV, Line 2(c): The fifth year Rebate Report, dated July 11, 2017, was pre pared by AMTEC. Column B: Part I (f): To finance capital projects. Difference between Part I(e) and Part II, Line 3 is due to interest earnings on bond proceeds. Part III, Line 7: As provided in Treasury Regulation Section 1.141-4(c)(2)(i)(B), the amount of private payments taken into account under the private payment test may not exceed the amount of private business use and/or unrelated trade or business use. Accordingly, the amount of private payments for the reporting period does not exceed the amount stated in Part III, Line 6. The organization has not undertaken an analysis of the private security test with respect t o the bonds, as the level of private business use and/or unrelated trade or business repor ted in Part III, Line 6, is not in excess of amounts permitted under Section 145 of the Co de. Column C: Part I (f): the bonds current refunding

Ints permitted under Section 145 of the Code. Part IV, Line 2b: The Bonds have met the requirements of the

Explanation

Return Reference

6-months excep

Return Reference	Explanation
SET 2 BONDS - COLUMN A	tion to rebate.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493196034140 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No. 1545-0047 Schedule K **Supplemental Information on Tax-Exempt Bonds** (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ▶ Attach to Form 990. Department of the Treasury Open to Public Internal Revenue Service ▶Go to www.irs.gov/Form990 for the latest information. Inspection Name of the organization **Employer identification number** NORTHEASTERN UNIVERSITY 04-1679980 Part I **Bond Issues** (c) CUSIP # (i) Pool (a) Issuer name (b) Issuer EIN (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased (h) On behalf of financing issuer Yes No Yes No Yes No MDFA 04-3431814 57583USR0 09-13-2012 58,405,024 | SEE PART VI Χ Χ Χ MDFA 04-3431814 57583UA81 01-23-2014 152,658,416 | SEE PART VI Χ Χ Χ MDFA 04-3431814 57584YKM0 07-25-2018 70,266,217 | SEE PART VI Χ Χ **Proceeds** Part ${f I}$ C В D 0 3 58,405,026 153,563,071 70,266,217 4 5 6 7 430,026 1,060,902 491,516 8 9 10 152,502,169 11 57,975,000 69,774,702 12 13 2017 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Χ Χ Χ 14 Were the bonds issued as part of an advance refunding issue? Χ Χ Χ 15 Χ Χ Χ 16 Does the organization maintain adequate books and records to support the final allocation of Χ Χ Χ Part Ⅲ **Private Business Use** Α В C D Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned property Χ Χ Are there any lease arrangements that may result in private business use of bond-financed Χ Χ Χ For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50193E Schedule K (Form 990) 2018 3a

b

C

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8a

Part IV

b

C

Arbitrage

Page 2

D

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Schedule K (Form 990) 2018

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Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?...

hedge with respect to the bond issue?

If "Yes" to line 2c, provide in Part VI the date the rebate Is the bond issue a variable rate issue?

Was the hedge superintegrated?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Are there any management or service contracts that may result in private busine	ess use of	
bond-financed property?		
If "Yes" to line 3a, does the organization routinely engage bond counsel or other	outside	
counsel to review any management or service contracts relating to the financed	property?	
Are there any research agreements that may result in private business use of bo	nd-financed	

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Were gross proceeds invested in a guaranteed investment contract

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

the GIC satisfied?

requirements of section 148? . . .

Yes

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

No

Yes

Χ

No

Yes

Schedule K (Form 990) 2018

(GIC)?

period?

Part VI

Nο

Yes

Schedule K (Form 990) 2018

Page 3

No

 Yes
 No
 Yes
 No

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No

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Yes

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efile GRAPHI	C print - C	ON OC	T PROCES	S A	As Fi	ed Data -					DL	.N: 93	4931	9603	34140
Schedule L Form 990 or 990	ı-EZ) ► Ce	omplet						d Person 90, Part IV, li		:5a, 2	25b, 20		ИВ No.	1545	-0047
			27, 28a,			c, or Form 99 h to Form 990		, line 38a or 4 n-F7	Юb.				2(119	Q
			⊳ Go t					st information	n.				21	/ / /	<u>U</u>
epartment of the Trea ternal Revenue Servi													Open Ins	to Pu section	
Name of the org									Er	nplo	yer ide	entifica	tion r	numbe	er
									04	-167	9980				
			,			, . , .		501(c)(29) or	_						
) Name of d	_		a res				· 25b, or Form lified person ar			escript		(d) Corr	rected?
_	,		, , , , , , , , , , , , , , , , , , ,				organization	p = . = =	_	` '	ansacti			es	No
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					1				+						
		From Inter zation answe n Form 990,	ested Persons.		Form 990-EZ, 6, 6, or 22 or from the lization?		ine 38a, or Form 9				h) ved by rd or nittee?	or if the organization (i)Written ad by agreement?			
				Т	o	From			Yes	No	Yes	No	Yes	I	No
otal .							<u> </u>								
Jan .	<u> </u>	• •			•	<u>F</u>	- -								
-															
						e sted Perso es" on Form 9		line 27							
a) Name of inter			Relationship			(c) Amount		(d) Type o	of assi	stand	e	(e) Pu	rpose	of assi	stance
		interested person and the organization							assistance (e						
								 							
or Paperwork Red	luction Act N	Intice, s	ee the Instru	ctions	for For	m 990 or 990-l	.7 . Ca	t. No. 50056A		F.ol	- odulo	L (Form	000 0	. 000	EZ) 20:

	person and the organization	cransaction		organization revenues?		
				Yes	No	
(1) NICKOLAS AVERY	Family Member of Officer	92,372	NU EMPLOYEE		No	

Explanation

Schedule I. (Form 990 or 990-F7) 2018.

Provide additional information for responses to questions on Schedule L (see instructions).

Part V

Supplemental Information

Return Reference

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493196034140 SCHEDULE M OMB No. 1545-0047 **Noncash Contributions** (Form 990) 2018 ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** NORTHEASTERN UNIVERSITY 04-1679980 **Types of Property** (b) (c) (d) (a) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art—Works of art . . OAPPRAISAL Art-Historical treasures 3 Art—Fractional interests Books and publications Clothing and household Cars and other vehicles Boats and planes . . Intellectual property . . Χ 6,632,794 MARKET VALUE Securities—Publicly traded . 10 Securities—Closely held stock . Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . Qualified conservation contribution-Historic structures 14 Qualified conservation contribution—Other . Real estate—Residential 15 Real estate—Commercial . 17 Real estate—Other . . Collectibles 18 19 Food inventory . . . 20 Drugs and medical supplies . Taxidermy 21 22 Historical artifacts . 23 Scientific specimens . . 24 Archeological artifacts . . Other ▶ (Χ 482,933 MARKET VALUE 25 EQUIPMENT) 26 Other ▶ (_ 28 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . 30a Nο **b** If "Yes," describe the arrangement in Part II. 31 Yes Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Nο **b** If "Yes," describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. Schedule M (Form 990) (2018) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 51227J

Schedule M (Form 990) (2018)	Page 2								
Part II Supplemental Information.									
Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in									
I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.									
Return Reference	Explanation								
SCHEDULE M, PART I, COLUMN (B)	NORTHEASTERN UNIVERSITY REPORTED THE NUMBER OF CONTRIBUTIONS.								
	NORTHEASTERN UNIVERSITY'S ACCOUNTING POLICY STATES THAT NO REVENUE IS TO BE RECOGNIZED FOR GIFTS IN KIND UNLESS THERE IS AN IDENTIFIABLE USEFUL LIFE OR DETERMINABLE MARKET VALUE. ALL GIFTS IN KIND ARE REVIEWED TO DETERMINE IF THEY MEET EITHER CRITERIA.								
	Schedule M (Form 990) (2018)								

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SCHEDUL (Form 990 or EZ)	990-	Supplemental Information to Form 990 Complete to provide information for responses to specifi Form 990 or 990-EZ or to provide any additional info Attach to Form 990 or 990-EZ. Go to www.irs.gov/Form990 for the latest infor	vide information for responses to specific questions on r 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ. Open to						
ฟลาพe^l Brthe เจริย NORTHEASTERN UI			Employer iden 04-1679980	tification number					
990 Schedule	e O, Sup	plemental Information	012073500						
Return Reference		Explanation							
Mission Statement	Form 990, Parts I and III, line 1 To educate students for a life of fulfillment and accomplishment. To create and translate knowledge to meet global and societal needs. This mission inspires members of the University community in whatever they do - as students and scholars, as teachers and researchers, as mentors, as administrators, and as leaders. Northeastern's commitment to this mission is focused in three areas of distinction where the university can have the greatest effect on the lives of students and the wider world: experiential learning, use-inspired research, and global connection and engagement. By concentrating its energy in these areas, Northeastern is best positioned to set priorities, make decisions, and focus resources that allow the institution to achieve its goals as a leader in higher education. Form 990, Part III, Line 4d Other program services consist of: Research, academic support, student services, and other student aid. Form 990, Part VI, Line 1a PURSUANT TO THE BYLAWS, THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES IS AUTHORIZED TO ACT WITH THE FULL AUTHORITY OF THE BOARD OF TRUSTEES IN THE MONTHS IN WHICH THE FULL BOARD DOES NOT MEET. All members of the Board of Trustees who are not appointed to serve on the Executive Committee are authorized to serve as alternates to the Executive Committee with full voting authority. The Secretary is authorized to select an alternate whenever a members of the Executive Committee, including any alternate(s), shall constitute a quorum for any meeting of the Executive Committee. Form 990, Part VI, Line 2 Edward G. Galante Alan S. McKim Business Relationship Richard A. D'Amore James Pallotta Business Relationship Form 990, Part VI, Line 4 The Bylaws were amended such that the chair of the Trustees Emeriti is no longer a voting member of the Board of Trustees. THE ARTICLES OF ORGANIZATION WERE AMENDED TO CONVERT THE UNIVERSITY FROM A NONPROFIT MEMBERS AND TO CLARIFY THAT GOVERNANCE AUTHORITY, INCLUDING THE AUTHORITY TO AMEND THE BYLAWS AND ARTICLES OF								

Return Explanation
Reference

990 Schedule O, Supplemental Information

Form 990,	The University's Form 990 review process is a collaborative effort. The core Form 990 and related schedules were reviewed by
Part VI, Line	four committees, including the Audit Committee, of the Board of Trustees, senior management, an independent compensation
11B	consultant and a paid tax preparer. All feedback from the above parties was incorporated in the form. The Form 990 as filed is
	provided to the full board prior to filing with the IRS.

990 Schedule O, Supplemental Information

Form 990, Part VI, Line 12c ANNUALLY, THE UNIVERSITY'S COMPLIANCE DEPARTMENT, REPORTING TO SENIOR VICE PRESIDENT AND GENERAL COUNSEL, ELECTRONICALLY DISTRIBUTES THE NORTHEASTERN UNIVERSITY CONFLICT OF INTEREST AND COMMITMENT DISCLOSURE FORM TO FACULTY AND STAFF. THE COMPLETED FORMS ARE REVIEWED BY THE COMPLIANCE DEPARTMENT AND RELEVANT COLLEGE AND ADMINISTRATIVE MANAGEMENT. FOLLOW UP FOR CLARIFICATION IS CARRIED OUT WHERE NECESSARY AND THE APPROPRIATE UNIT DEAN, VICE-PRESIDENT OR DIRECTOR IS RESPONSIBLE FOR REVIEWING THE IDENTIFIED CONFLICTS AND RESOLVING THOSE CONFLICTS APPROPRIATELY. BOTH THE FACULTY AND STAFF CONFLICT OF INTEREST AND COMMITMENT POLICIES ARE ON THE UNIVERSITY'S WEBSITE. A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE BOARD OF TRUSTEES, REPORTING TO THE SENIOR VICE PRESIDENT FOR UNIVERSITY ADVANCEMENT, FOR THE UNIVERSITY'S SENIOR LEADERSHIP AND BOARD OF TRUSTEES. THE POLICY REQUIRES THAT ALL TRUSTEES, OFFICERS AND OTHER MEMBERS OF STANDING COMMITTEES OF THE BOARD ARE REQUIRED TO ADHERE TO A POLICY WHICH REQUIRES DISCLOSURE IN ADVANCE OF ANY CONFLICT; NON-PARTICIPATION IN DECISIONS REGARDING THE POTENTIAL CONFLICT; AND AN ANNUAL REPORTING OF ANY CONFLICTS FOR PERSONAL OR THIRD PARTY INVOLVEMENT. THE FINAL DISCLOSURE FORMS ARE REVIEWED BY A SUBCOMMITTEE OF THE BOARD'S TRUSTEESHIP COMMITTEE AND ANY CONFLICTS THAT REQUIRE RESOLUTION ARE BROUGHT TO THE ATTENTION OF THE CHAIR OF THE BOARD AND UNIVERSITY MANAGEMENT FOR RESOLUTION.	Return Reference	Explanation
	Part VI, Line	COUNSEL, ELECTRONICALLY DISTRIBUTES THE NORTHEASTERN UNIVERSITY CONFLICT OF INTEREST AND COMMITMENT DISCLOSURE FORM TO FACULTY AND STAFF. THE COMPLETED FORMS ARE REVIEWED BY THE COMPLIANCE DEPARTMENT AND RELEVANT COLLEGE AND ADMINISTRATIVE MANAGEMENT. FOLLOW UP FOR CLARIFICATION IS CARRIED OUT WHERE NECESSARY AND THE APPROPRIATE UNIT DEAN, VICE-PRESIDENT OR DIRECTOR IS RESPONSIBLE FOR REVIEWING THE IDENTIFIED CONFLICTS AND RESOLVING THOSE CONFLICTS APPROPRIATELY. BOTH THE FACULTY AND STAFF CONFLICT OF INTEREST AND COMMITMENT POLICIES ARE ON THE UNIVERSITY'S WEBSITE. A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE BOARD OF TRUSTEES, REPORTING TO THE SENIOR VICE PRESIDENT FOR UNIVERSITY ADVANCEMENT, FOR THE UNIVERSITY'S SENIOR LEADERSHIP AND BOARD OF TRUSTEES. THE POLICY REQUIRES THAT ALL TRUSTEES, OFFICERS AND OTHER MEMBERS OF STANDING COMMITTEES OF THE BOARD ARE REQUIRED TO ADHERE TO A POLICY WHICH REQUIRES DISCLOSURE IN ADVANCE OF ANY CONFLICT; NON-PARTICIPATION IN DECISIONS REGARDING THE POTENTIAL CONFLICT; AND AN ANNUAL REPORTING OF ANY CONFLICTS FOR PERSONAL OR THIRD PARTY INVOLVEMENT. THE FINAL DISCLOSURE FORMS ARE REVIEWED BY A SUBCOMMITTEE OF THE BOARD'S TRUSTEESHIP COMMITTEE AND ANY CONFLICTS THAT REQUIRE RESOLUTION ARE BROUGHT TO THE ATTENTION OF

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Lines 15a & 15b	NORTHEASTERN UNIVERSITY FOLLOWS A CAREFULLY DEFINED PROCESS FOR REVIEWING SENIOR EXECUTIVE COMPENSATION LEVELS. THE POSITIONS INCLUDED IN THIS PROCESS DURING 2018 ARE THE PRESIDENT FOR PROVOST AND SENIOR VICE PRESIDENT FOR ACADEMIC AFFAIRS, SENIOR VICE PRESIDENT FOR UNIVER SITY ADVANCEMENT, SENIOR VICE PRESIDENT FOR ACADEMIC AFFAIRS, SENIOR VICE PRESIDENT FOR UNIVER SITY ADVANCEMENT, SENIOR VICE PRESIDENT AND CEO FOR LIFELONG LEARNING NETWORK, SENIOR VICE PRESIDENT FOR FINANCE AND TREASURER, SENIOR VICE PRESIDENT FOR EXTERNAL AFFAIRS, SENIOR VICE PRESIDENT & GENERAL COUNSEL, AND SENIOR VICE PRESIDENT LEARNING & CHANCELLOR. OTHER PO SITIONS INCLUDING, BUT NOT LIMITED TO, DEANS MAY BE INCLUDED EACH YEAR. THIS PROCESS EMBRA CES THE BEST PRACTICES UTILIZED IN THE HIGHER EDUCATION INDUSTRY. IN 2018, A COMPETITIVE P AY ASSESSMENT WAS CONDUCTED BY A THIRD PARTY INDEPENDENT COMPENSATION CONSULTING FIRM, USI NG MULTIPLE MARKET REFERENCES, INCLUDING SURVEYS REPRESENTING SIMILAR UNIVERSITIES AND OTH ER RELEVANT LABOR MARKETS (AS APPLICABLE FOR CERTAIN POSITIONS). THE ASSESSMENT IS BASED O N PEER REFERENCES THAT REFLECT OTHER UNIVERSITIES OF SIMILAR SIZE AND PROMINENCE WITH WHICH NORTHEASTERN COMPETES FOR EXECUTIVE TALENT. THE INDEPENDENT CONSULTANT ALSO PROVIDED ADD ITIONAL PROPRIETARY COMPENSATION MARKET DATA AND AN ASSESSMENT OF THE REASONABLENESS OF THE DATA. THE COMPENSATION COMMITTEE CONSISTS OF THE CHAIR OF THE BOARD OF TRUSTEES, ALSO SE RVING AS THE CHAIR OF this committee, ALONG WITH FIVE OTHER INDEPENDENT COMPENSATION CONSUL TANT, WITH THE EXPECTATION THAT ITS PROCESSES AND PROCEDURES WOULD CONTINUE TO EVOLVE TO R EFLECT EMERGING BEST PRACTICES. THE COMPETITIVE PAY ASSESSMENT AND INDEPENDENT COMPENSATION CONSULTANT, WITH THE EXPECTATION THAT ITS PROCESSES AND PROCEDURES WOULD CONTINUE TO EVOLVE TO R EFLECT EMERGING BEST PRACTICES. THE COMPETITIVE PAY ASSESSMENT AND INDEPENDENT CONSULTANT REVIEW WERE PROVIDED TO THE PRESIDENT FOR THIS SES IN MAKING SALLARY AND SOURCE OF TRUSTEES FOR THE POSITIONS INCLUDED IN THE P

990 Schedule O, Supplemental Information

Return

Reference	
,	CE ASSESSMENT, AND PRESENTED ITS RECOMMENDATIONS TO THE FULL BOARD OF TRUSTEES FOR THEIR A PPROVAL. THE BOARD VOTED TO APPROVE THE RECOMMENDATIONS. THESE DISCUSSIONS AND RESULTING A
,	I PPROVALS ARE DOCUMENTED IN THE MINUTES OF EACH MEETING.

Explanation

990 Schedule O, Supplemental Information

AS DEAN - BOUVE.

Return

Reference	
Form 990,	Original hard copy Financial Statements and Governing documents are available upon request. The Conflict of interest policy and
Part VI, Line	the annual financial statements are available via the internet at www.NEU.EDU. FORM 990, PART VII, COLUMN (A) JOHN
19	LABRIE, PROFESSOR OF THE PRACTICE, IS LISTED AS "FORMER" DUE TO PREVIOUSLY SERVING AS DEAN - CPS.
	HUGH COURTNEY, PROFESSOR, IS LISTED AS "FORMER" DUE TO PREVIOUSLY SERVING AS DEAN - DMSB. JACK

Explanation

REYNOLDS, ASSOCIATE DEAN & PROFESSOR OF PHARMACY, IS LISTED AS "FORMER" DUE TO PREVIOUSLY SERVING

Return Explanation Reference

990 Schedule O, Supplemental Information

Form 990, 40 hours constitutes a full-time equivalent employee at Northeastern University.

Part VII, Column (B)

Return Explanation
Reference

990 Schedule O, Supplemental Information

FORM 990, PART XI, LINE 9

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SCHEDULE R

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(Form 990)

Department of the Treasury

Internal Revenue Service

As Filed Data -

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Schedule R (Form 990) 2018

IORTHEASTERN UNIVERSITY				Employer las	entification number		
				04-1679980			
Part I Identification of Disregarded Entities Comple	ete if the organization answ	ered "Yes" on Form	990, Part IV, line	33.			
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
(1) Renaissance Park Garage LLC 1209 Orange St Wilmington, DE 19801 04-3480384	Parking svcs	DE	3,255,847	15,298,830	NORTHEASTERN		_
(2) NU Research LLC 360 Huntington Ave Boston, MA 02115 17-0388661	Research Ctr	МА		0	NORTHEASTERN		
(3) NU Innovation LLC 360 Huntington Ave Boston, MA 02115 27-0388561	Research Ctr	МА		0	NORTHEASTERN		
(4) KRI at Northeastern University LLC Suite 250 CP 360 Huntington Avenue Boston, MA 02115 46-5228806	Research Ctr	МА		0	NORTHEASTERN		
(5) N-POWERED LLC 360 HUNTINGTON AVE BOSTON, MA 02115 82-4581008	EDU. SOFTWARE	DE	426,639	60,615	NORTHEASTERN		
related tax-exempt organizations during the tax ye (a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity stat (if section 501(c)(Section (13) cor	512(b ntrolle
						Yes	ity?
(1)The Mass Green High Perf Computing Ctr 77 Mass Ave	Research Ctr	MA	501(C)(3)	12A-I	NA		No
Cambridge, MA 02139 27-3014805							
(2)MGHPCC Holyoke Inc 77 Mass Ave	RESEARCH CTR	MA	501(C)(3)	12A-I	NA		No
CAMBRIDGE, MA 02139 45-2257442							
(3)New College of the Humanities Trust 19 BEDFORD SQUARE LONDON WC1B 3HH UK	EDUCATION	UK	501(C)(3)	N/A	NCH NU Ltd	Yes	

Cat. No. 50135Y

Part III Identification of Related Organization one or more related organizations treat	ons Taxable as a P ed as a partnership (Partnership during the ta	Complet x year.	te if the or	ganization	answ	vered "Yes	" on Form	990,	Part I\	V, line 34 b	ecau	se it h	ad				
(a) Name, address, and EIN of related organization			(b) (c) Legal domicile (state or foreign country)	rimary Legal domicile co (state or foreign	Legal Dire domicile control (state entite or foreign	Direct le controlling e entity	irect Predominal income(relat unrelated, excluded fro tax under sections 51	dominant ne(related, irelated, uded from x under tions 512-	(f) Share of total income	Share of		(H Dispropiallocal	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man		(k Percer owner	ntage
					514)				Yes	No		Yes	No					
Part IV Identification of Related Organizati because it had one or more related organizations.	ons Taxable as a C anizations treated as	Corporation a corporation	or Trus n or tru	t Complet st during (e if the org the tax year	janiza r.	ation answ	rered "Yes	" on Fo	orm 9	90, Part IV,	line	34					
See Additional Data Table (a) Name, address, and EIN of related organization	(b) Primary activity	Le dor (state d	(c) Legal domicile (state or foreign			Type (C corp	(e) of entity p, S corp, trust)	(f) Share of total income		(g) of end- year assets	of- Perce	ntage	Sec (13	(i) ction 5 3) cont entity	512(b) trolled			
		cou	ntry)								_		Y	'es	No			
											Calcadada B	7-	000	\	_			

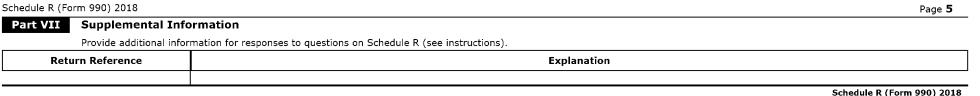
Pa	Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.							
	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No				
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?								
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No				
b	Gift, grant, or capital contribution to related organization(s)	1 b		No				
c	Gift, grant, or capital contribution from related organization(s)	1c		No				
d	Loans or loan guarantees to or for related organization(s)	1 d		No				
е	Loans or loan guarantees by related organization(s)	1e		No				
f	Dividends from related organization(s)	1f		No				
g	Sale of assets to related organization(s)	1 g		No				
h		1h		No				
i	Exchange of assets with related organization(s)	1i		No				
	Lease of facilities, equipment, or other assets to related organization(s)	1j		No				
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No				
- 1	Performance of services or membership or fundraising solicitations for related organization(s)	11		No				
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		No				
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No				
0	Sharing of paid employees with related organization(s)	10		No				
p	Reimbursement paid to related organization(s) for expenses	1 p		No				
q	Reimbursement paid by related organization(s) for expenses	1 q		No				
r	Other transfer of cash or property to related organization(s)	1r		No				
s	Other transfer of cash or property from related organization(s)	1s		No				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.							
	(a) (b) (c) (d)							
	Name of related organization Transaction Amount involved Method of determining am type (a-s)	ount ir	volved					

Page **3**

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	section 501(c)(3) organizations?		section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership	
			314)	Yes	No			Yes	No		Yes	No				
	Schedule R (Form 990) 2018												0) 2018			



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		EIN: 04-10/							
		Name: NORTH	EASTERN UNIVERS	ſΤΥ					
Form 990, Schedule R, Part IV - Id				F I		1	ı	1	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(b)(contr enti	on 512 (13) rolled tity?
							<u> </u>	Yes	No
(1) Azland Inc c/o NU 360 Huntington Avenue Boston, MA 02115 04-2454917	Real Estate	DE	NORTHEASTERN	C Corp	0	0	100.000 %	Yes	
(1) Charitable Remainder Trust (1)	INVESTING	CA	NORTHEASTERN	TRUST				Yes	
(2) Charitable Remainder Trust (1)	INVESTING	ME	NORTHEASTERN	TRUST				Yes	
(3) Charitable Remainder Trust (11)	INVESTING	MA	NORTHEASTERN	TRUST				Yes	
(4) Charitable Remainder Trust (3)	INVESTING	NH	NORTHEASTERN	Trust				Yes	
(5) Pooled Income Trust (1)	INVESTING	MA	NORTHEASTERN	TRUST				Yes	
(6) Perpetual Trust (1)	INVESTING	MA	Northeastern	Trust				Yes	
(7) Perpetual Trust (1)	Investing	ME	Northeastern	Trust				Yes	
(8) Charitable Remainder Trust (1)	INVESTING	ОН	NORTHEASTERN	TRUST				Yes	
(9) NCH at Northeastern Limited 19 Bedford Square London WC1B 3HH UK	Education	UK	NORTHEASTERN	C Corp	2,758,378	1,491,057	100.000 %	Yes	
(10) New College of the Humanities Ltd 19 Bedford Square London WC1B 3HH	Education	UK	NCH NU LTD	C Corp	149,855	135,718	100.000 %	Yes	