TOWN OF ESTES PARK, COLORADO

COMPREHENSIVE ANNUAL FINANCIAL REPORT
For the year ended December 31, 2017

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Office of the State Auditor
July 31, 2018

Prepared by the Finance Department:

Duane Hudson – Finance Director

TOWN OF ESTES PARK
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TOWN OF ESTES PARK
LIST OF PRINCIPAL OFFICIALS

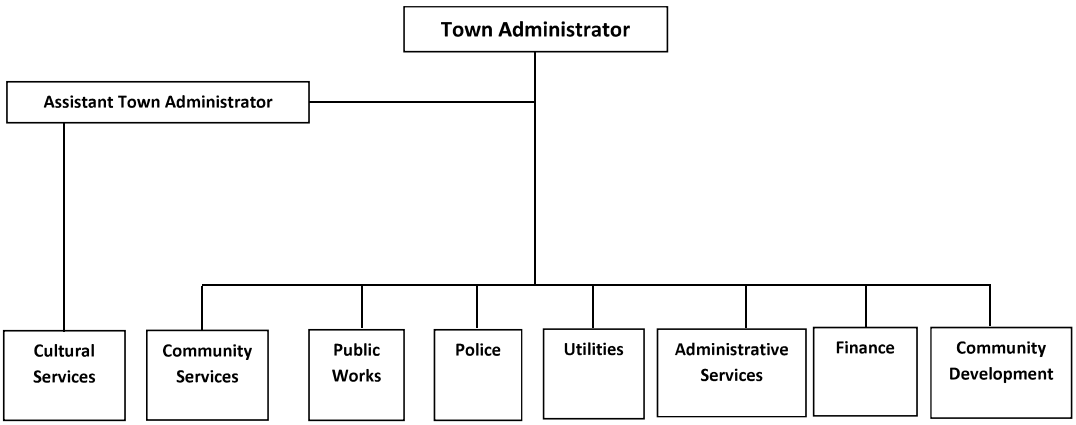
TOWN GOVERNMENT

The Town of Estes Park is governed by a Mayor and a six-member Board of Trustees. The Mayor and Trustees are elected for four year terms. The Trustees and the Mayor each have one vote in town board meetings. Listed below are the Town officials and principal staff members as of the report date.

Mayor	Elected 2016	Todd Jirsa
Mayor Pro Tem	Elected as Trustee 2010, re-elected 2014	Wendy Koenig
Trustees		
	Elected 2012, Re-elected 2016	Ron Norris
	Elected 2014	Ward Nelson
	Elected 2014	Bob Holcomb
	Elected 2016	Cody Walker
	Elected 2016	Patrick Martchink
Staff		
	Town Administrator	Frank Lancaster
	Assistant Town Administrator	Travis Machalek
	Town Clerk, Dir. of Admin Services	Jackie Williamson
	Finance Director	Duane Hudson
	Chief of Police	Wes Kufeld
	Director of Community Development	Randy Hunt
	Director of Community Services	Rob Hinkle
	Director of Public Works	Greg Muhonen
	Director of Utilities	Reuben Bergsten
	Public Information Officer	Kate Rusch
	Town Attorney	Greg White
	Municipal Judge	Gary R. Brown

Town of Estes Park

Organizational Chart



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Town of Estes Park

Colorado

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

December 31, 2016

Christopher P. Morrill

Executive Director/CEO

TOWN OF ESTES PARK

July 31, 2018

To: The Honorable Mayor, Board of Trustees, and Citizens of the Town of Estes Park, Colorado:

Formal transmittal

The Comprehensive Annual Financial Report ("CAFR") of the Town of Estes Park, Colorado (the "Town") for the year ended December, 31, 2017, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the Town. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the Town. All disclosures necessary to enable the reader to gain an understanding of the Town's financial activities have been included. The information provided in this section is introductory in nature. Specific financial details are reviewed in the Management's Discussion and Analysis section of this report.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Anton Collins Mitchell LLP has issued an unmodified ("clean") opinion on the Town of Estes Park's financial statements for the year ended December 31, 2017. The independent auditor's report is located at the front of the financial section of this report.

Profile of the Government

The Town of Estes Park, incorporated in 1917, is a destination resort community nestled in the Rocky Mountain foothills 65 miles northwest of Denver, Colorado. The Town is at the entrance to Rocky Mountain National Park and is visited by over four million people each year. Rocky Mountain National Park has been the number one tourist attraction in northern Colorado for as long as records have been compiled. The Town of Estes Park currently occupies a land area of

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Finance Department 970-586-5331
dhudson@estes.org

nearly seven square miles and serves an official population of 6,339 (2017 estimate). The Town is empowered to levy a property tax on both real and personal properties located within its boundaries. It is also empowered to extend its corporate limits by annexation, which occurs periodically when deemed appropriate by the Town Board. There were no significant annexations in 2017.

Estes Park is a statutory town. Policy-making and legislative authority are vested in the governing board consisting of the Mayor and six Trustees. The governing board is responsible, among other duties, for passing ordinances, adopting the budget, appointing committees, and hiring the Town Administrator. The Town Administrator is responsible for carrying out the policies and ordinances of the governing body, and for overseeing the day-to-day operations of the government. The Board is elected on an at-large basis. Board members serve four-year staggered terms, with three trustees elected every two years. The Mayor is elected to serve a four-year term. Elected officials are limited to two consecutive elected terms of office.

The CAFR includes all Town funds. The Town provides a broad range of services, including police protection, electric and water utility services, construction and maintenance of streets and infrastructure, municipal parks, museum, senior center, visitors' center, community planning, building inspections, business and liquor licensing, and an extensive cultural events calendar. In addition to general government activities, the Town has significant operational and/or financial relationships with the Estes Park Building Authority ("EPBA"), the Estes Valley Fire Protection District ("EVFPD"), the Estes Valley Recreation and Park District ("EVRPD"), and the Estes Park Local Marketing District (Visit Estes Park – "VEP").

The EVFPD began operating as an independent taxing district in 2010, ending its long-standing status as a department of the Town. The Town continues to contribute to the EVFPD, with the amount (currently 7% of General Fund sales tax collected) being appropriated annually. The Town is also financially accountable for the EPBA, which provided financing for golf course improvements in 1990. The EPBA completed its most recent agreement with EVRPD in 2009, did not operate in 2010-17, and currently does not have plans or agreements in place for 2018. The EVRPD is a separately elected special purpose district formed in 1955 and was created for the purpose of supplying recreational facilities within its boundaries. VEP began operating as an independent taxing district in 2009 and collects a 2% lodging tax that is used to promote and advertise Estes Park as a vacation destination, a task previously borne by the Town. VEP is listed in the CAFR as a component unit as the Local Marketing District. Additional information on these entities can be found in Note 1 in the Notes to the Financial Statements.

The annual budget serves as the foundation for the Town's financial planning and controls. All departments of the Town are required to submit annual requests for appropriation to the Town's Finance Director by the third week of July. The Finance Director uses these requests as the starting point for developing a proposed budget. The proposed budget is then reviewed in a meeting with the Directors and a final balanced budget is then presented to the Town Administrator for his review and revisions. Next, the proposed budget is presented to the Town Board for deliberation in October. The board is required to hold public hearings on the proposed budget and to formally adopt the budget before December 15th. This date also serves as the deadline to certify the property tax mill levy to the Larimer County Commissioners. The appropriated budget is prepared by fund and department (e.g., General Fund and Public Works department). Budget-to-actual comparisons are provided in this report for each individual fund for which an appropriated annual budget has been adopted. For the General Fund, the Community Reinvestment Fund, the Street Improvement Fund, and the Open Space Fund, this comparison is presented as part of the required supplemental information of the basic financial statements for the governmental funds. For the other governmental funds with appropriated annual budgets, the budget-to-actual comparison is presented in the Other Supplementary Information section of this report.

The Town maintains budgetary controls, the objective of which is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Town Board. Budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) are established at the fund level. The Town also maintains an encumbrance accounting system as a budgetary control to prevent expenditures from exceeding legal appropriations. Encumbered amounts lapse at fiscal year-end, and qualifying encumbrances are formally re-appropriated in the following year as necessary.

Assessment of Town's economic condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Town operates.

Local economy

Estes Park was one of many Colorado communities affected by dramatic flooding in September 2013. Of the four major roads into Estes Park, three were heavily damaged, and the fourth, Trail Ridge Road (through Rocky Mountain National Park) was closed for the year shortly thereafter due to snowfall. Only one road was open for the next two months. Estes Park's main source of income, sales tax, was heavily impacted during the period: September 2013 sales tax was down 34% from September 2012, while October was down 18%. Fortunately, the rest of the year

experienced record levels of sales tax collection, and the year as a whole was down only 0.36%. The local economy has largely recovered with sales tax collections continuing their record pace in 2017. The General Fund set a new record with $11,090,687 in sales taxes collected in 2017 (a 6.4% increase from 2016).

Tourism continued to increase in 2017 with Rocky Mountain National Park having another strong year with over 4.4 million visitations, down very slightly from the new record set in 2016 with 4.5 million visitations.

In April 2014, citizens approved a Ballot issue (1A) that implemented a 1% sales tax increase, sun-setting in 2024. The 10-year increase will dedicate an estimated $2,000,000 annually to Street Improvements/Repairs (60% of the 1%), expansion of public trails (12.5%), construction of a community recreation center including facilities for the Senior Center (25%), and for acquisitions associated with emergency response capabilities of the Town (2.5%). For 2017, $2,768,785 in sales tax was collected in these new funds.

Economic statistics are also trending higher. The national unemployment rate decreased from 4.7% in 2016 to 4.1% in 2017, while Colorado's unemployment rate remained relatively unchanged, going from 2.9% to 3.0% (source: U.S. Bureau of Labor Statistics) through December 2017. Family Median Income in Estes Park (source: U.S. Census Bureau Quick Facts) was $48,533 in 2017. Meanwhile, the Fort Collins/Loveland Colorado CPI (consumer price index) dropped from 2.8% in 2016 to 2.5% in 2017.

Long-term financial planning

The Town is wrapping up many of the remaining flood repair projects with the Fish Creek Road project the last major flood repair project still under construction. Many of these projects were grant funded. Despite the focus on flood repair, the Town still managed to place over $15.8 million in assets into service in what was a very productive year for infrastructure and improvement projects. Some of the more significant projects for 2017 are highlighted in the Management Discussion and Analysis section of this Comprehensive Annual Financial Report.

The Town is currently involved in exploring means to bring high speed broadband services to the Estes Valley. The Town currently has a grant to help finance the ongoing installation of a fiber network backbone and is currently evaluating options to complete the buildout to end user customers.

The Town is also investing in a smart meter project that will provide detailed information on the status of the electric distribution system. During a recent May 2017 snowstorm, the information proved to be very valuable in managing the response to power outages throughout the service territory. This effort is financed through user charges in the Light and Power Fund.

Relevant financial policies

The Town has adopted Fund Balance Policy 660 that establishes a minimum annual fund balance reserve that should be maintained in the various funds. For the General Fund, unassigned fund balance at the end of the year must meet a minimum of 20% of total expenditures. In addition, Cash and Investment Reserve and Contingency Policy # 670 was adopted establishing guidelines for a monthly minimum cash and investment balance of 2 months average expenditures in order to weather an unexpected significant downturn in the economy. In case the targeted cash and investment balance is not met in any particular month, the policy establishes a foundation of principles and goals to guide budgetary and fiscal management decisions as management takes appropriate action.

Major initiatives

The Town continually strives to provide superior services to its citizens and visitors in a cost-effective manner. The Town aggressively attempts to partner with Federal and State agencies through grants, thus leveraging available funds. This is evidenced by the parking structure and master plan grants. In 2017, the Town continued to partner with several Federal and State agencies to address flood-affected areas throughout the Town, most notably in the Fall River and Fish Creek areas.

Award and acknowledgements

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town for its comprehensive annual financial report (CAFR) for the fiscal year ended December 31, 2016. In order to be awarded a Certificate of Achievement, the Town must publish an easily readable and efficiently organized CAFR. This report satisfied both Generally Accepted Accounting Principles (GAAP) and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. The Town believes that its current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The successful preparation of this report could not have been accomplished without the dedication and efforts of the entire staff of the Finance Department: Verona Baldivia, Sharla Beesley, Laura Garcia, Molly Gonzalez, Jane Goreski, Deb Holgorsen, Karen Johnson, and Kim McEachern. Valuable input was also received from Public Works, Community Development, the L&P/Water utilities, Human Resources and the Public Information Officer. Special thanks are extended to the accounting firm of Anton Collins Mitchell LLP for their professionalism in the performance of the independent audit for the Town. We also wish to extend appreciation to the Mayor and the Trustees for their efforts and support in setting and administering policies for the prudent financial management of the Town of Estes Park.

Sincerely,

Duane Hudson, CPA
Finance Director

Anton Collins Mitchell LLP
Accountants & Consultants

Independent Auditor's Report

Board of Trustees
Town of Estes Park
Estes Park, Colorado

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Town of Estes Park, Colorado (the "Town"), as of and for the year ended December 31, 2017, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Town of Estes Park, Colorado as of December 31, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

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Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages iv through xv, schedule of funding progress on page 42, the budgetary comparison information on pages 43 through 45, and pension related information on pages 46 and 47 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with evidence sufficient to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The combining and individual nonmajor fund financial statements, budgetary comparison schedules, Local Highway Finance Report, and schedule of expenditures of federal awards as required by *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* and the other information, such as the introductory and statistical section, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements, budgetary comparison schedules, Local Highway Finance Report, and schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

The introductory section and statistical section has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Governmental Auditing Standards*, we have also issued our report dated July 31, 2018 on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.

Anton Collins Mitchell LLP

Greeley, Colorado
July 31, 2018

Town of Estes Park, Colorado

MANAGEMENT'S DISCUSSION AND ANALYSIS

December 31, 2017

This section of the Town of Estes Park's (the "Town") financial statements provides a narrative overview and analysis of its financial activities for the year ended December 31, 2017. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal at the front of this report and the Town's financial statements, which follow this section.

Financial Highlights

- The assets and deferred outflows of resources of the Town exceeded its liabilities and deferred inflows of resources at the close of 2017 by $111,626,480 ($64,667,188 in governmental activities net position and $46,959,292 in business-type activities net position). Of the governmental activities net position total, $1,585,920, or 3%, is unrestricted and may be used to meet the government's ongoing obligations to citizens and creditors. Similarly, $13,112,576, or 28%, of business-type activities net positions is unrestricted.

- It is important to note that "Unrestricted Net Position" is an accounting term referring to lack of formal commitments (loans, etc.) of assets. It does not reflect the amount of assets that are informally committed to targeted fund balances, unobligated monies for future projects, etc. For example, the Town targets a fund balance (reserve) in the General Fund of 20% of expenditures. This is not considered a "restricted" fund balance, but the Town has earmarked the amount as a reserve for budgetary purposes.

- Total net position of the Town increased by $8,695,833, or 8%, from 2016 to 2017, significantly more than the $1,780,022 increase from 2015 to 2016. Net position of the governmental activities increased $6,292,332 compared to the $995,030 increase in 2016. Net position of the Town's business-type activities increased $2,403,501 compared to the $784,992 increase in 2016. These changes are explored in further detail in the Government-wide Financial Analysis section of this Management's Discussion and Analysis.

- Total revenues, excluding transfers, increased $10,057,923, or 25%, to $50,345,575 compared to 2016. Governmental activities revenues increased $6,530,870, or 32%, to $27,091,601, while revenues of business-type activities increased $3,527,053, or 18%, to $23,253,974 compared to 2016.

- The total expenses of all the town's programs, excluding transfers, increased $3,142,112, or 8%, to $41,649,742 compared to 2016. The expenses of governmental activities programs increased $1,900,555, or 9%, to $22,202,315, while the expenses of business-type activities increased $1,241,557, or 7%, from 2016 to $19,447,427.

- As of December 31, 2017, the Town's governmental funds reported a combined ending fund balance of $7,092,167. Approximately 1%, or $100,911, is unassigned fund balance and, therefore, available for spending at the town's discretion within the purposes specified for the town's funds.

Overview of the Financial Statements

Management's discussion and analysis is intended to serve as an introduction to the Town's basic financial statements. The basic financial statements comprise three components: 1) government-wide financial statements; 2) fund financial statements; and 3) notes to the basic financial statements. This report also contains other required supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements

The government-wide financial statements are designed to provide the reader of the Town's basic financial statements a broad overview of the Town's finances, in a manner similar to a private sector business.

The ***statement of net position*** presents information on all of the Town's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The ***statement of activities*** presents information showing how the net position of the Town changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused accrued vacation leave).

Both the statement of net position and statement of activities distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the Town include general government, public safety, public works, and culture and recreation. The business-type activities of the Town include an electric distribution operation (Light and Power Fund) and a water utility that treats and distributes water (Water Fund).

The government-wide financial statements include not only the Town itself (known as the primary government), but also the legally separate entities, the Estes Park Building Authority and Local Marketing District (established by election in 2009). For informational purposes, the Building Authority did not have any activity during the year. The Local Marketing District issued a separate financial statement starting December 31, 2017. Statements are available upon request by contacting Visit Estes Park at (970) 586-0500. This component unit is discretely presented in the Town's financial statements as the Local Marketing District.

Fund Financial Statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances or spendable resources available at year end. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains eight individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General, Community Reinvestment Fund, and the Street Improvement Fund, all of which are considered to be major funds. Data from the other five governmental funds, (Conservation Trust Fund, Larimer County Open Space Fund, Emergency Response System Fund, Community Recreation Center Fund, and the Trails Expansion Fund) are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements and schedules elsewhere in this report.

Proprietary Funds

Proprietary funds are generally used to account for services for which the Town charges customers – either outside customers or internal units or departments of the town. Proprietary funds provide the same type of information as shown in the government-wide financial statements, only in more detail. The Town maintains the following two types of proprietary funds:

• **Enterprise funds** are used to report the same functions presented as business-type activities in the government-wide financial statements. The Town uses enterprise funds to account for the operations of the Light and Power Fund and the Water Fund. These are considered to be major funds of the Town.

• **Internal Service funds** are used by the Town to account for the costs of acquiring, operating and maintaining certain types of equipment and funding for Town-wide medical insurance programs. Because these services predominantly benefit governmental rather than business-type functions, the assets and liabilities of the internal service funds have been included within governmental activities in the government-wide financial statements. Internal service funds are combined into a single, aggregated

memo presentation in the proprietary fund financial statements. The internal service funds consist of Fleet Maintenance, Vehicle Replacement, Information Technology and Medical Insurance Funds. Individual fund data for the internal service funds is provided in the form of combining statements in the "Combining and Individual Statements" section.

Notes to the Basic Financial Statements

The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Town's progress in funding its obligation to provide pension benefits to its employees, and budgetary comparison schedules for the general and major special revenue funds.

The combining and individual fund statements and schedules referred to earlier in connection with non-major governmental funds and internal service funds are presented immediately following the required supplementary information.

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. Our analysis below focuses on the net position and changes in net position of the Town's governmental and business-type activities.

Table 1 - Net Position

	Governmental Activities		Business-type Activities		Total Primary Government	
	2017	2016	2017	2016	2017	2016
Current and other assets	$ 16,982,308	$ 16,984,323	$ 21,413,588	$ 20,215,478	$ 38,395,896	$ 37,199,80
Capital assets	66,821,679	54,772,697	39,753,833	37,875,312	106,575,512	92,648,00
Total assets	83,803,987	71,757,020	61,167,421	58,090,790	144,971,408	129,847,81
Deferred outflows of resources	2,455,874	2,112,111	2,096,138	1,527,408	4,552,012	3,639,51
Noncurrent liabilities	16,962,674	11,212,938	13,430,386	12,217,685	30,393,060	23,430,62
Other liabilities	4,226,518	4,164,784	2,854,349	2,739,745	7,080,867	6,904,52
Total liabilities	21,189,192	15,377,722	16,284,735	14,957,430	37,473,927	30,335,15
Deferred inflows of resources	403,481	116,553	19,532	104,977	423,013	221,53
Net position:						
Invested in capital assets	57,733,149	49,411,763	32,596,716	30,145,069	90,329,865	79,556,83
Restricted	5,348,119	4,797,549	1,250,000	1,239,840	6,598,119	6,037,38
Unrestricted	1,585,920	4,165,544	13,112,576	13,170,882	14,698,496	17,336,42
Total net position	$ 64,667,188	$ 58,374,856	$ 46,959,292	$ 44,555,791	$ 111,626,480	$ 102,930,64

Analysis of Net Position

Table 1 presents an analysis of the Town's net position as of December 31, 2017. The Town's assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by $111,626,480 at the close of December 31, 2017. By far the largest portion of the Town's net position (81%) reflects its net investment in capital assets (e.g., land, buildings, machinery, and equipment) less any related still-outstanding debt used to acquire those assets. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Net investment in capital assets increased $10,773,033, or 14%, compared to 2016. This increase is largely due to $7.59 million for the parking garage construction project and $6.67 million for roads and bridges in 2017. Depreciation expense increased by $0.33 million to $4.5 million for 2017 as well.

An additional 6% of the Town's net position ($6,598,119) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position ($14,698,496) may be used to meet the government's ongoing obligations to citizens and creditors.

Restricted net position was relatively unchanged from 2016. The $2,637,930 decrease in unrestricted net position was due in large part to usage of General Fund resources for rebuilding Fish Creek Road. A FEMA grant reimbursement is expected for much of these costs.

At the end of the current fiscal year, the Town is able to report positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

It is important to note that $2,873,555 in governmental unrestricted net position arises from the net position of the town's internal service funds, discussed above in "Overview of the Financial Statements – Proprietary Funds." Although it is highly unlikely that these funds will be liquidated, in the event that they are, the distribution of the net position of these funds would result in a portion of these unrestricted net positions being liquidated to governmental activities and a portion to business-type activities.

Analysis of Changes in Net Position

As can be seen from Table 2, the Town's total net position increased by $8,695,833 during 2017. This increase is explained in the governmental and business-type activities discussions below.

Governmental Activities

Net position of governmental activities increased by $6,292,332 during 2017, accounting for 72% of the total increase in the Town's net position. This increase was $5,297,302 more than the $995,030 increase in net position for 2016.

During 2017, governmental revenues increased by $6,530,870 compared to 2016. Much of this increase can be attributed to $2.9 million in grants for the new parking garage, $0.8 million in grants for the Moraine Ave Bridge replacement, and over $1.5 million in flood repair grants. Sales taxes increased by $0.8 million due to an increase in general economic activity.

Total governmental expenses for 2017 increased by $1,900,555 compared to 2016. Public works expenses increased $1,735,228, primarily due to additional work on Fish Creek Road and work on the Moraine Ave Bridge replacement.

Table 2 - Changes in Net Position

	Governmental		Business-type		Total Primary Government	
	2017	2016	2017	2016	2017	2016
Program revenue:						
Charges for services	$ 2,063,267	$ 1,805,326	$ 20,251,865	$ 18,366,305	$ 22,315,132	$ 20,171,631
Operating grants and contributions	1,776,442	1,041,897	-	-	1,776,442	1,041,897
Capital grants and contributions	7,426,948	1,616,090	1,448,452	789,735	8,875,400	2,405,825
General revenue:						
Sales taxes	13,859,472	13,027,892	-	-	13,859,472	13,027,892
Property taxes	21,676	361,750	-	-	21,676	361,750
Franchise taxes	512,132	488,325	-	-	512,132	488,325
Use taxes	335,175	304,540	-	-	335,175	304,540
Other taxes	442,651	528,506	-	-	442,651	528,506
Investment income	180,336	106,420	147,234	113,292	327,570	219,712
Gain on disposal of capital assets	-	-	208,874	-	208,874	-
Miscellaneous	473,502	1,279,985	1,197,549	457,589	1,671,051	1,737,574
Total revenues	27,091,601	20,560,731	23,253,974	19,726,921	50,345,575	40,287,652
Program expenses (includes indirect expense allocation):						
Governmental activities:						
General government	5,847,655	6,229,691	-	-	5,847,655	6,229,691
Public safety	5,276,247	4,915,545	-	-	5,276,247	4,915,545
Public works	4,284,402	2,549,174	-	-	4,284,402	2,549,174
Culture and recreation	6,495,360	6,471,134	-	-	6,495,360	6,471,134
Interest on long-term debt	298,651	136,216	-	-	298,651	136,216
Business-type activities:						
Light and power	-	-	14,727,651	14,122,680	14,727,651	14,122,680
Water	-	-	4,719,776	4,083,190	4,719,776	4,083,190
Total expenses	22,202,315	20,301,760	19,447,427	18,205,870	41,649,742	38,507,630
Excess before transfers	4,889,286	258,971	3,806,547	1,521,051	8,695,833	1,780,022
Transfers In (Out)	1,403,046	736,059	(1,403,046)	(736,059)	-	-
Increase in net position	6,292,332	995,030	2,403,501	784,992	8,695,833	1,780,022
Net position, beginning of year	58,374,856	57,379,826	44,555,791	43,770,799	102,930,647	101,150,625
Net position, end of year	$ 64,667,188	$ 58,374,856	$ 46,959,292	$ 44,555,791	$ 111,626,480	$ 102,930,647

Charts 1 and 2 illustrate the Town's governmental activities expenses and revenues by function and its revenues by source. General revenues such as sales taxes, property and other taxes are not shown in Chart 1 by program, but are used to support program activities town wide and included in Chart 2. For governmental activities overall, without regard to program, sales taxes are the largest single source (51%), followed by capital grants and contributions.

Net Position increased $6,292,332 during the current fiscal year. Contributing factors have been discussed earlier in this section.

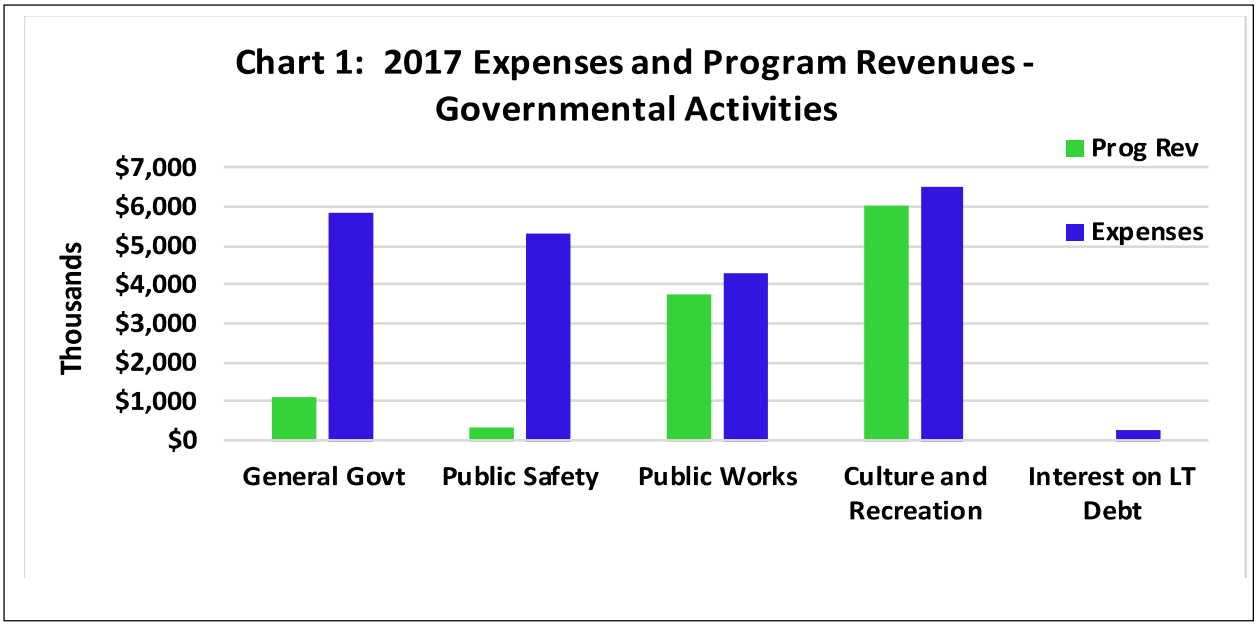


Chart 1: 2017 Expenses and Program Revenues - Governmental Activities
Prog Rev
Expenses
Thousands
$7,000
$6,000
$5,000
$4,000
$3,000
$2,000
$1,000
$0
General Govt
Public Safety
Public Works
Culture and Recreation
Interest on LT Debt

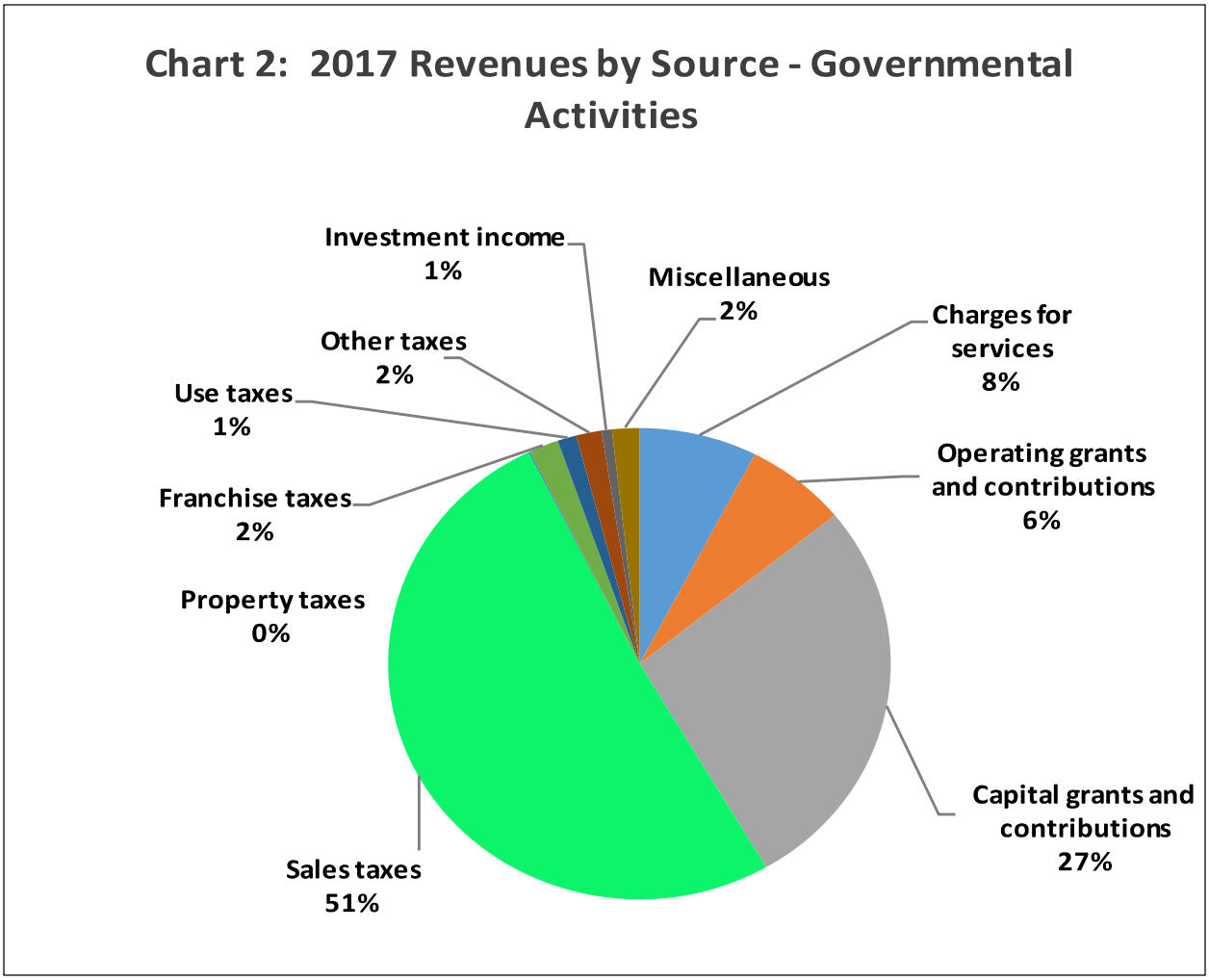


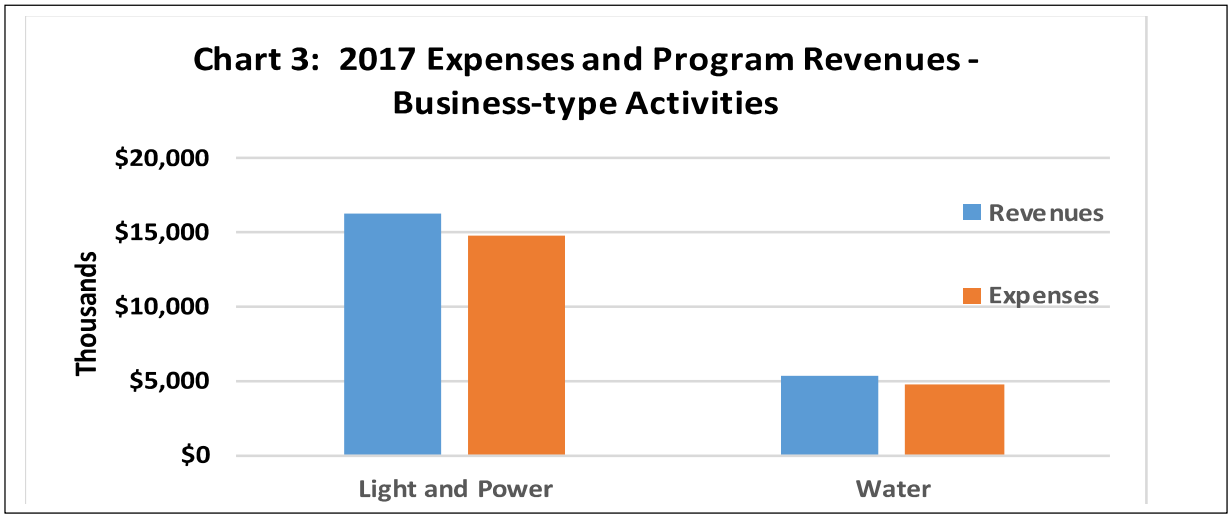
Chart 2: 2017 Revenues by Source - Governmental Activities
Investment income 1%
Miscellaneous 2%
Charges for services 8%
Other taxes 2%
Use taxes 1%
Operating grants and contributions 6%
Franchise taxes 2%
Property taxes 0%
Capital grants and contributions 27%
Sales taxes 51%

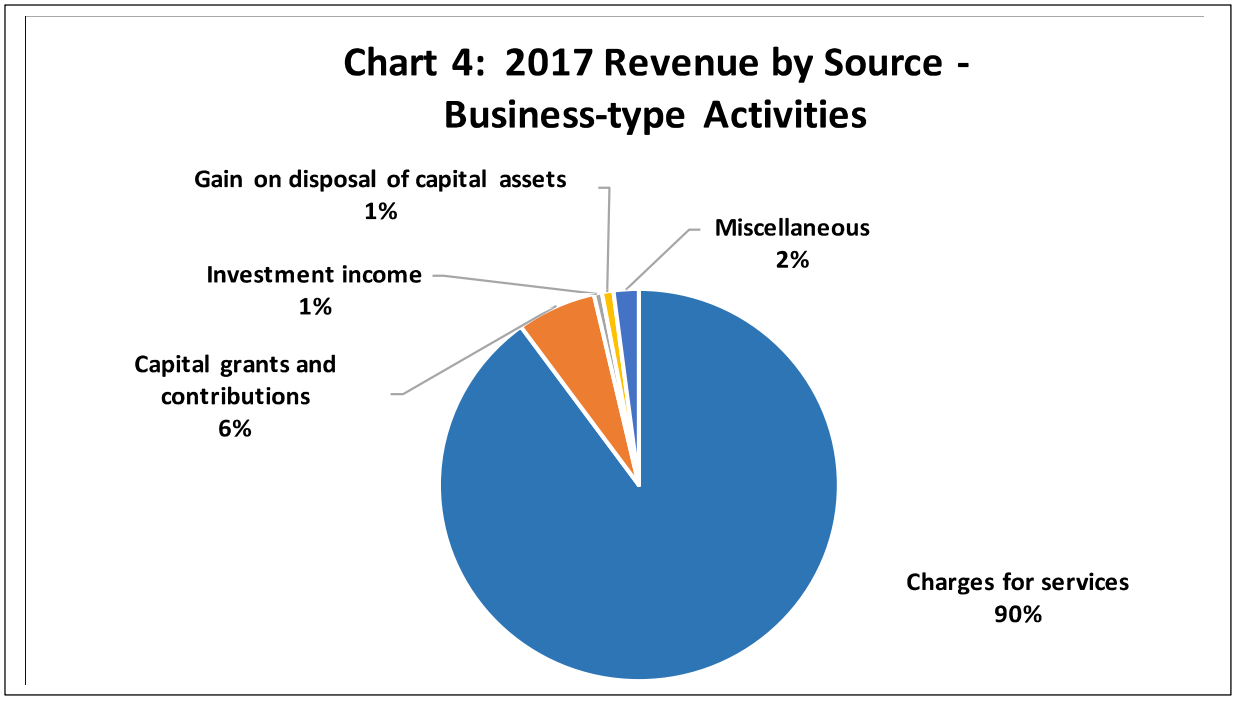
Business-type Activities

Net position in business-type activities increased $2,403,501 in 2017. This increase was $1,618,509 more than the $784,992 increase in net position in 2016.

Total business-type revenues increased $3,527,053, or 18%, compared to 2016. Charges for services increased $1,885,560 due to rate changes and sales volume changes. Capital grants and contributions increased by $658,717 mainly due to grant reimbursements on the smart meter fiber installation project. There was an increase of $739,960 in miscellaneous income for new installations, line relocations, and other changes.

Expenses of business-type activities also realized an increase of $1,241,557, or 7% compared to 2016, mainly due to a $188,504 increase in purchased power cost, $555,024 increase in power distribution expenses from line repairs and the smart meter project, and $446,982 increase in the water system distribution costs.





As can be seen from Charts 3 and 4, the Town's Light and Power utility and Water utility account for the Town's business-type activities, representing 100% of total business-type activities expenses. Charges for services provide the largest share of revenues (90%).

The Light & Power and Water Funds transferred $1,403,046 to Governmental Activities in 2017, primarily to the General Fund.

There was no material change in the scope or magnitude of projects in business-type activities from 2016 to 2017, except for the smart electric meter project as noted elsewhere in this document. Costs for operations continue to be covered by revenues in accordance with policy. The utility funds are also subject to debt coverage requirements for their Light & Power revenue bond and Water loan.

Financial Analysis of the Town's Funds

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the Town's governmental funds is to provide information on near-term inflows, outflows and balances of resources available for spending. Such information is useful in assessing the Town's financing requirements. In particular, unrestricted fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Town's governmental funds reported combined ending fund balances of $7,092,167, a decrease of $3,510,128 from 2016. Approximately 1% of this ending fund balance constitutes unassigned fund balance, which is available for spending at the Town's discretion. The remainder of fund balance is non-spendable, restricted or assigned to indicate that it is not available for new spending because it has already been committed to inventories, other prepaid items, specific governmental funds, capital improvements, future appropriations, and emergencies.

The General Fund is the primary operating fund of the Town. At the end of the current fiscal year, unassigned fund balance of the General Fund was $472,716 ($4,422,749 in 2016). As a measure of the General Fund's liquidity, it may be useful to compare unassigned fund balance to total fund operating expenditures, including transfers out. The ratio for 2017 is 2%, a decrease from 2016's 81%. As discussed elsewhere in this document, the Governmental Funds, and particularly the General Fund, were dramatically affected by costs resulting from the 2013 Flood. Specifically, the General Fund has used much of its fund balance reserves to pay for Fish Creek Road flood damage repair costs which were eventually reimbursed by a FHWA grant later in 2018.

The Community Reinvestment Fund completed construction of the Estes Park Visitor Center Parking Garage in 2017, partially funded by issuance of $4.3 million in lease purchase financing and some federal grants. For 2017, the fund spent $7.6 million to complete this project.

The Street Improvement Fund was created by the 1% sales tax initiative approved in April 2014 which went into effect on July 1, 2014. In 2017, the Fund made improvements to MacGregor Ave, ongoing design work on a new downtown traffic flow project, and a significant chip seal and overlay project throughout various sections of the Town.

The Open Space fund accounts for use of the Town's share of the Larimer County open space sales tax. In 2017, $1,221,964 in trail restoration was spent as part of the Fish Creek Road project out of open space funds. In addition, $300,000 in trail improvements were made along MacGregor Ave.

The Community Recreation Center Fund, one of the "Other Governmental Funds", was created by the 1% sales tax initiative approved in April 2014. During 2016, the Town entered into an agreement with Estes Valley Recreation and Park District (EVRPD) to help pay for the costs of the new Estes Valley Community Center which began construction in 2016 and was completed early in 2018. During 2017, the Community Recreation Center Fund remitted $692,197 in the accumulated sales tax monies to EVRPD for that purpose.

The other governmental funds were comparable to the prior year.

Proprietary funds

As already discussed, the Town's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

As of December 31, 2017, the unrestricted net position of the Light and Power Fund was $6,492,731 and the Water Fund was $5,151,885. The Light and Power Fund had a net increase of $1,467,753 and the Water Fund had a net increase of $889,969 for 2017. Despite the demands for repairs resulting from flood-related damages over the last few years, particularly to Glen Haven and the Fish Creek corridor, Light & Power and Water both easily maintained their required bonded debt ratios (see statistical tables, Schedule 11). Other factors concerning the finances of these two funds have already been addressed in the discussion of the Town's business-type activities.

General Fund Budgetary Highlights

The Town's final budget differs from the original budget in that it contains carry-forward appropriations for various programs and projects and other supplemental appropriations approved during the fiscal year. The final budgeted 2017 appropriations for the General Fund, including transfers out, was $6,607,154 greater than the original budget. The primary reasons for this difference are related to the following changes:

- $485,677 increase in Public Works – Engineering for work on the Stormwater Master Plan and the Moraine Ave Bridge replacement projects.
- $5,919,062 increase in capital outlay appropriations for work on rebuilding of Fish Creek Road. Much of this was also offset by an increase in budgeted grant revenues as well.

Actual revenue and transfers in were $5,163,634 less than final budgeted revenues and transfers in ($22,964,283). The Town typically budgets for the full capital project, including all revenue and expenditures for the entire project, even if it is anticipated to extend beyond the budget year. As a result, several projects were in a state of mid-completion as of the end of 2017, with revenues and expenditures both falling significantly short of the budget projections, especially for the Streets capital outlay projects.

Backing out the large variance in intergovernmental revenues due to these grant projects, the remaining operational revenues increased. Much of this increase was due to the record year in sales tax ($11,090,687) with $260,609 received in excess of the revised budget.

Actual expenditures and transfers out were $21,043,703, 12% less than the final budgeted appropriations. Just like the revenues, much of this was due to budgeting for the entire grant projects at once, even those expected to overlap years in the Streets operations as noted above. The primary factors contributing to this favorable variance include:

- Public Works expenditures were $404,179 less than budgeted, primarily due to the amount of the Fish Creek Road project rolled forward into 2018 ($461,616).
- Related to the large capital projects as mentioned above for Streets, much of the grant revenue and corresponding capital outlay expenditures were rolled forward into 2018 for some of the larger flood repair projects such as Fish Creek Road. This resulted in unused budget appropriations for capital projects of $1,931,517.

The resulting ending actual fund balance for the General Fund of $2,179,032 was $2,672,879 less than the final budget's projected ending fund balance.

Capital Asset and Debt Administration

Capital Assets

Governmental activities capital asset additions for 2017 were $15,265,936; the net increase (after disposal/retirement of capital assets) was $15,068,461. Some of the more significant capital acquisitions included:

- Various machinery and equipment - $411,290;
- Moraine Ave Bridge replacement - $899,627;
- Fish Creek Road flood repairs - $ 5,678,387;
- Parking garage design and construction - $7,592,708.

Business-type capital assets being depreciated increased $3,338,588, with a net increase (after disposal/retirement of capital assets) of $3,206,167. Some of the more significant capital purchases in this area were:

- Electric infrastructure (transformers, street lights, overhead and underground distribution lines) - $1,034,367;
- Electric infrastructure (fiber installation for smart meter project) – $1,252,262;
- Water infrastructure (distribution lines) - $699,332.

Additional information can be found in notes to financial statements Note 4 – Capital Assets.

Debt Administration

The governmental activities are currently obligated on the 2013 Certificates of Participation to finance the Multipurpose Event Center Complex. Total payments are approximately $518,000 per year and are paid out of the Community Reinvestment Fund. The remaining balance as of December 31, 2017 is $4,540,000.

The governmental activities are also obligated on the 2017 Lease Purchase Agreement to finance the Estes Park Visitor Center Parking Garage. Total payments are approximately $400,000 per year and are also paid out of the Community Reinvestment Fund. The remaining balance as of December 31, 2017 was $4,225,749.

The business-type activities (utility funds) are currently obligated to one Light & Power revenue bond and one Water loan. The Light & Power bond, obtained in 2007 to finance construction and equipping of a new substation, matures in 2027 and had a remaining balance of $3,655,000 as of December 31, 2017. The 2008 water loan was obtained to finance a membrane filter and to increase capacity at the Mary's Lake Treatment Plant. Maturing in 2028, there was a remaining balance of $3,502,117 at the end of 2017.

The Town Light & Power fund maintains a rating from Standard & Poor's and Fitch of "AA-" on its outstanding revenue bonds. State statutes limit the amount of general obligation debt a government entity may issue to 3% of its total assessed valuation. The debt limitation for the Town as of December 31, 2017, was $6,248,723 (see statistical section under Schedule 9).

Additional information on these loans can be found in Note 5 – Long-Term Debt of the notes to financial statements, and in the statistical section under Schedule 8.

Other Significant Matters

- The Town continues to aggressively seek grants to assist in creating and putting into service assets that enhance the lives of its citizens and the enjoyment of its visitor base. In 2018, the Town will continue to partner with the State and Federal Agencies to repair and replace flood-damaged resources in the Estes Park area.

Requests for Information

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the Town. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Finance Director, P.O. Box 1200, Estes Park, Colorado 80517.

Town of Estes Park
Statement of Net Position
December 31, 2017

	Primary Government			Component Unit
	Governmental Activities	Business-Type Activities	Total	Marketing District
Assets				
Cash and investments	$ 10,394,603	$ 13,336,256	$ 23,730,859	$ 1,815,724
Restricted cash and investments	37,970	1,250,000	1,287,970	-
Accounts receivable, net	176,376	3,247,100	3,423,476	97,155
Taxes receivable	1,953,037	-	1,953,037	181,745
Intergovernmental receivable	5,492,369	1,067,302	6,559,671	-
Inventories	34,623	1,042,509	1,077,132	-
Prepaid items	361,290	2,461	363,751	125,073
Internal balances	(1,467,960)	1,467,960	-	-
Capital assets, not being depreciated	14,322,061	6,232,754	20,554,815	-
Capital assets, being depreciated, net	52,499,618	33,521,079	86,020,697	-
Total assets	83,803,987	61,167,421	144,971,408	2,219,697
Deferred ouflows of resources				
Related to pension	2,455,874	2,096,138	4,552,012	271,041
Liabilities				
Accounts payable	2,150,983	1,313,438	3,464,421	227,034
Accrued liabilities	685,075	173,584	858,659	7,036
Accrued interest payable	108,198	75,507	183,705	-
Claims payable	209,547	-	209,547	-
Unearned revenue	70,340	285,035	355,375	-
Deposits	-	264,155	264,155	-
Noncurrent liabilities:				
Due within one year	1,002,375	742,630	1,745,005	-
Due in more than one year	8,672,171	6,676,489	15,348,660	4,176
Net pension liability	8,290,503	6,753,897	15,044,400	919,813
Total liabilities	21,189,192	16,284,735	37,473,927	1,158,059
Deferred inflows of resources				
Related to pension	23,975	19,532	43,507	2,660
Property taxes	379,506	-	379,506	-
Total deferred inflows of resources	403,481	19,532	423,013	2,660
Net position				
Net investment in capital assets	57,733,149	32,596,716	90,329,865	-
Restricted				
Parks and open space	111,486	-	111,486	-
Capital improvements	4,637,235	-	4,637,235	-
Operations and maintenance reserves	-	1,250,000	1,250,000	-
Emergencies	599,398	-	599,398	87,343
Unrestricted	1,585,920	13,112,576	14,698,496	1,242,676
Total net position	$ 64,667,188	$ 46,959,292	$ 111,626,480	$ 1,330,019

The accompanying notes are an integral part of these financial statements.

Town of Estes Park

Statement of Activities

Year Ended December 31, 2017

Functions/programs	Expenses	Program Revenues: Charges for Services	Program Revenues: Operating Grants and Contributions	Program Revenues: Capital Grants and Contributions
Governmental activities:				
General government	$ 5,847,655	$ 799,158	$ 319,743	$ 5,900
Public safety	5,276,247	140,346	79,033	114,707
Public works	4,284,402	476,240	196,144	3,097,889
Culture and recreation	6,495,360	647,523	1,181,522	4,208,452
Interest on long-term debt	298,651	-	-	-
Total governmental activities	22,202,315	2,063,267	1,776,442	7,426,948
Business-type activities:				
Light and Power	14,727,651	15,287,109	-	1,031,202
Water	4,719,776	4,964,756	-	417,250
Total business-type activities	19,447,427	20,251,865	-	1,448,452
Total primary government	$ 41,649,742	$ 22,315,132	$ 1,776,442	$ 8,875,400
Component Unit				
Local Marking District	$ 3,082,369	$ 550,303	$ 50,000	$ -

	Net (Expense) Revenue and Change in Net Position			
	Primary Government			Component Unit
	Governmental Activities	Business-Type Activities	Total	Local Marketing District
	$ (4,722,854)	$ -	$ (4,722,854)	$ -
	(4,942,161)	-	(4,942,161)	-
	(514,129)	-	(514,129)	-
	(457,863)	-	(457,863)	-
	(298,651)	-	(298,651)	-
	(10,935,658)	-	(10,935,658)	-
	-	1,590,660	1,590,660	-
	-	662,230	662,230	-
	-	2,252,890	2,252,890	-
	(10,935,658)	2,252,890	(8,682,768)	-
	-	-	-	(2,482,066)
General revenues				
Sales taxes	13,859,472	-	13,859,472	-
Property taxes	21,676	-	21,676	-
Franchise taxes	512,132	-	512,132	-
Use taxes	335,175	-	335,175	-
Lodging taxes	-	-	-	2,305,249
Other taxes	442,651	-	442,651	5,413
Investment income	221,620	147,234	368,854	357
Miscellaneous	432,218	1,197,549	1,629,767	119
Gain on disposal of capital assets	-	208,874	208,874	-
Total general revenues	15,824,944	1,553,657	17,378,601	2,311,138
Transfers in (out)	1,403,046	(1,403,046)	-	-
Total general revenues and transfers	17,227,990	150,611	17,378,601	2,311,138
Changes in net position	6,292,332	2,403,501	8,695,833	(170,928)
Net position at beginning of year	58,374,856	44,555,791	102,930,647	1,500,947
Net position at end of year	$ 64,667,188	$ 46,959,292	$ 111,626,480	$ 1,330,019

The accompanying notes are an integral part of these financial statements.

Town of Estes Park

Statement of Revenues, Expenditures and Changes in Fund Balances

Governmental Funds

Year Ended December 31, 2017

	General Fund	Community Reinvestment Fund	Street Improvement Fund	Other Governmental Funds	Total Governmental Funds
Revenues					
Taxes	$ 11,959,670	$ -	$ 1,661,271	$ 1,107,514	$ 14,728,455
Licenses and permits	962,487	-	-	-	962,487
Intergovernmental	1,596,958	3,080,163	-	2,121,366	6,798,487
Charges for services	685,200	-	-	-	685,200
Fines and forfeitures	38,831	-	-	-	38,831
Rental Income	376,749	-	-	-	376,749
Investment income	18,351	10,524	54,499	111,404	194,778
Miscellaneous	393,654	29,520	6	6,459	429,639
Total revenues	16,031,900	3,120,207	1,715,776	3,346,743	24,214,626
Expenditures					
Current:					
General government	4,531,015	-	-	-	4,531,015
Public safety	5,037,114	-	-	-	5,037,114
Public works	1,451,994	-	1,818,798	29,930	3,300,722
Culture and recreation	4,181,432	-	-	814,581	4,996,013
Community reinvestment	-	23,151	-	-	23,151
Capital outlay	4,800,693	8,433,308	111,179	1,978,981	15,324,161
Debt service:					
Debt issuance costs	-	55,524	-	-	55,524
Principal	57,738	509,251	-	-	566,989
Interest	5,796	205,635	-	-	211,431
Total expenditures	20,065,782	9,226,869	1,929,977	2,823,492	34,046,120
Excess (deficiency) of revenues over expenditures	(4,033,882)	(6,106,662)	(214,201)	523,251	(9,831,494)
Other financing sources (uses)					
Proceeds from lease purchase	-	4,340,000	-	-	4,340,000
Premium on lease purchase	-	212,617	-	-	212,617
Transfers in	1,768,749	977,921	1,103,000	-	3,849,670
Transfers out	(977,921)	-	-	(1,103,000)	(2,080,921)
Total other financing sources (uses)	790,828	5,530,538	1,103,000	(1,103,000)	6,321,366
Net change in fund balance	(3,243,054)	(576,124)	888,799	(579,749)	(3,510,128)
Fund balances at beginning of year	5,422,086	1,206,842	3,445,370	527,997	10,602,295
Fund balances at end of year	$ 2,179,032	$ 630,718	$ 4,334,169	$ (51,752)	$ 7,092,167

The accompanying notes are an integral part of these financial statements.

Town of Estes Park

Reconciliation of the Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances to the Statement of Activities

Year Ended December 31, 2017

Amounts reported for governmental activities in the statement of activities are different because:

Total net change in fund balance - governmental funds.		$ (3,510,128)
Capital outlays to purchase or construct capital assets are reported in governmental funds as expenditures. However, for governmental activities, those costs are capitalized in the statement of net position and allocated over their estimated useful lives as annual depreciation expense in the statement of activities. This is the amount by which capital outlay exceeds depreciation expense and net book value of disposal of capital assets.		
Capital outlay	$ 15,004,631	
Net book value of capital assets disposed	(153,311)	
Donated capital assets	100,000	
Depreciation expense	(2,413,552)	12,537,768
Some expenses reported in the statement of activities do not require the use of current financial resources, and therefore, are not reported as expenditures in the governmental fund statement of revenues, expenditures and changes in fund balances.		
Change in environmental remediation	$ 17,375	
Change in accrued interest	(98,205)	
Principal payments	566,989	
Amortization of lease purchase agreement premium	10,985	
Change in accrued compensated absences	1,107	
Change in post employment benefits	17,992	516,243
Proceeds from lease purchase agreement and the related premium provide current financial resources to governmental funds, but issuing debt increases long-term debt liabilities in the statement of net position.		(4,552,617)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the governmental fund statement of revenues, expenditures and changes in fund balances.		2,741,654
Pension expense relating to changes in the City's defined benefit retirement plan accounts do not require the use of current financial resources, and therefore, are not reported as expenditures in the governmental fund financial statements.		(1,501,519)
Internal service funds are used by management to charge the costs of fleet maintenance, vehicle replacement and information technology to individual funds. A portion of the net revenues of the internal service funds is reported with governmental activities in the statement of activities.		60,931
Change in net position of governmental activities		$ 6,292,332

The accompanying notes are an integral part of these financial statements.

Town of Estes Park
Balance Sheet
Governmental Funds
December 31, 2017

	General Fund	Community Reinvestment Fund	Street Improvement Fund	Other Governmental Funds	Total Governmental Funds
Assets					
Cash and investments	$ 1,997,289	$ 787,374	$ 4,252,112	$ 274,518	$ 7,311,293
Restricted cash and investments	-	37,970	-	-	37,970
Accounts receivable	150,977	695	8,117	815	160,604
Intergovernmental receivable	4,310,673	681,350	-	499,836	5,491,859
Taxes receivable	1,638,330	-	188,824	125,883	1,953,037
Due from other funds	256,399	-	-	-	256,399
Inventories	7,290	-	-	-	7,290
Prepaid items	97,803	199,966	-	-	297,769
Total assets	$ 8,458,761	$ 1,707,355	$ 4,449,053	$ 901,052	$ 15,516,221
Liabilities, deferred inflows of resources and fund balances					
Liabilities					
Accounts payable	$ 1,349,187	$ 390,603	$ 110,300	$ 268,906	$ 2,118,996
Accrued liabilities	653,914	-	4,584	605	659,103
Due to other funds	-	-	-	256,399	256,399
Unearned revenue	65,510	-	-	4,830	70,340
Total liabilities	2,068,611	390,603	114,884	530,740	3,104,838
Deferred inflows of resources					
Property taxes	379,506	-	-	-	379,506
Unavailable revenue	3,831,612	686,034	-	422,064	4,939,710
Total deferred inflows of resources	4,211,118	686,034	-	422,064	5,319,216
Fund balances					
Nonspendable					
Inventories	7,290	-	-	-	7,290
Prepaid items	97,803	199,966	-	-	297,769
Restricted					
Parks and open space	56,529	-	-	54,957	111,486
Capital improvements	-	37,970	4,334,169	265,096	4,637,235
Emergencies	599,398	-	-	-	599,398
Assigned					
Capital improvements	-	392,782	-	-	392,782
Subsequent year's budget - appropriation of fund balance	945,296	-	-	-	945,296
Unassigned	472,716	-	-	(371,805)	100,911
Total fund balances	2,179,032	630,718	4,334,169	(51,752)	7,092,167
Total liabilities, deferred inflows of resources and fund balances	$ 8,458,761	$ 1,707,355	$ 4,449,053	$ 901,052	$ 15,516,221

The accompanying notes are an integral part of these financial statements.

Town of Estes Park

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position

December 31, 2017

Amounts reported for governmental activities in the statement of net position are different because:		
Fund balances of governmental funds		$ 7,092,167
Capital assets used in governmental activities are not current financial resources, and therefore, are not reported in the governmental fund financial statements.		64,421,129
Deferred outflows of resources used in governmental activities are not current financial resources, and therefore, are not reported in the governmental fund financial statements.		
Contributions subsequent to measurement date	$ 504,154	
Change in proportionate share	220,473	
Change in experience	147,534	
Change in assumption	588,060	
Change in earnings	995,653	2,455,874
Deferred inflows of resources used in governmental activities are not current financial resource, and therefore, are not reported in the governmental fund financial statements.		
Change in assumptions		(23,975)
Long-term liabilities are not due and payable from current financial resources, and therefore, are not reported as liabilities on the fund financial statements.		
Net pension liability	$ (8,290,503)	
Certificates of participation	(4,540,000)	
Capital lease	(121,149)	
Lease purchase agreement	(4,225,749)	
Premium on lease purchase agreement	(201,632)	
Compensated absences	(430,379)	
Post employment benefits	(48,627)	
Environmental remediation	(57,625)	
Accrued interest payable	(108,198)	(18,023,862)
Other long-term assets are not available to pay current expenditures, and therefore, are deferred inflows of resources in the fund financial statements.		4,939,710
Internal service funds are used by management to charge the costs of fleet maintenance, vehicle replacement and information technology to individual funds. A portion of the assets and liabilities of the internal service funds is included in governmental activities in the statement of net position.		3,806,145
Total net position of governmental activities		$ 64,667,188

The accompanying notes are an integral part of these financial statements.

Town of Estes Park
Statement of Net Position
Proprietary Funds
December 31, 2017

	Light and Power Fund	Water Fund	Total Enterprise Funds	Govt. Activities - Int. Svc. Fund
Assets				
Current assets				
Cash and investments	$ 6,878,303	$ 6,457,953	$ 13,336,256	$ 3,083,310
Restricted cash and investments	-	1,250,000	1,250,000	-
Accounts receivable, net	2,599,084	648,016	3,247,100	15,772
Intergovermental receivable	757,533	309,769	1,067,302	510
Inventories	848,912	193,597	1,042,509	27,333
Prepaid items	2,161	300	2,461	63,521
Total current assets	11,085,993	8,859,635	19,945,628	3,190,446
Noncurrent assets				
Capital assets, not being depreciated	2,966,072	3,266,682	6,232,754	-
Capital assets, net of accumulated depreciation	15,869,077	17,652,002	33,521,079	2,400,550
Total noncurrent assets	18,835,149	20,918,684	39,753,833	2,400,550
Total assets	29,921,142	29,778,319	59,699,461	5,590,996
Deferred outflows of resources				
Related to pension	1,289,935	806,203	2,096,138	-
Liabilities and net position				
Current liabilities				
Accounts payable	1,118,616	194,822	1,313,438	31,987
Accrued liabilities	124,114	49,470	173,584	25,972
Accrued interest payable	25,358	50,149	75,507	-
Claims payable	-	-	-	209,547
Unearned revenue	-	285,035	285,035	-
Deposits	230,797	33,358	264,155	-
Compensated absences payable, current portion	105,718	48,110	153,828	27,378
Loans payable, current portion	-	283,802	283,802	-
Revenue bonds payable, current portion	305,000	-	305,000	-
Total current liabilities	1,909,603	944,746	2,854,349	294,884
Noncurrent liabilities				
Compensated absences payable	36,479	44,724	81,203	17,385
OPEB liability	17,499	9,472	26,971	4,622
Net pension liability	4,212,434	2,541,463	6,753,897	-
Loans payable	-	3,218,315	3,218,315	
Revenue bonds payable	3,350,000	-	3,350,000	
Total noncurrent liabilities	7,616,412	5,813,974	13,430,386	22,007
Total liabilities	9,526,015	6,758,720	16,284,735	316,891
Deferred inflows of resources				
Related to pension	12,182	7,350	19,532	-
Total deferred inflows of resources	12,182	7,350	19,532	-
Net position				
Net investment in capital assets	15,180,149	17,416,567	32,596,716	2,400,550
Restricted for operations and maintenance	-	1,250,000	1,250,000	-
Unrestricted	6,492,731	5,151,885	11,644,616	2,873,555
Total net position	$ 21,672,880	$ 23,818,452	45,491,332	$ 5,274,105

Amounts reported in business-type activities in the Statement of Net Position are different because:

Internal service funds are used by management to charge the costs of fleet maintenance, vehicle replacement and information technology to individual funds. A portion of the assets and liabilities of the internal service funds is included in business-type activities in the statement of net position.	1,467,960
Total net position of business-type activities	$ 46,959,292

The accompanying notes are an integral part of these financial statements.

Town of Estes Park

Statement of Revenues, Expenses and Changes in Net Position

Proprietary Funds

Year Ended December 31, 2017

	Light and Power Fund	Water Fund	Total Enterprise Funds	Govt. Activities - Int. Svc. Fund
Operating revenues				
Charges for services	$ 15,287,109	$ 4,964,756	$ 20,251,865	$ 4,284,399
Miscellaneous	1,101,099	96,450	1,197,549	2,579
Total operating revenues	16,388,208	5,061,206	21,449,414	4,286,978
Operating expenses				
Source of supply	7,350,123	98,192	7,448,315	-
Purification	-	876,336	876,336	-
Distribution	3,659,599	1,937,390	5,596,989	-
Customer accounts	445,108	351,088	796,196	-
Administrative and general	2,403,658	643,529	3,047,187	1,338,483
Depreciation expense	747,992	705,953	1,453,945	650,091
Medical expenses	-	-	-	1,904,193
Total operating expenses	14,606,480	4,612,488	19,218,968	3,892,767
Operating income	1,781,728	448,718	2,230,446	394,211
Nonoperating revenues (expenses)				
Investment income	87,206	60,028	147,234	26,842
Intergovernmental	1,031,202	-	1,031,202	5,900
Gain (loss) on sale of assets	-	208,874	208,874	45,460
Interest expense	(151,157)	(123,081)	(274,238)	-
Total nonoperating revenues (expenses)	967,251	145,821	1,113,072	78,202
Income (loss) before contributions and transfers	2,748,979	594,539	3,343,518	472,413
Tap fees	-	417,250	417,250	-
Transfers in	365,703	-	365,703	-
Transfers out	(1,646,929)	(121,820)	(1,768,749)	(365,703)
Changes in net position	1,467,753	889,969	2,357,722	106,710
Net position at beginning of year	20,205,127	22,928,483	43,133,610	5,167,395
Net position at end of year	$ 21,672,880	$ 23,818,452	$ 45,491,332	$ 5,274,105

Amounts reported in business-type activities in the Statement of Activities are different because:

Change in net position of proprietary funds	$ 2,357,722
Internal service funds are used by management to charge the costs of fleet maintenance, vehicle replacement and information technology to individual funds. A portion of the net revenues of the internal services funds is included in business-type activities in the statement of activities	45,779
Change in net position of business-type activities	$ 2,403,501

The accompanying notes are an integral part of these financial statements.

Town of Estes Park

Statement of Cash Flows

Proprietary Funds

Year Ended December 31, 2017

	Light and Power Fund	Water Fund	Total Enterprise Funds	Govt. Activities - Int. Svc. Fund
Cash flows from operating activities				
Cash received from customers	$ 14,777,080	$ 4,823,463	$ 19,600,543	$ 4,290,388
Cash received from other sources	1,101,099	96,450	1,197,549	2,579
Cash payments to suppliers	(10,529,489)	(2,170,587)	(12,700,076)	(796,117)
Cash payments to employees	(2,761,736)	(1,080,305)	(3,842,041)	(2,581,551)
Net cash flows from operating activities	2,586,954	1,669,021	4,255,975	915,299
Cash flows from non-capital financing activities				
Transfers from other funds	365,703	-	365,703	-
Transfers to other funds	(1,646,929)	(121,820)	(1,768,749)	(365,703)
Grants received	-	-	-	5,900
Net cash flows from non-capital financing activities	(1,281,226)	(121,820)	(1,403,046)	(359,803)
Cash flows from capital and related financing activities				
Acquisition of capital assets	(2,603,399)	(735,189)	(3,338,588)	(161,305)
Proceeds from sale of capital assets	-	214,996	214,996	45,460
Principal paid on long-term debt	(295,000)	(278,126)	(573,126)	-
Interest paid on long-term debt	(153,062)	(125,027)	(278,089)	-
Grants received	619,333	-	619,333	-
Tap fees received	-	417,250	417,250	-
Net cash flows from capital and related financing activities	(2,432,128)	(506,096)	(2,938,224)	(115,845)
Cash flows from investing activities				
Interest received	87,206	60,028	147,234	26,842
Net cash flows from investing activities	87,206	60,028	147,234	26,842
Net change in cash and cash equivalents	(1,039,194)	1,101,133	61,939	466,493
Cash, cash equivalents and investments at beginning of year	7,917,497	6,606,820	14,524,317	2,616,817
Cash, cash equivalents and investments at end of year	$ 6,878,303	$ 7,707,953	$ 14,586,256	$ 3,083,310

Continued.

Town of Estes Park
Statement of Cash Flows (Continued)
Proprietary Funds
Year Ended December 31, 2017

Reconciliation of operating income (loss) to net cash flows from operating activities				
Operating income	$ 1,781,728	$ 448,718	$ 2,230,446	$ 394,211
Adjustments to reconcile operating income to net cash flows from operating activities:				
Depreciation	747,992	705,953	1,453,945	650,091
(Increase) decrease in operating assets :				
Accounts receivable	(488,451)	(146,134)	(634,585)	5,989
Inventories	(7,623)	(35,336)	(42,959)	(242)
Prepaid items	(715)	(264)	(979)	50,695
Increase (decrease) in operating liabilities:				
Accounts payable	(74,382)	160,049	85,667	(229,852)
Accrued liabilities	(32,254)	(2,494)	(34,748)	280
Unearned revenues	-	108,000	108,000	-
Claims payable	-	-	-	41,444
OPEB payable	(4,938)	(2,250)	(7,188)	(586)
Deposits	(21,578)	4,841	(16,737)	-
Compensated absences payable	4,837	1,917	6,754	3,269
Net pension liabilitiy and related deferred inflows and outflows of resources	682,338	426,021	1,108,359	-
Net cash flows from operating activities	$ 2,586,954	$ 1,669,021	$ 4,255,975	$ 915,299

The accompanying notes are an integral part of these financial statements.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Town of Estes Park, Colorado (the Town) is a statutory municipality governed by a town administrator form of government through a Mayor and six-member Board of Trustees elected by the residents at large.

The accounting policies of the Town and its component units conform to generally accepted accounting principles as applicable to government entities. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. Following is a summary of the more significant policies.

Reporting Entity

The financial reporting entity consists of the Town, organizations for which the Town is financially accountable, and organizations that raise and hold economic resources for the direct benefit of the Town. All funds, organizations, institutions, agencies, departments and offices that are not legally separate are part of the Town. Legally separate organizations for which the Town is financially accountable are considered part of the reporting entity. Financial accountability exists if the Town appoints a voting majority of the organization's governing board and is able to impose its will on the organization, or if the organization provides benefits to, or imposes financial burdens, on the Town.

Based on the application of these criteria, the Town includes the following component units in its financial statements.

The Estes Park Local Marketing District (Visit Estes Park) was established by election in November 2008, to assist with the marketing of businesses and activities in the Marketing District's boundaries, which include the Town and the surrounding area. The election allowed Visit Estes Park to assess a 2% marketing and promotion tax on all lodging establishments in the District. Visit Estes Park has a separate Board of Directors with seven members appointed by the Town and Larimer County. Although Visit Estes Park is legally separate from the Town, the financial statements are reported in the Town's reporting entity because Visit Estes Park provides services almost exclusively to the Town, the Town's Board of Trustees approves the Visit Estes Park's budget, and the Town appoints five members of the Board of Directors. Separately-issued financial statements of Visit Estes Park can be obtained from Visit Estes Park at 1200 Graves Ave., P.O. Box 4426, Estes Park, Colorado 80517.

The Estes Park Building Authority (the Building Authority) was formed to provide financing for improvements to the Town-owned golf course. The Estes Valley Recreation and Park District operates the course under a management agreement. The Town Board of Trustees appoints the Directors of the Building Authority. The Building Authority had no financial activity for the year ended December 31, 2017.

Joint Venture – In 1975, the Town joined with the cities of Fort Collins, Longmont, and Loveland to establish the Platte River Power Authority (the Authority), to provide electrical power and energy to the Town and Cities. The Authority is governed by an eight-member Board of Directors. Each participant's governing board appoints two members to the Authority's Board of Directors.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The Town has a residual interest in the assets of the Authority that may revert to the Town upon dissolution of the Authority. The Town has no equity interest in the Authority. Complete financial statements of the Authority may be obtained by contacting the Platte River Power Authority at 2000 East Horsetooth Road, Fort Collins, Colorado 80525-2942.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Town and its component unit. For the most part, the effect of interfund activity has been removed from these statements. Exceptions to this general rule are charges for interfund services that are reasonably equivalent to the services provided. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from the legally separate component unit for which the Town is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of the given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported as general revenues. Internally dedicated resources are reported as general revenues rather than as program revenues.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental and enterprise funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary funds. Revenues are recorded when earned and expenses are recorded when the liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current year. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current year.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Taxes, intergovernmental revenues, and interest associated with the current year are considered to be susceptible to accrual and so have been recognized as revenues of the current year. Expenditure-driven grants are recognized when the qualifying expenditures have been incurred and all other eligibility requirements have been met. All other revenues are considered to be measurable and available only when cash is received by the Town.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the Town's practice to use restricted resources first, then unrestricted resources as they are needed.

In the fund financial statements, the Town reports the following major governmental funds:

The *General Fund* is the Town's primary operating fund. It accounts for all financial resources of the Town, except those required to be accounted for in another fund.

The *Community Reinvestment Fund* was reclassified as a capital projects fund in 2017 from a special revenue fund. The fund accounts for general capital improvements of the Town, including the acquisition, construction, improvement, and maintenance of capital assets. These expenditures are financed by General Fund transfers, intergovernmental grants and debt issuances.

The *Street Improvement Fund* is a special revenue fund created April 2015 by vote of the Board of Trustees. The fund accounts for the restricted 0.60% sales tax approved by voters in 2014. The fund is used for selected street department personnel costs, operations, street repairs; such as chip sealing and crack sealing efforts, street replacement, rehabilitation and construction within the Town of Estes Park.

The Town reports the following major proprietary funds:

The *Light and Power Fund* accounts for the financial activities associated with the provision of electric services.

The *Water Fund* accounts for the financial activities associated with the provision of water services.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Additionally, the Town reports the following fund types:

The *Internal Service Funds* account for fleet maintenance, vehicle replacement, information technology and medical insurance services provided to other departments of the Town on a cost reimbursement basis.

Assets, Liabilities and Net Position/Fund Balances

Cash and Investments – Cash equivalents include investments with original maturities of three months or less. Investments in pooled cash are considered cash equivalents. Investments are reported at fair value. Whenever possible, the Town pools cash to enhance investment opportunities and to facilitate management of cash resources.

Restricted Cash and Investments – The amounts restricted are in compliance with the debt requirements associated with the Town's long-term debt.

Interfund Receivables/Payables – During the course of operations, certain transactions occur between individual funds. The resulting receivables and payables are classified in the fund financial statement as interfund receivables and interfund payables. Any residual balances outstanding between governmental and business-type activities are reported in the government-wide financial statements as internal balances.

Inventories – Inventories are valued at cost, using the weighted average unit method. The costs of inventories are recorded as expenditures when consumed rather than when purchased.

Prepaid Items – Certain payments to vendors reflect costs applicable to future years and are reported as prepaid items using the consumption method.

Capital Assets – Capital assets, which include land, buildings, equipment, and all infrastructure owned by the Town, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and the proprietary funds in the fund financial statements. Capital assets are defined by the Town as assets with an initial, individual cost of $5,000 or more and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets, donated works of arts or similar items, and capital assets received in a service concession arrangement are reported at their acquisition cost at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the asset life are not capitalized.

Capital assets of the Town are depreciated using the straight-line method over the following estimated useful lives.

Buildings	30 – 40 years
Infrastructure – Collection and Distribution Systems	25 – 50 years
Infrastructure – Streets, Bridges and Trails	30 – 40 years
Machinery and equipment	20 – 25 years
Vehicles	5 – 10 years

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deferred Outflows of Resources – In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. A deferred outflow of resources is a consumption of net position by the Town that is applicable to a future reporting period. The Town has one item that qualifies as a deferred outflow of resources related to pension liabilities per GASB Statement No. 68. See Note 8 for additional information.

Unearned Revenues – Unearned revenues arise when resources are received by the Town before it has a legal claim to them or when assets are not available as current financial resources in the governmental funds. In addition, the Town recognizes unearned revenue related to water rates established to support estimated incremental expenses of future scheduled maintenance costs of the Water Fund, consistent with the regulatory provisions of GASB Statement No. 62. At December 31, 2017 the Town reported unearned revenue of $70,340 in governmental funds and $285,035 in the enterprise funds.

Deferred Inflows of Resources – In addition to liabilities, the statement of net position will sometimes report separate sections for deferred inflows of resources. A deferred inflow of resources is an acquisition of net position by the Town that is applicable to a future reporting period. The Town has two items that qualify for reporting as deferred inflows of resources. The first type of deferred inflow of resources occurs because governmental fund revenues are not recognized until available (collected not later than 60 days after the end of the Town's year) under the modified accrual basis of accounting. In the governmental funds, the Town recorded $4,939,216 of deferred inflows of resources related to unavailable revenue and $379,506 related to property taxes as of December 31, 2017. Finally, a deferred inflow of resources related to the pension liabilities per GASB Statement No. 68 has been recorded as of December 31, 2017. See Note 8 for additional information.

Deposits – Deposits reported in the General Fund represent customer payments for specific public improvements. The Light and Power Fund reports deposits received from customers for the construction of electric service facilities at their locations. These deposits are refunded to the customers by reducing their annual electric charges by 20% each year, for the lessor of five years or until the entire deposit has been refunded. The Light and Power Fund also includes utility service deposits held as collateral for utility bills. These utility service deposits may be refunded, including accrued interest, at the end of the deposit term if the customer has demonstrated a good payment history.

Compensated Absences – Employees of the Town are allowed to accumulate unused vacation and sick time. Upon termination of employment from the Town, an employee will be compensated for all accrued vacation time and, if the employee has completed 20 years of continuous service, will be compensated for 50% of accrued sick time at their current pay rate.

These compensated absences are recognized as current salary costs when earned in the proprietary funds and when due in the governmental funds. A long-term liability has been reported in the proprietary funds and government-wide financial statements for the accrued compensated absences.

Long-term Obligations – In the government-wide financial statements and the proprietary funds in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net position. Long-term debt is reported net of the applicable premium or discount. Long-term debt issuance costs are expensed when incurred.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Net Position/Fund Balances – In the government-wide and fund financial statements, net position and fund balances are restricted when constraints placed on the use of resources are externally imposed. Committed fund balance represents amounts constrained by the Board of Trustees, which is the highest level of decision making authority, by formal action (resolution). While there is no formal policy, the Board of Trustees has authorized the Town Administrator or his designee to assign fund balances for specific purposes consistent with the adopted budget. If both restricted and unrestricted fund balances are available, the Town uses restricted fund balance first, followed by committed, assigned and unassigned.

As of December 31, 2017, the Town reported the following restrictions in the statement of net position: 1) $111,486 restricted for parks and open space, $4,637,235 restricted for future capital improvements and $599,398 restricted for emergencies (see Note 11) reported under governmental activities; and 2) $1,250,000 restricted for operations and maintenance reserves reported under business-type activities. Restricted net position is a result of externally imposed restrictions.

Property Taxes

Property taxes attach as an enforceable lien on property on January 1, are levied the following December, and collected in the subsequent year. Taxes are payable in full on April 30 or in two installments on the last day of February and June 15. The Larimer County Treasurer's Office collects property taxes and remits to the Town on a monthly basis. Since property taxes are collected in arrears during the succeeding year, a receivable and corresponding deferred inflows of resources are reported at year-end.

Contraband Forfeitures

The Colorado Contraband Forfeiture Act allows law enforcement agencies to retain proceeds from the seizure of contraband. These proceeds are not subject to appropriation in the budget process. Cash proceeds are recorded in the General Fund. Property and equipment seized are recorded as capital assets.

Retirement Plan

The Town and the discretely presented component unit participate in the Local Government Division Trust Fund (LGDTF), a cost-sharing multiple-employer defined benefit pension fund administered by the Public Employees' Retirement Association of Colorado ("PERA"). The net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position and additions to/deductions from the fiduciary net position of the LGDTF have been determined using the economic resources measurement focus and the accrual basis of accounting. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Budgets and Budgetary Accounting

Budgets are legally adopted for all funds of the Town. Budgets for the governmental funds are adopted on a basis consistent with generally accepted accounting principles (GAAP). Budgetary comparisons for the enterprise and internal service funds are presented on a non-GAAP budgetary basis. Capital outlay and debt service principal are budgeted as expenditures and depreciation is not budgeted. The Town follows these procedures in establishing the budgetary data reflected in the financial statements:

- Management submits to the Board of Trustees a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them;
- Public hearings are conducted to obtain taxpayer comments;
- Prior to December 15, the budget is legally enacted through passage of a resolution;
- Management is authorized to transfer budgeted amounts between departments within any fund. However, any revisions that alter the total expenditures of any fund must be approved by the Board of Trustees;
- All budget appropriations lapse at year-end.

For the year ended December 31, 2017, the Town expended $8,565 in excess of the amount budgeted for the Town's Community Center Fund. This may be a violation of Colorado budget law.

As of December 31, 2017, the Open Space Fund had a deficit fund balance of $371,805 which is a result of deferred grant revenues not collected within 60 days of year end.

NOTE 3 CASH AND INVESTMENTS

A summary of cash and investments at December 31, 2017 follows:

Petty cash	$ 2,700
Bank deposits	2,926,435
Investments	23,905,418
Total	$ 26,834,553

Cash, cash equivalents and investments per Statement of Net Position:	
Government-wide financial statements:	
Cash and investments	$ 23,730,859
Restricted cash and investments	1,287,970
Component Unit:	
Cash and investments	1,815,724
Total	$ 26,834,553

NOTE 3 CASH AND INVESTMENTS (CONTINUED)

Bank Deposits

The Colorado Public Deposit Protection Act (PDPA) requires that all units of local government deposit cash in eligible public depositories. Eligibility is determined by state regulators. Amounts on deposit in excess of federal insurance levels must be collateralized. The eligible collateral is determined by the PDPA. PDPA allows the institution to create a single collateral pool for all public funds.

The pool for all the uninsured public deposits as a group is to be maintained by another institution or held in trust. The fair value of the collateral must be at least equal to the aggregate uninsured deposits. At December 31, 2017, the Town and the Marketing District reported bank deposits with a carrying value of $1,833,753 and $1,092,682, respectively.

Deposits collateralized under the PDPA are considered collateralized with securities held by the pledging financial institution's trust department or agent in the "Town's or Marketing District's name", because the collateral pool meets the "held in name of the government" criterion.

Investments

The Town is required to comply with State statutes, which specify investment instruments meeting defined rating, maturity, and concentration risk criteria. State statutes do not address custodial risk. The Town's investment policy follows State statutes. State statutes do not apply to public funds held or invested as part of any pension plan. Eligible investments include the following:

- Obligations of the United States and certain U.S. government agency securities
- Certain international agency securities
- General obligation and revenue bonds of U.S. local government entities
- Bankers' acceptances of certain banks
- Commercial paper
- Written repurchase agreements collateralized by certain authorized securities
- Certain money market funds
- Guaranteed investment contracts
- Local government investment pools

At December 31, 2017, the Town had the following investments:

	S & P Rating	Less Than 1 Year	1- 5 Years	Fair Value
Local government investment pools	AAAm	$ 9,774,022	$ -	$ 9,774,022
Money market funds	N/R	722,942	-	722,942
Corporate bonds	AA-	1,721,758	1,417,253	3,139,011
U.S. Treasury securities	A-1	1,674,222	1,502,190	3,176,412
Federal National Mortgage Association	AA+	-	3,277,827	3,277,827
Federal Farm Credit Bank	AA+	798,400	-	798,400
Federal Home Loan Mortgage Corp	AA+	496,530	470,203	966,733
Federal Home Loan Bank	AA+	800,058	1,250,013	2,050,071
Total		$ 15,987,932	$ 7,917,486	$ 23,905,418

NOTE 3 CASH AND INVESTMENTS (CONTINUED)

Interest Rate Risk – State statutes limit investments in U.S. Treasury and Agency securities to an original maturity of five years unless the governing board authorizes the investment for a period in excess of five years.

Credit Risk – State statutes limit investments in U.S. Agency securities to the highest rating issued by two or more nationally recognized statistical rating organizations (NRSROs). State statutes also limit investments in money market funds to those that maintain a constant share price, with a maximum remaining maturity in accordance with Rule 2a-7, and either have assets of one billion dollars or the highest interest rate issued by a NRSRO.

Concentration of Credit Risk – State statutes do not limit the amount the Town may invest in one issuer. The Town's concentration of credit risk that exceed 5% is shown below as of December 31, 2017. Percentages are based on the Town's total investments.

Investment Type	Concentration of Credit Risk
Local government investment pools	40.89%
Corporate bonds	13.13%
U.S. Treasury securities	13.29%
Federal National Mortgage Association	13.71%
Federal Home Loan Bank	8.58%

Fair Value

The Town categorizes its fair value measurements within the fair value hierarchy established by the generally accepted accounting principles (GAAP). The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. Investment balances at December 31, 2017 were as follows:

Investments	Level 1	Level 2	Level 3	Total
Corporate bonds	$ -	$ 3,139,011	$ -	$ 3,139,011
Money market funds	722,942	-	-	722,942
U.S. Treasury securities	3,176,412	-	-	3,176,412
Federal National Mortgage Association	-	3,277,827	-	3,277,827
Federal Farm Credit Bank	-	798,400	-	798,400
Federal Home Loan Mortgage Corp	-	966,733	-	966,733
Federal Home Loan Bank	-	2,050,071	-	2,050,071
Local government investment pool measured at NAV				7,529,676
Local government investment pool measured at amortized cost				2,244,346
Total	$ 3,899,354	$ 10,232,042	$ -	$ 23,905,418

NOTE 3 CASH AND INVESTMENTS (CONTINUED)

As of December 31, 2017, the Town had invested $7,529,676 in the Colorado Local Government Liquid Asset Trust (COLOTRUST) (the Trust), an investment vehicle established for local government entities in Colorado to pool surplus funds. The State Securities Commission administers and enforces all State statutes governing the Trust. The Trust operates similarly to a money market fund and each share is equal in value to $1.00. The Trust offers shares in two portfolios, COLOTRUST PRIME and COLOTRUST PLUS+. Both portfolios may invest in U.S. Treasury securities and repurchase agreements collateralized by U.S. Treasury securities. COLOTRUST PLUS+ may also invest in certain obligations of U.S. Government agencies, highest rated commercial paper and any security allowed under CRS 24-75-601. A designated custodial bank serves as custodian for the Trust's portfolios pursuant to a custodian agreement. The custodian acts as the safekeeping agent for the Trust's investment portfolios and provides services as the depository in connection with direct investments and withdrawals. The custodian's internal records segregate investments owned by the Trust. COLOTRUST is rated AAAm by Standard & Poor's and is measured at net asset value (NAV). There are no unfunded commitments, the redemption frequency is daily and there is no redemption notice period.

As of December 31, 2017, the Town had invested $2,244,346 in the Colorado Surplus Asset Fund Trust (CSAFE), an investment vehicle established for local government entities in Colorado to pool surplus funds. The State Securities Commissioner administers and enforces all State statutes governing the Trust. The Trust operated similarly to a money market fund and each share is equal in value to $1.00. The Trust is rated AAAM by Standard & Poor's and is valued at amortized cost. Based on the valuation method, additional disclosures are not required under GASB Statement No. 72.

NOTE 4 CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2017 is summarized below:

	Beginning Balance	Additions	Deletions	Transfers	Ending Balance
Governmental Activities					
Capital assets not being depreciated					
Land held for preservation	$ 5,780,077	$ -	$ -	$ -	$ 5,780,077
Construction in Progress	3,289,617	6,974,556	(1,722,189)	-	8,541,984
Total capital assets not being depreciated	9,069,694	6,974,556	(1,722,189)		14,322,061
Capital assets being depreciated:					
Buildings	23,216,334	200,206	-	109,237	23,525,777
Infrastructure	112,401,015	9,508,956	(104,232)	178,123	121,983,862
Machinery and equipment	8,736,292	304,407	(93,243)	(287,360)	8,660,096
Total capital assets being depreciated	144,353,641	10,013,569	(197,475)	-	154,169,735
Less accumulated deprecation					
Buildings	(9,503,476)	(655,628)	-	15,768	(10,143,336)
Infrastructure	(84,678,397)	(1,721,104)	-	3,053	(86,396,448)
Machinery and equipment	(4,468,765)	(686,911)	44,164	(18,821)	(5,130,333)
Accumulated depreciation	(98,650,638)	(3,063,643)	44,164	-	(101,670,117)
Capital assets being depreciated, net	45,703,003	6,949,926	(153,311)	-	52,499,618
Total governmental activities capital assets, net	$54,772,697	$13,924,482	$ (1,875,500)	$ -	$ 66,821,679

	Beginning Balance	Additions	Deletions	Transfers	Ending Balance
Business-Type Activities					
Capital assets not being depreciated					
Land and easements	$ 2,984,072	$ -	$ -	$ -	$ 2,984,072
Construction in Progress	453,840	2,794,842	-	-	3,248,682
Total capital assets not being depreciated	3,437,912	2,794,842	-		6,232,754
Capital assets being depreciated:					
Buildings	10,271,173	-	(4,987)	-	10,266,186
Infrastructure	34,551,517	307,857	(8,187)	86,877	34,938,064
Machinery and equipment	15,125,821	235,889	(119,247)	(86,877)	15,155,586
Total capital assets being depreciated	59,948,511	543,746	(132,421)	-	60,359,836
Less accumulated deprecation					
Buildings	(3,405,620)	(284,844)	4,539	-	(3,685,925)
Infrastructure	(13,802,092)	(762,312)	3,029	(13,951)	(14,575,326)
Machinery and equipment	(8,303,399)	(406,789)	118,731	13,951	(8,577,506)
Total accumulated depreciation	(25,511,111)	(1,453,945)	126,299	-	(26,838,757)
Capital assets being depreciated, net	34,437,400	(910,199)	(6,122)	-	33,521,079
Total business-type activities capital assets, n	$37,875,312	$ 1,884,643	$ (6,122)	$ -	$39,753,833

NOTE 4 CAPITAL ASSETS (CONTINUED)

Depreciation expense was charged to functions/programs of the Town as follows:

General government	$ 1,091,082
Public safety	62,526
Public works	714,338
Culture and recreation	1,195,697
Total	$ 3,063,643

Light and power	$ 747,992
Water	705,953
	$ 1,453,945

NOTE 5 LONG-TERM DEBT

Governmental Activities

Following is a summary of long-term debt transactions for the governmental activities for the year ended December 31, 2017:

	Balance	Additions	Reductions	Balance	One Year
Governmental activities					
Certificates of participation	$ 4,935,000	$ -	$ 395,000	$ 4,540,000	$ 405,000
Compensated absences	472,980	467,102	464,940	475,142	298,009
Postemployment benefits	71,827	35,763	54,341	53,249	-
Environmental remediation	75,000	-	17,375	57,625	27,625
Capital lease	178,887	-	57,738	121,149	59,608
Lease purchase agreement	-	4,340,000	114,251	4,225,749	212,133
Premium lease purchase	-	212,617	10,985	201,632	-
	$ 5,733,694	$ 5,055,482	$ 1,114,630	$ 9,674,546	$ 1,002,375

Compensated absences and postemployment benefits are expected to be liquidated primarily with revenues of the General Fund.

NOTE 5 LONG-TERM DEBT (CONTINUED)

Business-type Activities

Following is a summary of long-term debt transactions for the business-type activities for the year ended December 31, 2017:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Business-type activities					
2007 Light and Power Bonds	$ 3,950,000	$ -	$ 295,000	$ 3,655,000	$ 305,000
2008A Water Loan	3,780,243	-	278,126	3,502,117	283,802
Postemployment benefits	34,159	20,336	27,524	26,971	-
Compensated absences	228,277	270,980	264,226	235,031	153,828
	$ 7,992,679	$ 291,316	$ 864,876	$ 7,419,119	$ 742,630

The 2007 Light and Power Revenue Bonds were issued to finance the construction and equipping of a new substation and to rebuild certain distribution lines and make other improvements to the Town's light and power facilities. Principal payments are due annually on November 1 through 2027. Interest payments are due semi-annually on May 1 and November 1. Interest accrues at 3.875% per annum.

All income derived from the operations of the light and power facilities after deduction of operating and maintenance costs must be sufficient to pay 125% of combined annual debt service requirements. During the year ended December 31, 2017, net revenues of $2,616,926 were available to pay 125% of annual debt service of $554,481.

Annual debt service requirements for the outstanding bonds at December 31, 2017, are as follows:

Year	Principal	Interest	Total
2018	$ 305,000	$ 141,631	$ 446,631
2019	320,000	129,813	449,813
2020	330,000	117,413	447,413
2021	345,000	104,625	449,625
2022	355,000	91,256	446,256
2023-2027	2,000,000	238,313	2,238,313
Total	$ 3,655,000	$ 823,051	$ 4,478,051

The 2008A Water Loan from the Colorado Water Resources and Power Development Authority was obtained to finance a membrane filter and increase capacity at the Mary's Lake Water Treatment Plant. Principal and interest payments are due semi-annually on February 1 and August 1 through 2028. Interest accrues at 3.26% per annum.

All income derived from the operations of the water facilities must be sufficient to pay; a) all Operating Expenses during the fiscal year; and b) 110% of the debt service dues during the fiscal year. During the year ended December 31, 2017, revenues of $5,538,484 were available to pay 110% of annual debt service of $443,468 and operating expenses of $3,906,535.

NOTE 5 LONG-TERM DEBT (CONTINUED)

Annual debt service requirements for the outstanding Water Loan at December 31, 2017, are as follows:

Year	Principal	Interest	Total
2018	$ 283,802	$ 120,357	$ 404,159
2019	289,478	115,790	405,268
2020	295,154	111,352	406,506
2021	295,154	107,033	402,187
2022	300,830	102,258	403,088
2023-2027	1,651,726	353,247	2,004,973
2028	385,973	17,231	403,204
Total	$ 3,502,117	$ 927,268	$ 4,429,385

On May 30, 2013, the Town issued Certificates of Participation, Series 2013, in the amount of $6,075,000, for the purpose of financing the construction of a multi-purpose events center and new stall barns at the Stanley Park Fairgrounds complex. The certificates are subject to mandatory sinking fund redemption prior to maturity of December 1, 2027. Payments of principal are due annually on December 1, through 2027. Interest accrues at a rate of 2.430% and is payable semiannually on June 1 and December 1.

Annual debt service requirements for the outstanding Certificates of Participation at December 31, 2017 are as follows:

Year	Principal	Interest	Total
2018	$ 405,000	$ 110,302	$ 515,302
2019	415,000	100,483	515,483
2020	425,000	90,396	515,396
2021	435,000	80,069	515,069
2022	450,000	69,498	519,498
2023-2027	2,410,000	178,484	2,588,484
Total	$ 4,540,000	$ 629,232	$ 5,169,232

On December 2, 2013, the Town entered into a capital lease obligation in the amount of $288,984 for the lease of radio equipment. The lease requires annual principal and interest payments of $63,534, with interest at 3.24%. The final payment is due in 2019. The gross carrying amount of the assets was $288,984 with a current year depreciation amount and accumulated depreciation amount of $40,458 as of December 31, 2017.

Annual debt service requirements for the outstanding capital lease at December 31, 2017 are as follows:

Year	Principal	Interest	Total
2018	$ 59,608	$ 3,926	$ 63,534
2019	61,541	1,993	63,534
Total	$ 121,149	$ 5,919	$ 127,068

NOTE 5 LONG-TERM DEBT (CONTINUED)

On January 1, 2017, the Town entered into a Lease Purchase Agreement commencing on January 23, 2017 and terminating on January 1, 2032 with Saulsbury Hill Financial, LLC. Under the agreement, Saulsbury Hill Financial, LLC will lease real property, including improvements, fixtures and equipment from the Town and provide funds in the aggregate amount of the principal rental payments. Saulsbury Hill Financial, LLC will also lease its interest in the property to the Town for rental payments until termination of the agreement. Upon execution of the Lease Purchase Agreement, $4,497,092.80 was deposited into a project fund and is periodically disbursed by an escrow agent upon receipt of a fully executed requisition request. The balance remaining at December 31, 2017 was $37,970. The total principal amount of the lease is $4,340,000 with an annual interest rate of 4.5%. Rental payments are to be made by the Town, semi-annually, in the amount of $199,966. The Town has the option to purchase on any rental payment date beginning January 1, 2022 with payment in full of the rental payments plus the applicable purchase price. The Town may exercise its option to purchase at any time in the event of substantial damage or destruction to the leased property, upon payment in full of rental payments, plus the purchase price.

Annual debt service requirements for the outstanding Lease Purchase Agreement at December 31, 2017 are as follows:

Year	Principal	Interest	Total
2018	$ 212,133	$ 187,799	$ 399,932
2019	221,786	178,145	399,931
2020	231,879	168,053	399,932
2021	242,431	157,501	399,932
2022	253,463	146,469	399,932
2023-2027	1,451,190	548,468	1,999,658
2028-2032	1,612,867	186,827	1,799,694
Total	$ 4,225,749	$ 1,573,262	$ 5,799,011

In prior years, the Town was identified as a responsible party in the mitigation of ground water and drainage issues at the Elm Road Landfill. The Town has received a mandated request from the State of Colorado to submit a drainage plan to address the issues. During 2014, the Town contracted with Steward Environmental Consultants, LLC regarding the identified drainage issues and the Town's estimated liability. The Town's estimate was based on a drainage plan of the area and cost estimates for completing the site specific controls necessary. During 2017, the Town made payments in the amount of $17,375 for monitoring costs. As of December 31, 2017, the Town's estimate liability is $57,625 which represents estimated monitoring costs for two fiscal years. This amount has been reported as a long-term liability in the government-wide financial statements.

NOTE 6 INTERFUND TRANSFERS

Interfund transfers for the year ended December 31, 2017, were comprised of the following:

Transfers In	Transfers Out	Amount
General Fund	Light and Power Fund	$ 1,646,929
General Fund	Water Fund	121,820
Community Reinvestment Fund	General Fund	977,921
Street Improvement Fund	Open Space Fund	430,000
Street Improvement Fund	Trail Expansion Fund	673,000
Light and Power Fund	Information Technology Fund	365,703
		$ 4,215,373

Annually, the Light and Power and Water Funds subsidizes the General Fund out of surplus revenues.

NOTE 7 RISK MANAGEMENT

Public Entity Risk Pool

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. For these risks of loss, the Town is a member of the Colorado Intergovernmental Risk Sharing Agency (CIRSA), a separate and independent governmental and legal entity formed by intergovernmental agreement by member municipalities pursuant to State statute.

The purposes of CIRSA are to provide members defined liability, property, and workers compensation coverage and to assist members in preventing and reducing losses and injuries to municipal property and to persons or property, which might result in claims being made against members of CIRSA, their employees and officers.

It is the intent of the members of CIRSA to create an entity in perpetuity, which will administer and use funds contributed by the members to defend and indemnify, in accordance with the bylaws, any member of CIRSA against stated liability of loss, to the limit of the financial resources of CIRSA. It is also the intent of the members to have CIRSA provide continuing stability and availability of needed coverages at reasonable costs. All income and assets of CIRSA shall be at all times dedicated to the exclusive benefit of its members. CIRSA is a separate legal entity and the Town does not approve its budgets nor does it have the ability to significantly affect the operations of CIRSA. Claims have not exceeded insurance coverage for the previous three years.

NOTE 8 RETIREMENT COMMITMENTS

Plan description – Eligible employees of the Town and Visit Estes Park are provided with pensions through the LGDTF—a cost-sharing multiple-employer defined benefit pension plan administered by PERA. Plan benefits are specified in Title 24, Article 51 of the Colorado Revised Statutes (C.R.S.), administrative rules set forth at 8 C.C.R. 1502-1, and applicable provisions of the federal Internal Revenue Code. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. PERA issues a publicly available comprehensive annual financial report that can be obtained at www.copera.org/investments/pera-financial-reports.

Benefits – PERA provides retirement, disability, and survivor benefits. Retirement benefits are determined by the amount of service credit earned and/or purchased, highest average salary, the benefit structure(s) under which the member retires, the benefit option selected at retirement, and age at retirement. Retirement eligibility is specified in tables set forth at C.R.S. § 24-51-602, 604, 1713, and 1714.

The lifetime retirement benefit for all eligible retiring employees under the PERA Benefit Structure is the greater of the:

- Highest average salary multiplied by 2.5 percent and then multiplied by years of service credit; or

- The value of the retiring employee's member contribution account plus a 100 percent match on eligible amounts as of the retirement date. This amount is then annuitized into a monthly benefit based on life expectancy and other actuarial factor.

In all cases the service retirement benefit is limited to 100 percent of highest average salary and also cannot exceed the maximum benefit allowed by federal Internal Revenue Code.

Members may elect to withdraw their member contribution accounts upon termination of employment with all PERA employers; waiving rights to any lifetime retirement benefits earned. If eligible, the member may receive a match of either 50 percent or 100 percent on eligible amounts depending on when contributions were remitted to PERA, the date employment was terminated, whether 5 years of service credit has been obtained and the benefit structure under which contributions were made.

Benefit recipients who elect to receive a lifetime retirement benefit are generally eligible to receive post-retirement cost-of-living adjustments, referred to as annual increases in the C.R.S. Benefit recipients under the PERA benefit structure who began eligible employment before January 1, 2007 and all benefit recipients of the DPS benefit structure receive an annual increase of 2 percent, unless PERA has a negative investment year, in which case the annual increase for the next three years is the lesser of 2 percent or the average of the Consumer Price Index for Urban Wage Earners and Clerical Workers (CPI-W) for the prior calendar year. Benefit recipients under the PERA benefit structure who began eligible employment after January 1, 2007 receive an annual increase of the lesser of 2 percent or the average CPI-W for the prior calendar year, not to exceed 10 percent of PERA's Annual Increase Reserve (AIR) for the LGDTF.

NOTE 8 RETIREMENT COMMITMENTS (CONTINUED)

Disability benefits are available for eligible employees once they reach five years of earned service credit and are determined to meet the definition of disability. The disability benefit amount is based on the retirement benefit formula shown above considering a minimum 20 years of service credit, if deemed disabled.

Survivor benefits are determined by several factors, which include the amount of earned service credit, highest average salary of the deceased, the benefit structure(s) under which service credit was obtained, and the qualified survivor(s) who will receive the benefits.

Contributions – Eligible employees of the Town and Visit Estes Park are required to contribute to the LGDTF at a rate set by Colorado statute. The contribution requirements are established under C.R.S. 24-51-401; *et seq.* Eligible employees are required to contribute 8 percent of their PERA includable salary. The employer contribution requirements are summarized in the table below:

January 1st through December 31st	2016*
Employer Contribution Rate	10.00%
Amount of Employer Contribution apportioned to the Health Care Trust Fund as specified in C.R.S. § 24-51-208(1)(f)	(1.02%)
Amount Apportioned to the LGDTF	8.98%
Amortization Equalization Disbursement (AED) as specified in C.R.S. § 24-51-411	2.20%
Supplemental Amortization Equalization Disbursement(SAED) as specified in C.R.S. § 24-51-411	1.50%
Total Employer Contribution Rate to the LGDTF	12.68%

*Rates are expressed as a percentage of salary as defined in C.R.S. § 24-51-101(42)

Employer contributions are recognized by the LGDTF in the period in which the compensation becomes payable to the member and the Town is statutorily committed to pay the contributions to the LGDTF. Employer contributions recognized by the LGDTF from the Town and Visit Estes Park for the year ended December 31, 2017 were as follows:

	Contributions
Primary Government	
Governmental Activities	$ 504,154
Light and Power Fund	270,683
Water Fund	136,740
Total primary government	$ 911,577
Component Unit	$ 48,224

NOTE 8 RETIREMENT COMMITMENTS (CONTINUED)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources

At December 31, 2017, the Town and Visit Estes Park reported a net pension liability as follows:

	Net Pension Liability
Primary Government	
Governmental Activities	$ 8,290,503
Light and Power Fund	4,212,434
Water Fund	2,541,463
Total primary government	$ 15,044,400
Component Unit	$ 919,813

The net pension liability was measured as of December 31, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2015. Standard update procedures were used to roll-forward the total pension liability to December 31, 2016. The Town and Visit Estes Park's proportion of the net pension liability was based on the Town and Visit Estes Park contributions to the LGDTF for the calendar year 2016 relative to the total contributions of participating employers to the LGDTF.

For the plan year end, the proportionate share of the net pension liability is as follows:

	December 31, 2016	December 31, 2015	Increase
Primary Government			
Governmental Activities	0.6140%	0.5767%	0.0374
Light and Power Fund	0.3120%	0.2883%	0.0237
Water Fund	0.1882%	0.1648%	0.0235
Total primary government	1.1142%	1.0298%	0.0845
Component Unit	0.0681%	0.0620%	0.1080

NOTE 8 RETIREMENT COMMITMENTS (CONTINUED)

For the year ended December 31, 2017, the Town and Visit Estes Park reported pension expense as follows:

	Pension Expense
Primary Government	
Governmental Activities	$ 1,890,161
Light and Power Fund	879,880
Water Fund	490,066
Total primary government	$ 3,260,107
Component Unit	$ 192,086

At December 31, 2017, the Town and the Visit Estes Park reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Primary Government	Governmental Activities	Light and Power Fund	Water Fund	Total
Deferred outflows of resources				
Net difference between projected and actual earnings on pension plan investments	$ 995,653	$ 505,895	$ 305,218	$ 1,806,766
Changes in proportion and differences between Town contributions and proportionate share of contributions	220,473	139,600	138,748	498,821
Differences between expected and actual experience	147,534	74,962	45,227	267,723
Changes in assumptions and other inputs	588,060	298,795	180,270	1,067,125
Town contributions subsequent to measurement date	504,154	270,683	136,740	911,577
Total deferred outflows of resources	$ 2,455,874	$ 1,289,935	$ 806,203	$ 4,552,012

Primary Government	Governmental Activities	Light and Power Fund	Water Fund	Total
Deferred inflows of resources				
Changes in assumptions and other inputs	$ 23,975	$ 12,182	$ 7,350	$ 43,507
Total deferred inflows of resources	$ 23,975	$ 12,182	$ 7,350	$ 43,507

NOTE 8 RETIREMENT COMMITMENTS (CONTINUED)

Discretely presented component unit	Visit Estes Park
Deferred outflows of resources	
Net difference between projected and actual earnings on pension plan investments	$ 110,465
Changes in proportion and differences between Town contributions and proportionate share of contributions	30,739
Differences between expected and actual experience	16,369
Changes in assumptions and other inputs	65,244
District contributions subsequent to measurement date	48,224
Total deferred outflows of resources	$ 271,041
Deferred inflows of resources	
Changes in assumptions and other inputs	$ 2,660
Total deferred inflows of resources	$ 2,660

The $504,154, $270,683 and $136,740 reported in governmental activities, light and power fund and the water fund for the primary government and $48,224 reported for the discretely presented component unit as deferred outflow of resources related to pensions, resulting from contributions made subsequent to the measurement date, will be recognized as a reduction of the net pension liability in the year ended December 31, 2018.

Other amounts related to pensions will be recognized in pension expense as follows:

Primary Government	Governmental Activities	Light and Power Fund	Water Fund	Total
Year Ended June 30,				
2018	$ 1,179,035	$ 615,939	$ 404,965	$ 2,199,939
2019	446,030	233,010	153,199	832,239
2020	272,486	142,349	93,591	508,426
2021	30,194	15,772	10,358	56,324
Total	$ 1,927,745	$ 1,007,070	$ 662,113	$ 3,596,928

NOTE 8 RETIREMENT COMMITMENTS (CONTINUED)

Discretely Presented Component Unit	Visit Estes Park
Year Ended June 30,	
2018	$ 134,322
2019	51,554
2020	30,756
2021	3,525
Total	$ 220,157

Actuarial Assumptions – The total pension liability in the December 31, 2015 actuarial valuation was determined using the following actuarial assumptions and other inputs:

Actuarial cost method	Entry age
Inflation	2.80 percent
Real wage growth	1.10 percent
Wage inflation	3.90 percent
Salary increases, including wage inflation	3.90 - 10.85 percent
Long-term investment rate of return, net of pension plan investment expenses, including inflation	7.50 percent
Post-retirement benefit increase:	
PERA benefit structure hired prior to 1/1/07 and DPE benefit structure (automatic)	2.00 percent
PERA benefit structure hired after 12/31/06 (ad hoc, substantively automatic)	Financed by the Annual Increase Reserve

Based on the 2016 experience analysis and the October 28, 2016 actuarial assumptions workshop, revised economic and demographic assumptions were adopted by PERA's Board on November 18, 2016 and effective as of December 31, 2016. These revised assumptions shown below were reflected in the roll-forward calculation of the total pension liability from December 31, 2015 to December 31, 2016:

Actuarial cost method	Entry age
Price inflation	2.40 percent
Real wage growth	1.10 percent
Wage inflation	3.50 percent
Salary increases, including wage inflation	3.50 - 10.45 percent
Long-term investment rate of return, net of pension plan investment expenses, including inflation	7.25 percent
Discount rate	7.25 percent
Post-retirement benefit increase:	
PERA benefit structure hired prior to 1/1/07 and DPE benefit structure (automatic)	2.00 percent
PERA benefit structure hired after 12/31/06 (ad hoc, substantively automatic)	Financed by the Annual Increase Reserve

NOTE 8 RETIREMENT COMMITMENTS (CONTINUED)

Mortality rates used in the December 31, 2015 valuation were based on the RP-2000 Combined Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on a projection of Scale AA to 2020 with Males set back 1 year, and Females set back 2 years. Active member mortality was based upon the same mortality rates but adjusted to 55 percent of the base rate for males and 40 percent of the base rate for females. For disabled retirees, the RP-2000 Disabled Mortality Table (set back 2 years for males and set back 2 years for females) was assumed.

The actuarial assumptions used in the December 31, 2015 valuation were based on the results of an actuarial experience study for the period January 1, 2008 through December 31, 2011, adopted by PERA's Board on November 13, 2012, and an economic assumption study, adopted by PERA's Board on November 15, 2013 and January 17, 2014.

As a result of the 2016 experience analysis and the October 28, 2016 actuarial assumptions workshop, revised economic and demographic actuarial assumptions including withdrawal rates, retirement rates for early reduced and unreduced retirement, disability rates, administrative expense load, and pre- and post-retirement and disability mortality rates were adopted by PERA's Board on November 18, 2016 to more closely reflect PERA's actual experience. As the revised economic and demographic assumptions are effective as of the measurement date, December 31, 2016, these revised assumptions were reflected in the total pension liability roll-forward procedures.

Healthy mortality assumptions for active members reflect the RP-2014 White Collar Employee Mortality Table, a table specifically developed for actively working people. To allow for an appropriate margin of improved mortality prospectively, the mortality rates incorporate a 70 percent factor applied to male rates and a 55 percent factor applied to female rates.

Healthy, post-retirement mortality assumptions reflect the RP-2014 Healthy Annuitant Mortality Table, adjusted as follows:

- Males: Mortality improvement projected to 2018 using the MP-2015 projection scale, a 73 percent factor applied to rates for ages less than 80, a 108 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.

- Females: Mortality improvement projected to 2020 using the MP-2015 projection scale, a 78 percent factor applied to rates for ages less than 80, a 109 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.

For disabled retirees, the mortality assumption was changed to reflect 90 percent of the RP-2014 Disabled Retiree Mortality Table.

NOTE 8 RETIREMENT COMMITMENTS (CONTINUED)

The long-term expected return on plan assets is reviewed as part of regular experience studies prepared every four or five years for PERA. Recently, this assumption has been reviewed more frequently. The most recent analyses were outlined in presentations to PERA's Board on October 28, 2016. As a result of the October 28, 2016 actuarial assumptions workshop and the November 18, 2016 PERA Board meeting, the economic assumptions changed, effective December 31, 2016, as follows:

- Investment rate of return assumption decreased from 7.50 percent per year, compounded annually, net of investment expenses to 7.25 percent per year, compounded annually, net of investment expenses.
- Price inflation assumption decreased from 2.80 percent per year to 2.40 percent per year.
- Real rate of investment return assumption increased from 4.70 percent per year, net of investment expenses, to 4.85 percent per year, net of investment expenses.
- Wage inflation assumption decreased from 3.90 percent per year to 3.50 percent per year.

Several factors were considered in evaluating the long-term rate of return assumption for the LGDTF, including long-term historical data, estimates inherent in current market data, and a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) were developed by the investment consultant for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation.

As of the November 15, 2013 adoption of the current long-term expected rate of return by the PERA Board, the target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	10 Year Expected Geometric Real Rate of Return
U.S Equity - Large Cap	21.20%	4.30%
U.S Equity - Small Cap	7.42%	4.80%
Non U.S. Equity - Developed	18.55%	5.20%
Non U.S. Equity - Emerging	5.83%	5.40%
Core Fixed Income	19.32%	1.20%
High Yield	1.38%	4.30%
Non U.S. Fixed Income – Developed	1.84%	.60%
Emerging Market Debt	0.46%	3.90%
Core Real Estate	8.50%	4.90%
Opportunity Fund	6.00%	3.80%
Private Equity	8.50%	6.60%
Cash	1.00%	.20%
Totals	100.00%	

NOTE 8 RETIREMENT COMMITMENTS (CONTINUED)

In setting the long-term expected rate of return, projections employed to model future returns provide a range of expected long-term returns that, including expected inflation, ultimately support a long-term expected rate of return assumption of 7.25%.

The discount rate used to measure the total pension liability was 7.25 percent. The projection of cash flows used to determine the discount rate applied the actuarial cost method and assumptions shown above. In addition, the following methods and assumptions were used in the projection of cash flows:

- Updated economic and demographic actuarial assumptions adopted by PERA's Board on November 18, 2016.
- Total covered payroll for the initial projection year consists of the covered payroll of the active membership present on the valuation date and the covered payroll of future plan members assumed to be hired during the year. In subsequent projection years, total covered payroll was assumed to increase annually at a rate of 3.50%.
- Employee contributions were assumed to be made at the current member contribution rate. Employee contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members.
- Employer contributions were assumed to be made at rates equal to the fixed statutory rates specified in law and effective as of the measurement date, including current and estimated future AED and SAED, until the Actuarial Value Funding Ratio reaches 103%, at which point, the AED and SAED will each drop 0.50% every year until they are zero. Additionally, estimated employer contributions included reductions for the funding of the AIR and retiree health care benefits. For future plan members, employer contributions were further reduced by the estimated amount of total service costs for future plan members not financed by their member contributions.
- Employer contributions and the amount of total service costs for future plan members were based upon a process used by the plan to estimate future actuarially determined contributions assuming an analogous future plan member growth rate.
- The AIR balance was excluded from the initial fiduciary net position, as, per statute, AIR amounts cannot be used to pay benefits until transferred to either the retirement benefits reserve or the survivor benefits reserve, as appropriate. As the ad hoc post-retirement benefit increases financed by the AIR are defined to have a present value at the long-term expected rate of return on plan investments equal to the amount transferred for their future payment, AIR transfers to the fiduciary net position and the subsequent AIR benefit payments have no impact on the Single Equivalent Interest Rate (SEIR) determination process when the timing of AIR cash flows is not a factor (i.e., the plan's fiduciary net position is not projected to be depleted). When AIR cash flow timing is a factor in the SEIR determination process (i.e., the plan's fiduciary net position is projected to be depleted), AIR transfers to the fiduciary net position and the subsequent AIR benefit payments were estimated and included in the projections.
- Benefit payments and contributions were assumed to be made at the end of the month.

NOTE 8 RETIREMENT COMMITMENTS (CONTINUED)

Based on the above assumptions and methods, LGDTF's fiduciary net position was projected to be available to make all projected future benefit payments of current members. Therefore, the long-term expected rate of return of 7.25 percent on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. The discount rate determination does not use the municipal bond index rate, and therefore, the discount rate is 7.25 percent.

As of the prior measurement date, the long-term expected rate of return of 7.50 percent on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. The discount rate determination did not use the municipal bond index rate, and therefore, the discount rate was 7.50 percent, 0.25 percent higher compared to the current measurement date.

Sensitivity of the Collective Net Pension Liability to Changes in the Discount Rate

The following represents the LGDTF's collective net pension liability calculated using the discount rate of 7.25 percent as of the measurement date, as well as if it were calculated using a discount rate that is 1-percentage point lower (6.25 percent) or 1-percentage point higher (8.25 percent):

	1% Decrease (6.25%)	Current	1% Increase (8.25%)
Primary government proportionate share of the net pension liability	$22,182,279	$ 15,044,400	$ 9,133,455
Discretely presented component unit proportionate share of the net pension liability	$ 1,356,222	$ 919,813	$ 558,418

Management Employees and Police Money Purchase Pension Plans

The Town contributes to a single-employer defined contribution money purchase pension plan on behalf of management employees and to a similar plan for police officers. The contribution requirements of Plan participants and the Town are established and may be amended by the Town's Board of Trustees.

Management Employees Plan – Management employees are eligible to participate in the Plan. The Plan is administered by the International City/County Management Association (ICMA). The Town is required to contribute 13.7% of each participant's covered salary to the Plan, and employees must contribute 8% of covered salary. During the year ended December 31, 2017, the Town and employee contributions were $80,231 and $46,850, respectively, equal to the required contributions.

Police Plan – All sworn police employees shall be eligible to participate in the Plan administered by ICMA. The Town is required to contribute 13.7% of each participating employee's covered salary, and each employee must contribute 8% of covered salary. During the year ended December 31, 2017, the Town and employee contributions were $236,239 and $137,950, respectively, equal to the required contributions.

NOTE 9 POSTEMPLOYMENT HEALTHCARE BENEFITS

Multiple-Employer Defined Benefit Plan

Plan Description – The Town contributes to the Health Care Trust Fund (HCTF), a cost-sharing multiple-employer postemployment healthcare plan administered by PERA. The HCTF provides a health care premium subsidy to PERA participating benefit recipients and their eligible beneficiaries. Title 24, Article 51, Part 12 of the CRS, as amended, assigns the authority to establish the HCTF benefit provisions to the State Legislature. PERA issues a publicly available annual financial report that includes financial statements and required supplementary information for the HCTF. That report may be obtained by writing to Colorado PERA, 1301 Pennsylvania Street, Denver, Colorado 80203.

Funding Policy – The Town is required to contribute at a rate of 1.02% of covered salary for all PERA members as set by statute. No member contributions are required. The contribution requirements for the Town are established by Title 24, Article 51, Part 4 of the CRS, as amended.

The apportionment of the contributions to the HCTF is established under Title 24, Article 51, Section 208 of the CRS, as amended. The Town's apportionment to the HCTF for the years ended December 31, 2017, 2016 and 2015 were $73,329, $66,722, and $56,709, respectively, equal to the required amounts for each year.

Single-Employer Defined Benefit Plan

Plan Description – The Town has established a single-employer defined benefit postemployment healthcare plan. Employees with at least 15 years of service with the Town, and who have reached at least 60 years of age, are eligible to receive medical insurance benefits after retirement. These benefits expire when the retiree reaches the age of 65. The authority to establish and amend benefit provisions rests with the Town's Board of Trustees. The Town does not issue a stand-alone financial report for the plan.

Funding Policy – The contribution requirements of plan members and the Town are established and may be amended by the Town Board of Trustees. The required contribution is based on projected pay-as-you-go financing requirements. For the year ended December 31, 2017, the Town contributed $56,099 to the plan. Plan members are not required to contribute to the Plan.

Annual OPEB Cost and Net OPEB Obligation – The Town's annual other postemployment benefit (OPEB) cost is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pension*. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period of thirty years. The following table shows the components of the Town's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Town's net OPEB obligation to the plan.

NOTE 9 POSTEMPLOYMENT HEALTHCARE BENEFITS (CONTINUED)

Annual Required Contribution	$	55,910
Interest on Net OPEB Obligation		4,239
Adjustment to Annual Required Contribution		(4,050)
Annual OPEB cost		56,099
Contributions made		(81,865)
Decrease in Net OPEB Obligation		(25,766)
Net OPEB Obligation beginning of year		105,986
Net OPEB Obligation end of year	$	80,220

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the past three years follows:

Year Ended	Annual OPEB Cost	Percentage of Annual OPEB Contributed	Net OPEB Obligation
12/31/2017	$ 56,099	145.90%	$ 80,220
12/31/2016	57,896	55.30%	105,986
12/31/2015	57,840	45.60%	80,105

Funded Status and Funding Progress – As of the most recent actuarial valuation date, January 1, 2017, the actuarial accrued liability (AAL) was $396,910, all of which was unfunded. The covered payroll (annual payroll of active employees covered by the plan) was $9,319,342 and the ratio of the unfunded actuarial accrued liability (UAAL) to the covered payroll was 4.3%.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. These assumptions include among others, annual rates of payroll increases, healthcare cost trends, and mortality rates. Amounts determined regarding the funded status of the plan and the annual required contributions of the Town are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the note to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

NOTE 9 POSTEMPLOYMENT HEALTHCARE BENEFITS

Actuarial Methods and Assumptions – Projections of benefits for financial reporting purposes are based on the substantive plan as understood by the Town and plan members, and are based on the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the Town and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effect of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with long-term perspective of the calculations. Significant methods and assumptions included the following:

Actuarial valuation date – January 1, 2017
Actuarial cost method – Projected unit credit
Amortization method – Level percentage of payroll, open
Remaining amortization period – 30 years
Asset valuation method – Fair value
Investment rate of return – 4.0%, with inflation at 2.5%
Projected wage growth – 3.0%, per annum
Healthcare cost trend rate and premium increase – Getzen Model

NOTE 10 SELF FUNDED HEALTH INSURANCE

Effective January 1, 2012, the Town established a self-insurance plan related to medical insurance for Town employees. The Town administers the plan; however, the Town utilizes a third-party service provider in the administration of the plan. Excess insurance coverage is maintained for claims greater than $40,000 to limit the loss of any individual claim. The plan assesses other funds for estimates of current claims based on historical claims. The estimated claim liability of $209,547 as of December 31, 2017, represents an estimate of incurred but not reported claims. This plan is an internal service fund.

Claims payable, December 31, 2015	$	72,683
2016 Claims and change in estimate		1,085,955
Claim payments		(990,535)
Claims payable, December 31, 2016		168,103
2017 Claims and change in estimate		1,135,570
Claim payments		(1,094,126)
Claims payable, December 31, 2017	$	209,547

NOTE 11 COMMITMENTS AND CONTINGENCIES

Tabor Amendment

Colorado voters passed an amendment to the State Constitution, Article X, Section 20, which has several limitations, including revenue raising, spending limitations, and other specific requirements of state and local government. In November 2000, voters within the Town authorized the Town to collect and retain all revenue in excess of the revenue limitations of the Amendment, and to spend all such revenues by transferring said revenues into the Community Reinvestment Fund for the purpose of acquisition, maintenance, repair and replacement of capital assets.

In November 2008, voters within Visit Estes Park authorized Visit Estes Park to levy a 2% marketing and promotion tax, and to collect, keep and spend all revenues received in 2009 and each year thereafter without limitation.

The Town and Visit Estes Park have established emergency reserves, representing 3% of qualifying revenues, as required by the Amendment. At December 31, 2017, the emergency reserves of $599,398 and $87,343, respectively, were reported as restricted net position. In addition, the Town's emergency reserve was reported as restricted fund balance in the General Fund.

Claims and Judgments

The Town participates in a number of federal, state, and local programs that are fully or partially funded by grants received from other governmental entities. Expenses financed by grants are subject to audit by the appropriate grantor government. If expenses are disallowed due to noncompliance with grant program regulations, the Town may be required to reimburse the grantor government.

At December 31, 2017, significant amounts of grant expenditures have not been audited but management believes that subsequent audits will not have a material effect on the overall financial position of the Town.

NOTE 12 SUBSEQUENT EVENTS

The Town has evaluated subsequent events through July 31, 2018, the date these financial statements were available to be issued. In May 2018, the Town purchased commercial property totaling approximately $961,000, with the intent of using it for water operations. No additional transactions or events that would require adjustment to the financial statements or note disclosures were identified.

REQUIRED SUPPLEMENTARY INFORMATION

Town of Estes Park

Schedule of Funding Progress

Retiree Healthcare Plan

Year Ended December 31, 2017

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL) Projected Unit Credit (b)	Unfunded AAL (UAL) (b-a)	Funded Ratio (a/b)	Covered Payroll	UAAL as a Percentage of Covered Payroll ((b-a)/c)
01/01/13	$ -	$ 371,213	$ 371,213	0%	$ 7,045,167	5.3%
01/01/15	-	405,318	405,318	0%	7,984,235	5.1%
01/01/17	-	396,910	396,910	0%	9,319,342	4.3%

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule
General Fund
Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Taxes				
Sales	$ 11,000,178	$ 10,830,078	$ 11,090,687	$ 260,609
Property	26,500	26,500	21,676	(4,824)
Franchise	514,519	504,519	512,132	7,613
Use	285,000	285,000	335,175	50,175
Total taxes	11,826,197	11,646,097	11,959,670	313,573
Licenses and permits	915,949	741,610	962,487	220,877
Intergovernmental	735,284	7,506,624	1,596,958	(5,909,666)
Charges for services	638,830	672,007	685,200	13,193
Fines and forfeitures	46,200	33,500	38,831	5,331
Rental income	340,742	311,641	376,749	65,108
Investment income	23,326	23,326	18,351	(4,975)
Miscellaneous	258,161	260,729	393,654	132,925
Total revenues	14,784,689	21,195,534	16,031,900	(5,163,634)
Expenditures				
Current:				
General government				
Legislative	209,619	192,777	174,598	18,179
Judicial	53,889	55,782	57,705	(1,923)
Executive	413,764	442,752	439,304	3,448
Administrative	380,534	364,696	337,083	27,613
Financial administration	539,068	500,909	471,793	29,116
Community development	1,033,478	1,077,300	999,093	78,207
Buildings	790,032	824,457	938,061	(113,604)
Community services	993,822	981,563	998,270	(16,707)
Other	181,990	129,990	115,108	14,882
Total general government	4,596,196	4,570,226	4,531,015	39,211
Public safety				
Police	4,238,062	4,313,516	4,505,037	(191,521)
Protective inspection	743,093	722,037	532,077	189,960
Total public safety	4,981,155	5,035,553	5,037,114	(1,561)
Public works				
Engineering	403,589	850,529	669,046	181,483
Streets	1,042,308	1,005,644	782,948	222,696
Total public works	1,445,897	1,856,173	1,451,994	404,179
Culture and recreation				
Parks and recreation	1,859,907	1,808,009	1,731,714	76,295
Visitor and senior services	757,058	732,990	733,737	(747)
Special events	1,787,081	1,756,030	1,715,981	40,049
Total culture and recreation	4,404,046	4,297,029	4,181,432	115,597

Continued.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual
General Fund (Continued)

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Capital outlay	486,554	6,732,210	4,800,693	1,931,517
Debt Service				
Principal	57,738	57,738	57,738	-
Interest	5,797	7,608	5,796	1,812
Total expenditures	15,977,383	22,556,537	20,065,782	2,490,755
Deficiency of revenues over expenditures	(1,192,694)	(1,361,003)	(4,033,882)	(2,672,879)
Other financing sources (uses)				
Transfers in	1,768,749	1,768,749	1,768,749	-
Transfers out	(949,921)	(977,921)	(977,921)	-
Total other financing sources (uses)	818,828	790,828	790,828	-
Net change in fund balance	(373,866)	(570,175)	(3,243,054)	(2,672,879)
Fund balance at beginning of year	4,400,075	5,422,086	5,422,086	-
Fund balance at end of year	$ 4,026,209	$ 4,851,911	$ 2,179,032	$ (2,672,879)

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

Street Improvement Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Taxes	$ 1,648,500	$ 1,633,400	$ 1,661,271	$ 27,871
Investment income	27,028	27,028	54,499	27,471
Miscellaneous	-	30,330	6	(30,324)
Total revenues	1,675,528	1,690,758	1,715,776	25,018
Expenditures				
Current:				
Public works	1,191,353	1,494,228	1,818,798	(324,570)
Capital outlay	-	1,597,019	111,179	1,485,840
Total expenditures	1,191,353	3,091,247	1,929,977	1,161,270
Excess (deficiency) of revenues over expenditures	484,175	(1,400,489)	(214,201)	1,186,288
Other financing sources				
Transfers in	-	1,103,000	1,103,000	-
Total other financing sources	-	1,103,000	1,103,000	-
Net change in fund balance	484,175	(297,489)	888,799	1,186,288
Fund balance at beginning of year	3,847,148	3,445,370	3,445,370	-
Fund balance at end of year	$ 4,331,323	$ 3,147,881	$ 4,334,169	$ 1,186,288

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of the Town's Proportionate Share of the Net Pension Liability

PERA - Local Government Division Trust Fund

Last Ten Years

December 31,	2017	2016	2015	2014
PERA - Local Government Division Trust Fund				
Town's proportion of the net pension liability	$ 15,044,400	$ 11,344,006	$ 8,303,953	$ 6,497,912
Town's proportionate share of the net pension liability	1.1141%	1.0298%	0.9265%	0.8443%
Town's covered payroll	$ 6,541,376	$ 5,842,524	$ 5,078,452	$ 4,502,074
Town's proportionate share of the net pension liability as a percentage of its covered payroll	229.99%	194.16%	163.51%	144.33%
Plan fiduciary net position as a percentage of the total pension	73.60%	76.90%	80.70%	77.66%

* The amounts presented for each fiscal year were determined as of 12/31 of the prior year.

Information for measurement dates of December 31, 2008 through 2013 was not available to report

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Town Contributions

PERA - Local Government Division Trust Fund

Last Ten Years

Year Ended December 31,	2017	2016	2015	2014	2013
PERA - Local Government Division Trust Fund					
Contractually Required Contribution	$ 911,577	$ 829,447	$ 740,832	$ 643,712	$ 570,863
Contributions in Relation to the Contractually Required Contribution	911,577	829,447	740,832	643,712	570,863
Contribution Deficiency (Excess)	$ -	$ -	$ -	$ -	$ -
Covered payroll	$ 7,189,091	$ 6,541,376	$ 5,842,524	$ 5,078,452	$ 4,502,074
Contributions as a Percentage of Covered Payroll	12.68%	12.68%	12.68%	12.68%	12.68%

The Town implemented GASB Statement No. 68 in 2015; therefore 10 years of data is not available.

See accompanying Independent Auditor's Report.

OTHER SUPPLEMENTARY INFORMATION

Town of Estes Park
Combining Balance Sheet
Nonmajor Governmental Funds
December 31, 2017

	Special Revenue Funds					
	Open Space Fund	Conservation Trust Fund	Emergency Response System Fund	Community Center Fund	Trails Expansion Fund	Total Nonmajor Governmental Funds
Assets						
Cash and investments	$ 633	$ 54,864	$ 25,680	$ -	$ 193,341	$ 274,518
Taxes receivable	-	-	7,868	78,677	39,338	125,883
Accounts receivable	-	93	82	-	640	815
Intergovernmental receivable	495,006	-	-	-	4,830	499,836
Total assets	$ 495,639	$ 54,957	$ 33,630	$ 78,677	$ 238,149	$ 901,052
Liabilities						
Accounts payable	$ 188,376	$ -	$ 1,828	$ 78,677	$ 25	$ 268,906
Accrued liabilities	605	-	-	-	-	605
Due to other funds	256,399	-	-	-	-	256,399
Unearned revenue	-	-	-	-	4,830	4,830
Total liabilities	445,380	-	1,828	78,677	4,855	530,740
Deferred inflows of resources						
Unavailable revenue	422,064	-	-	-	-	422,064
Total deferred inflows of resources	422,064	-	-	-	-	422,064
Fund balances						
Restricted for:						
Parks and open space	-	54,957	-	-	-	54,957
Capital improvements	-	-	31,802	-	233,294	265,096
Unassigned	(371,805)	-	-	-	-	(371,805)
Total fund balances	(371,805)	54,957	31,802	-	233,294	(51,752)
Total liabilities, deferred inflows of resources and fund balances	$ 495,639	$ 54,957	$ 33,630	$ 78,677	$ 238,149	$ 901,052

See accompanying Independent Auditor's Report.

Town of Estes Park

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds

Year Ended December 31, 2017

	Special Revenue Funds					
	Open Space Fund	Conservation Trust Fund	Emergency Response System Fund	Community Center Fund	Trails Expansion Fund	Total Nonmajor Governmental Funds
Revenues						
Intergovernmental	$ 1,975,384	$ 30,765	$ -	$ -	$ 115,217	$ 2,121,366
Taxes	-	-	69,220	692,196	346,098	1,107,514
Investment income	240	420	324	-	5,475	6,459
Miscellaneous	41,524	-	-	-	69,880	111,404
Total revenues	2,017,148	31,185	69,544	692,196	536,670	3,346,743
Expenditures						
Current:						
Culture and recreation	110,598	11,786	-	692,197	-	814,581
Public works	-	-	29,930	-	-	29,930
Capital outlay	1,600,951	-	43,825	-	334,205	1,978,981
Total expenditures	1,711,549	11,786	73,755	692,197	334,205	2,823,492
Excess (deficiency) of revenues over expenditures	305,599	19,399	(4,211)	(1)	202,465	523,251
Other financing uses						
Transfers out	(430,000)	-	-	-	(673,000)	(1,103,000)
Total other financing uses	(430,000)	-	-	-	(673,000)	(1,103,000)
Net change in fund balance	(124,401)	19,399	(4,211)	(1)	(470,535)	(579,749)
Fund balance at beginning of year	(247,404)	35,558	36,013	1	703,829	527,997
Fund balance at end of year	$ (371,805)	$ 54,957	$ 31,802	$ -	$ 233,294	$ (51,752)

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

Community Reinvestment Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Intergovernmental	$ 1,718,880	$ 5,349,288	$ 3,080,163	$ (2,269,125)
Investment income	16,082	16,082	10,524	(5,558)
Miscellaneous	-	110,000	29,520	(80,480)
Total revenues	1,734,962	5,475,370	3,120,207	(2,355,163)
Expenditures				
Current:				
Community reinvestment	3,500	93,486	23,151	70,335
Capital outlay	2,075,000	11,128,294	8,433,308	2,694,986
Debt service				
Debt issuance costs	-	55,500	55,524	(24)
Principal	509,251	509,251	509,251	-
Interest	385,175	205,636	205,635	1
Total expenditures	2,972,926	11,992,167	9,226,869	2,765,298
Excess (deficiency) of revenues over expenditures	(1,237,964)	(6,516,797)	(6,106,662)	410,135
Other financing sources				
Proceeds from capital lease	-	4,340,000	4,340,000	-
Premium on capital lease		212,616	212,617	1
Transfers in	949,921	977,921	977,921	-
Total other financing sources	949,921	5,530,537	5,530,538	1
Net change in fund balance	(288,043)	(986,260)	(576,124)	410,136
Fund balance at beginning of year	288,980	1,206,842	1,206,842	-
Fund balance at end of year	$ 937	$ 220,582	$ 630,718	$ 410,136

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

Open Space Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Intergovernmental	$ 365,000	$ 3,406,995	$ 1,975,384	$ (1,431,611)
Investment income	3,193	3,193	240	(2,953)
Miscellaneous	-	-	41,524	41,524
Total revenues	368,193	3,410,188	2,017,148	(1,393,040)
Expenditures				
Current:				
Culture and recreation	40,481	119,882	110,598	9,284
Capital outlay	645,085	2,609,000	1,600,951	1,008,049
Total expenditures	685,566	2,728,882	1,711,549	1,017,333
Excess (deficiency) of revenues over expenditures	(317,373)	681,306	305,599	(375,707)
Other financing uses				
Transfers out	-	(430,000)	(430,000)	-
Total other financing uses	-	(430,000)	(430,000)	-
Net change in fund balance	(317,373)	251,306	(124,401)	(375,707)
Fund balance at beginning of year	318,681	(247,404)	(247,404)	-
Fund balance at end of year	$ 1,308	$ 3,902	$ (371,805)	$ (375,707)

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

Conservation Trust Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Intergovernmental	$ 32,000	$ 32,000	$ 30,765	$ (1,235)
Investment income	371	371	420	49
Total revenues	32,371	32,371	31,185	(1,186)
Expenditures				
Current:				
Culture and recreation	32,716	32,716	11,786	20,930
Total expenditures	32,716	32,716	11,786	20,930
Net change in fund balance	(345)	(345)	19,399	19,744
Fund balance at beginning of year	23,800	35,558	35,558	-
Fund balance at end of year	$ 23,455	$ 35,213	$ 54,957	$ 19,744

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

Emergency Response Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Taxes	$ 68,700	$ 67,600	$ 69,220	$ 1,620
Investment income	161	161	324	163
Total revenues	68,861	67,761	69,544	1,783
Expenditures				
Current:				
Public works	49,250	63,913	29,930	33,983
Capital outlay	-	11,929	43,825	(31,896)
Total expenditures	49,250	75,842	73,755	2,087
Net change in fund balance	19,611	(8,081)	(4,211)	3,870
Fund balance at beginning of year	28,718	36,013	36,013	-
Fund balance at end of year	$ 48,329	$ 27,932	$ 31,802	$ 3,870

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

Community Center Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Taxes	$ 686,900	$ 675,900	$ 692,196	$ 16,296
Investment income	7,732	7,732	-	(7,732)
Total revenues	694,632	683,632	692,196	8,564
Expenditures				
Current:				
Culture and recreation	694,632	683,632	692,197	(8,565)
Total expenditures	694,632	683,632	692,197	(8,565)
Net change in fund balance	-	-	(1)	(1)
Fund balance at beginning of year	-	1	1	-
Fund balance at end of year	$ -	$ 1	$ -	$ (1)

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

Trails Expansion Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Intergovernmental	$ -	$ 115,217	$ 115,217	$ -
Taxes	343,400	338,000	346,098	8,098
Investment income	4,029	4,029	5,475	1,446
Miscellaneous	-	-	69,880	69,880
Total revenues	347,429	457,246	536,670	79,424
Expenditures				
Capital outlay	250,000	341,371	334,205	7,166
Total expenditures	250,000	341,371	334,205	7,166
Other financing uses				
Transfers out	-	(673,000)	(673,000)	-
Total other financing uses	-	(673,000)	(673,000)	-
Net change in fund balance	97,429	(557,125)	(470,535)	86,590
Fund balance at beginning of year	50,792	703,829	703,829	-
Fund balance at end of year	$ 148,221	$ 146,704	$ 233,294	$ 86,590

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Net Position

Budget and Actual (Non-GAAP Basis)

Light and Power Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Utility sales	$ 15,100,714	$ 15,100,714	$ 15,287,109	$ 186,395
Intergovernmental	291,000	1,134,981	1,031,202	(103,779)
Investment income	69,661	69,661	87,206	17,545
Miscellaneous	387,450	387,450	1,101,099	713,649
Total revenues	15,848,825	16,692,806	17,506,616	813,810
Expenditures				
Current				
Source of supply	7,393,960	7,393,960	7,350,123	43,837
Distribution	3,949,541	3,707,851	3,659,599	48,252
Customer accounts	456,359	457,806	445,108	12,698
Administration and general	2,577,499	2,600,370	2,403,658	196,712
Capital outlay	1,018,027	2,891,585	2,603,399	288,186
Debt service				
Principal	295,000	295,000	295,000	-
Interest	153,062	153,062	151,157	1,905
Total expenditures	15,843,448	17,499,634	16,908,044	591,590
Other financing sources (uses)				
Transfers in	345,462	365,704	365,703	(1)
Transfers out	(1,646,929)	(1,646,929)	(1,646,929)	-
Total other financing sources (uses)	(1,301,467)	(1,281,225)	(1,281,226)	(1)
Change in net position - budgetary basis	$ (1,296,090)	$ (2,088,053)	(682,654)	$ 1,405,399
Adjustments to GAAP basis				
Capital outlay			2,603,399	
Depreciation			(747,992)	
Debt principal payments			295,000	
Change in net position - GAAP basis			1,467,753	
Net position at beginning of year			20,205,127	
Net position at end of year			$ 21,672,880	

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Net Position

Budget and Actual (Non-GAAP Basis)

Water Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Utility sales	$ 4,753,002	$ 4,753,002	$ 4,964,756	$ 211,754
Tap fees	395,499	395,499	417,250	21,751
Intergovernmental	300,000	557,995	-	(557,995)
Investment income	31,741	31,741	60,028	28,287
Miscellaneous	40,208	40,208	96,450	56,242
Total revenues	5,520,450	5,778,445	5,538,484	(239,961)
Expenditures				
Current				
Source of supply	191,941	191,941	98,192	93,749
Purification	1,031,903	995,789	876,336	119,453
Distribution	1,851,125	1,867,751	1,937,390	(69,639)
Customer accounts	271,914	361,343	351,088	10,255
Administration and general	632,999	619,627	643,529	(23,902)
Capital outlay	946,270	2,321,142	734,428	1,586,714
Debt service				
Principal	278,127	278,127	278,126	1
Interest	125,027	125,027	123,081	1,946
Total expenditures	5,329,306	6,760,747	5,042,170	1,718,577
Other financing sources (uses)				
Bond proceeds	-	658,000	-	(658,000)
Transfers out	(121,820)	(121,820)	(121,820)	-
Gain on sale of capital assets	-	-	208,874	208,874
Total other financing sources (uses)	(121,820)	536,180	87,054	(449,126)
Change in net position - budgetary basis	$ 69,324	$ (446,122)	583,368	$ 1,029,490
Adjustments to GAAP basis				
Capital outlay			734,428	
Depreciation			(705,953)	
Debt principal payments			278,126	
Change in net position - GAAP basis			889,969	
Net position at beginning of year			22,928,483	
Net position at end of year			$ 23,818,452	

See accompanying Independent Auditor's Report.

Town of Estes Park
Combining Statement of Net Position
Internal Service Funds
December 31, 2017

	Fleet Maintenance Fund	Vehicle Replacement Fund	Information Technology Fund	Medical Insurance Fund	Total
Assets					
Current assets					
Cash and investments	$ 394,388	$ 1,493,072	$ 254,747	$ 941,103	$ 3,083,310
Accounts receivable	9,440	2,625	2,286	1,421	15,772
Intergovernmental receivable	71	-	439	-	510
Inventories	27,333	-	-	-	27,333
Prepaid items	-	-	28,521	35,000	63,521
Total current assets	431,232	1,495,697	285,993	977,524	3,190,446
Noncurrent assets					
Capital assets, net of accumulated depreciation	44,703	2,141,799	214,048	-	2,400,550
Total noncurrent assets	44,703	2,141,799	214,048	-	2,400,550
Total assets	475,935	3,637,496	500,041	977,524	5,590,996
Liabilities					
Current liabilities					
Accounts payable	17,388	11,219	3,352	28	31,987
Accrued liabilities	11,219	-	14,753	-	25,972
Claims payable	-	-	-	209,547	209,547
Compensated absences payable	11,873	-	15,505	-	27,378
Total current liabilities	40,480	11,219	33,610	209,575	294,884
Noncurrent liabilities					
OPEB liability	2,264	-	2,358	-	4,622
Compensated absences payable	7,721	-	9,664		17,385
Total noncurrent liabilties	9,985	-	12,022	-	22,007
Total liabilties	50,465	11,219	45,632	209,575	316,891
Net position					
Net investment in capital assets	44,703	2,141,799	214,048	-	2,400,550
Unrestricted	380,767	1,484,478	240,361	767,949	2,873,555
Total net position	$ 425,470	$ 3,626,277	$ 454,409	$ 767,949	$ 5,274,105

See accompanying Independent Auditor's Report.

Town of Estes Park

Combining Statement of Revenues, Expenses and Changes in Fund Net Position

Internal Service Funds

Year Ended December 31, 2017

	Fleet Maintenance Fund	Vehicle Replacement Fund	Information Technology Fund	Medical Insurance Fund	Total
Operating revenues					
Charges for services	$ 460,355	$ 869,624	$ 611,055	$ 2,343,365	$ 4,284,399
Miscellaneous	-	-	2,073	506	2,579
Total operating revenues	460,355	869,624	613,128	2,343,871	4,286,978
Operating expenses					
Salaries and benefits	338,517	-	429,857	-	768,374
Suppies	14,510	-	27,659	-	42,169
Utilities	2,339	-	19,161	-	21,500
Training	5,075	-	3,868	-	8,943
Insurance	1,595	-	2,769	-	4,364
Maintenance and repairs	18,499	381,415	83,438	-	483,352
Professional fees	7,948	-	1,833	-	9,781
Depreciation	3,874	605,410	40,807	-	650,091
Medical benefits	-	-	-	1,904,193	1,904,193
Total operating expenses	392,357	986,825	609,392	1,904,193	3,892,767
Operating income (loss)	67,998	(117,201)	3,736	439,678	394,211
Nonoperating revenues					
Investment income	2,099	12,516	6,342	5,885	26,842
Grants	-	-	5,900	-	5,900
Gain on sale of asset	-	45,460		-	45,460
Total nonoperating revenue	2,099	57,976	12,242	5,885	78,202
Net income (loss) before transfers	70,097	(59,225)	15,978	445,563	472,413
Transfers					
Transfers out	-	-	(365,703)	-	(365,703)
Total transfers	-	-	(365,703)	-	(365,703)
Change in net position	70,097	(59,225)	(349,725)	445,563	106,710
Net position at beginning of year	355,373	3,685,502	804,134	322,386	5,167,395
Net position at end of year	$ 425,470	$ 3,626,277	$ 454,409	$ 767,949	$ 5,274,105

See accompanying Independent Auditor's Report.

Town of Estes Park
Combining Statement of Cash Flows
Nonmajor Proprietary Funds
Year Ended December 31, 2017

	Fleet Maintenance Fund	Vehicle Replacement Fund	Information Technology Fund	Medical Insurance Fund	Total
Cash flows from operating activities					
Cash received from customers	$ 454,792	$ 869,172	$ 620,533	$ 2,345,891	$ 4,290,388
Cash received from other sources	-	-	2,073	506	2,579
Cash paid to suppliers and beneficiaries	(44,249)	(609,865)	(132,715)	(9,288)	(796,117)
Cash paid to employees	(337,347)	-	(428,344)	(1,815,860)	(2,581,551)
Net cash flows from operating activities	73,196	259,307	61,547	521,249	915,299
Cash flows from noncapital financing activities					
Grants received	-	-	5,900	-	5,900
Transfers to other funds	-	-	(365,703)	-	(365,703)
Net cash flows from noncapital financing activities	-	-	(359,803)	-	(359,803)
Cash flows from capital and related financing activities					
Proceeds from sale of capital assets	-	45,460	-	-	45,460
Acquisitions of capital assets	-	(88,585)	(72,720)	-	(161,305)
Net cash flows from capital and related financing activities	-	(43,125)	(72,720)	-	(115,845)
Cash flows from investing activities					
Investment income	2,099	12,516	6,342	5,885	26,842
Net cash flows from investing activities	2,099	12,516	6,342	5,885	26,842
Net change in cash and cash equivalents	75,295	228,698	(364,634)	527,134	466,493
Cash and cash equivalents at beginning of year	319,093	1,264,374	619,381	413,969	2,616,817
Cash and cash equivalents at end of year	394,388	1,493,072	254,747	$ 941,103	$ 3,083,310
Reconciliation of operating income (loss) to net cash flows from operating activities					
Operating income (loss)	$ 67,998	$ (117,201)	$ 3,736	$ 439,678	$ 394,211
Adjustments to reconcile operating income (loss) to net cash flows from operating activities:					
Depreciation	3,874	605,410	40,807	-	650,091
(Increase) decrease in operating assets:					
Accounts receivable	(5,563)	(452)	9,478	2,526	5,989
Inventories	(242)	-	-	-	(242)
Prepaid items	-	-	6,946	43,749	50,695
Increase (decrease) in operating liabilities:					
Accounts payable	6,741	(228,450)	(1,995)	(6,148)	(229,852)
Accrued liabilties	(782)	-	1,062	-	280
Claims payable	-	-	-	41,444	41,444
OPEB Payable	(434)	-	(152)	-	(586)
Compensated absences payable	1,604	-	1,665	-	3,269
Net cash flows from operating activities	$ 73,196	$ 259,307	$ 61,547	$ 521,249	$ 915,299

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Net Position
Budget and Actual (Non-GAAP Basis)
Fleet Maintenance Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Charges for services	$ 397,500	$ 397,500	$ 460,355	$ 62,855
Investment income	297	297	2,099	1,802
Total revenues	397,797	397,797	462,454	64,657
Expenditures				
Current				
Salaries and benefits	345,223	336,038	338,517	(2,479)
Supplies	9,850	9,850	14,510	(4,660)
Utilities	7,265	7,265	2,339	4,926
Training	10,920	10,920	5,075	5,845
Insurance	1,598	1,598	1,595	3
Maintenance and repairs	25,082	25,082	18,499	6,583
Professional fees	7,742	7,742	7,948	(206)
Total expenditures	407,680	398,495	388,483	10,012
Change in net position - budgetary basis	$ (9,883)	$ (698)	73,971	$ 54,645
Adjustments to GAAP basis				
Depreciation			(3,874)	
Change in net position - GAAP basis			70,097	
Net position at beginning of year			355,373	
Net position at end of year			$ 425,470	

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Net Position
Budget and Actual (Non-GAAP Basis)
Vehicle Replacement Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Charges for services	$ 690,624	$ 869,624	$ 869,624	$ -
Gain on sale of capital assets	-	45,460	45,460	-
Investment income	12,852	12,852	12,516	(336)
Total revenues	703,476	927,936	927,600	(336)
Expenditures				
Current				
Maintenance and repairs	-	-	381,415	(381,415)
Capital outlay	305,154	603,013	88,585	514,428
Total expenditures	305,154	603,013	470,000	133,013
Change in net position - budgetary basis	$ 398,322	$ 324,923	457,600	$ (133,349)
Adjustments to GAAP basis				
Capital outlay			88,585	
Depreciation			(605,410)	
Change in net position - GAAP basis			(59,225)	
Net position at beginning of year			3,685,502	
Net position at end of year			$ 3,626,277	

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Net Position
Budget and Actual (Non-GAAP Basis)
Information Technology Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Charges for services	$ 605,457	$ 605,457	$ 611,055	$ 5,598
Intergovernmental	-	5,900	5,900	-
Investment income	5,225	5,225	6,342	1,117
Miscellaneous	2,000	2,000	2,073	73
Total revenues	612,682	618,582	625,370	6,788
Expenditures				
Current				
Salaries and benefits	421,151	403,942	429,857	(25,915)
Supplies	36,600	36,600	27,659	8,941
Utilities	27,000	27,000	19,161	7,839
Training	8,875	8,875	3,868	5,007
Insurance	2,772	2,772	2,769	3
Maintenance and repairs	102,787	102,787	83,438	19,349
Professional fees	23,075	26,009	1,833	24,176
Capital outlay	68,000	73,900	72,720	1,180
Transfers out	345,462	365,704	365,703	1
Total expenditures	1,035,722	1,047,589	1,007,008	40,581
Change in net position - budgetary basis	$ (423,040)	$ (429,007)	(381,638)	$ (33,793)
Adjustments to GAAP basis				
Capital outlay			72,720	
Depreciation			(40,807)	
Change in net position - GAAP basis			(349,725)	
Net position at beginning of year			804,134	
Net position at end of year			$ 454,409	

See accompanying Independent Auditor's Report.

Town of Estes Park

Schedule of Revenues, Expenditures and Changes in Net Position
Budget and Actual (Non-GAAP Basis)
Medical Insurance Fund

Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with Final Budget Positive
	Original	Final	Amounts	(Negative)
Revenues				
Charges for services	$ 2,395,024	$ 2,395,024	$ 2,343,365	$ (51,659)
Investment income	3,922	3,922	5,885	1,963
Miscellaneous	-	-	506	506
Total revenues	2,398,946	2,398,946	2,349,756	(49,190)
Expenditures				
Current				
Medical expenditures	2,340,020	2,340,020	1,904,193	435,827
Total expenditures	2,340,020	2,340,020	1,904,193	435,827
Change in net position - budgetary basis	$ 58,926	$ 58,926	445,563	$ (485,017)
Net position at beginning of year			322,386	
Net position at end of year			$ 767,949	

See accompanying Independent Auditor's Report.

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Statistical Section

This section of the Town of Estes Park Comprehensive Annual Financial Report presents detailed data as a context for understanding the information in the financial statements, note disclosures, and required supplementary information.

Contents	Schedules	Pages
Financial Trends These schedules contain trend information to help the reader understand how the Town's financial condition has changed over time.	1-4	67-71
Revenue Capacity These schedules contain information to help the reader assess the Town's largest revenue source, sales and use taxes.	5-7	72-74
Debt Capacity These schedules present information to help the reader assess the affordability of the Town's current levels of outstanding debt and the Town's ability to issue debt in the future.	8-11	75-78
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place.	12-13	79-80
Operating Information These schedules contain service data to help the reader understand how information in the financial report relates to the services the Town provides and the activities it performs.	14-16	81-84

Schedule 1
Town of Estes Park, Colorado
Net Position
(accrual basis of accounting)
As of December 31,

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Governmental Activities										
Net investment in capital assets	$ 43,143,611	$ 41,563,901	$ 42,203,530	$ 42,113,390	$ 41,859,310	$ 42,700,081	$ 43,113,642	$ 42,539,162	$ 49,411,763	$ 57,147,133
Restricted	698,599	410,000	377,000	709,864	501,501	560,342	912,392	9,406,344	4,797,549	5,348,119
Unrestricted	12,029,735	11,716,321	10,611,069	9,600,463	9,567,385	8,225,881	9,808,049	5,434,320	4,165,544	2,171,936
Total governmental activities net position	$ 55,871,945	$ 53,690,222	$ 53,191,599	$ 52,423,717	$ 51,928,196	$ 51,486,304	$ 53,834,083	$ 57,379,826	$ 58,374,856	$ 64,667,188
Business-type Activities										
Net investment in capital assets	$ 25,615,443	$ 26,206,042	$ 27,001,157	$ 27,212,425	$ 27,343,710	$ 26,673,350	$ 26,771,542	$ 29,175,592	$ 30,145,069	$ 32,596,716
Restricted	-	-	-	-	1,245,740	1,429,588	1,503,341	1,671,908	1,239,840	1,250,000
Unrestricted	11,897,489	12,318,115	11,849,349	12,725,711	13,294,644	14,852,929	16,679,006	12,728,316	13,170,882	13,112,576
Total business-type activities net position	$ 37,512,932	$ 38,524,157	$ 38,850,506	$ 39,938,136	$ 41,884,094	$ 42,955,867	$ 44,953,889	$ 43,575,816	$ 44,555,791	$ 46,959,292
Primary Government										
Net investment in capital assets	$ 68,759,054	$ 67,769,943	$ 69,204,687	$ 69,325,815	$ 69,203,020	$ 69,373,431	$ 69,885,184	$ 71,714,754	$ 79,556,832	$ 89,743,849
Restricted	698,599	410,000	377,000	709,864	1,747,241	1,989,930	2,415,733	11,078,252	6,037,389	6,598,119
Unrestricted	23,927,224	24,034,436	22,460,418	22,326,174	22,862,029	23,078,810	26,487,055	18,162,636	17,336,426	15,284,512
Total primary governmental net position	$ 93,384,877	$ 92,214,379	$ 92,042,105	$ 92,361,853	$ 93,812,290	$ 94,442,171	$ 98,787,972	$ 100,955,642	$ 102,930,647	$ 111,626,480

Source: Current and prior years' financial statements

Schedule 2
Town of Estes Park, Colorado
Changes in Net Position
(accrual basis of accounting)
For Years Ended December 31,

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Expenses										
Governmental Activities:										
General Government	$ 3,625,086	$ 2,868,438	$ 2,971,322	$ 4,040,703	$ 3,468,703	$ 3,769,227	$ 4,660,385	$ 5,280,912	$ 6,229,691	$ 5,847,655
Public Safety	3,717,226	4,564,497	3,205,060	3,392,067	3,166,031	3,754,648	5,281,116	4,063,117	4,915,545	5,276,247
Public Works	1,933,301	2,132,518	2,087,784	2,302,730	2,251,653	2,794,976	2,192,522	2,736,985	2,549,174	4,284,402
Culture and Recreation	5,022,994	5,034,757	4,172,407	3,815,959	3,892,393	4,441,986	4,669,256	5,342,804	6,471,134	6,495,360
Interest on Long-Term Debt	40,641	4,789	-	-	-	86,521	146,875	147,226	136,216	298,651
Total governmental activities expenses	14,339,248	14,604,999	12,436,573	13,551,459	12,778,780	14,847,358	16,950,154	17,571,044	20,301,760	22,202,315
Business-type Activities:										
Light & Power	9,438,072	10,031,659	10,626,958	10,775,511	11,397,397	12,031,616	12,272,416	12,813,281	14,122,680	14,727,651
Water	2,777,554	3,182,704	3,324,281	3,187,508	3,300,558	3,900,610	3,614,506	3,776,050	4,083,190	4,719,776
Total business-type activities expenses	12,215,626	13,214,363	13,951,239	13,963,019	14,697,955	15,932,226	15,886,922	16,589,331	18,205,870	19,447,427
Total primary governmental expenses	$ 26,554,874	$ 27,819,362	$ 26,387,812	$ 27,514,478	$ 27,476,735	$ 30,779,584	$ 32,837,076	$ 34,160,375	$ 38,507,630	$ 41,649,742
Program Revenues										
Governmental activities:										
Charges for services:										
General Government	$ 815,016	$ 533,074	$ 562,915	$ 565,548	$ 818,757	$ 858,746	$ 1,151,278	$ 1,013,428	$ 1,243,244	$ 799,158
Public Safety	550,881	423,562	205,021	284,914	46,759	54,823	60,462	57,676	45,045	140,346
Public Works	4,755	3,032	4,400	3,987	-	-	-	-	-	476,240
Culture and Recreation	1,012,541	1,041,066	897,999	617,776	554,770	498,317	581,743	518,606	517,037	647,523
Operating grants and contributions	860,994	660,737	686,298	840,324	779,545	812,750	977,593	1,500,181	1,041,897	1,776,442
Capital grants and contributions	25,378	160,546	486,085	1,148,194	269,832	850,689	2,142,712	5,275,791	1,616,090	7,426,948
Total governmental activities program revenues	3,269,565	2,822,017	2,842,718	3,460,743	2,469,663	3,075,325	4,913,788	8,365,682	4,463,313	11,266,657
Business-type Activities:										
Light & Power	11,005,740	11,366,577	11,834,082	12,264,063	12,587,633	13,425,840	13,238,766	13,639,816	13,907,893	15,287,109
Water	2,816,150	2,889,515	2,938,182	3,142,564	3,586,899	3,568,840	3,508,109	3,822,059	4,458,412	4,964,756
Operating grants and contributions	-	28,870	7,500	22,628	3,067	-	-	-	-	-
Capital grants and contributions	311,853	330,113	196,004	305,871	359,973	942,121	774,133	2,049,792	789,735	1,448,452
Total business-type activities program revenues	14,133,743	14,615,075	14,975,768	15,735,126	16,537,572	17,936,801	17,521,008	19,511,667	19,156,040	21,700,317
Total primary government program revenues	$ 17,403,308	$ 17,437,092	$ 17,818,486	$ 19,195,869	$ 19,007,235	$ 21,012,126	$ 22,434,796	$ 27,877,349	$ 23,619,353	$ 32,966,974
Net (Expense)/Revenue										
Governmental activities	$ (11,069,683)	$ (11,782,982)	$ (9,593,855)	$ (10,090,716)	$ (10,309,117)	$ (11,772,033)	$ (12,036,366)	$ (9,205,362)	$ (15,838,447)	$ (10,935,658)
Business-type activities	1,918,117	1,400,712	1,024,529	1,772,107	1,839,617	2,004,575	1,634,086	2,922,336	950,170	2,252,890
Total primary government net expenses	$ (9,151,566)	$ (10,382,270)	$ (8,569,326)	$ (8,318,609)	$ (8,469,500)	$ (9,767,458)	$ (10,402,280)	$ (6,283,026)	$ (14,888,277)	$ (8,682,768)

Schedule 2 (continued)
Town of Estes Park, Colorado
Changes in Net Position
(accrual basis of accounting)
For Years Ended December 31,

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2016
Taxes										
Sales taxes	$ 7,186,720	$ 6,854,197	$ 7,009,252	$ 7,424,828	$ 7,891,798	$ 7,863,605	$ 10,405,574	$ 12,227,589	$ 13,027,892	$ 13,027,892
Property taxes	1,261,959	351,446	468,736	372,171	370,682	366,548	353,864	343,135	361,750	361,750
Franchise taxes	425,244	438,247	432,884	437,786	458,823	468,706	480,676	470,612	488,325	488,325
Use taxes	186,294	173,166	199,092	180,936	210,782	-	-	280,612	304,540	304,540
Other taxes & contributions	-	40,278	34,151	37,587	40,415	85,217	132,712	458,250	528,506	528,506
Investment income	480,105	80,201	75,623	46,383	38,914	1,336	47,534	41,358	106,420	106,420
Miscellaneous	691,302	767,602	736,350	660,277	366,860	1,056,596	614,451	424,843	1,279,985	1,279,985
Gain (Loss) on sale of capital assets	-	-	-	-	-	-	835,373	-	-	-
Extraordinary item: Environmental Remediation	-	-	-	(998,000)	-	-	-	-	-	-
Special item: Elim. Of net pension obligation	-	-	(983,913)	-	-	-	-	-	-	-
Transfers	1,039,382	896,122	1,123,057	1,160,866	435,322	1,488,135	1,513,961	1,555,141	736,059	736,059
Total governmental activities	$ 11,271,006	$ 9,601,259	$ 9,095,232	$ 9,322,834	$ 9,813,596	$ 11,330,143	$ 14,384,145	$ 15,801,540	$ 16,833,477	$ 16,833,477
Business-type activities:										
Investment income	$ 526,351	$ 92,569	$ 81,513	$ 63,128	$ 66,217	$ 12,790	$ 67,013	$ 53,616	$ 113,292	$ 113,292
Miscellaneous	682,283	414,066	343,364	413,261	475,446	687,391	1,810,884	367,588	457,589	457,589
Transfers	(1,039,382)	(896,122)	(1,123,057)	(1,160,866)	(435,322)	(1,488,135)	(1,513,961)	(1,555,141)	(736,059)	(736,059)
Total business-type activities	169,252	(389,487)	(698,180)	(684,477)	106,341	(787,954)	363,936	(1,133,937)	(165,178)	(165,178)
Total primary government	$ 11,440,258	$ 9,211,772	$ 8,397,052	$ 8,638,357	$ 9,919,937	$ 10,542,189	$ 14,748,081	$ 14,667,603	$ 16,668,299	$ 16,668,299
Changes in Net Position										
Governmental activities	$ 201,323	$ (2,181,723)	$ (498,623)	$ (767,882)	$ (495,521)	$ (441,890)	$ 2,347,779	$ 6,596,178	$ 995,030	$ 5,897,819
Business-type activities	2,087,368	1,011,225	326,349	1,087,630	1,945,958	1,216,621	1,998,022	1,788,399	784,992	2,087,712
Total primary government	$ 2,288,691	$ (1,170,498)	$ (172,274)	$ 319,748	$ 1,450,437	$ 774,731	$ 4,345,801	$ 8,384,577	$ 1,780,022	$ 7,985,531

Source: Current and prior year's financial statements

Schedule 3
Town of Estes Park, Colorado
Fund Balances, Governmental Funds
(modified accrual basis of accounting)
As of December 31,

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
General Fund										
Reserved	8,843	15,904	388,970	-	-	-	-	-	-	-
Unreserved	4,622,401	4,506,282	5,526,180	-	-	-	-	-	-	-
Total general fund	$ 4,631,244	$ 4,522,186	$ 5,915,150	$ -	$ -	$ -	$ -	$ -	$ -	$ -
All other Governmental Funds										
Reserved	18,787	10,073	22,958	-	-	-	-	-	-	-
Unreserved, reports in:										
Special revenue funds	2,859,303	3,981,171	3,405,964	-	-	-	-	-	-	-
Capital projects funds	135,599	-	-	-	-	-	-	-	-	-
Debt service funds	1,023,382	-	-	-	-	-	-	-	-	-
Total all other governmental funds	$ 4,037,071	$ 3,991,244	$ 3,428,922	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total general fund + all other govt funds	$ 8,668,315	$ 8,513,430	$ 9,344,072	$ -	$ -	$ -	$ -	$ -	$ -	$ -
General Fund										
Nonspendable	$ -	$ -	$ -	$ 72,050	$ 21,121	$ 14,099	$ 103,454	$ 41,672	$ 48,693	$ 105,093
Restricted	-	-	-	411,000	348,000	361,000	443,437	545,557	576,778	655,927
Assigned	-	-	-	-	1,351,691	569,653	715,775	678,791	373,866	945,296
Unassigned	-	-	-	6,084,967	4,176,411	3,750,551	3,036,517	2,932,790	4,422,749	472,716
Total general fund	$ -	$ -	$ -	$ 6,568,017	$ 5,897,223	$ 4,695,303	$ 4,299,183	$ 4,198,810	$ 5,422,086	$ 2,179,032
All other Governmental Funds										
Nonspendable	-	-	-	18,314	15,156	30,807	-	-	-	199,966
Restricted	-	-	-	298,864	153,501	199,342	468,955	8,860,787	4,220,771	4,692,192
Assigned	-	-	-	2,830,465	3,012,679	5,403,719	5,545,301	2,516,777	1,206,842	392,782
Unassigned	-	-	-	-	-	-	-	-	(247,404)	(371,805)
Total all other governmental funds	$ -	$ -	$ -	$ 3,147,643	$ 3,181,336	$ 5,633,868	$ 6,014,256	$ 11,377,564	$ 5,180,209	$ 4,913,135
Total general fund + all other govt funds	$ -	$ -	$ -	$ 9,715,660	$ 9,078,559	$ 10,329,171	$ 10,313,439	$ 15,576,374	$ 10,602,295	$ 7,092,167

Source: Current and prior year's financial statements

The Town adopted GASB 54 for 2011.

Schedule 4
Town of Estes Park, Colorado
Changes in Fund Balances, Governmental Funds
(modified accrual basis of accounting)
For Years Ended December 31,

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Revenues										
Taxes	$ 9,060,217	$ 7,817,056	$ 8,109,964	$ 8,415,721	$ 8,932,085	$ 8,698,859	$ 11,240,114	$ 13,321,948	$ 14,182,507	$ 14,728,455
Licenses, fees and permits	623,762	471,844	476,831	485,447	504,579	511,477	525,376	581,401	730,684	962,487
Intergovernmental	1,847,978	861,561	845,534	1,961,081	961,212	1,116,976	3,024,306	6,665,193	3,167,621	6,798,487
Charges for services	1,130,773	1,203,729	965,073	746,710	686,701	641,241	1,004,843	665,719	702,261	685,200
Fines and forfeitures	55,700	49,759	44,463	58,812	46,759	54,823	60,462	57,676	45,045	38,831
Rental Income	482,159	275,402	183,968	181,256	182,247	204,345	202,802	284,914	327,336	376,749
Investment Income	303,872	51,648	48,030	34,375	38,914	2,810	32,759	31,571	86,049	153,494
Miscellaneous	675,761	708,473	723,172	616,493	457,786	1,081,675	607,341	307,110	544,691	470,923
Total revenues	14,180,222	11,439,472	11,397,035	12,499,895	11,810,283	12,312,206	16,698,003	21,915,532	19,786,194	24,214,626
Expenditures										
General Government	2,564,815	2,570,590	2,770,200	3,197,041	3,091,136	3,336,471	3,877,566	4,452,444	4,698,211	4,531,015
Public Safety	3,555,245	4,189,934	3,125,535	3,321,220	3,108,298	3,708,234	5,081,198	3,991,990	4,758,036	5,037,114
Public Works	1,374,453	1,124,064	2,000,968	1,430,119	1,273,172	2,539,203	1,268,615	2,907,909	2,274,000	3,300,722
Culture and Recreation	4,310,113	4,234,702	3,436,563	3,145,713	3,223,997	3,554,387	3,962,643	4,402,049	5,545,079	4,996,013
Community Reinvestment	-	-	-	-	-	219,832	160,649	329,556	169,735	23,151
Capital outlay	1,088,484	1,449,927	1,884,092	2,195,080	2,064,186	5,121,863	4,359,403	1,541,624	8,118,339	15,324,161
Debt Service										
Principal	1,192,675	88,000	-	-	-	-	370,000	434,171	445,926	566,989
Interest, Fiscal Charges, bond issuance costs	27,453	4,789	-	-	-	144,739	147,622	147,995	137,006	266,955
Total expenditures	14,113,238	13,662,006	13,217,358	13,289,173	12,760,789	18,624,729	19,227,696	18,207,738	26,146,332	34,046,120
Excess of revenues over (under) expenditures	66,984	(2,222,534)	(1,820,323)	(789,278)	(950,506)	(6,312,523)	(2,529,693)	3,707,794	(6,360,138)	(9,831,494)
Other Financing Sources (Uses)										
Transfers in	5,692,704	5,373,150	5,875,187	3,405,866	2,850,195	4,668,135	5,008,419	2,850,141	2,760,009	3,849,670
Transfers out	(4,653,322)	(3,305,501)	(3,224,222)	(2,245,000)	(2,536,788)	(3,180,000)	(3,494,458)	(1,295,000)	(2,023,950)	(2,080,921)
Proceeds on sale of assets	-	-	-	-	-	-	1,000,000	-	650,000	-
Bond Proceeds/premiums/Escrow activity	-	-	-	-	-	6,075,000	-	-	-	4,552,617
Total other financing sources (uses)	1,039,382	2,067,649	2,650,965	1,160,866	313,407	7,563,135	2,513,961	1,555,141	1,386,059	6,321,366
Net change in fund balances	$ 1,106,366	$ (154,885)	$ 830,642	$ 371,588	$ (637,099)	$ 1,250,612	$ (15,732)	$ 5,262,935	$ (4,974,079)	$ (3,510,128)
Debt service as a percentage of noncapital expenditures	9.7%	0.7%	0.0%	0.0%	0.0%	1.1%	3.5%	3.7%	3.2%	3.2%

Source: Current and prior year's financial statements

Schedule 5
Town of Estes Park, Colorado
Sales Tax Revenue by Type of Industry
For Years Ended December 31,

Fiscal Year	Amusement/ Recreation	Apparel	Arts & Crafts	Automotive	Food	Furniture	General Merchandise (Retail)	Lodging	Lumber & Building	Personal/ Professional Services	Utilities	Total Sales Tax
2008	52,581	incl w/ retail	incl w/ retail	135,789	2,602,655	incl w/ retail	1,475,074	1,771,509	443,856	110,366	594,890	7,186,720
2009	56,256	incl w/ retail	incl w/ retail	141,995	2,573,160	incl w/ retail	1,410,790	1,675,092	338,364	102,582	555,958	6,854,197
2010	45,003	incl w/ retail	incl w/ retail	150,698	2,643,978	incl w/ retail	1,405,752	1,768,187	339,944	105,719	549,970	7,009,252
2011	54,966	incl w/ retail	incl w/ retail	140,997	2,812,412	incl w/ retail	1,456,846	1,931,215	356,826	111,205	560,361	7,424,828
2012	55,460	incl w/ retail	incl w/ retail	147,339	2,945,021	incl w/ retail	1,492,710	2,162,856	409,641	135,494	543,276	7,891,798
2013*	65,553	incl w/ retail	incl w/ retail	155,617	2,784,728	incl w/ retail	1,582,516	2,083,848	452,674	134,371	604,298	7,863,605
2014	77,638	incl w/ retail	incl w/ retail	180,808	3,640,784	incl w/ retail	2,233,404	2,896,359	521,716	174,221	680,645	10,405,574
2015	75,434	incl w/ retail	incl w/ retail	207,133	4,407,514	incl w/ retail	2,302,864	3,695,728	602,859	204,986	731,071	12,227,589
2016	85,086	incl w/ retail	incl w/ retail	244,733	4,852,342	incl w/ retail	2,372,937	3,903,203	595,912	211,821	746,250	13,012,284
2017	113,131	incl w/ retail	incl w/ retail	275,744	5,038,864	incl w/ retail	2,363,339	4,402,806	681,341	212,289	771,958	13,859,472

Sales tax rate: increased from 4.00% to 5.00%, July 1, 2014

Source: Town of Estes Park Sales and Use Tax Reports
*sales tax adversely affected by September 2013 flood

Schedule 6
Town of Estes Park, Colorado
Direct and Overlapping Sales Tax Rates
As of December 31,

	City Direct Rate		Overlapping Rates		
Fiscal Year	Town of Estes Park	Total Direct Sales Tax Rate	State of Colorado	Larimer County	Total Overlapping Sales Tax Rate
2008	4.00%	4.00%	2.90%	0.80%	7.70%
2009	4.00%	4.00%	2.90%	0.80%	7.70%
2010	4.00%	4.00%	2.90%	0.80%	7.70%
2011	4.00%	4.00%	2.90%	0.80%	7.70%
2012	4.00%	4.00%	2.90%	0.60%	7.50%
2013	4.00%	4.00%	2.90%	0.60%	7.50%
2014*	5.00%	5.00%	2.90%	0.65%	8.55%
2015*	5.00%	5.00%	2.90%	0.65%	8.55%
2016	5.00%	5.00%	2.90%	0.65%	8.55%
2017	5.00%	5.00%	2.90%	0.65%	8.55%

Source: Colorado Department of Revenue Taxation Division

* City sales tax increased from 4.00% to 5.00% on July 1, 2014, as a result of April 2014 ballot issue

Schedule 7
Town of Estes Park, Colorado
Principal Sales Tax categories
Current and nine years ago
For Years Ended December 31,

	2008	2017
Top three categories (alphabetical)		
Food	$ 2,602,655	$ 5,038,864
Lodging	1,771,509	4,402,806
Retail	1,661,368	2,363,339
Total:	6,035,532	11,805,009
Aggregate all other categories	1,337,482	2,054,463
Total sales and use tax	$ 7,373,014	$ 13,859,472
Top three categories as a percentage of total sales tax	81.86%	85.18%

Schedule 8
Town of Estes Park, Colorado
Ratio of Outstanding Debt, by Type
As of December 31,

	Governmental Activities			Business-Type Activities						
Fiscal Year	Certificates of Participation[8]	Lease Purchase Agreement[9]	Capital Leases	Light and Power Revenue Bonds[3]	Water Loan[4]	Water Loans[5]	Water Loans[6]	Total Primary Government	Percentage of Personal Income[7]	Per Capita[7]
2008	88,000	0	0	7,470,000	290,000	370,000	5,494,410	13,712,410	24.63%	2,533
2009	0	0	0	7,035,000	200,000	190,000	5,392,240	12,817,240	23.02%	2,368
2010	0	0	0	5,505,000	105,000	0	5,312,774	10,922,774	19.62%	2,018
2011	0	0	0	5,270,000	0	0	5,125,467	10,395,467	19.70%	1,775
2012	0	0	0	5,025,000	0	0	4,864,366	9,889,366	17.64%	1,672
2013	6,075,000	0	0	4,770,000	0	0	4,597,593	15,442,593	26.72%	2,587
2014	5,705,000	0	0	4,510,000	0	0	4,330,819	14,545,819	24.31%	2,390
2015	5,325,000	0	234,813	4,235,000	0	0	4,058,369	13,853,182	24.63%	2,214
2016	4,935,000	0	178,887	3,950,000	0	0	3,780,243	12,844,130	23.55%	2,019
2017	4,540,000	4,225,749	121,149	3,655,000	0	0	3,502,117	16,044,015	33.06%	2,531

[3] 2007 Light and Power Revenue Bonds issued to finance construction and equipping of a new substation, and to rebuild certain distribution lines and make other improvements to Town's L&P facilities. 1999 Revenue Bonds ($1,305,000 remaining in 2010) were paid in full during the year ending December 31, 2010. Interest accrues at 3.88%.

[4] 1997B Water Loan from the Colorado Water Resources and Power Development Authority (CWRPDA) obtained to finance improvements to water system. Interest accrues at rates between 3.80-5.00%.

[5] 1993A and 1990A Water Loans were obtained from the CWRPDA to finance improvements to water system. Interest accrues at rates between 2.70-5.00%.

[6] 2008A Water Loan was obtained from the CWRPDA to finance improvements to water system. Interest accrues at 3.26%.

[7] See schedule 12 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

[8] Certificates of Participation Series 2013 ($6,075,000) obtained to finance Multipurpose Event Center/Pavillion complex. Duration: 14 years, Interest rate: 2.43%.

[9] Lease Purchase Financing Agreement dated 1-1-17 obtained to finance the Visitor Center Parking Garage. Duration: 15 years, Interest rate: 4.5%.

Source: Current and prior year's financial statements

Schedule 9
Town of Estes Park, Colorado
Ratio of General Bonded Debt Outstanding and Legal Debt Margin
As of December 31,

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
General bonded debt outstanding	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Certificates of Participation	-	-	-	-	-	6,075,000	5,705,000	5,325,000	4,935,000	4,540,000
Total	-	-	-	-	-	6,075,000	5,705,000	5,325,000	4,935,000	4,540,000
Per capita[1]	$ -	$ -	$ -	$ -	$ -	$ 1,018	$ 937	$ 851	$ 776	716.20
Less: Amounts not subject to the statutory debt limit	-	-	-	-	-	6,075,000	5,705,000	5,325,000	4,935,000	4,540,000
Less: Amounts set aside to repay general debt	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	6,075,000	5,705,000	5,325,000	4,935,000	4,540,000
Total net debt applicable to debt limit	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Legal debt margin[2]	$ 5,393,314	$ 5,650,623	$ 5,726,337	$ 5,591,616	$ 5,577,154	$ 5,357,761	$ 5,194,916	$ 5,838,622	$ 5,877,432	$ 6,248,723

[1] See Schedule 12 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

[2] The legal debt margin is the city's available borrowing authority. It is calculated from estimated actual property value as provided by Larimer County. For 2017, the computation is: $208,290,750 x 3% = $6,248,723.

Schedule 10
Town of Estes Park, Colorado
Direct and Overlapping Governmental Activities Debt
As of December 31, 2017

Jurisdiction	Debt Outstanding	Percentage Applicable To Government	Estimated Share of Overlapping Debt
Direct:			
Town of Estes Park	$ 8,886,898	100.00%	$ 8,886,898
Overlapping:			
Northern Colorado Water Conservancy District	3,725,324	1.08%	40,393
Park Hospital District	16,619,920	57.25%	9,514,267
Park R-3 School District	18,715,000	52.00%	9,731,800
	39,060,244		19,286,460
Total	$ 47,947,142	58.76%	$ 28,173,358

Sources: documentation from entities listed above

Notes:
Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the Town. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the Town of Estes Park. This process recognizes that, when considering the Town's ability to issue and repay long-term debt, the entire debt borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore is responsible for repaying the debt, of each overlapping government.

Schedule 11
Town of Estes Park, Colorado
Pledged-Revenue Coverage
For Years Ended December 31,

Water Revenue Bonds

Fiscal Year	Water Revenues[1]	Less: Operating Expenses[2]	Net Available Revenue	Debt Service Principal	Debt Service Interest	Coverage
2008	2,870,884	2,231,912	638,972	250,000	49,293	2.13
2009	3,308,276	2,408,255	900,021	372,170	156,218	1.70
2010	3,168,248	2,521,875	646,373	364,466	146,321	1.27
2011	3,528,571	2,383,332	1,145,239	292,310	136,971	2.67
2012	4,034,656	2,517,063	1,517,593	261,098	144,688	3.74
2013	4,263,303	3,290,474	972,829	266,774	140,430	2.39
2014	4,087,720	3,165,030	922,690	266,774	136,335	2.29
2015	5,211,779	2,985,121	2,226,658	272,450	132,440	5.50
2016	5,219,482	3,255,765	1,963,717	278,126	128,668	4.83
2017	5,538,484	3,906,535	1,631,949	278,126	125,027	4.05

Light & Power Revenue Bonds

	Light & Power Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service Principal	Debt Service Interest	Coverage
2008	11,633,289	8,557,903	3,075,386	445,000	302,676	4.11
2009	11,813,434	8,832,666	2,980,768	435,000	307,769	4.01
2010	12,232,397	9,305,461	2,926,936	1,530,000	236,330	1.66
2011	12,682,944	9,836,421	2,846,523	235,000	213,319	6.35
2012	13,044,579	10,395,785	2,648,794	245,000	204,213	5.90
2013	14,373,679	11,746,547	2,627,132	255,000	194,719	5.84
2014	15,311,185	11,818,066	3,493,119	260,000	184,838	7.85
2015	14,721,092	11,963,511	2,757,581	275,000	174,763	6.13
2016	14,507,439	13,201,872	1,305,567	285,000	164,106	2.91
2017	16,475,414	13,858,488	2,616,926	295,000	153,063	5.84

Estes Park Urban Renewal Authority

	EPURA incremental sales tax revenues	Debt Service Fund Revenue Allocation	Fund Balance in Debt Service Fund	Debt Service Principal	Debt Service Interest	Coverage [3]
2008	2,900,485	1,180,831	1,023,382	895,000	14,544	1.13
2009	-	-	-	-	-	0.00
2010	-	-	-	-	-	0.00
2011	-	-	-	-	-	0.00
2012	-	-	-	-	-	0.00
2013	-	-	-	-	-	0.00
2014	-	-	-	-	-	0.00
2015	-	-	-	-	-	0.00
2016	-	-	-	-	-	0.00
2017	-	-	-	-	-	0.00

[1] Revenues include all charges for services, tap fees, interest and other income. Revenues do not include capital related grants or sales of capital assets.

[2] Operating expenses are net of depreciation expense and do not include transfers.

[3] EPURA debt was paid off in 2008.

Source: Current and prior year's financial statements

Schedule 12
Town of Estes Park, Colorado
Demographic and Economic Statistics
As of December 31,

Fiscal Year	Population[1,3,5]	Total Personal Income[4]	Median Family Income[1,3]	Per Capita Personal Income[1,3]	Median Age[1]	School Enrollment[2]	Fort Collins/ Loveland, CO Unemployment Rate[3]
2007	5,413	165,091,087	55,667	30,499	45	1,206	3.5%
2008	5,413	165,091,087	55,667	30,499	45	1,162	4.8%
2009	5,413	165,091,087	55,667	30,499	45	1,210	6.8%
2010	5,413	165,091,087	55,667	30,499	45	1,120	7.7%
2011	5,858	204,807,396	52,778	34,962	52	1,126	6.7%
2012	5,913	206,730,306	56,053	34,962	52	1,095	6.1%
2013	5,969	221,539,435	57,789	37,115	52	1,126	5.0%
2014	6,086	243,202,646	59,826	39,961	51	1,125	4.2%
2015	6,257	231,327,547	56,236	36,971	51	1,143	3.5%
2016	6,362	243,410,120	54,530	38,260	51	1,117	2.8%
2017	6,339	221,370,558	48,533	34,922	58	828	2.5%

[1] 2010 Census, 2013 www.census.gov factfinder.

[2]Park R-3 School district

[3]Data obtained from www.Larimer.org/compass or U.S. Bureau of Labor Statistics for Eastern & Southern Colorado Nonmetro area

[4]Total Personal Income derived from Per Capita Personal Income x Population

[5]Population numbers for 2012-13 are estimates as posted on www.census.gov

Schedule 13
Town of Estes Park, Colorado
Principal employers
As of December 31,

	2008	# of full-time employees	2017	# of full-time employees
1	Estes Park Medical Center	N/A	Stanley Hotel	282
2	Estes Valley Recreation District	N/A	Estes Park Medical Center	261
3	Harmony Foundation	N/A	Estes Valley Recreation District	171
4	Holiday Inn	N/A	Park School District R-3	164
5	Park School District R-3	N/A	YMCA of the Rockies	155
6	Rocky Mountain National Park	N/A	Rocky Mountain National Park	152
7	Safeway	N/A	Town of Estes Park	136
8	Town of Estes Park	117	Harmony Foundation	98
9	YMCA of the Rockies	N/A	Safeway	90
10	Stanley Hotel	N/A	Rocky Mountain Park Inn	85

Source: Town of Estes Park's Community Profile and local informal surveys.

Schedule 14
Town of Estes Park, Colorado
Full-time Equivalent Employees by Function/Program
As of December 31,

Function/Program	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
General Government										
Judicial	1	1	1	1	1	1	1	1	1	1
Town Administration[1]	4.5	5.5	5.5	5.5						
Town Administrator					4.00	5.00	5.00	5.00	5.00	5.00
Town Clerk					4.00	4.00	4.00	4.00	4.00	4.00
Finance	9.00	9.00	9.00	9.00	7.00	7.00	8.00	9.00	10.00	10.00
Community Development	8.00	7.00	7.00	7.00	6.00	7.00	8.00	9.00	12.00	12.00
Police	29.60	30.00	30.00	30.00	29.56	30.00	32.00	33.00	34.00	36.00
Public Works	15.98	17.09	17.09	17.09	18.09	20.04	18.00	21.00	22.17	22.53
Community / Cultural Services										
Community Services	0.00	0.00	13.60	12.60	14.30	0.00	0.00	0.00	0.00	0.00
Visitor Services Center	7.06	7.43	6.10	5.10	5.10	6.10	5.10	5.35	6.32	6.64
Senior Services[2]	1.60	1.60	0.00	0.00	0.00	2.00	2.00	2.40	2.40	2.55
Special Events	0.00	0.00	0.00	0.00	0.00	4.00	5.00	8.66	12.00	12.00
Transportation	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Museum	3.00	3.00	0.00	0.00	0.00	3.00	3.00	3.00	3.00	3.00
Enterprise										
Light & Power[4]	20.00	21.00	21.00	21.00	18.80	21.00	21.68	21.68	25.00	25.33
Water	9.70	10.00	11.00	11.00	11.00	12.00	12.00	12.00	13.75	15.00
Internal Services										
Information Systems (IT)	3.00	3.00	3.00	3.00	3.00	3.00	2.00	4.00	4.00	4.00
Fleet Maintenance	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Districts										
EPURA[4]	1.00	1.00								
Fire[3]	3.00	3.00								
Local Marketing District[5]	0.00	0.00	4.00	4.00						
TOTALS	119.44	122.62	131.29	129.29	124.85	128.14	130.78	143.09	158.64	163.05
	1.54%	2.66%	7.07%	-1.52%	-3.43%	2.64%	2.06%	9.41%	10.87%	2.78%

[1]Town Adminstration was separated between the Town Administrator's Office and the Town Clerk's Office in 2012.
[2]Senior Center meals contracted to a catering company in 2004.
[3]Fire District formed in 2010, ending status as Town department.
[4]EPURA dissolved by vote in 2009.
[5]Local Marketing District formed in 2009, becomes part of Town's CAFR. Separates from Town's payroll in 2012.
[6]Human resources moved from Finance to Administration in 2012.
[7]Multipurpose event center operations combined with Events Staff in 2016.

source: Town of Estes Park Human Resources Department, Annual Town Budget

Schedule 15
Town of Estes Park, Colorado
Operating Indicators by Function/Program
As of December 31,

	2008	2009	2010	2011	2012*	2013	2014	2015	2016	2017
Police										
PD Incidents	14,867	13,421	12,357	11,822	13,262	16,260	17,880	14,591	13,446	16,736
PD Report Numbers	1,676	1,652	1,507	1,532	1,613	1,690	1,728	1,903	1,886	1,743
Total Arrests	254	233	203	236	264	262	315	297	174	155
Number of alloted PD Employees	29	28	28	29	28	29	32	32	32	32
Number of alotted Sworn Employees	19	17	18	19	18	19	20	20	20	20
Number of alotted Civilian Employees	10	11	10	10	10	10	12	12	12	12
Total Phone Calls	69,789	66,872	64,003	59,009	0	53,514	46,309	47,407	48,215	50,309
911 Calls	4,216	4,020	4,313	4,051	0	4,488	4,813	5,250	5,071	5,088
Total Incidents Police/Fire/Ambulance	17,148	15,736	14,750	14,169	15,520	15,656	20,235	17,154	20,295	19,587
*data lost during phone conversion										
Fire										
Number of volunteers	38	36	35	34	31	33	38	32	43	43
Emergency Responses	414	500	516	451	648	650	596	618	685	742
Water hydrants	662	663	663	663	672	681	683	684	714	717
Fire insurance rating	ISO Class 4	ISO Class 4	ISO Class 4	ISO Class 4	ISO Class 4	ISO PPC 4	ISO PPC 4	ISO PPC 4	ISO PPC 4	ISO PPC 3
Utilities-Electric										
No. of accounts	10,315	10,381	10,449	10,464	10,500	10,473	10,540	10,623	10,674	10,418
Wind Power customers	153	176	185	171	164	157	145	135	128	133
Substation Capacity (MW)	100	100	100	100	100	100	100	100	100	100
Average daily consumption	350,500	345,833	346,935	347,827	337,063	345,348	348,423	342,382	346,496	341,479
Annual consumption	127,932,362	126,228,952	126,631,105	126,956,835	123,028,066	126,052,183	127,174,378	124,969,364	126,470,866	124,639,921
Distribution system (in miles)	280	325	400	400	400	300	300	300	300	300
Number of Street Lights	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
Utilities-Water										
No. of accounts	4,993	4,974	5,016	5,044	5,053	5,087	5,154	5,197	5,228	5,027
Plant Capacity (gallons)	5,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000
Average daily consumption (gallons)	1,167,133	1,121,428	1,099,339	1,111,124	1,179,679	1,078,848	1,082,184	1,098,997	1,172,322	1,128,180
Annual consumption (gallons)	426,003,368	409,321,201	401,258,780	405,560,310	430,582,865	393,779,690	394,997,119	401,133,914	427,897,375	411,785,866
Distribution system (in miles)	100	100	100	100	100	100	100	100	110	110

Schedule 15
Town of Estes Park, Colorado
Operating Indicators by Function/Program
As of December 31,

	2008	2009	2010	2011	2012*	2013	2014	2015	2016	2017
Town Government										
Elected officials	7	7	7	7	7	7	7	7	7	7
Appointed officials	8	8	7	7	7	7	7	7	7	7
Full-time employees	119	123	131	129	114	128	121	131	133	136
Part-time employees	7	8	9	8	7	7	7	7	12	13
Seasonal employees	46	57	44	45	49	49	49	49	36	43
Building Permits	586	368	419	499	485	496	616	716	559	814
Culture and Recreation										
Museum	1	1	1	1	1	1	1	1	1	1
Senior Center	1	1	1	1	1	1	1	1	1	1
Event Center	0	0	0	0	0	0	0	1	1	1
Convention & Visitor Bureau	1	1	1	1	1	1	1	1	1	1
Local Marketing District	0	1	1	1	1	1	1	1	1	1
Other Miscellaneous Data										
Hotels, Motels, B&Bs **	152	150	124	124	124	124	124	124	146	137
Financial Institutions	-	5	5	5	5	5	5	5	5	5
Newspapers	2	2	2	2	2	2	2	2	2	2
Theaters	2	2	2	2	2	2	2	2	2	2
Bus/Taxi Companies	5	2	2	2	2	2	2	2	2	2
Radio Stations	2	2	2	2	2	1	1	1	1	0
Hospitals	1	1	1	1	1	1	1	1	1	1
Churches	17	19	18	18	18	18	18	18	21	19
State highways (Highways 7, 34 and 36)	3	3	3	3	3	3	3	3	3	3
Other Miscellaneous Data										
No. of Registered Voters	4,313	4,452	4,470	4,495	4,474	4,517	4537	4040	4040	4813
Facilities and services not included in the reporting entity:										
Education-Park School District R-3 (enrolled)										
Estes Park High School (9-12)	403	386	353	349	325	332	322	331	325	334
Estes Park Middle School (6-8)	292	275	239	241	250	240	249	259	274	281
Estes Park Elementary School (K-5)	467	521	504	506	490	524	521	553	518	488
Estes Park Options & Home Schooled	-	28	24	30	30	30	33	24	36	53
Parks and Recreation										
Estes Valley Recreation and Park District	1	1	1	1	1	1	1	1	1	1

Source: Local authorities including: Local Marketing District, EVRPD, Park School District R-3, Dex Onlince Listings

Schedule 16
Town of Estes Park, Colorado
Capital Asset Statistics by Function/Program
As of December 31,

Function/Program	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Police										
Stations	1	1	1	1	1	1	1	1	1	1
Patrol Units	13	13	13	13	11	12	15	15	15	15
Fire Protection										
Stations	1	2	2	2	2	2	2	2	2	2
Fire Rating	ISO 4	ISO 4	ISO 4	ISO 4	ISO 4	ISO PPC 4	ISO PPC 4	ISO PPC 4	ISO PPC 4	ISO PPC 3
Public Works										
Area in Square Miles	6.50	6.78	6.78	6.78	6.78	6.88	6.88	6.88	6.88	6.88
Utilities										
Water mains (miles)	100	100	100	100	100	100	100	100	100	100
Fire Hydrants	662	663	663	663	672	681	683	684	714	717
Water Treatment Plants	2	2	2	2	2	2	2	2	2	2
Number of Street Lights	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
Electric Substations	2	2	2	2	2	2	2	2	2	2

Source: Town of Estes Park departmental data,
Community Profile

The public report burden for this information collection is estimated to average 380 hours annually. Form # 350-050-36

LOCAL HIGHWAY FINANCE REPORT	City or County: Town of Estes Park, Larimer County
	YEAR ENDING : December 2017
This Information From The Records Of: Town of Estes Park	Prepared By: Duane Hudson, Finance Director Phone: (970) 577-3560

I. DISPOSITION OF HIGHWAY-USER REVENUES AVAILABLE FOR LOCAL GOVERNMENT EXPENDITURE

ITEM	A. Local Motor-Fuel Taxes	B. Local Motor-Vehicle Taxes	C. Receipts from State Highway-User Taxes	D. Receipts from Federal Highway Administration
1. Total receipts available				
2. Minus amount used for collection expenses				
3. Minus amount used for nonhighway purposes				
4. Minus amount used for mass transit				
5. Remainder used for highway purposes				

II. RECEIPTS FOR ROAD AND STREET PURPOSES

ITEM	AMOUNT
A. Receipts from local sources:	
1. Local highway-user taxes	
a. Motor Fuel (from Item I.A.5.)	
b. Motor Vehicle (from Item I.B.5.)	
c. Total (a.+b.)	
2. General fund appropriations	6,939,237
3. Other local imposts (from page 2)	1,756,948
4. Miscellaneous local receipts (from page 2)	59,091
5. Transfers from toll facilities	0
6. Proceeds of sale of bonds and notes:	
a. Bonds - Original Issues	
b. Bonds - Refunding Issues	
c. Notes	
d. Total (a. + b. + c.)	0
7. Total (1 through 6)	8,755,276
B. Private Contributions	0
C. Receipts from State government (from page 2)	377,745
D. Receipts from Federal Government (from page 2)	334,159
E. Total receipts (A.7 + B + C + D)	9,467,180

III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES

ITEM	AMOUNT
A. Local highway disbursements:	
1. Capital outlay (from page 2)	5,467,188
2. Maintenance:	2,080,556
3. Road and street services:	
a. Traffic control operations	25,004
b. Snow and ice removal	143,815
c. Other	78,093
d. Total (a. through c.)	246,912
4. General administration & miscellaneous	459,443
5. Highway law enforcement and safety	1,213,081
6. Total (1 through 5)	9,467,180
B. Debt service on local obligations:	
1. Bonds:	
a. Interest	
b. Redemption	
c. Total (a. + b.)	0
2. Notes:	
a. Interest	
b. Redemption	
c. Total (a. + b.)	0
3. Total (1.c + 2.c)	0
C. Payments to State for highways	
D. Payments to toll facilities	
E. Total disbursements (A.6 + B.3 + C + D)	9,467,180

IV. LOCAL HIGHWAY DEBT STATUS

(Show all entries at par)

	Opening Debt	Amount Issued	Redemptions	Closing Debt
A. Bonds (Total)				0
1. Bonds (Refunding Portion)				
B. Notes (Total)				0

V. LOCAL ROAD AND STREET FUND BALANCE

	A. Beginning Balance	B. Total Receipts	C. Total Disbursements	D. Ending Balance	E. Reconciliation
	3,445,372	9,467,180	9,467,180	4,334,169	(888,797)

Notes and Comments:
The $888,797 reconciliation amount is for 2017 transactions in other funds than the Street Improvement Fund but are subject to reporting on Form FHWA-536.

LOCAL HIGHWAY FINANCE REPORT	STATE: Colorado
	YEAR ENDING (mm/yy): December 2017

II. RECEIPTS FOR ROAD AND STREET PURPOSES - DETAIL

ITEM	AMOUNT	ITEM	AMOUNT
A.3. Other local imposts:		**A.4. Miscellaneous local receipts:**	
a. Property Taxes and Assessments	0	a. Interest on investments	54,498
b. Other local imposts:		b. Traffic Fines & Penalities	0
1. Sales Taxes	1,661,271	c. Parking Garage Fees	0
2. Infrastructure & Impact Fees	0	d. Parking Meter Fees	0
3. Liens	0	e. Sale of Surplus Property	0
4. Licenses	0	f. Charges for Services	3,500
5. Specific Ownership &/or Other	95,677	g. Other Misc. Receipts	0
6. Total (1. through 5.)	1,756,948	h. Other	1,093
c. Total (a. + b.)	1,756,948	i. Total (a. through h.)	59,091
	(Carry forward to page 1)		(Carry forward to page 1)

ITEM	AMOUNT	ITEM	AMOUNT
C. Receipts from State Government		**D. Receipts from Federal Government**	
1. Highway-user taxes	281,138	1. FHWA (from Item I.D.5.)	
2. State general funds		2. Other Federal agencies:	
3. Other State funds:		a. Forest Service	0
a. State bond proceeds		b. FEMA	24,667
b. Project Match		c. HUD	0
c. Motor Vehicle Registrations	28,765	d. Federal Transit Admin	309,492
d. Other (Operating Grant)	67,842	e. U.S. Corps of Engineers	0
e. Other (Specify)	0	f. Other Federal	0
f. Total (a. through e.)	96,607	g. Total (a. through f.)	334,159
4. Total (1. + 2. + 3.f)	377,745	3. Total (1. + 2.g)	
			(Carry forward to page 1)

III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES - DETAIL

	ON NATIONAL HIGHWAY SYSTEM (a)	OFF NATIONAL HIGHWAY SYSTEM (b)	TOTAL (c)
A.1. Capital outlay:			
a. Right-Of-Way Costs		0	0
b. Engineering Costs		153,862	153,862
c. Construction:			
(1). New Facilities		0	0
(2). Capacity Improvements		856,902	856,902
(3). System Preservation		4,456,424	4,456,424
(4). System Enhancement & Operation		0	0
(5). Total Construction (1) + (2) + (3) + (4)	0	5,313,326	5,313,326
d. Total Capital Outlay (Lines 1.a. + 1.b. + 1.c.5)	0	5,467,188	5,467,188
			(Carry forward to page 1)

Notes and Comments:

FORM FHWA-536 (Rev.1-05) PREVIOUS EDITIONS OBSOLETE

ACM
Anton Collins Mitchell LLP
Accountants & Consultants

Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

Board of Trustees
Town of Estes Park
Estes Park, Colorado

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Town of Estes Park, Colorado (the "Town"), as of and for the year ended December 31, 2017, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements, and have issued our report thereon dated July 31, 2018.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Town's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiency described in the accompanying schedule of findings and questioned costs to be material weaknesses. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did identify a certain deficiency in internal control, described in the accompanying schedule of findings and responses or schedule of findings and questioned costs as item 2017-001 that we consider to be a material weakness

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ACM
Anton Collins Mitchell LLP
Accountants & Consultants

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Town's Response to Findings

The Town's response to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. The Town's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Anton Collins Mitchell LLP

Greeley, Colorado
July 31, 2018

ACM
Anton Collins Mitchell LLP
Accountants & Consultants

Independent Auditor's Report on Compliance For Each Major Federal Program and Report on Internal Control Over Compliance Required by the Uniform Guidance

Board of Trustees
Town of Estes Park
Estes Park, Colorado

Report on Compliance for Each Major Federal Program

We have audited the Town of Estes Park, Colorado's (the "Town") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Town's major federal programs for the year ended December 31, 2017. The Town's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Town's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Town's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Town's compliance.

Opinion on Each Major Federal Program

In our opinion, the Town complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2017.

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ACM
Anton Collins Mitchell LLP
Accountants & Consultants

Report on Internal Control over Compliance

Management of the Town is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Town's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Anton Collins Mitchell LLP

Greeley, Colorado
July 31, 2018

TOWN OF ESTES PARK
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
DECEMBER 31, 2017

Section I - Summary of Auditor's Results

Financial Statements

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

- Material weakness(es) identified? X Yes ____ No
- Significant deficiency(ies) identified? ____ Yes X None Reported
- Noncompliance material to financial statements noted? ____ Yes X No

Federal Awards

Internal control over major programs:

- Material weakness(es) identified? ____ Yes X No
- Significant deficiency(ies) identified? ____ Yes X None Reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? ____ Yes X No

Identification of major programs:

CFDA/Contract Number	Name of Federal Program or Cluster
20.520	Paul S. Sarbanes Transit in the Parks

Dollar threshold used to distinguish between Type A and Type B programs: $750,000

Auditee qualified as low-risk auditee? ____ Yes X No

TOWN OF ESTES PARK
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
DECEMBER 31, 2017

Section II – Financial Statement Findings

2017-001 – Duplicate recording of accruals
Material Weakness in Internal Control over Financial Reporting

Condition: During our testing, we noted that the Town had recorded $724,945 as both a reconciling item on its cash account and as an accounts payable. As a result, cash was understated and the related expense was overstated in the Town's accounting records.

Criteria: The Town should have a system of internal controls to allow management or employees, in the normal course of performing assigned functions, to prevent, or detect and correct errors in financial reporting on a timely basis.

Questioned Costs: None.

Effect: The Town had recorded a reconciling item in its cash account in the amount of $724,945 and the related expense was overstated by the same amount.

Cause: The Town did not review its significant reconciling items on the cash account to ensure that the item was not recorded in error in the general ledger.

Context: We tested cash balances and accounts payable and also inquired of Town personnel. Through the procedures performed, we noted that $724,945 was recorded as both a reduction of cash and as an accounts payable.

Recommendation: We recommend the Town implement a process over the review of significant reconciling items on the bank reconciliations and year-end accruals to ensure that amounts are properly recorded.

Views of Responsible Officials and Planned Correction Actions: The Town concurs with the recommendation. The purchased power accrual entry was made independently of the review of the bank reconciliation, resulting in the payment made by wire transfer being recorded as part of the bank reconciliation review and then again by another staff member as part of the search for unrecorded liabilities. A final review procedure will be implemented to review any overlap between the two processes.

Section III – Federal Award Findings and Questioned Costs

None.

TOWN OF ESTES PARK
SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS
DECEMBER 31, 2017

Section IV – Prior Year Findings

2016-001 Capital Assets
Significant Deficiency in Internal Control over Financial Reporting

Condition: During prior years, the Town received donations in the form of capital assets which were not recorded within the fixed asset software at acquisition cost.

Status: Implemented. The Finance department separately retained notes and summaries of capital asset transactions throughout the year. The summary of capital asset transactions was reviewed at year-end to determine which transactions should be recorded as capital assets. Additionally, the Finance department inquired with the other Town departments about any other transactions or changes prior to completion of the capital asset transactions.

2016-002 Custody of Electronic Signatures
Significant Deficiency in Internal Control over Financial Reporting

Condition: The Town uses electronic signature images for check signing purposes and the Town saved the electronic signature plates on a shared Finance Department drive.

Status: Implemented. The Town implemented controls to restrict custody of electronic signature to the appropriate individuals. Additionally, the Town has implemented "positive pay" services with the bank.

2016-003 Ineligible Cost Accrued as a Grant Receivable
Federal agency: U.S. Department of Transportation
Federal program title: Highway Planning and Construction
CFDA Number: 20.205
Pass-through Agency: Colorado Department of Transportation and Larimer County
Pass-through Number(s): AQC M405-020 and AQC M405-018
Significant Deficiency in Internal Control over Compliance

Condition: Expenditures were identified that were incurred by the Town which were unallowable under the grant agreement entered into by the Town due to only construction costs being allowable under the grant agreement. Additionally, costs were identified in 2015 which were inadvertently omitted by the Town on the 2015 SEFA related to the Highway Planning and Construction grant.

Status: Implemented. The Town approved a Grant Coordinator position as a regular employee. The duties of this position involve working closely with the project managers to make sure they understand eligible grant activities and compliance requirements. The Finance Department had identified the ineligible cost and self-reported to the auditors, indicating the review process is working, and successfully identified the ineligible costs prior to submission of any reimbursement requests. The Finance Department also has regular quarterly meetings with grant project managers to review any new projects or work through questions they have. No such instances were identified in the current year.

Town of Estes Park

Schedule of Expenditures of Federal Awards

Year Ended December 31, 2017

Federal Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	Pass-Through Entity Identifying Number	2017 Federal Expenditures
Department of Housing and Urban Development			
Passed through Colorado Department of Housing and Urban Development			
Hurricane Sandy Community Development Block Grant Disaster Recovery Grants	14.269	See Note 3	$ 1,179,059
Total Department of Housing and Urban Development			1,179,059
Department of Interior			
Direct Program			
National Park Service Conservation, Protection, Outreach, and Education	15.954	N/A	10,000
Total Department of Interior			10,000
Department of Justice			
Direct Programs			
Missing Children's Assistance	16.543	N/A	7,400
Bulletproof Vest Partnership Program	16.607	N/A	2,495
Total Department of Justice			9,895
Department of Transportation			
Direct Program			
Paul S. Sarbanes Transit in the Parks	20.520	N/A	2,377,172
Passed through Colorado Department of Transportation			
Highway Planning and Construction	20.205	See Note 3	367,420
Total Department of Transportation			2,744,592
Department of Homeland Security			
Passed through Colorado Department of Public Safety:			
Disaster Grants - Public Assistance (Presidentially Declared Disasters)	97.036	See Note 3	503,408
Total Department of Homeland Security			503,408
Total Expenditures of Federal Awards			$ 4,446,954

See accompanying Independent Auditor's Report.

TOWN OF ESTES PARK
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
DECEMBER 31, 2017

NOTE 1: BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of the Town for the year ended December 31, 2017. All federal awards received directly from federal agencies, as well as federal awards passed through other governmental agencies, are included in the schedule. The information in this Schedule is presented in accordance with the requirements of 2 CFR Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the presentation of, the basic financial statements.

NOTE 2: SIGNIFICANT ACCOUNTING POLICIES

Expenditures of federal awards are recognized in the accounting period when the liability is incurred using the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. The Town has elected to not use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

NOTE 3: PASS THROUGH ENTITY IDENTIFYING NUMBERS

The pass through award numbers for the Community Development Block Grants – Disaster Recovery Grants were CDBGDR2-EST-01, CDBGDR2-EST-02, CDBGDR2-EST-03, CDBGDR2-EST-04, D5DR1-40-EP2, D5DR1-40-EP5, D5DR1-60-09, R1-60-EP1.2, R1-60-EP1.4, F5DR1P14013, F5DR2P15068, and F7DR2P16026.

The pass through award numbers for the Highway Planning and Construction Grant were AQC M405-020 and AQC M405-018.

The pass through award numbers for the Disaster Grants – Public Assistance program were PW 5, PW 6, PW 33, PW 43, PW 50, PW 69, PW 159, PW 195, PW 197, PW 213, PW 240, PW 255, PW 258, PW 276 and PW 958.

NOTE 4: SUBRECIPIENTS

There were no subrecipients of federal awards during the year ended December 31, 2017.