



COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the fiscal year ended
December 31, 2017

Prepared by:
Departments of Administration and Finance

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Office of the State Auditor

July 19, 2018

Town of Cedaredge

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Our Town Mission is to provide quality services in the most cost effective manner and insure that the infrastructure, social services and public safety are delivered in a professional and courteous manner.

**Town of Cedaredge
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235 W Main Street
Cedaredge, CO 81413
Telephone 970-856-3123
FAX 970-856-7292**

www.cedaredgecolorado.com

**Mayor – Eugene Welch
Mayor Pro-tem – Raymond Hanson
Treasurer – Patricia Michael
Trustee – Robert Michael
Trustee – Dayton Myers
Trustee – Allan Smith
Trustee – Vacant**

**Interim Town Administrator – Greg Brinck
Financial Director – Tammera Francis
Town Clerk – William Warner
Police Chief – Daniel Sanders
Public Works Co-Director – Scott Lock and Jerry Young
PGA Golf Pro – Larry Murphy
Golf Course Superintendent – Adam Conway**



May 10, 2018

To the Honorable Mayor, Member of the Board of Trustees and Citizens of the Town of Cedaredge:

State law requires that every general-purpose local government publish within seven months of the close of each fiscal year a complete set of audited financial statements. This report is published to fulfill that requirement for the fiscal year ended December 31, 2017.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that is established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Blair and Associates, PC, Certified Public Accountants auditor's report is located at the front of the financial section of this report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complement this letter of transmittal and should be read in conjunction with it.

Profile of the Government

The Town of Cedaredge was officially incorporated on March 25, 1907. Cedaredge, the location of the Bar-I Cattle ranch and Post Office comprised of 440 acres at the "edge of the cedars" on the date of incorporation. Today, Cedaredge covers 3,200 acres with a population of about 2,200 residents. Cedaredge is located in the Upper Surface Creek Area in a prominent location on the south slope of the Grand Mesa. Cedaredge, also known as the gateway to the Grand Mesa, provides direct access to the Grand Mesa via the National Scenic Byway Colorado Highway 65. The Town of Cedaredge is empowered to levy a

property tax on real property located within its boundaries. It has the authority by state statute to extend its corporate limits by annexation. The most recent annexation took place in 2008.

The Town of Cedaredge operates under a Board of Trustees consisting of six Trustees and one Mayor. The Mayor acts as and is considered a full member of the Board of Trustees. The Board of Trustees is the governing body of the Town and has the policymaking and legislative powers and other powers possessed by the Town not otherwise limited or conferred upon others by the Home Rule Charter approved by electors and recorded with the Secretary of State November 2008. The Board appoints the Administrator who in turn hires the department heads. Each Trustee and the Mayor shall be elected for a term of four years. Three Trustees for four year terms are elected every other year. A Mayor and two Trustees for four year terms were elected in April 2016 and one Trustee appointed to a two-year term. The remaining three Trustees were elected to a four-year term April 2014.

The Board of Trustees is required to adopt a final budget no later than December 15, of the fiscal year. This annual budget serves as the foundation for the Town of Cedaredge's financial planning and control. The budget is prepared by fund, function (i.e. elections), and department. Department heads may transfer resources within a department with Administrative approval. The Town Administrator can initiate and approve transfers between funds, unless special approval from the Board of Trustees is required.

The Town of Cedaredge provides a range of services, including police protection; code enforcement; animal control; the construction and maintenance of streets and sidewalks; parks and recreational activities. Water and Wastewater Treatment services are provided through legally separate Water and Wastewater Treatment Enterprise Funds. Golf recreational activities are provided through the legally separate Golf Course Enterprise Fund.

Local Economy

Cedaredge has a post office, two banks, library, volunteer fire department and ambulance service both operated by separate districts, in-town doctors and dentists, a hospital 15 minutes away in Delta, a grocery store, a convenience gas station, almost a dozen eateries, retail, artisan boutiques, and plentiful personal care providers. Numerous selections are available for business and service providers including electrical, plumbing, heating, construction, photographers, guest accommodations and many more. Business support is multifaceted locally and regionally. There are currently over 300 businesses licensed to provide goods and services in the Town of Cedaredge. 2009 and 2011 economic downturns took a toll on local business prosperity. Sales tax is a factor in determining economic health. Sales tax collected, in 2017, showed improved economic increases.

Long-term Financial Planning

A professional vendor completed water and wastewater rate study to provide for the capital needs of both systems. The Board of Trustees approved the recommendations as presented and both the water and wastewater funds have better financial health. Water and wastewater rates will be looked at annually to ensure each system can meet their capital needs.

A sales tax initiative was discussed at Board of Trustee work sessions in 2017 but did not make it to a ballot question.

In 2007, voters passed a .5% sales tax increase dedicated to Major Street Improvements. A bond election to incur debt for major street improvement was approved by the electors in 2009. The Town \$945,000 issued in Sales Tax Revenue Bonds in March of 2013. All .5% sales tax revenues dedicated to Major Street Improvement are retained for bond repayment or maintained as cash reserves required in specified fund accounts.

Major Initiatives

In 2004, the Town received voter approval to split their Town sales tax revenue 25% to Capital Improvement and 75% to the General Fund for operating expenses. This was a switch from the prior treatment of 75% to Capital Improvement and 25% to General Fund.

In 2007, the Town received voter approval to increase sales tax by .5% to 2.00%. The additional .5% is dedicated to Major Street Improvement. The Town began collection of the additional .5% in January 2008.

In 2008, the Home Rule Charter was approved by voters November 4th and became effective when recorded with the Secretary of State on November 25, 2008.

A bond election to incur debt for major street improvement was approved by the electors in 2009. Revenue from the .5% sales tax increase approved in 2007 is being used to service the bond debt.

A "Healthy Living" tax ballot initiative failed November 2015.

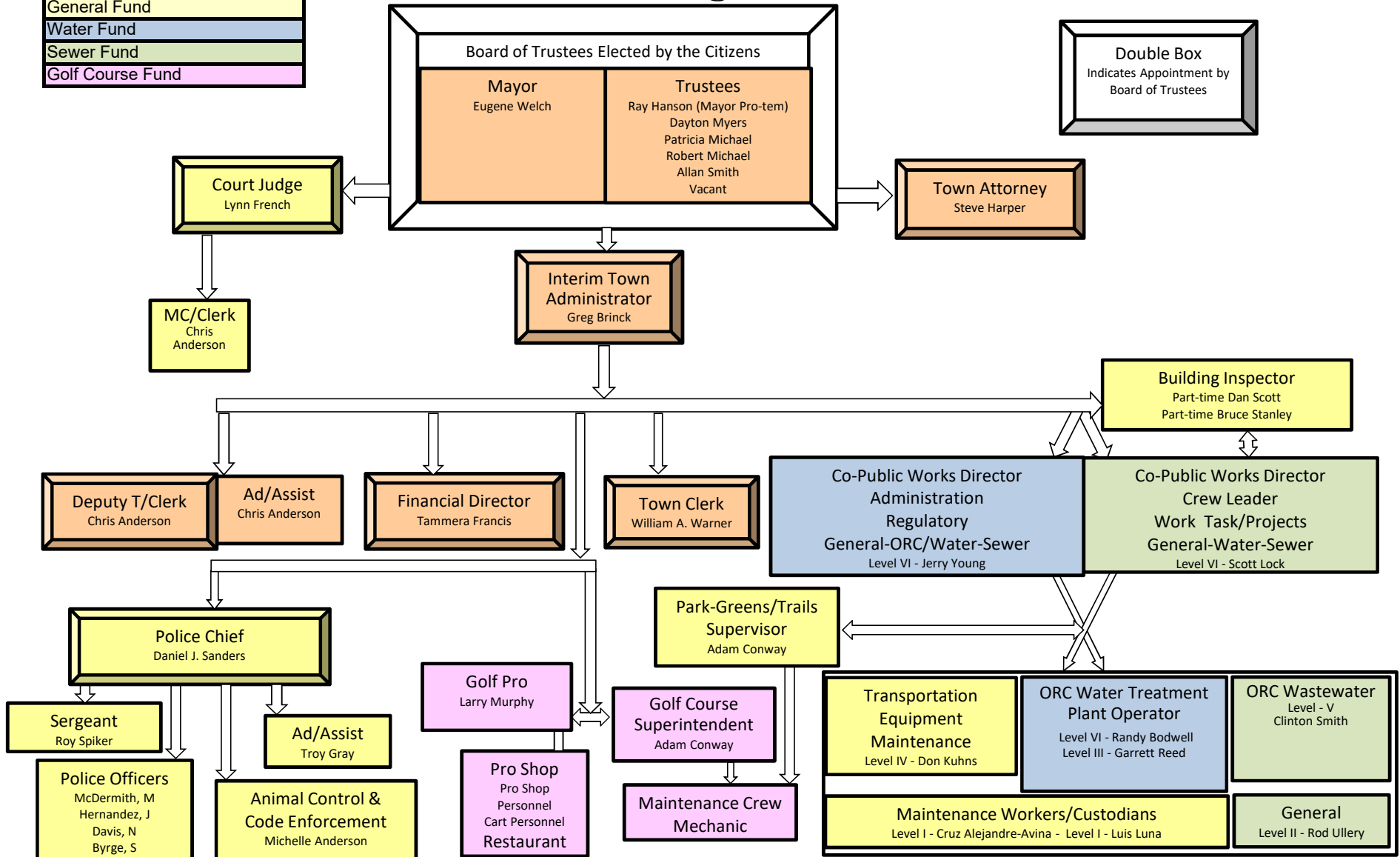
Respectfully submitted,

Greg Brinck
Town Administrator

Town of Cedaredge 12/31/2017

Salary Distribution
All Town Operations
General Fund
Water Fund
Sewer Fund
Golf Course Fund

Double Box
Indicates Appointment by Board of Trustees



INDEPENDENT AUDITOR'S REPORT

To the Town Council
Town of Cedaredge, Colorado

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Cedaredge, Colorado, as of and for the year ended December 31, 2017, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Cedaredge, Colorado, as of December 31, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3-11, budgetary comparison information on page 42, Schedule of Changes in Net Pension Asset page 43 and Schedule of Contributions to Pension Plan page 44 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Cedaredge, Colorado's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, Local Highway Finance Report and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements, Local Highway Finance Report are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Blair and Associates, P.C.

Cedaredge, Colorado
May 7, 2018

TOWN OF CEDAREDDGE
Management's Discussion and Analysis
Fiscal Year Ended December 31, 2017

As management of the Town of Cedaredge (the "Town"), we offer readers of the Town's basic financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended December 31, 2017. We encourage readers to consider the information presented here in conjunction with additional information provided in the financial statements.

FINANCIAL HIGHLIGHTS

- The Town's assets exceeded its liabilities by \$18,625,300 (i.e. net position) as of December 31, 2017, an increase of \$327,001 in comparison to the prior year.
- Governmental funds reported combined ending fund balances of \$932,678, increase of \$33,080 in comparison with the prior year.
- The Town's fund balance for the General Fund was \$277,170, decrease of \$50,860 in comparison to the prior year.
- Total long-term liabilities increased by \$137,958 in comparison with the prior year.
- General property tax, sales tax, franchise tax and intergovernmental revenues totaled \$843,248, or 91% of general revenues.

OVERVIEW OF FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the Town's basic financial statements. The basic statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements.

Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances in a manner similar to a private-sector business.

The **statement of net position** presents information on all the Town's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference between the four being reported as net position. Over time, the increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The **statement of activities** presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses reported in this statement for some items will result in cash flows in future periods (e.g. uncollected taxes and earned but unused personal time).

The government-wide financial statements distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (*Governmental Activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*Business-type Activities*). The Governmental Activities of the Town include general government administration, police, public works, and community center. The Business-type Activities of the Town include the following: water, wastewater, and golf course.

Fund Financial Statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. The Town's funds can be divided into three categories: Governmental Funds, Proprietary Funds and Fiduciary Funds.

Governmental Funds – *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *short-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's short-term financing requirements. The accounting method is called *modified accrual* accounting.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental activities in the *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's short-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Town maintains one major government fund, the General Fund. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund.

Proprietary Funds – The Town maintains one type of proprietary fund. *Enterprise Funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The Town uses a separate enterprise fund to account for each of its utility funds: Waterworks and Sewer Fund, and to account for its Golf Course Fund.

Notes to Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the financial statements.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Net Position

As noted previously, net position may serve over time as a useful indicator of the Town's financial position. For the year ended December 31, 2017, the Town's combined assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$18,678,338. Of this amount, \$1,386,678 is unrestricted and available to meet the Town's ongoing financial obligations.

By far the largest portion of net position is the investment in capital assets (net of related debt) of \$17,043,643 (91% of net position). This amount reflects the investment in all capital assets (e.g. infrastructure, land, buildings, and equipment) less any related debt used to acquire those assets that are still outstanding. These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in capital assets is reported net of debt, it should be noted that the resources needed to repay this debt must be provided from other sources since capital assets themselves cannot be used to liquidate these liabilities.

The following table summarizes the Town's governmental and business-type net position for 2017 and 2016:

	Governmental Activities		Business- Type Activities		Totals	
	2017	2016	2017	2016	2017	2016
Assets						
Current and other assets	\$ 1,255,783	\$ 1,197,165	\$ 685,667	\$ 462,760	\$ 1,941,450	\$ 1,659,925
Capital assets	8,838,432	8,609,534	12,190,516	12,245,340	21,028,948	20,854,874
Total assets	<u>10,094,215</u>	<u>9,806,699</u>	<u>12,876,183</u>	<u>12,708,100</u>	<u>22,970,398</u>	<u>22,514,799</u>
Deferred Outflows	<u>5,209</u>	<u>5,192</u>	<u>-</u>	<u>-</u>	<u>5,209</u>	<u>5,192</u>
Liabilities						
Current Liabilities	\$ 145,111	\$ 102,897	\$ 64,481	\$ 103,573	\$ 209,592	\$ 206,470
Non-current liabilities						
Compensated absences	61,244	59,148	-	-	61,244	59,148
Loans payable	<u>792,459</u>	<u>830,083</u>	<u>3,098,820</u>	<u>2,910,945</u>	<u>3,891,279</u>	<u>3,741,028</u>
Total liabilities	<u>998,814</u>	<u>992,128</u>	<u>3,163,301</u>	<u>3,014,518</u>	<u>4,162,115</u>	<u>4,006,646</u>
Deferred inflow of resources	<u>177,885</u>	<u>204,121</u>	<u>10,307</u>	<u>10,925</u>	<u>188,192</u>	<u>215,046</u>
Net Position						
Investment in capital assets, net of related debt	8,008,349	7,731,392	9,035,294	9,274,039	17,043,643	17,005,431
Restricted	94,067	126,885	153,950	117,693	248,017	244,578
Unrestricted	<u>820,309</u>	<u>757,365</u>	<u>513,331</u>	<u>290,925</u>	<u>1,333,640</u>	<u>1,048,290</u>
Total net position	<u>\$ 8,922,725</u>	<u>\$ 8,615,642</u>	<u>\$ 9,702,575</u>	<u>\$ 9,682,657</u>	<u>\$ 18,625,300</u>	<u>\$ 18,298,299</u>

An additional portion of net position, \$248,017, represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position, \$1,333,640 (7% of net position), may be used to meet the government's ongoing obligations to citizens and creditors.

Change in Net Position

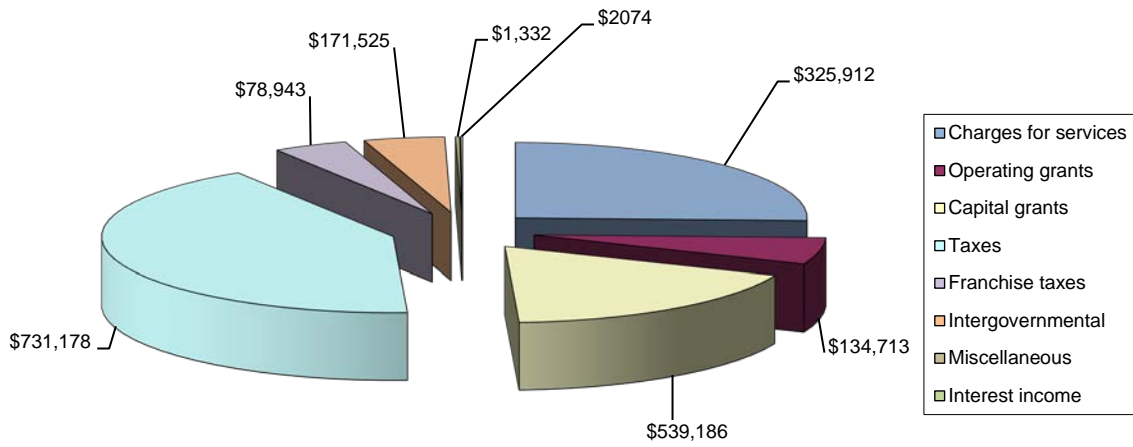
Governmental and business-type activities increased the Town's net position by \$327,001 in 2017.

Revenues	Governmental Activities		Business-Type Activities		Totals	
	2017	2016	2017	2016	2017	2016
Program revenues						
Charges for services	\$ 469,256	\$ 325,912	\$ 1,983,132	\$ 1,811,963	\$ 2,452,388	\$ 2,137,875
Operating grants	104,102	134,713	-	-	104,102	134,713
Capital grants	329,740	539,186	100,000	-	429,740	539,186
General Revenues						
Taxes	767,545	731,178	-	-	767,545	731,178
Franchise taxes	75,703	78,943	-	-	75,703	78,943
Intergovernmental	82,150	171,525	8,110	901,690	90,260	1,073,215
Miscellaneous	4,149	1,332	30,928	54,518	35,077	55,850
Interest income	2,175	2,074	1,664	2,129	3,839	4,203
Sale of assets	-	(44,422)	553	698	553	(43,724)
Total revenues	<u>1,834,820</u>	<u>1,940,441</u>	<u>2,124,387</u>	<u>2,770,998</u>	<u>3,959,207</u>	<u>4,711,439</u>
Expenses						
General Government	511,313	450,569	-	-	511,313	450,569
Public safety	516,064	600,949	-	-	516,064	600,949
Public works	419,037	426,349	2,104,469	1,936,093	2,523,506	2,362,442
Culture and recreation	81,323	82,002	-	-	81,323	82,002
Total expenses	<u>1,527,737</u>	<u>1,559,869</u>	<u>2,104,469</u>	<u>1,936,093</u>	<u>3,632,206</u>	<u>3,495,962</u>
Increase (decrease) in net position	307,083	380,572	19,918	834,905	327,001	1,215,477
Beginning-net position	8,615,642	8,251,886	9,682,657	8,830,936	18,298,299	17,082,822
Residual transfer	-	(16,816)	-	16,816	-	-
Ending-net position	<u>\$ 8,922,725</u>	<u>\$ 8,615,642</u>	<u>\$ 9,702,575</u>	<u>\$ 9,682,657</u>	<u>\$ 18,625,300</u>	<u>\$ 18,298,299</u>

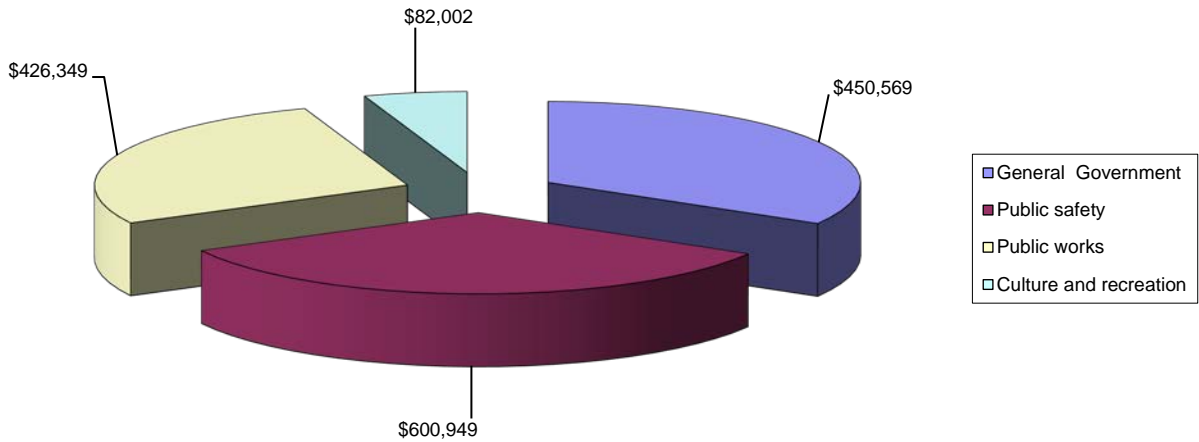
Governmental Activities

Governmental activities increased the Town’s net position by \$363,756.

Revenues by Source-Governmental Activities



Expenses by Department-Governmental Activities



Business-type Activities

Business-type activities for the year resulted in an increase in net position of \$72,956. Charges for services accounted for 93% of total revenues.

FINANCIAL ANALYSIS OF GOVERNMENT'S FUNDS

Governmental funds. The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unreserved fund balance may serve as a useful measure of the Town's net resources available for spending at the end of the fiscal year.

As of the end of 2017, the Town's governmental funds reported combined ending fund balances of \$932,678, increase of \$33,080 in comparison with the prior year. Of the combined ending fund balances for all governmental funds 24% of this total amount, \$226,045, constitutes unassigned fund balance, which is available for appropriation at the Town's discretion. The remainder of the fund balance is reserved to indicate that it is not available for new spending because it is already committed to meet a State constitution mandated emergency reserve, \$51,125. Also the town has restricted \$85,731 of lottery funds, and committed the following: committed \$120,754 for street improvements and \$449,023 for capital acquisition.

The Town has one major governmental fund, the General Fund, which is the primary operating fund for the Town. At the end of 2017, unassigned fund balance of the General Fund was \$226,045, while the total fund balance was \$277,170. As a measure of the General Fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. The fund balance of the Town's General Fund decreased by \$50,860 during 2017.

Proprietary funds. The Town's proprietary fund statements provide the same type of information found in the government-wide financial statements, but in more detail.

The Town has three enterprise funds: Waterworks Fund, Wastewater Fund, and Golf Course Fund. At the end of 2017, these funds represented the following net position amounts:

Fund:	Waterworks	Wastewater	Golf Course
Unrestricted net position	\$340,549	\$164,113	\$8,669
Total net position	\$4,502,829	\$4,320,380	\$879,366
Increase or (decrease) in net position	\$56,505	\$35,518	\$(72,105)

GENERAL FUND BUDGETARY HIGHLIGHTS

The Town budgeted \$1,973,279 for 2017 expenditures. Actual expenditures were \$1,670,031.

CAPITAL ASSET AND DEBT ADMINISTRATION

The Town's investment in capital assets for its governmental and business-type activities as of December 31, 2017, was \$17,043,643. As required for this year by GASB 34, the investment in capital assets includes land, buildings, building improvements, and equipment.

Capital assets activity for the year ended December 31, 2017 was as follows:

	Balance January 1, 2017	Additions	Dispositions	Balance December 31, 2017
Governmental Activities				
Capital assets not being depreciated				
Land	\$ 180,745	\$ -	\$ -	\$ 180,745
Construction in progress	51,811	38,955	(49,863)	40,903
	<u>232,556</u>	<u>38,955</u>	<u>(49,863)</u>	<u>221,648</u>
Capital assets being depreciated				
Buildings	509,824	-	-	509,824
Improvements other than buildings	730,684	-	-	730,684
Infrastructure	8,789,255	518,598	-	9,307,853
Equipment	541,932	17,332	-	559,264
	<u>10,571,695</u>	<u>535,930</u>	<u>-</u>	<u>11,107,625</u>
Less accumulated depreciation				
Buildings	(206,099)	(14,554)	-	(220,653)
Improvements	(196,357)	(24,891)	-	(221,248)
Infrastructure	(1,384,320)	(219,732)	-	(1,604,052)
Equipment	(407,941)	(36,947)	-	(444,888)
	<u>(2,194,717)</u>	<u>(296,124)</u>	<u>-</u>	<u>(2,490,841)</u>
Capital assets being depreciated, net	<u>8,376,978</u>	<u>239,806</u>	<u>-</u>	<u>8,616,784</u>
Total Governmental Activities Capital Assets	<u>\$ 8,609,534</u>	<u>\$ 278,761</u>	<u>\$ (49,863)</u>	<u>\$ 8,838,432</u>

	Balance January 1, 2017	Additions	Dispositions	Balance December 31, 2017
Business - Type Activities				
Capital assets not being depreciated				
Land and water rights	\$ 1,416,772	\$ 100,000	\$ -	\$ 1,516,772
Construction in progress	-	27,126	-	27,126
Total	<u>1,416,772</u>	<u>127,126</u>	<u>-</u>	<u>1,543,898</u>
Capital assets being depreciated				
Collection system	9,248,710	186,459	-	9,435,169
Buildings and equipment	2,337,615	-	-	2,337,615
Treatment plant	5,843,755	92,443	-	5,936,198
Less accumulated depreciation	(6,601,511)	(460,853)	-	(7,062,364)
Capital assets being depreciated, net	<u>10,828,569</u>	<u>(181,951)</u>	<u>-</u>	<u>10,646,618</u>
Total Business-Type Activities Capital Assets	<u>\$ 12,245,341</u>	<u>\$ (54,825)</u>	<u>\$ -</u>	<u>\$ 12,190,516</u>

Long-Term Liabilities

	Balance			Balance December 31, 2017	Due Within One Year
	January 1, 2017	Additions	Reductions		
Governmental Activities					
Leases payable	\$ 38,142	\$ -	\$ (18,059)	\$ 20,083	\$ 7,624
Bonds payable-UMB	840,000	-	(30,000)	810,000	30,000
Accrued compensated absences	59,148	61,244	(59,148)	61,244	61,244
Total	<u>\$ 937,290</u>	<u>\$ 61,244</u>	<u>\$ (107,207)</u>	<u>\$ 891,327</u>	<u>\$ 98,868</u>
Enterprise Activities					
Leases payable	\$ 21,448	\$ -	\$ (6,226)	\$ 15,222	\$ 6,402
Bonds payable-RUS	2,024,853	-	(2,024,853)	-	-
Water Revenue Bonds Series 2017A	-	976,000	(49,000)	927,000	-
Water Revenue Bonds Series 2017B	-	1,338,000	-	1,338,000	-
Loan payable - SRF	925,000	-	(50,000)	875,000	50,000
Total	<u>\$ 2,971,301</u>	<u>\$ 2,314,000</u>	<u>\$ (2,130,079)</u>	<u>\$ 3,155,222</u>	<u>\$ 56,402</u>

MANAGEMENT DISCUSSION AND ANALYSIS ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

- The General Fund will maintain a balance of at least one month of normal expenditures.
- Overall tax revenue was up 6.47 percent in 2017 and is expected to maintain moderate increases in 2018.
- New residential construction was the highest since the great recession. New construction directly leads to increases in use tax, building permit fees, water tap fees, and wastewater tap fees. Continued growth is expected in 2018.
- Jay Avenue Bridge was completed in 2017 with assistance from a Department of Local Affairs Energy and Mineral Impact Assistance Grant.
- The Planning and Zoning Commission, Tree Board and Historic Preservation Board attracted interested individuals to serve as members.
- Conservative merit raises will be considered for all employees. Minimum wage increases due to a State of Colorado amendment will raise the minimum wage 90 cents annually from \$10.20 in 2017 to \$12.00 in 2020. All full-time employees received an additional Life Insurance and Death and Disability benefit starting in 2017.
- Two employees are participating in the Employee Retirement Transitional Plan. The plan requires reduced working hours and allows the employees to remain on the Town's health insurance plan for a specified period. This plan will allow long-term employees to train their replacement instead of retiring and leaving with valuable years of institutional knowledge. The plan allows a maximum of three employees participating at a time.
- The Police Department is fully staffed and K9 Tigger was purchased in 2018.
- Code enforcement and animal control enforcement continue to enforce Town Ordinances and can now issue citations without summons to court.

- The Capital Improvement Fund expenditures in 2018 are budgeted for loan payments for Police cars, Main Street Enhancement project, Highway 65, and asphalt maintenance.
- A significant utility rate increase was adopted in August 2017. The Town hired a contractor to analyze both the water and wastewater utilities. The recommendation was to increase overall revenue by 26% in the Water Fund and 7% in the Wastewater Fund. The newly adopted rates have been an adjustment for all utility customers.
- Both the HWY 65 waterline project and the HWY 65 and Main Street Enhancement were budgeted in 2017 but are not set to break ground until 2018. Both projects will be complete in 2018.
- The USDA Rural loan from 2007 was refinanced. A better interest rate and loan term were secured to save the Water Fund money in the long term.
- Increased capital funding in the Water Fund allowed public works to purchase additional radio meters making monthly reads more efficient.
- Settlement in the Upper Surface Creek Domestic Water Users Association (USCDWUA) Partition Complaint is to be completed in 2017 with payment of \$175,000 to USCDWUA for release of all common property and equipment to the Town of Cedaredge.
- Cedaredge Golf Club revenue continues to slightly decrease. A new Superintendent was hired in November 2017 and a new Golf Course Operations Director started in January 2018.
- The DeerCreek Village Homeowners Association has established a process to legally and officially transfer the Surface Creek Trail between Jay and Independence to the Town.

REQUEST FOR INFORMATION

This financial report is designed to provide a general overview of the Town’s finances for all those with an interest in the government’s finances. Questions concerning any of the information provided in the report or requests for additional financial information should be addressed to:

Town Administrator * Town of Cedaredge * PO Box 398 * Cedaredge, CO 81413.

**Town of Cedaredge
Statement of Net Position
December 31, 2017**

	Governmental Activities	Business -Type Activities	Total
ASSETS			
Cash and cash equivalents	\$ 743,490	\$ 346,804	\$ 1,090,294
Restricted Cash	246,138	153,950	400,088
Property taxes receivable	165,723	-	165,723
Accounts receivable	19,945	130,980	150,925
Due from other governments	17,422	10,000	27,422
Construction deposits-utilities	22,528	-	22,528
Prepaid expenses	2,804	-	2,804
Inventories (Note 1-N)	-	43,933	43,933
Net pension assets	37,733	-	37,733
Capital assets: (Note 14)			
Nondepreciable	221,648	1,543,898	1,765,546
Depreciable, net of accumulated depreciation	8,616,784	10,646,618	19,263,402
Total assets	10,094,215	12,876,183	22,970,398
DEFERRED OUTFLOWS			
Pension net difference between projected and actual investment earnings	5,209	-	5,209
Total Deferred outflows	5,209	-	5,209
LIABILITIES			
Accounts payable	74,568	-	74,568
Accrued payroll taxes	16,979	-	16,979
Accrued wages	14,045	8,079	22,124
Funds held in trust for others	1,895	-	1,895
Current portion of debt			
Loans and leases payable (Note 7)	37,624	56,402	94,026
Compensated absences (Note 1-J)	61,244	-	61,244
Long-term liabilities (Note 7)			
Due more than one year:			
Loans and leases payable	792,459	3,098,820	3,891,279
Total liabilities	998,814	3,163,301	4,162,115
Deferred inflows of resources			
Deferred other revenue (Note 1-D)	41,913	10,307	52,220
Deferred property taxes (Note 1-D)	135,972	-	135,972
Total deferred inflows of resources	177,885	10,307	188,192
NET Position			
Invested in capital assets	8,008,349	9,035,294	17,043,643
Restricted for:			
Emergencies (Note 3)	51,125	-	51,125
Reserve for payment on bonds	-	153,950	153,950
Reserve for retirement payments	42,942	-	42,942
Unrestricted	820,309	513,331	1,333,640
Total net position	\$ 8,922,725	\$ 9,702,575	\$ 18,625,300

The accompanying notes are an integral part of this statement.

**Town of Cedaredge
Statement of Activities
For the Year Ended December 31, 2017**

Functions/Programs	Expenses	Program Revenues		
		Charges for Service and Fees	Operating Grants and Contributions	Capital Grants and Contributions
Primary government:				
Governmental activities:				
General government	\$ 511,313	\$ 239,945	\$ -	\$ -
Public Safety	516,064	47,574	-	-
Public Works	419,037	174,484	82,677	329,740
Culture and Recreation	81,323	7,253	21,425	-
Total governmental activities	<u>1,527,737</u>	<u>469,256</u>	<u>104,102</u>	<u>329,740</u>
Business-type activities:				
Waterworks	944,033	987,275	-	-
Wastewater	703,013	627,699	-	100,000
Golf Course	457,423	368,158	-	-
Total business- type activities	<u>2,104,469</u>	<u>1,983,132</u>	<u>-</u>	<u>100,000</u>
Total primary government	<u><u>\$ 3,632,206</u></u>	<u><u>\$ 2,452,388</u></u>	<u><u>\$ 104,102</u></u>	<u><u>\$ 429,740</u></u>

General Revenues

Taxes
Franchise taxes
Intergovernmental
Miscellaneous
Investment earnings
Gain or (loss) on sale of assets

Total General Revenues

Changes in Net Position

Net Position-January 1

Net Position-December 31

Net (Expense) Revenue and Changes in Net Position		
Primary Government		
Governmental	Business-Type	
Activities	Activities	Total
\$ (271,368)	\$ -	\$ (271,368)
(468,490)	-	(468,490)
167,864	-	167,864
(52,645)	-	(52,645)
<u>(624,639)</u>		<u>(624,639)</u>
-	43,242	43,242
-	24,686	24,686
-	(89,265)	(89,265)
<u>-</u>	<u>(21,337)</u>	<u>(21,337)</u>
<u>(624,639)</u>	<u>(21,337)</u>	<u>(645,976)</u>
767,545	-	767,545
75,703	-	75,703
82,150	8,110	90,260
4,149	30,928	35,077
2,175	1,664	3,839
-	553	553
<u>931,722</u>	<u>41,255</u>	<u>972,977</u>
307,083	19,918	327,001
8,615,642	9,682,657	18,298,299
<u>\$ 8,922,725</u>	<u>\$ 9,702,575</u>	<u>\$ 18,625,300</u>

The accompanying notes are an integral part of this statement.

**Town of Cedaredge
Governmental Funds
Balance Sheet
December 31, 2017**

	<u>General Fund</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
Assets			
Cash and cash equivalents	\$ 347,132	\$ 396,358	\$ 743,490
Restricted cash	-	246,138	246,138
Taxes receivable	165,723	-	165,723
Due from other governments	4,410	13,012	17,422
Accounts receivable	19,945	-	19,945
Prepaid expenses	2,804	-	2,804
Construction deposits-utilities	22,528	-	22,528
Total assets	<u>\$ 562,542</u>	<u>\$ 655,508</u>	<u>\$ 1,218,050</u>
Liabilities, Deferred inflows of resources and Fund Balance			
Liabilities:			
Accounts payable	\$ 74,568	\$ -	\$ 74,568
Accrued payroll liabilities	16,979	-	16,979
Accrued wages	14,045	-	14,045
Funds held in trust for others	1,895	-	1,895
Total liabilities	<u>107,487</u>	<u>-</u>	<u>107,487</u>
Deferred inflows of resources			
Deferred other revenue	41,913	-	41,913
Deferred property taxes	135,972	-	135,972
Total deferred inflows of resources	<u>177,885</u>	<u>-</u>	<u>177,885</u>
Fund balances:			
Restricted:			
Emergencies	51,125	-	51,125
Parks and recreation	-	85,731	85,731
Committed	-	120,754	120,754
Assigned	-	449,023	449,023
Unassigned	226,045	-	226,045
Total fund balance	<u>277,170</u>	<u>655,508</u>	<u>932,678</u>
Total liabilities and fund balance	<u>\$ 562,542</u>	<u>\$ 655,508</u>	<u>\$ 1,218,050</u>

The accompanying notes are an integral part of this statement.

Town of Cedaredge
Reconciliation of the Governmental Funds Balance
Sheet to the Statement of Net Position
December 31, 2017

Total fund balance, governmental funds \$ 932,678

Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not current period expenditures and therefore are not reported in this fund financial statement, but are reported in the governmental activities of the Statement of Net Position.

Cost of capital assets	\$11,329,273	
Less accumulated depreciation	<u>(2,490,841)</u>	8,838,432

Some liabilities, (such as Notes Payable, Capital Lease Contract Payable, Long-term Compensated Absences, and Bonds Payable), are not due and payable in the current period and are not included in the fund financial statement, but are included in the governmental activities of the Statement of Net Position.

Compensated absences	(61,244)	
Loan payable	<u>(830,083)</u>	(891,327)

Net pension assets and related deferred inflows and outflows of resources are not recorded in the funds.		<u>42,942</u>
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Net Position of Governmental Activities in the Statement of Net Position \$ 8,922,725

The accompanying notes are an integral part of this statement.

Town of Cedaredge
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended December 31, 2017

	<u>General Fund</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
Revenues			
Taxes	\$ 652,289	\$ 190,959	\$ 843,248
Licenses and permits	52,200	-	52,200
Intergovernmental revenues	164,827	22,520	187,347
Charges for services	739,511	-	739,511
Fines and forfeitures	6,190	-	6,190
Miscellaneous revenue	4,154	2,170	6,324
Total revenues	<u>1,619,171</u>	<u>215,649</u>	<u>1,834,820</u>
Expenditures			
Current:			
General government	456,224	44,225	500,449
Public safety	522,675	-	522,675
Public works	653,687	10,047	663,734
Culture and recreation	37,445	16,575	54,020
Debt service payments	-	60,862	60,862
Total expenditures	<u>1,670,031</u>	<u>131,709</u>	<u>1,801,740</u>
Net change to fund balance	(50,860)	83,940	33,080
Fund balance, January 1	328,030	571,568	899,598
Fund balance, December 31	<u>\$ 277,170</u>	<u>\$ 655,508</u>	<u>\$ 932,678</u>

The accompanying notes are an integral part of this statement.

Town of Cedaredge
Reconciliation of the Governmental Funds Statement of Revenues, Expenditures,
and Changes in Fund Balances to the Statement of Activities
For the Year Ended December 31, 2017

Net change in fund balances - total governmental funds	\$	33,080
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Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.

Fixed assets current additions	\$ 525,022	
Depreciation expense	<u>(296,124)</u>	
Excess of capital outlay over depreciation		228,898

Some capital additions were financed through capital leases. In governmental funds, a capital lease arrangement is considered a source of financing, but in the statement of net position, the lease obligation is reported as a liability. Repayment of the principal portion of the lease is an expenditure in the governmental funds but a reduction of a liability in the statement of net position.

Capital lease principal payments		48,059
Lease proceeds		-

The net effect of various transactions involving sale of assets sold at a loss or written off.

Under the modified accrual basis of accounting used in governmental funds, expenditures are not recognized for transactions that are not normally paid with expendable available financial resources and revenues are not recognized until they become both measurable and available. In the statement of activities however, which is presented on the accrual basis, expenses and liabilities are reported regardless of when the financial resources are available.

Change in compensated absences		(2,096)
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Net pension costs that were not recorded in the governmental funds		
Pension expense	<u>\$ (858)</u>	(858)

Change in net position of governmental funds	<u>\$</u>	<u>307,083</u>
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The accompanying notes are an integral part of this statement.

**Town of Cedaredge
Statement of Net Position
Enterprise Funds
December 31, 2017**

	<u>Golf Course Fund</u>	<u>Waterworks Fund</u>	<u>Wastewater Fund</u>	<u>Total Enterprise Funds</u>
ASSETS				
Current Assets				
Cash and cash equivalents	\$ 12,695	\$ 218,193	\$ 115,916	\$ 346,804
Restricted Cash	-	153,950	-	153,950
Accounts receivables	-	80,016	50,964	130,980
Due from other governments	-	10,000	-	10,000
Inventories	7,820	36,113	-	43,933
Total current assets	<u>20,515</u>	<u>498,272</u>	<u>166,880</u>	<u>685,667</u>
Capital assets				
Land and improvements	131,000	20,811	57,151	208,962
Source of supply	-	684,610	623,200	1,307,810
Treatment and generation facilities	-	5,737,158	199,040	5,936,198
Buildings, improvements and equipment	1,916,791	258,273	162,551	2,337,615
Collection, transmission and distribution	-	3,825,741	5,609,428	9,435,169
Construction in progress	-	27,126	-	27,126
Less accumulated depreciation	<u>(1,177,094)</u>	<u>(4,265,167)</u>	<u>(1,620,103)</u>	<u>(7,062,364)</u>
Total capital assets	<u>870,697</u>	<u>6,288,552</u>	<u>5,031,267</u>	<u>12,190,516</u>
Total Assets	<u>\$ 891,212</u>	<u>\$ 6,786,824</u>	<u>\$ 5,198,147</u>	<u>\$ 12,876,183</u>
LIABILITIES AND DEFERRED INFLOWS OF RESOURCES				
Current liabilities				
Accounts payable	\$ -	\$ -	\$ -	\$ -
Accrued wages	1,539	3,773	2,767	8,079
Current portion of long term debt	-	6,402	50,000	56,402
Total current liabilities	<u>1,539</u>	<u>10,175</u>	<u>52,767</u>	<u>64,481</u>
Noncurrent liabilities				
Loans and leases payable	-	2,273,820	825,000	3,098,820
Deferred inflows of resources				
Deferred other revenue	<u>10,307</u>	<u>-</u>	<u>-</u>	<u>10,307</u>
NET POSITION				
Invested in capital assets, net of related debt	870,697	4,008,330	4,156,267	9,035,294
Reserve for payment on bonds	-	153,950	-	153,950
Unrestricted	8,669	340,549	164,113	513,331
Total net position	<u>\$ 879,366</u>	<u>\$ 4,502,829</u>	<u>\$ 4,320,380</u>	<u>\$ 9,702,575</u>

The accompanying notes are an integral part of this statement.

Town of Cedaredge
Statement of Revenues, Expenses and Changes in Net Position
Enterprise Funds
Year Ended December 31, 2017

	Golf Course Fund	Waterworks Fund	Wastewater Fund	Total Enterprise Funds
Operating Revenues				
Charges for services	\$ 339,047	\$ 987,275	\$ 627,699	\$ 1,954,021
Restaurant operations	16,365	-	-	16,365
Merchandise sales (net of cost of sales)	12,746	-	-	12,746
Total operating revenues	<u>368,158</u>	<u>987,275</u>	<u>627,699</u>	<u>1,983,132</u>
Operating Expenses				
Personnel services	239,967	429,296	377,781	1,047,044
Contractual services	922	17,252	29,153	47,327
Utilities	18,605	28,925	46,375	93,905
Repairs and maintenance	53,572	42,160	93,583	189,315
Other supplies and expenses	40,998	83,314	12,622	136,934
Insurance claims and expenses	4,551	19,328	14,063	37,942
Operating lease	22,847	-	-	22,847
Depreciation	75,961	255,456	129,436	460,853
Total operating expenses	<u>457,423</u>	<u>875,731</u>	<u>703,013</u>	<u>2,036,167</u>
Operating income (loss)	<u>(89,265)</u>	<u>111,544</u>	<u>(75,314)</u>	<u>(53,035)</u>
Nonoperating revenues (expenses)				
Interest income	335	1,118	211	1,664
Contributions	14,500	-	-	14,500
Sale of assets	53	500	-	553
Other income	2,272	11,645	2,511	16,428
Grants	-	-	8,110	8,110
Interest expense	-	(68,302)	-	(68,302)
Total nonoperating revenues (expenses)	<u>17,160</u>	<u>(55,039)</u>	<u>10,832</u>	<u>(27,047)</u>
Income (loss) before transfers and and capital contributions	<u>(72,105)</u>	<u>56,505</u>	<u>(64,482)</u>	<u>(80,082)</u>
Capital contributions-Water rights	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>
Change in net position	<u>(72,105)</u>	<u>56,505</u>	<u>35,518</u>	<u>19,918</u>
Total net position, January 1	<u>951,471</u>	<u>4,446,324</u>	<u>4,284,862</u>	<u>9,682,657</u>
Total net position, December 31	<u><u>\$ 879,366</u></u>	<u><u>\$ 4,502,829</u></u>	<u><u>\$ 4,320,380</u></u>	<u><u>\$ 9,702,575</u></u>

The accompanying notes are an integral part of this statement.

Town of Cedaredge
Statement of Cash Flows
Enterprise Funds
Year Ended December 31, 2017

	Golf Course Fund	Waterworks Fund	Wastewater Fund	Total Enterprise Funds
Cash Flows From Operating Activities				
Cash received from charges for services	\$ 383,625	\$ 967,086	\$ 619,674	\$ 1,970,385
Cash payments for goods and services	(155,784)	(224,599)	(195,249)	(575,632)
Cash payments to employees for services	(240,505)	(429,107)	(377,608)	(1,047,220)
Net cash provided (used) by operating activities	(12,664)	313,380	46,817	347,533
Cash Flows from Noncapital Financing Activities				
Contributions	14,500	-	-	14,500
Other income	2,272	11,645	2,511	16,428
Net cash provided by noncapital financing activities	16,772	11,645	2,511	30,928
Cash Flows from Capital and Related Financing Activities				
Sale of assets	53	500	100,000	100,553
Grants	-	-	8,110	8,110
Acquisition of capital assets	-	(394,569)	(11,459)	(406,028)
Principal paid on loans and leases	-	(2,080,079)	(50,000)	(2,130,079)
Proceeds from Bonds	-	2,314,000	-	2,314,000
Interest expense	-	(68,302)	-	(68,302)
Net cash provided (used) by capital and related financing activities	53	(228,450)	46,651	(181,746)
Cash Flows from Investing Activities				
Interest on investments	335	1,118	211	1,664
Net increase (decrease) in cash and equivalents	4,496	97,693	96,190	198,379
Cash balances, January 1	8,199	274,450	19,726	302,375
Cash balances, December 31	\$ 12,695	\$ 372,143	\$ 115,916	\$ 500,754
Reconciling of operating income (loss) to net cash provided (used) by operating activities:				
Operating income (loss)	\$ (89,265)	\$ 111,544	\$ (75,314)	\$ (53,035)
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:				
Depreciation expense	75,961	255,456	129,436	460,853
Assets (increase) decrease:				
Due from other governments	-	(10,000)	2,000	(8,000)
Accounts receivables	304	(10,189)	(8,025)	(17,910)
Interest receivable	8	209	15	232
Inventories	1,616	(467)	-	1,149
Liabilities increase (decrease):				
Accounts payable	(132)	(593)	(1,468)	(2,193)
Deferred revenues	(618)	-	-	(618)
Accrued interest payable	-	(32,769)	-	(32,769)
Accrued wages	(538)	189	173	(176)
Total adjustments	76,601	201,836	122,131	400,568
Net cash provided (used) by operating activities	\$ (12,664)	\$ 313,380	\$ 46,817	\$ 347,533

The accompanying notes are an integral part of this statement.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 1 - Summary of Significant Accounting Policies

The financial statements of the Town of Cedaredge, Colorado (the Town) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

A. Financial Reporting Entity

The Town is a home rule municipality with a mayor – council form of government with seven elected Council members. As required by accounting principles generally accepted in the United States of America, these financial statements present the Town of Cedaredge (the primary government). The Town has no oversight responsibility for any other governmental entity since no other entities are considered to be controlled by or dependent on the Town. Control or dependence is determined on the basis of budget adoption, taxing authority, funding, and appointment of the respect governing body.

B. Government-wide Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of changes in net position) report information on all of the activities of the Town and its component unit. For the most part, the effect of inter-fund activity has been removed from these statements. Governmental activities, which normally are supported by taxes, charges for services and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on user charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to those who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

The accounts of the Town are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

All governmental funds are accounted for on a flow of current financial resources basis. Balance sheets for these funds generally include only current assets and current liabilities. Reported fund balances are considered a measure of available, spendable resources.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 1 - Summary of Significant Accounting Policies – (continued)

C. Fund Financial Statements – (continued)

Operating statements for these funds present a summary of available, spendable resources and expenditures for the period.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The Town reports the following major governmental funds:

The General Fund is the Town's primary operating fund. It accounts for all financial resources of the Town, except those required to be accounted for in another fund.

The remaining governmental funds are aggregated and presented as non-major funds. Those funds include:

The Capital Improvement Fund, which accounts for 25% of the 1.5% sales tax and major street improvements of .5% to be used for capital improvements, streets and acquisition.

The Conservation Trust Fund, which accounts for State of Colorado lottery funds to be used for parks and recreation services and capital investment.

Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises, where the intent is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Enterprise funds are considered major funds because of community interests in the activities and sources of funding supporting these operations.

Enterprise funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with an enterprise fund's principal ongoing operations. The principal operating revenues of the Town are charges for water, sewer and garbage fees. Operating expenses for the enterprise funds include purchased services, utilities, repairs and maintenance, supplies, insurance and depreciation cost. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as needed.

The Town reports the following major enterprise fund business-type activities:

Water, Wastewater and Golf Course Funds, which account for all operations of the Town's water, wastewater and golf course services. They are primarily financed by user charges.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 1 - Summary of Significant Accounting Policies – (continued)

D. Measurement Focus and Basis of Accounting

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the enterprise fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The modified accrual basis of accounting is used by all governmental funds. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred. Exceptions to this general rule include principal and interest on general long-term debt which is recognized when due, and compensated absences which are recognized when the obligations are expected to be liquidated with expendable available resources.

Those revenues susceptible to accrual are interest revenue and charges for services. Entitlement revenues are not susceptible to accrual because generally, they are not measurable until received. Grant revenues are recognized as they are earned.

The accrual basis of accounting is utilized by enterprise funds. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

Deferred Outflows / Inflows of Resources-In addition to assets, the statement of net position will sometimes report a separate section of deferred outflows of resources.

This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expense/ expenditure) until then.

In addition to liabilities, the statement of net position will sometimes report a separate section of deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and will not be recognized as an inflow of resources (revenue) until that time. Property taxes revenue that are related to a future period have been recorded as deferred inflows. Grants and entitlements received before eligibility requirements are met (e.g., cash advances) are recorded as deferred inflows. These amounts are deferred and will be recognized as an inflow of resources in the period that the amounts become available.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 1 - Summary of Significant Accounting Policies – (continued)

E. Cash and Cash Equivalents

For the purposes of the statement of cash flows of the enterprise funds, cash and cash equivalents consist of operating and restricted cash and highly liquid securities with an initial maturity of three months or less.

F. Investments

Investments at December 31, 2017, consisted of C-Safe stated at amortized cost.

G. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

H. Property Taxes

Property taxes for the current year are levied and attach as a lien on property the following January 1. They are payable in full by April 30 or in two equal installments due February 28 and June 15. Property taxes levied in the current year and collected in the following year are reported as a receivable at December 31. However, since the taxes are not available to pay current liabilities, the receivable is recorded as deferred inflows of resources in the governmental and enterprise funds.

I. Capital Assets

Capital assets, which include property, equipment and infrastructure assets, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capitalized assets are defined by the Town as assets that have a useful life of one or more years, and for which the initial, individual value equals or exceeds \$ 5,000.

All purchased assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exist. Donated assets are valued at their estimated fair market value on the date received. The cost of normal maintenance and repairs that does not add to the value of an asset or materially extend asset life is not capitalized.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 1 - Summary of Significant Accounting Policies – (continued)

Capital Assets – (continued)

Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

<u>Asset Class</u>	<u>Useful Life</u>
Building and Other Improvements	15-30 years
Utility Plant and System	40-50 years
Furniture and Equipment	3-10 years
Infrastructure	15-50 years

Public domain assets consisting of roads, bridges, curbs and gutters, streets and sidewalks, drainage systems and lighting systems are examples of infrastructure assets. Infrastructure assets are distinguished from other capitalized assets as their useful life often extends beyond most other capital assets and are stationary in nature. General infrastructure assets are those associated with or arising from governmental activities.

J. Long-Term Liabilities

In the government-wide financial statements, and enterprise fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable government activities, business-type activities, or enterprise fund type statement of net assets.

The long-term compensated absences are serviced from revenues of the General Fund from future appropriations.

K. Compensated Absences

Vacation time accumulates at the rate of 3.08 hours per pay period for an annual total of 80 hours per year in years of service from one (1) through five (5) and 4.62 hours per pay period for an annual total of 120 hours per year in years of service from five (5) and above. The maximum accrual is 120 vacation hours for service one (1) to five (5) years and 180 vacation hours for service six (6) years and above. Upon termination of employment, the employee shall be paid for each hour of earned and unused annual vacation leave.

Regular full time employees shall accrue paid sick leave at the rate of two (2) hours per pay period. There shall be a limit of 240 hours on the total amount of sick leave an employee may accrue. Upon termination of employment, employees are not paid for unused sick leave.

Accrued vacation and sick leave consist of the following at December 31, 2017:

Vacation time	<u>\$ 61,244</u>
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Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 1 - Summary of Significant Accounting Policies – (continued)

L. Net Position

Net position represent the difference between assets, deferred outflows of resources, liabilities and deferred inflows of resources. Net position invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition or construction of improvements on those assets.

Net position are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors, laws or regulations of other governments.

M. Interfund Transactions

Interfund receivables and payables arise from interfund transactions and are recorded by all funds affected in the period in which transactions are executed. At year end, outstanding balances between funds are reported as “due to/from other funds.” Nonrecurring or nonroutine permanent transfers of equity are reported as residual equity transfers. All other interfund transfers are reported as operating transfers. Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as “internal balances.”

N. Encumbrances

The Town does not use an encumbrance system for budgetary control.

O. Inventory

Inventories are valued at cost, which approximates market, using the first-in, first-out (FIFO) method. The costs of governmental fund-type inventories are recorded as expenditures when consumed rather than when purchased. The inventory consists of golf course merchandise and water supplies.

P. Accounts Receivable

The Town considers accounts receivable for water and sewer to be fully collectible because the Town can place liens on the individual properties; accordingly, no allowance for doubtful accounts is required. If amounts become uncollectible, they will be charged to operations when that determination is made.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 1 - Summary of Significant Accounting Policies – (continued)

Q. Fund Balances

The following classifications describe the relative strength of the spending constraints placed on the purposes for which resources can be used:

- Non-spendable fund balance amounts that are not in spendable form (such as inventory) or are required to be maintained intact;
- Restricted fund balance-amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions or by enabling legislation;
- Committed fund balance-amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest level action to remove or change the constraint;
- Assigned fund balance-amounts a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority;
- Unassigned fund balance-amounts that are available for any purpose; positive amounts are reported only in the general fund.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the Town considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the Town considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless Town Council has provided otherwise in its commitment or assignment actions.

Note 2 - Reconciliation of Government-wide and Fund Financial Statements

The governmental funds balance sheet includes reconciliation between fund balances total governmental funds and net position - governmental activities as reported in the government-wide statement of net position. Additionally, the governmental fund statement of revenues, expenditures, and changes in fund balances includes reconciliation between net change in fund balances - total governmental funds and changes in net position of governmental activities as reported in the government-wide statement of activities. The enterprise fund statement of net position and statement of revenues, expenses and changes in net position also includes reconciliation to the government-wide statement of net position and activities.

These reconciliations detail items that require adjustment to convert from the current resources measurement and modified accrual basis for government fund statements to the economic resources measurement and full accrual basis used for government-wide statements. However, certain items having no effect on measurement and basis of accounting were eliminated from the governmental fund statements during the consolidation of governmental activities.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 3 - Tax, Spending and Debt Limitations

Colorado voters passed an amendment to the State Constitution, Article X, Section 20, which has several limitations, including revenue raising, spending abilities, and other specific requirements of state and local governments, excluding “enterprises.” The Town’s voters on November 8, 1994, approved a ballot measure to permit the Town to collect, retain and expend the full proceeds of the Town’s sales tax, and state and federal grants.

The Amendment is complex and subject to judicial interpretation. The Town believes it is in compliance with the requirements of the amendment.

The Amendment requires that an emergency reserve be maintained at three percent of fiscal year spending. A portion of the General Fund’s fund balance is classified as restricted for emergencies as required by the Amendment. The amount restricted at December 31, 2017 was \$51,125.

Note 4 - Budgets

The Town adheres to the following procedures in establishing budgetary data reflected in the financial statements:

- A.** Prior to November 15, or such other time as the Board of Trustees may provide by ordinance, the Town Administrator shall cause to be prepared and submitted to the Board of Trustees a proposed budget and accompanying message. The proposed budget shall provide a financial plan for all Town funds and activities for at least the next fiscal year and, except as required by this Charter, shall be in such form as required by law.
- B.** The Board of Trustees shall adopt an annual budget for the fiscal year. Such budget shall present a complete financial plan by fund and by spending agency within each fund and shall set forth the following:
 - 1. All proposed expenditures for administration, operation, maintenance, debt service and capital projects to be undertaken or executed by any spending agency during the fiscal year;
 - 2. Anticipated revenues for the fiscal year;
 - 3. Estimated beginning and ending fund balances;
 - 4. The corresponding actual figures for the prior fiscal year and estimated figures projected through the end of the current fiscal year, including disclosures of all beginning and ending fund balances, consistent with the basis of accounting used to prepare the budget;
 - 5. A written budget message describing the important features of the proposed budget, including a statement of the budgetary basis of accounting used and description of the services to be delivered during the fiscal year;
 - 6. Explanatory schedules or statements classifying the expenditures by object and the revenues by source;
 - 7. An estimate of the amount required to be raised from an ad valorem property tax levy;
 - 8. Such other information as the Board of Trustees may require.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 4 – Budgets – (continued)

- C. The Board of Trustees shall hold a public hearing on the proposed budget and capital program after receipt of the proposed budget. Notice of the time and place of such hearing shall be published at least one time at least 10 days prior to the hearing and shall state that copies of the proposed budget and the proposed capital projects programs are available for public inspection in the office of the Town Clerk.

- D. Unless another date is provided by ordinance, the Board of Trustees shall adopt the budget, by resolution, on or before the date provided by law for certification of the ad valorem property tax levy. If the Board of Trustees fails to adopt the budget by the required date, the amount appropriated for the current fiscal year, together with any additional amounts necessary for payments of principal and interest on securities and other payment obligations, shall be deemed appropriated for the next fiscal year on a month to month basis, with all items in it prorated accordingly, until such time as the Board of Trustees adopts the budget for that fiscal year.

The total of the proposed expenditures in the adopted budget shall not exceed the total of estimated revenues including unappropriated cash reserves.

Adoption of the budget shall constitute appropriations of the amounts specified therein as expenditures from the funds indicated, and shall constitute a levy of the ad valorem property tax therein provided. The Board of Trustees shall cause the ad valorem property tax levy to be certified as provided by law.

- E. Supplemental Appropriations. If during the fiscal year, the Town Administrator certifies there are available for appropriation revenues in excess of those estimated in the budget or revenues not previously appropriated, the Board of Trustees by resolution may make supplemental appropriations for the year up to the amount of such excess or unappropriated revenues.

Emergency Appropriations. To meet a public emergency affecting life, health, property or the public peace, the Board of Trustees may make emergency appropriations. Such appropriations may be made by emergency ordinance in accordance with provisions of this charter. To the extent that there are not available unappropriated revenues to meet such appropriations, the Board of Trustees may by emergency ordinance authorize the issuance of emergency securities as provided in this charter.

Reduction of Appropriations. If, at any time during the fiscal year, it appears probable to the Town Administrator that the revenues available will be insufficient to meet the amount appropriated, the Town Administrator shall report to the Board of Trustees without delay, indicating the estimated amount of deficit and the Town Administrator's recommendation as to any remedial steps to be taken.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 4 – Budgets – (continued)

E. – (continued)

The Board of Trustees shall then take such action as it deems necessary to prevent or minimize any deficit and for that purpose it may by resolution reduce one or more appropriations.

Transfer of Appropriations. Anytime during the fiscal year, the Town Administrator may recommend the transfer of part or all of any unencumbered appropriation balance among programs within a fund, department, office or agency and, upon written request of the Town Administrator. The Board of Trustees may by resolution transfer part of all of any unencumbered appropriation balance from one fund, department, office, agency or object to another.

F. Budget appropriations lapse at the end of each year.

G. Expenditures may not exceed appropriations at the fund level. Budget amounts included in the financial statements are based on the final amended budget.

Revisions made to the original budgeted expenditures for each fund are as follows:

	Original Budget	Total Revisions	Final Budget
General	\$ 1,798,279	\$ 175,000	\$ 1,973,279
Water works	1,833,142	-	1,833,142
Wastewater	789,046	-	789,046
Golf Course	429,902	-	429,902
Capital Improvement	233,312	-	233,312
Conservation Trust	32,000	-	32,000
Total	<u>\$ 5,115,681</u>	<u>\$ 175,000</u>	<u>\$ 5,290,681</u>

H. Budgets for governmental funds are adopted on a basis consistent with accounting principles generally accepted in the United States of America (GAAP), except for long-term receivables and advances and capital lease financing which are budgeted when liquidated rather than when the receivable/liability is incurred. Budgets for enterprise funds are adopted on a basis consistent with the spending measurement focus of the governmental funds.

Note 5 - Deposits and Investments

Except when required by trust or other agreements, all cash is deposited to or disbursed from bank accounts of the General Fund. Cash in excess of immediate operating requirements is invested in time deposits, government securities and a state investment pool. The accounting records of each applicable fund reflect equity in the pooled cash and investments. Amounts of negative equity in pooled cash and investments are classified as due from other funds for financial reporting purposes.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 5 - Deposits and Investments – (continued)

Deposits

The Colorado Public Deposit Protection Act (PDPA) requires that all units of local governments, deposit cash in eligible public depositories; eligibility is determined by state regulators. Amounts on deposit in excess of federal insurance levels must be collateralized. The eligible collateral is determined by the PDPA. PDPA allows the institution to create a single collateral pool for all public funds. The pool is to be maintained by another institution or held in trust for all the uninsured public deposits as a group. The market value of the collateral must be at least equal to the aggregate uninsured deposits.

Custodial Credit: Risks -Deposits

Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. As of December 31, 2017 none of the Town's bank balances of \$625,878 were exposed to custodial credit risk as \$250,000 were insured and \$375,878 were collateralized by securities pledged by financial institutions.

Investments

At December 31, 2017 the Town had the following investments:

	<u>Maturities</u>	<u>Amortized Cost</u>
CSAFE	N/A	\$ 882,113

Interest rate risk - The Town's investment policy limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Investments may not exceed a maturity date from purchase in excess of five years. The Town has not experienced fair value losses.

Credit risk- Colorado statutes specify investment instruments meeting defined rating and risk criteria in which local government entities may invest. Authorized investments include obligations of the United States and certain U.S. government agency securities; certain international agency securities; general obligation and revenue bonds of U.S. local government entities; bankers' acceptance of certain banks; commercial paper; local government investment pools; written pools; written repurchase agreement collateralized by certain authorized securities; certain money market funds; and, guaranteed investment contracts.

The Town had invested \$ 882,113 in the Colorado Surplus Asset Fund Trust (CSAFE). CSAFE is a local governmental investment that operates similarly to a money market fund. Investments of the pool consist of securities of the United States Treasury and United States agencies, primary dealer repurchase agreements and Colorado depositories (with short term rating of A1 or better) in which the deposits are collateralized at 102% of market value under the provisions of PDPA. The custodian's internal records identify the investments owned by the pool. Separately issued financial statements may be obtained at the following address: CSAFE, 1600 Broadway, Suite 1100, Denver, Co 80202 www.csafe.org.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 6 - Long-Term Liabilities

	Balance			Balance December 31, 2017	Due Within One Year
	January 1, 2017	Additions	Reductions		
Governmental Activities					
Leases payable	\$ 38,142	\$ -	\$ (18,059)	\$ 20,083	\$ 7,624
Bonds payable-UMB	840,000	-	(30,000)	810,000	30,000
Accrued compensated absences	59,148	61,244	(59,148)	61,244	61,244
Total	<u>\$ 937,290</u>	<u>\$ 61,244</u>	<u>\$ (107,207)</u>	<u>\$ 891,327</u>	<u>\$ 98,868</u>
Enterprise Activities					
Leases payable	\$ 21,448	\$ -	\$ (6,226)	\$ 15,222	\$ 6,402
Bonds payable-RUS	2,024,853	-	(2,024,853)	-	-
Water Revenue Bonds Series 2017A	-	976,000	(49,000)	927,000	-
Water Revenue Bonds Series 2017B	-	1,338,000	-	1,338,000	-
Loan payable - SRF	925,000	-	(50,000)	875,000	50,000
Total	<u>\$ 2,971,301</u>	<u>\$ 2,314,000</u>	<u>\$ (2,130,079)</u>	<u>\$ 3,155,222</u>	<u>\$ 56,402</u>

Leases Payables

Kubota

Town of Cedaredge has an obligation to US Bank, bearing interest at 2.80%. The loan is payable in monthly installments of \$562.23, including interest, and is collateralized by Kubota. Principal and interest payments for the years following December 31, 2017, are as follows:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>
2018	\$ 6,402	\$ 344
2019	6,584	163
2020	2,236	13
Total	<u>\$ 15,222</u>	<u>\$ 520</u>

2016 Ford Explorer

Town of Cedaredge has an obligation to US Bank, bearing interest at 2.45%. The loan is payable in monthly installments of \$669.24, including interest, and is collateralized by 2016 Ford Explorer. Principal and interest payments for the years following December 31, 2016, are as follows:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>
2018	\$ 7,624	\$ 407
2019	7,813	218
2020	4,646	39
Total	<u>\$ 20,083</u>	<u>\$ 664</u>

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 6 - Long-Term Liabilities – (continued)

Water Refund Refunding and Improvement Bonds

Bonds Payable

The Town issued \$976,000 Water Revenue Bonds Series 2017A and \$1,338,000 of Water Revenue Bonds Series 2017B to refinance the RUS loans of \$2,021,639 and invested in a water plant at \$175,000. The bonds were issued at an interest rate of 2.9% per annum for the (Series 2017A) and 2.59% for the (Series 2017B) and are payable in installments on January 1 and July 1 of each year including principal and interest. The bonds mature on December 1, 2037.

Per contract, the Town has reserve cash account of \$153,950 at December 31, 2017 for payment on the bonds.

Water Refund Refunding and Improvement Bonds

Bonds Payable-Series 2017A and 2017B

	Principal	Interest	Total
2018	\$ -	\$ 31,186	\$ 31,186
2019	91,000	61,011	152,011
2020	94,000	58,245	152,245
2021	97,000	55,390	152,390
2022	100,000	52,445	152,445
2023-2027	545,000	214,907	759,907
2028-2032	626,000	133,566	759,566
2033-2037	712,000	47,060	759,060
	<u>\$ 2,265,000</u>	<u>\$ 653,810</u>	<u>\$ 2,918,810</u>

Bonds Payable-Wastewater Agency Bonds

The Town issued \$1,000,000 Wastewater Enterprise Governmental Agency Bonds to the Colorado Water Resources and Power Development Authority in 2015 to facilitate the construction of wastewater treatment plant. The Colorado Water Resources and Power Development Authority loaned the Town, through Water Pollution Control Revolving Fund Disadvantage Communities Loan Program, an interest free loan and is payable in principal installments of \$ 25,000 on November 1 and May 1 of each year. The loan mature on May 1, 2035.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 6 - Long-Term Liabilities – (continued)

Bonds Payable-Wastewater Agency Bonds – (continued)

Principal payments for the years following December 31, 2017, are as follows:

<u>Year</u>	<u>Principal</u>
2018	\$ 50,000
2019	50,000
2020	50,000
2021	50,000
2022	50,000
2023 to 2027	250,000
2028 to 2032	250,000
2033 to 2035	<u>125,000</u>
Total	<u>\$ 875,000</u>

The Town is not in compliance with the covenant of the loan because the Town is failing to meet the operation and maintenance reserve requirements of the loan.

Bonds Payable –Sales Tax Revenue Bonds

In March of 2013, the Town issued \$945,000 of Sales Tax Revenue Bonds, Series 2013. The interest rate for Series 2013 debt ranges from 2% to 4.25%.

<u>Year</u>	<u>Principal</u>	<u>Interest</u>
2018	\$ 30,000	\$ 29,963
2019	30,000	29,363
2020	30,000	28,688
2021	30,000	27,938
2022	30,000	27,113
2023 to 2027	180,000	118,638
2028 to 2032	215,000	81,987
2033 to 2037	<u>265,000</u>	<u>34,300</u>
Total	<u>\$ 810,000</u>	<u>\$ 377,990</u>

Note 7 - Defined Pension Plan (FPPA – Police Old Hire)

The Town participates in a multiple-employer-employee retirement system (PERS). The pension plan, (volunteer and paid), have elected to affiliate with FPPA for plan administration and investments only.

The following is a summary of eligibility factors, contribution methods and benefits provisions:

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 7 - Defined Pension Plan (FPPA – Police Old Hire) – (continued)

Compensation Considered for Retirement Benefits

Basic salary for police officers

Contribution Rates

The Town is currently not contributing to this fund.

Eligibility to Participate

A police officer's normal retirement date shall be the date on which he has attained 55 years of age and completed 20 years of service or upon completion of 25 years of service, if earlier.

Retirement Benefits

Any police officer who elects to retire on or after his normal retirement date shall be eligible for a monthly pension equal to one half of his average monthly salary received one year before his retirement.

Severance Benefits

There are no severance benefits under this plan.

Pre-Retirement Death and Disability Benefits

None.

Post-Retirement Death and Disability Benefits

If a retired police officer dies, the surviving spouse shall receive, until death or remarriage, a monthly pension equal to one half of the monthly pension the police officer was entitled to receive prior to death.

Escalation Benefits

None at the present time.

Membership as of January 1, 2016

Number of - Retirees and Beneficiaries	1
- Inactive, Nonretired Members	0
- Active Members	0
- Total	1
Covered Payroll	N/A

Pension Liabilities/ (Asset), Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At December 31, 2017, the Entity reported a net pension liability/ (asset) of \$(37,733). The net pension liability/ (asset) was measured as of December 31, 2016, and the total pension liability used to calculate the net pension liability/ (asset) was determined by an actuarial valuation as of January 1, 2016.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 7 - Defined Pension Plan (FPPA – Police Old Hire) – (continued)

Pension Liabilities/ (Asset), Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended December 31, 2017, the Entity recognized pension expense of \$858. At December 31, 2017, the Entity reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference between expected and actual experience	\$ -	\$ -
Net difference between projected and actual earnings on pension plan investments	5,209	-
Contributions subsequent to the measurement date	<u>-</u>	<u>-</u>
Total	<u>\$ 5,209</u>	<u>\$ -</u>

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:	
2018	\$1,684
2019	\$1,685
2020	\$1,499
2021	\$ 341
2022	\$ -
Thereafter	\$ -

Actuarial assumptions. The total pension asset in December 31, 2017 actuarial valuation was determined using the following actuarial assumptions and other inputs:

Actuarially determined contribution rates are calculated as of January 1 of even numbered years. The contribution rates have a one-year lag, so the actuarial valuation as of January 1, 2014, determines the contribution amounts for 2015 and 2016.

Methods and Assumptions Used to Determine Contribution Rates:

Actuarial Cost Method	Entry Age Normal
Amortization Method	Level Dollar, Open*
Remaining Amortization Period	6 years*
Asset Valuation Method	5-Year smoothed fair value
Inflation	3.00%
Salary Increases	N/A
Investment Rate of Return	7.50%
Retirement Age	Any remaining activities are assumed to retire immediately
Mortality	Pre-retirement: RP-2000 Combined Mortality Table with
Blue Collar Adjustment.	Disabled: (pre-1980) RP-2000 Disabled Mortality Table
	All tables projected with Scale AA

*Plans that are heavily weighted with retiree liabilities use an amortization period based on the expected remaining lifetime of the participants.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 7 - Defined Pension Plan (FPPA – Police Old Hire) – (continued)

LONG-TERM EXPECTED RETURN ON PLAN ASSETS

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the Fund's target asset allocation as of December 31, 2016 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Global Equity	36.00 %	6.75 %
Equity Long/Short	10.00 %	4.85 %
Illiquid Alternatives	23.00 %	8.25 %
Fixed Income	15.00 %	.50 %
Absolute Return	10.00 %	4.05 %
Managed Futures	4.00 %	3.00 %
Cash	<u>2.00 %</u>	0.00 % *
Total	100.00 %	

*While expected inflation exceeds the expected rate of return for cash, a 0.0% real rate of return is utilized.

The figures in the above table were supplied by Fire and Police Pension Association Staff. Gabriel, Roeder, Smith & Company does not provide investment advice.

Regarding the sensitivity of the net pension liability/ (asset) to changes in the Single Discount Rate, the following presents the plan's net pension liability/ (asset), calculated using a Single Discount Rate of 7.50%, as well as what the plan's net pension liability/ (asset) would be if it were calculated using a Single Discount Rate that is one percent lower or one percent higher:

Sensitivity of Net Pension Liability/(Asset) to the Single Discount Rate Assumption for the Measurement Period Ending December 31,2015		
Current Single Discount		
1% Decrease	Rate Assumption	1% Increase
<u>6.50%</u>	<u>7.50%</u>	<u>8.50%</u>
\$ (36,945)	\$ (37,733)	\$ (40,151)

The Fire & Police Pension Association (FPPA) administers an agent multiple-employer Public Employee Retirement System (PERS). The PERS represents the assets of numerous separate plans that have been pooled for investment purposes. The pension plans have elected to affiliate with FPPA for plan administration and investment only. FPPA issues a publicly available comprehensive annual financial report that can be obtained at:<http://www.fppaco.org>.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 8 - Risk Management

The Town is a member of the Colorado Intergovernmental Risk Sharing Agency (CIRSA), a separate and independent governmental and legal entity formed by intergovernmental agreement by member municipalities pursuant to the provision of 24-10-1155, Colorado Revised Statutes (1982 Replacement Volume) and Colorado Constitution, Article XIV, Section 18(2).

The purposes of CIRSA are to provide members defined liability and property coverage's and to assist members to prevent and reduce losses and injuries to municipal property and to persons or property which might result in claims being made against members of CIRSA, their employees or officers.

It is the intent of the members of CIRSA to create an entity in perpetuity which will administer and use funds contributed by the members to defend indemnify, in accordance with the bylaws, and member of CIRSA against liability or loss, to the limit of the financial resources of CIRSA. It is also the intent of the members to have CIRSA provide continuing stability and availability of needed coverage at reasonable costs.

All income and assets of CIRSA shall at all time be dedicated to the exclusive benefit of its members. All Colorado municipalities who are member of the Colorado Municipal League and own property are eligible to participate. The general objectives of the Agency are to provide member municipalities' defined liability and property coverage through joint self-insurance and to assist members in loss prevention measures. Any member may withdraw from the Agency by giving written notice to the Board of Directors of the prospective effective date of its withdrawal.

The Town recognizes an expense for coverage for the amount paid to CIRSA annually for these coverages. Contingent liability claims for the coverage have not been recognized to date after reviewing claim history and the remoteness of potential loss in excess of actual contributions by the Town.

CIRSA is a separate legal entity and the Town does not approve budgets nor does it have ability to significantly affect the operations of CIRSA. The Board of Directors of the Agency is composed of seven directors elected by the members at the annual meeting to be scheduled in December of each year.

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees and natural disasters. Claims have not exceeded coverage in any of the last three fiscal years.

Note 9 - Retirement Plans

Town is a member employer of the Colorado County Officials and Employees Retirement Association (CCOERA). This association was formed by Colorado State Statute to provide retirement benefits to employees of Colorado local governments. CCOERA administers two different retirement plans a 401(a) Defined Contribution Plan and a 457 Deferred Compensation Plan.

Town provides pension benefits for all of its full-time employees and all regular part-time employees who work more than 20 hours per week through a defined contribution plan with the Colorado County Officials and Employees Retirement Association Retirement Plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are eligible to participate six months from the date of employment. Both the Town and the employee contribute 6% of the employee's monthly base salary to the plan. Employees may also make additional contributions up to a maximum of 10% of compensation.

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 9 - Retirement Plans – (continued)

The Town's contribution for each employee (and interest allocated to the employee's account) is 100% vested after five years. Any non-vested Town contributions forfeited by an employee who leaves the Town's employment are remitted to the Town. For the year ended December 31, 2017 the Town's total payroll was \$1,228,636, the total payroll covered by the retirement plan was \$842,863 and the total contribution paid was \$101,144. The Town's portion of the contribution was \$50,572 and the employee's portion was \$50,572. The Town has no liability for losses under the plan. Complete financial statements for the retirement plans may be obtained from CCOERA, 4949 S. Syracuse St., Suite 400, Denver, Colorado, 80237.

Note 10 - Operating Lease

The Town has an operating lease for the use of 45 golf carts with Bruning State Bank, with an annual rental lease of \$ 22,847 for 2017 thru 2021.

Note 11 - Capital Assets

Capital assets activity for the year ended December 31, 2017 was as follows:

Governmental Activities	Balance January 1, 2017	Additions	Dispositions	Balance December 31, 2017
Capital assets not being depreciated				
Land	\$ 180,745	\$ -	\$ -	\$ 180,745
Construction in Progress	51,811	38,955	(49,863)	40,903
	<u>232,556</u>	<u>38,955</u>	<u>(49,863)</u>	<u>221,648</u>
Capital assets being depreciated				
Buildings	509,824	-	-	509,824
Improvements other than buildings	730,684	-	-	730,684
Infrastructure	8,789,255	518,598	-	9,307,853
Equipment	541,932	17,332	-	559,264
	<u>10,571,695</u>	<u>535,930</u>	<u>-</u>	<u>11,107,625</u>
Less accumulated depreciation				
Buildings	(206,099)	(14,554)	-	(220,653)
Improvements	(196,357)	(24,891)	-	(221,248)
Infrastructure	(1,384,320)	(219,732)	-	(1,604,052)
Equipment	(407,941)	(36,947)	-	(444,888)
	<u>(2,194,717)</u>	<u>(296,124)</u>	<u>-</u>	<u>(2,490,841)</u>
Capital assets depreciated, net	<u>8,376,978</u>	<u>239,806</u>	<u>-</u>	<u>8,616,784</u>
Total Governmental Activities Capital Assets	<u>\$ 8,609,534</u>	<u>\$ 278,761</u>	<u>\$ (49,863)</u>	<u>\$ 8,838,432</u>

Town of Cedaredge
Notes to the Financial Statements
December 31, 2017

Note 11 - Capital Assets – (continued)

	Balance January 1, 2017	Additions	Dispositions	Balance December 31, 2017
Business - Type Activities				
Capital assets not being depreciated				
Land and water rights	\$ 1,416,772	\$ 100,000	\$ -	\$ 1,516,772
Construction in progress	-	27,126	-	27,126
Total	<u>1,416,772</u>	<u>127,126</u>	<u>-</u>	<u>1,543,898</u>
Capital assets being depreciated				
Collection system	9,248,710	186,459	-	9,435,169
Buildings and equipment	2,337,615	-	-	2,337,615
Treatment plant	5,843,755	92,443	-	5,936,198
Less accumulated depreciation	<u>(6,601,511)</u>	<u>(460,853)</u>	<u>-</u>	<u>(7,062,364)</u>
Capital assets being depreciated, net	<u>10,828,569</u>	<u>(181,951)</u>	<u>-</u>	<u>10,646,618</u>
Total Business-Type Activities Capital Assets	<u>\$ 12,245,341</u>	<u>\$ (54,825)</u>	<u>\$ -</u>	<u>\$ 12,190,516</u>

Depreciation expense was charged to functions/programs of the Town as follows:

General government	\$ 16,100	Golf Course	\$ 75,961
Public safety	20,590	Waterworks	255,456
Public works	232,131	Sewer	<u>129,436</u>
Culture and recreation	<u>27,303</u>	Total business activities	<u>\$ 460,853</u>
Total governmental activities	<u>\$ 296,124</u>		

Supplementary Information

Town of Cedaredge
Schedule of Revenues, Expenditures and Changes in Fund Balance-Budget and Actual
General Fund
For the Year Ended December 31, 2017

Revenues	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Favorable
				(Unfavorable)
Taxes	\$ 618,093	\$ 618,093	\$ 652,289	\$ 34,196
Licenses and permits	30,000	30,000	52,200	22,200
Intergovernmental revenues	323,030	323,030	164,827	(158,203)
Charges for services	378,150	378,150	391,511	13,361
Fines and forfeitures	15,250	15,250	6,190	(9,060)
Miscellaneous revenue	59,850	59,850	4,154	(55,696)
Sale of assets	8,000	8,000	-	(8,000)
Administrative costs	336,000	336,000	348,000	12,000
Total revenues	<u>1,768,373</u>	<u>1,768,373</u>	<u>1,619,171</u>	<u>(149,202)</u>
Expenditures				
Legislative	31,186	31,186	30,478	708
Municipal court	13,238	13,238	14,732	(1,494)
Administrative services	364,925	539,925	370,862	169,063
Economic development	3,265	3,265	4,652	(1,387)
Abatement mitigation	2,800	2,800	2,850	(50)
Animal control	2,500	2,500	3,766	(1,266)
Police department	547,636	547,636	518,909	28,727
Building inspection	13,033	13,033	13,935	(902)
Transportation	723,383	723,383	653,687	69,696
Facilities and Buildings	16,495	16,495	15,649	846
Open space, parks and recreation	76,560	76,560	37,445	39,115
Community development	3,258	3,258	3,066	192
Total Expenditures	<u>1,798,279</u>	<u>1,973,279</u>	<u>1,670,031</u>	<u>303,248</u>
Excess of revenues over				
(under) expenditures	(29,906)	(204,906)	(50,860)	154,046
Fund balance, January 1	284,234	284,234	328,030	43,796
Fund balance, December 31	<u>\$ 254,328</u>	<u>\$ 79,328</u>	<u>\$ 277,170</u>	<u>\$ 197,842</u>

The accompanying notes are an integral part of this statement.

Town of Cedaredge
Schedules of Required Supplementary Information
Schedule of Changes in Net Pension Liability/(Asset) and Related Ratios Multiyear
Last 10 Fiscal Years (to be built prospectively)

Measurement period ending December 31,	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Total Pension Liability										
Service Cost	\$ -	\$ -	\$ 2,791							
Interest on the Total Pension Liability	2,865	2,419	-							
Benefit Changes	-	-	-							
Difference between Expected and Actual Experience	-	8,445	-							
Assumption Changes	-	3,072	-							
Benefit Payments	(8,104)	(7,868)	(7,638)							
Net Change in Total Pension Liability	(5,239)	6,068	(4,847)							
Total Pension Liability - Beginning	42,179	36,111	40,958							
Total Pension Liability - Ending (a)	\$ 36,940	\$ 42,179	\$ 36,111							
Plan Fiduciary Net Position										
Employer Contributions	\$ -	\$ (71,091)	\$ -							
Pension Plan Net Investment Income	3,986	3,078	10,482							
Benefit Payments	(8,104)	(7,868)	(7,638)							
Pension Plan Administrative Expense	(1,996)	(575)	(3,127)							
State of Colorado supplemental discretionary payment	-	-	-							
Net Change in Plan Fiduciary Net Position	(6,114)	(76,456)	(283)							
Plan Fiduciary Net Position - Beginning	80,787	157,243	157,526							
Plan Fiduciary Net Position - Ending (b)	\$ 74,673	\$ 80,787	\$ 157,243							
Net Pension Liability/(Asset) - Ending (a) - (b)	(37,733)	(38,608)	(121,132)							
Plan Fiduciary Net Position as a Percentage of Total Pension Liability	202.15%	191.53%	435.44%							
Covered Employee Payroll	N/A	N/A	N/A							
Net Pension Liability as a Percentage of Covered Employee Payroll	N/A	N/A	N/A							

The accompanying notes are an integral part of this statement.

Town of Cedaredge
Schedule of Contributions to Pension Plan- Multiyear
Last 10 Fiscal Years (To be Built Prospectively)

FY Ending December 31,	Actuarially Determined Contribution	Actual Contribution	Contribution Deficiency (Excess)	Covered Payroll	Actual Contribution as a % of Covered Payroll
(a)	(b)	(c)	(d) = (b) - (c)	(e)	(f)
2014	\$ -	\$ -	\$ -	N/A	N/A
2015	\$ -	\$ -	\$ -	N/A	N/A
2016	\$ -	\$ -	\$ -	N/A	N/A

** Actuarially Determined Contribution is net of employee contributions. Actual contribution is from the employer only and does not include employee amounts.*

The accompanying notes are an integral part of this statement.

**Town of Cedaredge
Combining Balance Sheet
Nonmajor Governmental Funds
December 31, 2017**

	Conservation Trust Fund	Capital Improvement Fund	Total Other Governmental Funds
Assets			
Cash and cash equivalents	\$ 85,731	\$ 310,627	\$ 396,358
Restricted cash	-	246,138	246,138
Due from other governments	-	13,012	13,012
Total assets	<u>\$ 85,731</u>	<u>\$ 569,777</u>	<u>\$ 655,508</u>
Liabilities and Fund Balances			
Liabilities:			
Accounts payable	\$ -	\$ -	\$ -
Total liabilities	<u>-</u>	<u>-</u>	<u>-</u>
Fund balances:			
Restricted			
Parks and recreation	85,731	-	85,731
Committed			
Street Improvements	-	120,754	120,754
Town Hall	-	60,000	60,000
Capital Acquisitions	-	389,023	389,023
Total fund balances	<u>85,731</u>	<u>569,777</u>	<u>655,508</u>
Total liabilities and fund balances	<u>\$ 85,731</u>	<u>\$ 569,777</u>	<u>\$ 655,508</u>

Town of Cedaredge
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Governmental Funds
December 31, 2017

	Conservation Trust Fund	Capital Improvement Fund	Total Other Governmental Funds
REVENUES			
Taxes	\$ -	\$ 190,959	\$ 190,959
Intergovernmental	22,520	-	22,520
Miscellaneous	502	1,668	2,170
Total revenues	<u>23,022</u>	<u>192,627</u>	<u>215,649</u>
EXPENDITURES			
Current:			
General government	-	44,225	44,225
Public works	-	10,047	10,047
Culture and recreation	16,575	-	16,575
Debt service payments	-	60,862	60,862
Total expenditures	<u>16,575</u>	<u>115,134</u>	<u>131,709</u>
Excess revenues over (under) expenditures	6,447	77,493	83,940
Fund balance, January 1	79,284	492,284	571,568
Fund balance, December 31	<u>\$ 85,731</u>	<u>\$ 569,777</u>	<u>\$ 655,508</u>

Town of Cedaredge
Schedule of Revenues, Expenditures and Changes in Fund Balance-Budget and Actual
Conservation Trust Fund
For the Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
Revenues				Favorable
				(Unfavorable)
State entitlement	\$ 22,000	\$ 22,000	\$ 21,425	\$ (575)
Grants and contributions	6,000	6,000	1,095	(4,905)
Interest income	100	100	502	402
Total revenues	<u>28,100</u>	<u>28,100</u>	<u>23,022</u>	<u>(5,078)</u>
Expenditures				
Culture and recreation	32,000	32,000	16,575	15,425
Total expenditures	<u>32,000</u>	<u>32,000</u>	<u>16,575</u>	<u>15,425</u>
Excess of revenues over				
(under) expenditures	(3,900)	(3,900)	6,447	10,347
Fund balance, January 1	<u>75,659</u>	<u>75,649</u>	<u>79,284</u>	<u>3,635</u>
Fund balance, December 31	<u>\$ 71,759</u>	<u>\$ 71,749</u>	<u>\$ 85,731</u>	<u>\$ 13,982</u>

Town of Cedaredge
Schedule of Revenues, Expenditures and Changes in Fund Balance-Budget and Actual
Capital Improvement Fund
For the Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
Revenues				Favorable
				(Unfavorable)
Sales tax	\$ 174,000	\$ 174,000	\$ 190,959	\$ 16,959
Interest earnings	300	300	1,668	1,368
Total revenues	<u>174,300</u>	<u>174,300</u>	<u>192,627</u>	<u>18,327</u>
Expenditures				
General Government	91,300	91,300	44,225	47,075
Public Works	73,403	73,403	10,047	63,356
Debt Service	68,609	68,609	60,862	7,747
Total expenditures	<u>233,312</u>	<u>233,312</u>	<u>115,134</u>	<u>118,178</u>
Excess of revenues over				
(under) expenditures	(59,012)	(59,012)	77,493	136,505
Fund balance, January 1	352,962	352,962	492,284	139,322
Fund balance, December 31	<u>\$ 293,950</u>	<u>\$ 293,950</u>	<u>\$ 569,777</u>	<u>\$ 275,827</u>

Town of Cedaredge
Statement of Revenues, Expenditures and Changes in Available Resources-Budget and Actual
Waterworks Fund
For the Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
Revenues				Favorable
				(Unfavorable)
Charges for services	\$ 550,000	\$ 550,000	\$ 725,140	\$ 175,140
Capital replacement fee	120,000	120,000	117,663	(2,337)
Debt service fee	1,137,500	1,137,500	144,472	(993,028)
Grants	9,000	9,000	-	(9,000)
Interest revenue	100	100	1,118	1,018
Sale of asset	-	-	500	500
Miscellaneous	2,100	2,100	11,645	9,545
Total revenues	1,818,700	1,818,700	1,000,538	(818,162)
Expenditures				
Salaries and wages	252,389	252,389	254,296	(1,907)
Accounting and administrative fees	175,000	175,000	175,000	-
Office supplies and postage	4,700	4,700	6,053	(1,353)
Insurance and bonds	17,044	17,044	19,328	(2,284)
Utilities	28,070	28,070	28,925	(855)
Vehicle	10,000	10,000	11,520	(1,520)
Capital Outlay	1,146,500	1,146,500	456,240	690,260
System operations, maintenance and repairs	35,675	35,675	33,527	2,148
Consulting	20,000	20,000	17,252	2,748
Renewal application	12,000	12,000	11,309	691
Education and travel	1,000	1,000	1,394	(394)
Debt service	130,764	130,764	123,528	7,236
Total expenditures	1,833,142	1,833,142	1,138,372	694,770
Excess of revenues over (under) expenditures	(14,442)	(14,442)	(137,834)	(123,392)
Available resources, January 1	274,023	274,023	343,186	69,163
Add: loan proceeds	-	-	289,147	289,147
Available resources, December 31	\$ 259,581	\$ 259,581	\$ 494,499	\$ 234,918

Town of Cedaredge
Statement of Revenues, Expenditures and Changes in Available Resources-Budget and Actual
Wastewater Fund
For the Year Ended December 31, 2017

Revenues	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Favorable
				(Unfavorable)
Charges for services	\$ 560,000	\$ 560,000	\$ 627,699	\$ 67,699
Miscellaneous	250	250	2,511	2,261
Grant	9,000	9,000	8,110	(890)
Sale of assets	175,000	175,000	100,000	(75,000)
Interest income	100	100	211	111
Total revenues	744,350	744,350	738,531	(5,819)
Expenditures				
Salaries and wages	210,236	210,236	202,781	7,455
Accounting and administrative fees	175,000	175,000	175,000	-
Office supplies and postage	4,250	4,250	5,078	(828)
Insurance and bonds	12,314	12,314	14,063	(1,749)
Utilities	59,946	59,946	46,375	13,571
Vehicle and equipment	5,000	5,000	5,671	(671)
Miscellaneous	50	50	-	50
System operations, maintenance and repairs	30,150	30,150	30,786	(636)
Renewal application	1,600	1,600	1,555	45
Contract services	40,000	40,000	29,153	10,847
Education and travel	500	500	318	182
Debt service	-	-	50,000	(50,000)
Capital outlay	250,000	250,000	74,256	175,744
Total expenditures	789,046	789,046	635,036	154,010
Excess of revenues over (under) expenditures	(44,696)	(44,696)	103,495	148,191
Available resources, January 1	68,315	68,315	60,618	(7,697)
Available resources, December 31	\$ 23,619	\$ 23,619	\$ 164,113	\$ 140,494

Town of Cedaredge
Statement of Revenues, Expenditures and Changes in Available Resources-Budget and Actual
Golf Course Fund
For the Year Ended December 31, 2017

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
Revenues				Favorable
				(Unfavorable)
User fees	\$ 363,400	\$ 363,400	\$ 339,047	\$ (24,353)
Merchandise sales	25,000	25,000	28,519	3,519
Restaurant operations	8,000	8,000	16,365	8,365
Interest income	25	25	335	310
Contributions	29,000	29,000	14,500	(14,500)
Sale of assets	-	-	53	53
Miscellaneous	4,500	4,500	2,272	(2,228)
Total revenues	<u>429,925</u>	<u>429,925</u>	<u>401,091</u>	<u>(28,834)</u>
Expenditures				
Golf course operations	354,205	354,205	345,643	8,562
Merchandise purchases	15,000	15,000	15,773	(773)
Restaurant operations	17,850	17,850	12,972	4,878
Capital outlay	20,000	20,000	-	20,000
Lease or debt payment	22,847	22,847	22,847	-
Total expenditures	<u>429,902</u>	<u>429,902</u>	<u>397,235</u>	<u>32,667</u>
Excess of revenues over (under) expenditures	23	23	3,856	3,833
Available funds, January 1	<u>20,487</u>	<u>20,487</u>	<u>4,843</u>	<u>(15,644)</u>
Available funds, December 31	<u>\$ 20,510</u>	<u>\$ 20,510</u>	<u>\$ 8,699</u>	<u>\$ (11,811)</u>

Steps for printing your content and returning to 'Edit Mode

1. Click Ctrl + A on a Windows machine or Command + A on a Mac to select all data.
2. Right-click your mouse and select Print.
3. Confirm that print settings are correct - make sure "selection only" isn't checked.
4. Print hard copy or to PDF.
5. Click "Edit Mode" to return to modifying your data.
6. Remember to click "Save" to save any changes.

ANNUAL HIGHWAY FINANCE REPORT - CY17

Email address:

City/County:

II - RECEIPTS FOR ROAD AND STREET PURPOSES

Please no commas or dollar signs for the input

A. Receipts from local sources	
2. General Fund Appropriations:	\$ <input type="text" value="168,000.00"/>
3. Other local imposts: <i>from A.3. 'Total' below)</i>	\$ <input type="text" value="536,373.39"/>
4. Miscellaneous local receipts: <i>from A.4. 'Total' below)</i>	\$ <input type="text" value="7,025.00"/>
5. Transfers from toll facilities	\$ <input type="text" value="0.00"/>
6. Proceeds of sale of bonds and notes	
a. Bonds - Original Issues:	\$ <input type="text" value="0.00"/>
b. Bonds - Refunding Issues:	\$ <input type="text" value="0.00"/>
c. Notes:	\$ <input type="text" value="0.00"/>
SubTotal:	\$ <input type="text" value="711,398.39"/>
B. Private Contributions	
	\$ <input type="text" value="0.00"/>

II - RECEIPTS FOR ROAD AND STREET PURPOSES (Detail)

Please no commas or dollar signs for the input

A.3. Other local imposts	
a. Property Taxes and Assessments	\$ <input type="text" value="0.00"/>

b. Other Local Imposts

1. Sales Taxes:	\$	502,272.39
2. Infrastructure and Impact Fees:	\$	0.00
3. Liens:	\$	0.00
4. Licenses:	\$	0.00
5. Specific Ownership and/or Other:	\$	34,101.00
Total: <i>(a + b) carried to 'Other local impost' above)</i>		\$ 536,373.39

A.4. Miscellaneous local receipts

Please no commas or dollar signs for the input

a. Interest on Investments:	\$	1,668.00
b. Traffic fines & Penalties:	\$	4,643.00
c. Parking Garage Fees:	\$	0.00
d. Parking Meter Fees:	\$	0.00
e. Sale of Surplus Property:	\$	0.00
f. Charges for Services:	\$	0.00
g. Other Misc. Receipts:	\$	714.00
h. Other:	\$	0.00
Total: <i>(a through h) carried to 'Misc local receipts' above)</i>		\$ 7,025.00

C. Receipts from State Government

Please no commas or dollar signs for the input

1. Highway User Taxes:	\$	82,677.00
3. Other State funds:		
c. Motor Vehicle Registrations:	\$	10,149.00
d. Other (Specify):		
Comments: DOLA Grant EIAF 9121	\$	323,234.66
e. Other (Specify):		
Comments: undefined	\$	0.00
Total: <i>(1+3c,d,e)</i>		\$ 416,060.66

D. Receipts from Federal Government

Please no commas or dollar signs for the input

2. Other Federal Agencies		
a. Forest Service:	\$	0.00
b. FEMA:	\$	0.00

c. HUD:	\$	0.00
d. Federal Transit Administration:	\$	0.00
e. U.S. Corp of Engineers	\$	0.00
f. Other Federal:	\$	0.00
Total: (2a-f)		\$ 0.00

III - DISBURSEMENTS FOR ROAD AND STREET PURPOSES

Please no commas or dollar signs for the input

A. Local highway disbursements		
1. Capital outlay: (from A.1.d. 'Total Capital Outlay' below)	\$	480,190.00
2. Maintenance:	\$	158,230.00
3. Road and street services		
a. Traffic control operations:	\$	634.00
b. Snow and ice removal:	\$	3,555.00
c. Other:	\$	2,341.00
4. General administration & miscellaneous	\$	8,605.00
5. Highway law enforcement and safety	\$	364,784.00
Total: (A.1-5)		\$ 1,018,339.00

Please no commas or dollar signs for the input

B. Debt service on local obligations		
1. Bonds		
a. Interest	\$	30,863.00
b. Redemption	\$	30,000.00
2. Notes		
a. Interest	\$	0.00
b. Redemption	\$	0.00
SubTotal: (1+2)		\$ 60,863.00

Please no commas or dollar signs for the input

C. Payments to State for Highways:	\$	0.00
D. Payments to Toll Facilities:	\$	0.00
Total Disbursements: <i>(A+B+C+D)</i>		\$ 1,079,202.00

Please no commas or dollar signs for the input

III - DISBURSEMENTS FOR ROAD AND STREET PURPOSES - (Detail)

Please no commas or dollar signs for the input

	A. ON NATIONAL HIGHWAY SYSTEM	B. OFF NATIONAL HIGHWAY SYSTEM	C. TOTAL
A.1. Capital Outlay			
a. Right-Of-Way Costs:	\$ 0.00	\$ 0.00	\$ 0.
b. Engineering Costs:	\$ 38,886.00	\$ 0.00	\$ 38,886.
c. Construction			
1. New Facilities:	\$ 0.00	\$ 0.00	\$ 0.
2. Capacity Improvements:	\$ 0.00	\$ 441,304.00	\$ 441,304.
3. System Preservation:	\$ 0.00	\$ 0.00	\$ 0.
4. System Enhancement:	\$ 0.00	\$ 0.00	\$ 0.
5. Total Construction:			\$ 441,304.
d. Total Capital Outlay: <i>(Lines A.1.a. + 1.b. + 1.c.5)</i>			\$ 480,190.

IV. LOCAL HIGHWAY DEBT STATUS

Please no commas or dollar signs for the input

	OPENING DEBT	AMOUNT ISSUED	REDEMPTIONS	CLOSING DE
A. Bonds (Total)	\$ 840,000.00	\$ 0.00	\$ 30,000.00	\$ 810,000.00
1. Bonds (Refunding Portion)		\$ 0.00	\$ 0.00	\$ 0.00

B. Notes (Total): \$ \$ \$ \$ 0.0

V - LOCAL ROAD AND STREET FUND BALANCE

Please no commas or dollar signs for the input

A. Beginning Balance	B. Total Receipts	C.Total Disbursements	D. Ending Balance	E. Reconciliati
\$ <input type="text" value="316,173.00"/>	\$ <input type="text" value="1,127,459.05"/>	\$ <input type="text" value="1,079,202.00"/>	\$ <input type="text" value="364,430.05"/>	\$ 0.0

Notes & Comments:

Please enter your name:

Please provide a telephone number where you may be reached:

Please click on the "Save" button before viewing the data in a print format.

**TOWN OF CEDAREEDGE
NET POSITION BY COMPONENT
2008-2017
(Accrual Basis of Accounting)**

	2008	2009	2010	2011	2012 ³	2013	2014	2015	2016	2017
Governmental Activities										
Capital assets net of related debt	\$ 7,062,065	\$ 6,949,567	\$ 6,801,783	\$ 6,794,495	\$ 6,767,918	\$ 7,199,583	\$ 7,028,987	\$ 7,367,654	\$ 7,731,392	\$ 8,008,349
Restricted	47,815	40,304	36,763	96,418	98,143	50,636	51,125	51,125	83,085	51,125
Reserved								121,881	43,800	42,942
Unrestricted	523,958	692,951	885,337	920,419	921,341	654,167	794,816	711,226	757,365	820,309
Total Governmental activities net of related debt	<u>\$ 7,633,838</u>	<u>\$ 7,682,822</u>	<u>\$ 7,723,883</u>	<u>\$ 7,811,332</u>	<u>\$ 7,787,402</u>	<u>\$ 7,904,386</u>	<u>\$ 7,874,928</u>	<u>\$ 8,251,886</u>	<u>\$ 8,615,642</u>	<u>\$ 8,922,725</u>
Business Type Activities										
Capital assets net of related debt	\$ 6,650,297	\$ 6,560,320	\$ 6,479,954	\$ 6,383,136	\$ 6,397,054	\$ 6,407,171	\$ 6,645,775	\$ 7,708,915	\$ 9,274,039	\$ 9,035,294
Restricted										
Reserved						91,359	104,616	117,693	117,693	153,950
Unrestricted	1,101,265	959,375	734,241	642,270	492,969	325,710	449,110	1,008,841	290,925	513,331
Total Business-Type Activities net of related debt	<u>\$ 7,751,562</u>	<u>\$ 7,519,695</u>	<u>\$ 7,214,195</u>	<u>\$ 7,025,406</u>	<u>\$ 6,890,023</u>	<u>\$ 6,824,240</u>	<u>\$ 7,199,501</u>	<u>\$ 8,835,449</u>	<u>\$ 9,682,657</u>	<u>\$ 9,702,575</u>
Primary Government										
Capital assets net of related debt	\$ 13,712,362	\$ 13,509,887	\$ 13,281,737	\$ 13,177,631	\$ 13,164,972	\$ 13,606,754	\$ 13,674,762	\$ 15,076,569	\$ 17,005,431	\$ 17,043,643
Restricted	47,815	40,304	36,763	96,418	98,143	50,636	51,125	51,125	83,085	51,125
Reserved						91,359	104,616	239,574	161,493	196,892
Unrestricted	1,625,223	1,652,326	1,619,618	1,562,689	1,414,310	979,877	1,243,926	1,720,067	1,048,290	1,333,640
Total Primary Government net position	<u>\$ 15,385,400</u>	<u>\$ 15,202,517</u>	<u>\$ 14,938,118</u>	<u>\$ 14,836,738</u>	<u>\$ 14,677,425</u>	<u>\$ 14,728,626</u>	<u>\$ 15,074,429</u>	<u>\$ 17,087,335</u>	<u>\$ 18,298,299</u>	<u>\$ 18,625,300</u>

³ Beginning in 2012 the Town implemented the new financial reporting model as required by the provisions of GASB Statement 63. Before 2012 this information was reported as net assets.

TOWN OF CEDAREDDGE
Net (Expenses) Revenues and Changes in Net Position
2008-2017

Expenses	2008	2009	2010	2011	2012 ²	2013	2014	2015	2016	2017
Primary Government										
Governmental activities										
General government	\$ 441,987	\$ 417,080	\$ 416,348	\$ 372,310	\$ 399,258	\$ 405,981	\$ 402,417	\$ 386,722	\$ 450,569	\$ 511,313
Public Safety	\$ 577,968	\$ 557,827	\$ 552,533	\$ 478,740	\$ 540,871	\$ 584,044	\$ 552,741	\$ 559,945	\$ 600,949	\$ 516,064
Public Works in Administration	\$ 269,269	\$ 309,864	\$ 276,189	\$ 302,383	\$ 353,540	\$ 355,010	\$ 420,904	\$ 448,587	\$ 426,349	\$ 419,037
Culture & Recreation	\$ 306,387	\$ 22,613	\$ 40,741	\$ 60,882	\$ 294,489	\$ 49,605	\$ 95,487	\$ 97,658	\$ 82,002	\$ 81,323
Total governmental activities	\$ 1,595,611	\$ 1,307,384	\$ 1,285,811	\$ 1,214,315	\$ 1,588,158	\$ 1,394,640	\$ 1,471,549	\$ 1,492,912	\$ 1,559,869	\$ 1,527,737
Business-type activities										
Water	\$ 824,168	\$ 849,173	\$ 818,979	\$ 783,386	\$ 820,536	\$ 838,870	\$ 841,426	\$ 835,086	\$ 873,287	\$ 944,033
Sewer	\$ 321,470	\$ 354,633	\$ 350,453	\$ 380,388	\$ 403,197	\$ 432,702	\$ 421,010	\$ 430,918	\$ 556,668	\$ 703,013
Golf Course	\$ 590,226	\$ 539,785	\$ 555,747	\$ 541,065	\$ 459,994	\$ 476,125	\$ 459,967	\$ 446,613	\$ 506,138	\$ 457,423
Total business-type activities expenses	\$ 1,735,864	\$ 1,743,591	\$ 1,725,179	\$ 1,704,839	\$ 1,683,727	\$ 1,747,697	\$ 1,722,403	\$ 1,712,617	\$ 1,936,093	\$ 2,104,469
Total primary government expenses	\$ 3,331,475	\$ 3,050,975	\$ 3,010,990	\$ 2,919,154	\$ 3,271,885	\$ 3,142,337	\$ 3,193,952	\$ 3,205,529	\$ 3,495,962	\$ 3,632,206
Revenues										
Governmental activities										
Program Revenues										
Charges for services										
General government	\$ 170,598	\$ 148,649	\$ 130,229	\$ 143,101	\$ 193,011	\$ 163,439	\$ 170,908	\$ 185,403	\$ 181,895	\$ 239,945
Public Safety	\$ 30,380	\$ 15,544	\$ 62,596	\$ 32,401	\$ 14,263	\$ 23,789	\$ 24,162	\$ 21,810	\$ 37,674	\$ 47,574
Public Works in Administration	\$ 27,980	\$ 93,473	\$ 107,703	\$ 116,304	\$ 95,450	\$ 119,436	\$ 139,104	\$ 85,816	\$ 102,292	\$ 174,484
Culture & Recreation	\$ 24,199	\$ 9,723	\$ 11,635	\$ 25,026	\$ -	\$ -	\$ -	\$ 866	\$ 4,051	\$ 7,253
Total governmental program revenues	\$ 253,157	\$ 267,389	\$ 312,163	\$ 316,832	\$ 302,724	\$ 306,664	\$ 334,174	\$ 293,895	\$ 325,912	\$ 469,256
Operating grants										
General government					\$ 190,500					
Public Safety					\$ -					
Public Works in Administration	\$ 66,030	\$ 81,221	\$ 81,359	\$ 81,965	\$ 80,542	\$ 78,460	\$ 79,460	\$ 81,669	\$ 81,347	\$ 82,677
Culture & Recreation	\$ 21,601	\$ 20,201	\$ 19,953	\$ 19,923	\$ 43,001	\$ 28,725	\$ 42,460	\$ 24,187	\$ 53,366	\$ 21,425
Total governmental activities operating grants	\$ 87,631	\$ 101,422	\$ 101,312	\$ 101,888	\$ 314,043	\$ 107,185	\$ 121,920	\$ 105,856	\$ 134,713	\$ 104,102
Capital Grants										
General government					\$ -					
Public Safety					\$ -			\$ 419,282	\$ 530,718	\$ -
Public Works in Administration					\$ -	\$ 233,475	\$ 16,525	\$ -	\$ -	\$ 329,740
Culture & Recreation	\$ 75,027	\$ -	\$ -	\$ 33,500	\$ -	\$ -	\$ -	\$ 11,000	\$ 8,468	\$ -
Total governmental activities capital grants	\$ 75,027	\$ -	\$ -	\$ 33,500	\$ -	\$ 233,475	\$ 16,525	\$ 430,282	\$ 539,186	\$ 329,740
Total governmental activities program revenues	\$ 415,815	\$ 368,811	\$ 413,475	\$ 452,220	\$ 616,767	\$ 647,324	\$ 472,619	\$ 830,033	\$ 999,811	\$ 903,098
Business-type activities										
Charges for services										
Water	\$ 696,666	\$ 690,534	\$ 694,182	\$ 746,558	\$ 789,831	\$ 735,605	\$ 762,729	\$ 784,458	\$ 846,047	\$ 987,275
Sewer	\$ 243,594	\$ 238,525	\$ 226,657	\$ 277,493	\$ 350,606	\$ 474,610	\$ 844,137	\$ 563,208	\$ 563,281	\$ 627,699
Golf Course	\$ 418,499	\$ 446,895	\$ 409,405	\$ 379,501	\$ 403,433	\$ 375,662	\$ 356,295	\$ 370,856	\$ 402,635	\$ 368,158
Total Business-type operating revenue	\$ 1,358,759	\$ 1,375,954	\$ 1,330,244	\$ 1,403,552	\$ 1,543,870	\$ 1,585,877	\$ 1,963,161	\$ 1,718,522	\$ 1,811,963	\$ 1,983,132

TOWN OF CEDAREDDGE
Net (Expenses) Revenues and Changes in Net Position
2008-2017

Continued	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Operating grants and contributions										
Water										
Sewer										
Golf Course										
Total business-type activities operating grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital grants										
Water	\$ 111,500	\$ 7,950	\$ -	\$ -	\$ -	\$ 51,600	\$ 30,000	\$ -	\$ -	\$ 100,000
Sewer										
Golf Course										
Total Business-type capital grants	\$ 111,500	\$ 7,950	\$ -	\$ -	\$ -	\$ 51,600	\$ 30,000	\$ -	\$ -	\$ 100,000
Net (expense) revenue										
Governmental activities	\$ (1,179,796)	\$ (938,573)	\$ (872,336)	\$ (762,095)	\$ (971,391)	\$ (747,316)	\$ (998,930)	\$ (662,879)	\$ (560,058)	\$ (624,639)
Business-type activities	\$ (265,605)	\$ (359,687)	\$ (394,935)	\$ (301,287)	\$ (139,857)	\$ (110,220)	\$ 270,758	\$ 5,905	\$ (124,130)	\$ (21,337)
Total primary government net (expense) revenue	\$ (1,445,401)	\$ (1,298,260)	\$ (1,267,271)	\$ (1,063,382)	\$ (1,111,248)	\$ (857,536)	\$ (728,172)	\$ (656,974)	\$ (684,188)	\$ (645,976)
General Revenues and Other Changes in Net Position										
Governmental activities										
Taxes	\$ 685,955	\$ 660,765	\$ 674,209	\$ 629,955	\$ 675,850	\$ 672,853	\$ 634,507	\$ 714,766	\$ 731,178	\$ 767,545
Property taxes										
Specific ownership										
Sales tax and miscellaneous										
Franchise taxes	\$ 84,701	\$ 73,153	\$ 68,509	\$ 73,327	\$ 74,759	\$ 79,037	\$ 77,582	\$ 76,509	\$ 78,943	\$ 75,703
Intergovernmental	\$ 197,759	\$ 136,499	\$ 107,693	\$ 100,815	\$ 124,493	\$ 109,281	\$ 222,206	\$ 127,385	\$ 171,525	\$ 82,150
Investment income	\$ 23,970	\$ 36,248	\$ 12,737	\$ 30,890	\$ 51,211	\$ 11,237	\$ 27,893	\$ 17,159	\$ 1,332	\$ 4,149
Sale of Assets	\$ 22,561	\$ 20,822	\$ 14,489	\$ 13,758	\$ 8,548	\$ 6,892	\$ 7,284	\$ 555	\$ 2,074	\$ 2,175
Transfers	\$ -	\$ 60,000	\$ 60,800	\$ 25,759	\$ 41,600	\$ -	\$ -	\$ (6,852)	\$ (44,422)	\$ -
Total governmental activities	\$ 1,014,946	\$ 947,487	\$ 913,437	\$ 849,504	\$ 947,461	\$ 864,300	\$ 969,472	\$ 929,522	\$ 940,630	\$ 931,722
Business-type activities										
Intergovernmental					\$ 10,225			\$ 1,572,319	\$ 901,690	\$ 8,110
Miscellaneous	\$ 871,783	\$ 52,249	\$ 62,395	\$ 37,424	\$ 43,638	\$ 25,723	\$ 39,071	\$ 51,149	\$ 54,518	\$ 30,928
Investment income	\$ 50,214	\$ 28,772	\$ 2,040	\$ 5,693	\$ 3,850	\$ 3,714	\$ 5,020	\$ 2,918	\$ 2,129	\$ 1,664
Sale of Assets				\$ 57,600	\$ (82,239)		\$ 39,040	\$ 3,657	\$ 698	\$ 553
Transfers		\$ 40,000	\$ 25,000	\$ 25,000	\$ 29,000	\$ 15,000	\$ 21,372	\$ -	\$ -	\$ -
Total Business-type activities	\$ 921,997	\$ 121,021	\$ 89,435	\$ 125,717	\$ 4,474	\$ 44,437	\$ 104,503	\$ 1,630,043	\$ 959,035	\$ 41,255
Total Primary Government	\$ 1,936,943	\$ 1,068,508	\$ 1,002,872	\$ 975,221	\$ 951,935	\$ 908,737	\$ 1,073,975	\$ 2,559,565	\$ 1,899,665	\$ 972,977
Governmental activities										
Change in Net Position	\$ (164,850)	\$ 8,914	\$ 41,101	\$ 87,409	\$ (23,930)	\$ 116,984	\$ (29,458)	\$ 266,643	\$ 380,572	\$ 307,083
Net Position January 1	\$ 7,819,431	\$ 7,633,838	\$ 7,682,822	\$ 7,723,923	\$ 7,811,332	\$ 7,787,402	\$ 7,904,386	\$ 7,985,243	\$ 8,251,886	\$ 8,615,642
Infrastructure Net Position ²										
Prior Period Adjustment	\$ (20,743)							\$ -	\$ (16,816)	\$ -
Net Position December 31	\$ 7,633,838	\$ 7,642,752	\$ 7,723,923	\$ 7,811,332	\$ 7,787,402	\$ 7,904,386	\$ 7,874,928	\$ 8,251,886	\$ 8,615,642	\$ 8,922,725
Business-type activities										
Change in Net Position	\$ 656,392	\$ (238,666)	\$ (305,500)	\$ (175,570)	\$ (135,383)	\$ (65,783)	\$ 375,261	\$ 1,635,948	\$ 834,905	\$ 72,956
Net Position January 1	\$ 7,095,170	\$ 7,751,562	\$ 7,519,695	\$ 7,200,976	\$ 7,025,406	\$ 6,890,023	\$ 6,824,240	\$ 7,199,501	\$ 8,830,936	\$ 9,682,657
Prior Period Adjustment		\$ 46,869						\$ -	\$ 16,816	\$ -
Net Position December 31	\$ 7,751,562	\$ 7,559,765	\$ 7,214,195	\$ 7,025,406	\$ 6,890,023	\$ 6,824,240	\$ 7,199,501	\$ 8,835,449	\$ 9,682,657	\$ 9,755,613
Total Primary Government	\$ 15,385,400	\$ 15,202,517	\$ 14,938,118	\$ 14,836,738	\$ 14,677,425	\$ 14,728,626	\$ 15,074,429	\$ 17,087,335	\$ 18,298,299	\$ 18,678,338

² Beginning in 2012 the Town implemented the new financial reporting model as required by the provisions of GASB Statement 63. Before 2012 this information was reported as net assets.

TOWN OF CEDAREDDGE
FUND BALANCE OF GOVERNMENTAL FUNDS
2008-2017
(Modified Accrual Basis of Accounting)

	2008	2009	2010	2011 ¹	2012	2013	2014	2015	2016	2017
General Fund										
Reserved	\$ 47,815	\$ 40,304	\$ 36,763							
Unreserved	434,447	430,989	522,571							
Restricted				\$ 96,418	\$ 98,143	\$ 50,636	\$ 51,125	\$ 51,125	\$ 83,085	\$ 51,125
Unassigned				459,096	489,187	310,261	358,037	257,856	244,945	226,045
Total General Fund	<u>\$ 482,262</u>	<u>\$ 471,293</u>	<u>\$ 559,334</u>	<u>\$ 555,514</u>	<u>\$ 587,330</u>	<u>\$ 360,897</u>	<u>\$ 409,162</u>	<u>\$ 308,981</u>	<u>\$ 328,030</u>	<u>\$ 277,170</u>
All other Governmental Funds										
Reserved			\$ 40,000							
Unreserved, reported in:										
Special Revenue Funds	\$ 165,351	\$ 308,094	\$ 392,169							
Capital Project Funds										
Restricted				\$ 53,081	\$ 51,413	\$ 58,045	\$ 65,987	\$ 71,284	\$ 79,284	\$ 85,731
Committed										
Street Improvements				\$ 318,109	\$ 307,392	\$ 83,828	\$ 117,436	\$ 72,497	\$ 72,497	\$ 120,754
Assigned										
Town Hall				\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,503	\$ 60,503	\$ 60,000
Capital Acquisitions				\$ 91,069	\$ 82,022	\$ 209,786	\$ 267,523	\$ 319,631	\$ 359,284	\$ 389,023
Unassigned										
Total All other Governmental Funds	<u>\$ 165,351</u>	<u>\$ 308,094</u>	<u>\$ 432,169</u>	<u>\$ 522,259</u>	<u>\$ 500,827</u>	<u>\$ 411,659</u>	<u>\$ 510,946</u>	<u>\$ 523,915</u>	<u>\$ 571,568</u>	<u>\$ 655,508</u>
Total Governmental Funds										
Reserved	\$ 47,815	\$ 40,304	\$ 76,763							
Unreserved	434,447	430,989	522,571							
Unreserved, reported in:										
Special Revenue Funds	165,351	308,094	392,169							
Restricted				\$ 149,499	\$ 149,556	\$ 108,681	\$ 117,112	\$ 122,409	\$ 162,369	\$ 136,856
Committed				\$ 318,109	\$ 307,392	\$ 83,828	\$ 117,436	\$ 72,497	\$ 72,497	\$ 120,754
Assigned				\$ 151,069	\$ 142,022	\$ 269,786	\$ 327,523	\$ 380,134	\$ 419,787	\$ 449,023
Unassigned				\$ 459,096	\$ 489,187	\$ 310,261	\$ 358,037	\$ 257,856	\$ 244,945	\$ 226,045
Total Governmental Fund Balance	<u>\$ 647,613</u>	<u>\$ 779,387</u>	<u>\$ 991,503</u>	<u>\$ 1,077,773</u>	<u>\$ 1,088,157</u>	<u>\$ 772,556</u>	<u>\$ 920,108</u>	<u>\$ 832,896</u>	<u>\$ 899,598</u>	<u>\$ 932,678</u>

¹ Beginning with fiscal year 2011, the Town implemented GASB Statement 54 "Fund Balance Reporting and Governmental Fund Type Definitions".

TOWN OF CEDAREDDGE
Changes in Fund Balances of Governmental Funds
2008-2017

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Revenues										
Taxes	\$ 770,656	\$ 733,918	\$ 742,718	\$ 703,282	\$ 750,609	\$ 751,890	\$ 712,089	\$ 791,275	\$ 810,121	\$ 843,248
Licenses and permits	\$ 51,816	\$ 32,324	\$ 36,660	\$ 23,715	\$ 19,904	\$ 27,088	\$ 38,020	\$ 25,270	\$ 32,577	\$ 52,200
Intergovernmental revenues	\$ 360,417	\$ 237,921	\$ 208,254	\$ 202,703	\$ 248,036	\$ 445,095	\$ 378,518	\$ 663,523	\$ 845,424	\$ 187,347
Charges for Services	\$ 184,954	\$ 219,521	\$ 232,726	\$ 317,657	\$ 463,899	\$ 276,166	\$ 274,026	\$ 260,658	\$ 289,331	\$ 739,511
Fines & forfeitures	\$ 16,387	\$ 15,544	\$ 10,860	\$ 8,960	\$ 9,421	\$ 7,256	\$ 4,261	\$ 7,967	\$ 4,004	\$ 6,190
Miscellaneous revenue	\$ 46,531	\$ 57,070	\$ 59,894	\$ 44,648	\$ 59,759	\$ 19,129	\$ 35,177	\$ 17,714	\$ 3,406	\$ 6,324
Total revenues	\$ 1,430,761	\$ 1,296,298	\$ 1,291,112	\$ 1,300,965	\$ 1,551,628	\$ 1,526,624	\$ 1,442,091	\$ 1,766,407	\$ 1,984,863	\$ 1,834,820
Expenditures										
General government	\$ 418,094	\$ 401,936	\$ 428,405	\$ 375,955	\$ 409,394	\$ 1,518,664	\$ 408,156	\$ 449,810	\$ 471,743	\$ 500,449
Public Safety	\$ 556,507	\$ 538,012	\$ 586,194	\$ 480,096	\$ 566,346	\$ 563,184	\$ 577,514	\$ 543,607	\$ 528,697	\$ 522,675
Public works in Administration	\$ 267,438	\$ 214,128	\$ 159,155	\$ 296,157	\$ 304,116	\$ 661,273	\$ 244,275	\$ 704,744	\$ 760,210	\$ 663,734
Culture and recreation	\$ 332,008	\$ 30,448	\$ 26,137	\$ 104,763	\$ 273,988	\$ 29,104	\$ 93,594	\$ 76,937	\$ 96,318	\$ 54,020
Debt Service payments								\$ 71,062	\$ 75,762	\$ 60,862
Total expenditures	\$ 1,574,047	\$ 1,184,524	\$ 1,199,891	\$ 1,256,971	\$ 1,553,844	\$ 2,772,225	\$ 1,323,539	\$ 1,846,160	\$ 1,932,730	\$ 1,801,740
Excess (deficiency) of revenues over expenditures	\$ (143,286)	\$ 111,774	\$ 91,221	\$ 43,994	\$ (2,216)	\$ (1,245,601)	\$ 118,552	\$ (79,753)	\$ 52,133	\$ 33,080
Other financing sources (uses)										
Lease proceeds										
Sale of Assets		\$ 60,000	\$ 60,800	\$ 67,276	\$ 41,600			\$ 4,107	\$ 815	\$ -
Loan proceeds			\$ 45,025	\$ -	\$ -	\$ 945,000	\$ 29,000	\$ -	\$ 30,570	\$ -
Operating Transfers in (out)		\$ (40,000)	\$ (25,000)	\$ (25,000)	\$ (29,000)	\$ (15,000)				
Total other financing sources (uses)		\$ 20,000	\$ 80,825	\$ 42,276	\$ 12,600	\$ 930,000	\$ 29,000	\$ 4,107	\$ 31,385	\$ -
Net Change to Fund Balance	\$ (143,286)	\$ 131,774	\$ 172,046	\$ 86,270	\$ 10,384	\$ (315,601)	\$ 147,552	\$ (75,646)	\$ 83,518	\$ 33,080

TOWN OF CEDAREDDGE
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE
2008-2017
(accrual basis of accounting)

FISCAL YEAR	Sales & Use Tax	Property Tax	Specific Ownership	Cigarette Tax	Franchise Tax	Mineral & Severance	Motor Vehicle	Highway User Tax	County Road & Bridge Tax	Motor Fuel Tax	Total
¹ 2008	\$ 528,299	\$ 132,285	\$ 23,633	\$ 2,716	\$ 80,624	\$ 116,442	\$ 10,362	\$ 66,556	\$ 10,564	\$ 1,559	\$ 973,040
² 2009	\$ 498,858	\$ 138,961	\$ 21,784	\$ 2,426	\$ 71,890	\$ 102,520	\$ 10,266	\$ 71,221	\$ 10,353	\$ 10	\$ 928,288
2010	\$ 510,162	\$ 141,975	\$ 19,539	\$ 2,533	\$ 68,509	\$ 73,983	\$ 9,908	\$ 81,359	\$ 10,597	\$ 21	\$ 918,586
2011	\$ 465,786	\$ 143,467	\$ 18,345	\$ 2,356	\$ 73,327	\$ 80,656	\$ 9,402	\$ 81,965	\$ 10,757	\$ 23	\$ 886,083
2012	\$ 508,473	\$ 145,656	\$ 19,426	\$ 2,268	\$ 74,786	\$ 104,624	\$ 9,368	\$ 80,542	\$ 10,501	\$ 50	\$ 955,695
2013	\$ 507,274	\$ 143,071	\$ 20,235	\$ 2,220	\$ 79,037	\$ 83,402	\$ 9,485	\$ 78,460	\$ 10,394	\$ 52	\$ 933,631
2014	\$ 544,489	\$ 143,764	\$ 21,747	\$ 2,089	\$ 77,582	\$ 53,748	\$ 9,746	\$ 79,460	\$ 9,787	\$ 35	\$ 942,446
2015	\$ 547,532	\$ 143,743	\$ 21,301	\$ 2,191	\$ 76,509	\$ 72,978	\$ 9,903	\$ 81,669	\$ 9,800	\$ -	\$ 965,624
2016	\$ 562,559	\$ 144,780	\$ 21,504	\$ 2,335	\$ 78,943	\$ 31,434	\$ 10,106	\$ 81,347	\$ 9,179	\$ -	\$ 942,187
2017	\$ 594,637	\$ 145,627	\$ 24,966	\$ 2,315	\$ 75,703	\$ 13,133	\$ 10,149	\$ 82,677	\$ 9,135	\$ -	\$ 958,343

¹ First year of .5% sales tax dedicated to major street improvement.

² The Town began purchasing bulk fuel tax exempt rather than purchasing at a retail pump and receiving a refund on fuel tax.

**TOWN OF CEDAREDDGE
ASSESSED AND ACTUAL PROPERTY VALUES FOR 2008-2017**

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Vacant Assessed	\$ 3,269,220	\$ 4,048,085	\$ 4,069,770	\$ 2,752,910	\$ 2,702,306	\$ 1,654,676	\$ 1,629,127	\$ 1,288,330	\$ 1,320,881	\$ 1,125,411
Vacant Actual	\$ 11,273,172	\$ 13,958,971	\$ 14,033,690	\$ 9,492,793	\$ 9,318,117	\$ 5,705,546	\$ 5,617,448	\$ 4,442,661	\$ 4,554,908	\$ 3,880,662
Residential Assessed	\$ 13,530,510	\$ 14,540,312	\$ 14,551,780	\$ 13,285,130	\$ 13,213,455	\$ 11,544,959	\$ 11,551,974	\$ 11,075,220	\$ 11,156,818	\$ 10,048,553
Residential Actual	\$ 169,981,281	\$ 182,667,425	\$ 182,811,307	\$ 166,898,618	\$ 165,996,643	\$ 145,039,027	\$ 145,127,103	\$ 139,135,471	\$ 140,160,530	\$ 139,563,210
Commercial Assessed	\$ 3,975,140	\$ 4,187,749	\$ 4,729,390	\$ 4,141,620	\$ 4,543,937	\$ 4,227,600	\$ 4,274,264	\$ 4,725,829	\$ 4,591,808	\$ 4,648,087
Commercial Actual	\$ 13,707,379	\$ 14,440,522	\$ 16,308,241	\$ 14,281,448	\$ 15,668,785	\$ 14,577,902	\$ 14,738,816	\$ 16,295,951	\$ 15,833,809	\$ 16,027,867
Industrial Assessed	\$ -	\$ -	\$ -	\$ -	\$ 10,278	\$ -	\$ -	\$ 34,591	\$ 34,591	\$ 30,657
Industrial Actual	\$ -	\$ -	\$ -	\$ -	\$ 35,441	\$ -	\$ -	\$ 119,279	\$ 119,279	\$ 105,714
Agricultural Assessed	\$ 11,900	\$ 26,984	\$ 27,400	\$ 28,260	\$ 63,055	\$ 43,836	\$ 42,622	\$ 30,408	\$ 36,336	\$ 37,326
Agricultural Actual	\$ 41,034	\$ 93,049	\$ 94,483	\$ 97,448	\$ 590,690	\$ 151,157	\$ 146,971	\$ 104,855	\$ 125,293	\$ 128,708
Natural Resources Assessed	\$ 30	\$ 26	\$ 30	\$ 30	\$ 26	\$ 26	\$ 26	\$ 26	\$ 26	\$ 27
Natural Resources Actual	\$ 103	\$ 91	\$ 103	\$ 103	\$ 91	\$ 91	\$ 91	\$ 91	\$ 87	\$ 90
State Assessed	\$ 578,430	\$ 63,961	\$ 592,070	\$ 512,600	\$ 571,135	\$ 44,516	\$ 60,818	\$ 81,256	\$ 67,305	\$ 69,100
State Actual	\$ 1,994,586	\$ 220,555	\$ 2,041,621	\$ 1,767,586	\$ 1,969,433	\$ 153,503	\$ 209,717	\$ 280,193	\$ 232,086	\$ 238,276
Total Taxable Assessed	\$ 21,365,230	\$ 22,867,117	\$ 23,970,440	\$ 20,720,550	\$ 21,093,914	\$ 17,515,613	\$ 17,558,831	\$ 17,235,660	\$ 17,207,765	\$ 15,959,161
Total Taxable Actual	\$ 196,997,555	\$ 211,380,613	\$ 215,289,444	\$ 192,537,997	\$ 193,579,200	\$ 165,627,226	\$ 165,840,146	\$ 160,378,501	\$ 161,025,992	\$ 159,944,527
NOTES:										
SOURCE:										
1) All property other than residential improved property assessed at 29% of Actual Value, except oil and gas production which is assessed at 87.5% of Actual Value.										
2) Residential property assessed at varying percentages of Actual Value under Colorado Constitutional Amendment as follows: 1999-2000 - 9.74%, 2001-2002: 9.15%, 2003-2016 - 7.96%.										
Source:										
Delta County Assessor										
dgriffith@deltacounty.com										
(970) 874-2127										
501 Palmer St., Ste 210										
Delta, CO 81416										

Top Fifteen Assessed Properties in Cedaredge by Owner

2008 OWNER NAME	ACTUAL	ASSESSED	2017 OWNER NAME	ACTUAL	ASSESSED
DEERCREEK VILLAGE LLC	664525	192715	BLACK HILLS GAS DISTRIBUTION	1394434	404386
AYAAN GROUP LLC	663557	192430	CEDAREEDGE PROPERTIES LLC	1371985	397876
DEERCREEK PROPERTIES LLC	624000	180960	BLOOMER FAMILY TRUST	1330382	385811
CEDAREEDGE PROPERTIES LLC	603661	175060	DELTA COUNTY TELE-COMM INC	1177000	341330
WAMPUS LLC	555304	161040	HAZEN JOHN WASTON II	732687	212479
MONTROSE BANK	476872	138290	LUTZKER LAND HOLDINGS LLC	660578	191568
SATHER PAMELA SUE TRUST	471800	136820	WAMPUS LLC	654574	189826
B AND S INVESTMENTS LLC	408907	118580	GRAND MESA MINI STORAGE LLC	545116	158084
WIGGER KURT	360000	104400	BANK OF COLORADO	493176	143021
FIRST NATIONAL BANK OF CEDAREEDGE	350238	101570	FIRST NATIONAL BANK OF CEDAREEDGE	416526	120792
SARVER ANTHONY W REVOCABLE TRUST	338603	98200	CYGNET LLC	381048	110504
HOTZ PERRY	335643	97340	WILLIAMS CONSTANCE L	371917	107856
LOCKE FAMILY REVOCABLE TRUST	641765	93380	DELTA-MONTROSE ELECTRIC ASSOC	351155	101835
WILLIAMS CONSTANCE L	302071	87600	FOGG CHANNING	349310	101300
HILL STEPHEN B	300272	87080	SARVER ANTHONY W REVOCABLE TRUST	345259	100125

Source:

Delta County Assessor

dgriffith@deltacounty.com

(970) 874-2127

501 Palmer St., Ste 210

Delta, CO 81416

**TOWN OF CEDAREdge
PROPERTY TAX LEVIES AND COLLECTIONS
2008-2017**

	Mill Levy 7.980	Temporary Reduction	Total Tax Levied	Property Tax Collected	Percent of Levy Collected
2008	6.500	1.480 \$	132,555 \$	132,285	99.80%
2009	6.620	1.360 \$	141,431 \$	138,961	98.25%
2010	5.959	2.021 \$	142,557 \$	141,975	99.59%
2011	5.966	2.014 \$	142,857 \$	143,467	100.43%
2012	6.931	1.049 \$	143,157 \$	145,656	101.75%
2013	6.785	1.195 \$	143,192 \$	143,071	99.92%
2014	7.672	0.308 \$	143,367 \$	143,764	100.28%
2015	7.731	0.249 \$	143,909 \$	143,743	99.88%
2016	7.903	0.077 \$	144,892 \$	144,780	99.92%
2017	7.980	0.000 \$	145,443 \$	145,627	100.13%

Tax lien sale in November for any property taxes not paid in the current year.

TOWN OF CEDAREdge
Outstanding Debt by Type
2008-2017

<u>Fiscal Year</u>	<u>Governmental Activities</u>			<u>Business-Type Activities</u>				<u>Total Primary Gov</u>
	<u>General Obligation Bonds</u>	<u>Special Assessment Bonds</u>	<u>Capital Leases</u>	<u>Water Loan</u>	<u>Wastewater Loan</u>	<u>Bonds Payable</u>	<u>Capital Leases</u>	
2008			\$ 18,232	\$ 458,798		\$ 2,430,490	\$ 162,400	\$ 3,069,920
2009			\$ 6,201	\$ 379,383		\$ 2,350,794	\$ 119,388	\$ 2,855,766
2010			\$ 32,173	\$ 296,966		\$ 2,293,226	\$ 83,731	\$ 2,706,096
2011			\$ 18,409	\$ 211,273		\$ 2,236,284	\$ 38,401	\$ 2,504,367
2012			\$ 3,667	\$ 122,194		\$ 2,197,379	\$ 224,387	\$ 2,547,627
2013	\$ 925,000		\$ -	\$ 29,557		\$ 2,156,852	\$ 159,779	\$ 3,271,188
2014	\$ 900,000		\$ 29,000	\$ -		\$ 2,114,990	\$ 92,948	\$ 3,136,938
2015	\$ 870,000		\$ 20,914	\$ -	\$ 975,000	\$ 2,070,661	\$ 27,285	\$ 3,963,860
2016	\$ 840,000		\$ 38,142	\$ -	\$ 925,000	\$ 2,024,853	\$ 21,448	\$ 3,849,443
2017	\$ 810,000		\$ 20,083		\$ 875,000	\$ 2,265,000	\$ 15,222	\$ 3,985,305

<u>Population Year</u>	<u>Area</u>	<u>Sector</u>	<u>Jobs</u>
2017	Delta County	Estimated Total Jobs	
2016	Delta County	Estimated Total Jobs	unavailable
2015	Delta County	Estimated Total Jobs	12375
2014	Delta County	Estimated Total Jobs	12349
2013	Delta County	Estimated Total Jobs	12485
2012	Delta County	Estimated Total Jobs	12378
2011	Delta County	Estimated Total Jobs	12343
2010	Delta County	Estimated Total Jobs	12216
2009	Delta County	Estimated Total Jobs	12681
2008	Delta County	Estimated Total Jobs	13244

Source : Colorado Department of Labor State Demographics Website
https://dola.colorado.gov/demog_webapps/jsn_parameters.jsf

Population by Age Group Colorado Municipalities - 2010

Municipality	Median Age	Under 15	Aged 15 to 24	Aged 25 to 44	Aged 45 to 64	Aged 65+	Total Population
Cedaredge	51	366	181	403	643	660	2,253

Source : Colorado Department of Labor State Demographics Website
<http://dola.colorado.gov/dlg/demog/2010censusdata.html#>

School District 51 Statistical Information

	2017	2016	2015	2014	2013	2012
Employment ¹	102	101	85.5	89	114	126
Enrollment						
Cedaredge Elementary School	411	355	336	367	372	391
Cedaredge Middle School	216	200	202	219	210	206
Cedaredge High School	296	263	262	248	239	249
Surface Creek Vision ²						222
Total	923	818	800	834	821	1,068
Enrollment						
Surface Creek Vision ²	85	117	130	130	140	

¹ Employment change for 2013-2012 includes bus drivers & food services not reported for 2011 and prior.

² The Vision school changed to a Charter School in 2013, enrollment dropped as parents were concerned about how Vision looked as a Charter School and sought other options.

Over the last few years there has been a decrease of students, due to the decline in energy related jobs.

Source: Jim Ventrello
Delta County Schools
jim.ventrello@deltaschools.com

Source: Caryn Braddy
Vision Charter Schools
(970) 874-8226

TOWN OF CEDAREDDGE
Full-Time Equivalent Town Government Employees by Function
2007-2016

DEPARTMENT	2008		2009		2010		2011		2012		2013		2014		2015		2016		2017	
GENERAL FUND																				
Administration	4.85/1/0	\$ 208,446	4.85/1/0	\$ 259,925	4.85/1/0	\$ 267,742	3.85/1/0	\$ 222,577	3.85/1/0	\$ 237,131	3.925/0/0	\$ 232,000	3.925/0/0	\$ 241,795	3.925/0/0	\$ 238,910	4.925/0/0	\$ 270,803		
Legislation	0/7/0	\$ 13,272	0/7/0	\$ 12,053	0/7/0	\$ 19,954	0/7/0	\$ 19,627	0/7/0	\$ 19,627	0/7/0	\$ 14,674	0/7/0	\$ 14,675	0/7/0	\$ 16,495	0/7/0	\$ 16,238		
Police Department	7/1/0	\$ 373,128	7/1/0	\$ 391,605	7/55/0	\$ 399,380	7/6/0	\$ 385,190	7/6/0	\$ 440,691	7/75/0	\$ 436,470	8/0/0	\$ 483,640	8/0/0	\$ 460,290	8/0/0	\$ 450,642		
Animal Control	1/25/0	\$ 44,433	1/25/0	\$ 44,113	1/25/0	\$ 48,249	0/90/25	\$ 22,910	0/90/0/0	\$ 22,585	0/9/0	\$ 22,585				\$ -				
Building Dept						\$ -		\$ -		\$ -	0/1/0	\$ 4,936	0/1/0	\$ 5,500	0/1/0	\$ 5,398	0/1/0	\$ 10,904		
Municipal Court	0/0/0	\$ -	0/2/0	\$ 13,378	0/2/0	\$ 13,703	0/2/0	\$ 13,703	0/2/0	\$ 13,378	0/2/0	\$ 13,468	0/2/0	\$ 13,468	0/2/0	\$ 11,839	0/2/0	\$ 10,580		
Transportation	2/0/0	\$ 74,338	1/0/1	\$ 76,925	2/0/0	\$ 72,404	2/0/0	\$ 64,723	2/0/0	\$ 89,326	2/0/25	\$ 90,247	3/0/0	\$ 144,668	3/0/0	\$ 135,020	2/0/0	\$ 90,382		
Open Space, Park	0/0/25	\$ 6,574			0/0/25	\$ 2,611	0/0/0	\$ 2,611			0/0/25	\$ 6,813	0/0/25	\$ 9,995	0/0/25	\$ 10,505	0/0/25	\$ 11,269		
Motor Pool																				
Community Devel															0/7/0	\$ 1,454	0/7/0	\$ 1,481		
Gross Wages		\$ 720,191		\$ 797,999		\$ 824,043		\$ 731,341		\$ 822,738		\$ 821,193		\$ 913,741		\$ 879,910		\$ 862,300		\$ -
WATER FUND	4/1/0	\$ 222,755	4/0/0	\$ 225,155	4/0/0	\$ 241,009	4/0/0	\$ 230,667	4/0/0	\$ 214,623	4/0/0	\$ 235,471	4/0/0	\$ 230,114	3.5/0/0	\$ 218,557	4/0/0	\$ 245,832		
SEWER FUND	3/0	\$ 138,561	3/0/0	\$ 146,171	3/0/0	\$ 161,013	3/0/0	\$ 154,651	3/0/0	\$ 176,088	3/0/0	\$ 180,368	3/0/0	\$ 183,055	2.5/0/0	\$ 171,550	3/0/25	\$ 203,648		
GOLF COURSE																				
Pro Shop	1/2/1.25	\$ 120,230	1/2.07/1	\$ 115,618	1/4/3	\$ 113,467	1/5/3	\$ 106,635	1/5/3	\$ 105,516	1/5/5	\$ 103,498	1/5/5	\$ 113,527	1/5/5	\$ 105,416	1/5/5	\$ 105,339		
GC Maintenance	2/0/2	\$ 149,252	2/0/2	\$ 154,961	2/0/3	\$ 158,754	2/0/3	\$ 144,215	1/0/4	\$ 127,678	1/0/6	\$ 107,375	1/0/5	\$ 120,445	1/0/5	\$ 118,151	1/0/6	\$ 118,966		
Restaurant																				
Gross Wages		\$ 269,482		\$ 270,579		\$ 272,221		\$ 250,850		\$ 233,194		\$ 210,873		\$ 233,972		\$ 223,568		\$ 224,305		\$ -
Total Gross Wages	24.85/11.25/3.5	\$ 1,350,989	23.85/13.07/4	\$ 1,439,904	22.85/14.8/6.25	\$ 1,498,286	21.05/15.6/6.25	\$ 1,367,509	21.85/15.6/7	\$ 1,446,643	21.93/16.65/11.5	\$ 1,447,905	23.93/15/10.25	\$ 1,560,882	22.925/22/10.25	\$ 1,493,584	23.925/22/11.5	\$ 1,536,084		\$ -

FTE/PTE/TE = Full Time Employee/Part-time Employee/Temporary Employee

TOWN OF CEDAREGE
Operational Statistics by Fund
2008 - 2017

General Fund Operation Statistics

TYPES	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Business License Issued	294	289	311	321	309	320	347	372	372	425
Cat License Issued	56	36	30	23	22	22	17	15	13	20
Dog License Issued	242	249	204	187	236	186	189	197	328	397
Golf Cart Registrations	0	0	2	7	6	10	9	8	8	8
Cedaredge Facility Applications	112	101	87	91	89	74	80	59	80	83
Land Use Applications	15	7	3	3	1	14	7	4	3	5
Building Permits Issued				47	38	40	47	47	45	51
Resolutions	32	29	41	47	23	28	21	24	26	35
Ordinances	10	13	34	10	11	10	9	10	6	12
Police Incidents	1037	1452	1180	1066	1109	1350	1170	615	903	697
Dog Owners Cited	3	9	7	37	10	8	5	8	36	24
Road Material used in Tons	20	18	16	31	347	310	209	126	103	114
Work orders issued ¹	320	410	320	561	576	393	1096	934	762	1380

Golf Course Fund Operation Statistics

TYPES	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Revenue from Annual Passes	\$88,246	\$133,627	\$109,200	\$89,710	\$98,886	\$97,030	\$92,840	\$113,611	\$82,866	97136
Revenue from Green Fees	\$141,906	\$145,832	\$139,318	\$130,549	\$142,504	\$129,537	\$118,824	\$127,882	\$124,600	121945
Revenue from Cart Fees	\$129,366	\$130,687	\$122,566	\$122,025	\$117,754	\$115,135	\$110,586	\$102,187	\$101,680	98994
Average Public Fee per Round	\$24.58	\$27.65	\$25.68	\$24.97	\$26.26	\$25.55	\$24.54	\$26.97	\$26.30	25.8
18 hole Rounds Played	13795	13868	12240	11960	12424	11729	10628	10392	9900	10798
Days Golf Course Open	275	298	270	275	309	256	262	263	260	289

Water Fund Operation Statistics

TYPES	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
New Connections or Taps	0	1	0	0	1	0	5	2	4	8
Gallons Treated (Millions)	172	180	199	186	192	160	151	154	174	183
Average Daily Gallons Treated (Millions)	0.471	0.493	0.558	0.510	0.526	0.438	0.414	0.432	0.470	0.501
Gallons Metered (Millions)	175	136	189	153	166	120	115	112	131	141

Sewer Fund Operation Statistics

TYPES	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
New Connections or Taps	0	1	0	0	1	0	4	3	5	8
Peak Month	June	May	May	June	January	December	October	August	June	May
Gallons Treated (Millions)	60.83	64	60.59	60.79	54.77	57.41	51.75	46.08	59.06	62.3
Average Daily Gallons Treated (Millions)	0.167	0.175	0.166	0.179	0.150	0.157	0.142	0.126	0.161	0.171

¹ Work orders issued changed in 2014 due to new Work Order software which allows for internal work orders and other monthly, quarterly, and annual maintena



Town of Cedaredge

2017 Performance Evaluation



Report Provided by

Greg Brinck – Town Administrator

Dan Sanders – Police Chief

Jerry Young and Scott Lock – Public Works co-Directors

Erik Hansen – Golf Course Director

Adam Conway - Golf Course Superintendent



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10-300/401 Administrative Services

What is Administrative Services?

Administrative services are located and operate from Town Hall at 235 W Main St. Administrative services provide financial, administrative, personnel, billing and governmental function support to all Town operations.

Mission Statement:

Provide professional administrative support for the operational, financial and customer service functions of the Town.

Budget Analysis:

Mineral and Severance decrease is anticipated as coal mine jobs and support industry is downsized. Other taxes have increased and are expected to increase. Greg Brinck a Best and Brightest intern was hired in 2016 and will complete his internship toward the end of 2017. The goal is to implement economic development projects as a result of his training. The Town is requesting a rate study that would be implemented as approved. All Town Hall staff understand their responsibility to monitor expenses and provide service to the constituents.

Performance Outcomes:

Town Administrator Sickles resigned in November 2017 and Intern Brinck was appointed as Interim Administrator. Town Hall staff moved back to 4 FTE in December 2017.

2017 Performance Analysis:

Administrative Services revenue was 104.1% and expenses 101% of budget. Training and educational opportunities were provided such as GFOA and CML. Grant projects used significant administrative time. Sales tax continues to drive revenue but does not make up for the continued losses in mineral and severance tax.

10-305/406 Legislative Branch

Summary:

Legislative Branch is the elected governing body of Cedaredge a Home Rule town with one mayor and six trustees, called the Board of Trustees aka Town Council. These seven individuals serve the public by making decisions on public policy. All public policy decisions by the Legislative Branch are considered and adopted at regularly scheduled Town Council meetings and work sessions. All members of the public are encouraged to become involved in an assortment of activities before and after public decisions are made.

2017 Performance Analysis:

Legislative Branch expense was 97.7% of budget. The Board of Trustees adopted Ordinance 2015-10 regarding compensation for the Board of Trustees. New compensation rates applied to the new elected and appointed official. Ordinance 2015-10 will be fully implemented after the April 2018 election.

10-310/411 Elections

Summary:

Elections are the foundation of forming and maintaining a Board of Trustees, local taxes and local governing laws that require a vote of the people.

2017 Performance Analysis:

No municipal elections were held in 2017.

10-315/416 Economic Development

Summary:

The Town has initiated small steps towards supporting Economic Development. The Cedaredge Business Support Group (CBS-Group) is currently an active group focusing on Economic Development. The CBS Group meets regularly throughout the year and supports organizational activities for economic health and business improvements. The Business License registration fees are revenues in this account the expenditures will be directed and reviewed by the CBS Group.

2017 Performance Analysis:

Economic Development revenue was 106.9% and expenses 142.5% of budget. Celebrate Cedaredge was held three times in 2017. The CBS Group continues to be responsive to complements and criticism regarding business enhancement efforts.

10-320/421 Police Department

What is Police Department Services?

The Cedaredge Police Department currently consists of six (6) sworn police positions, an Administrative Assistant and Code/Animal Enforcement Officer. The Cedaredge Police Department has been accredited by the State since September 2011. All six Cedaredge Officers should be P.O.S.T. Certified by January 2016. All officers receive numerous hours of additional training each year to maintain their proficiency level. The Department is centrally housed at 140 NW 2nd Street, Cedaredge, Colorado 81413, telephone number (970) 856-4301, fax number (970) 856-4304.

Mission Statement:

Maintaining quality of life in the Town of Cedaredge, while continuing to respect individual liberties and personal dignity will be the benchmark used to gauge our success in the delivery of law enforcement services. Remaining mindful of the people's will, and continuing to be responsive to the Town of Cedaredge's needs will be the standards that our performance is measured against. The elimination of criminal activity as it affects quality of life will be our mission, and it will continue to be so, as long as crime deprives citizens of their right to feel secure in their homes and in their lives. The delivery of timely, courteous, quality service is the mandate to the men and women of the Cedaredge Police Department, always without the use of unnecessary force, and always with the intent of solving problems for the citizens who call on us. Our goal will always be to serve the public with pride, professionalism, and integrity.

Budget Analysis:

The adopted budget enabled the police department to continue providing the Cedaredge Community with the high level of professional and ethical police services they have become accustomed to having.

Performance Outcomes:

Chief Sanders has served Cedaredge since 2004 and Sergeant Spike since 2008. All of the officers bring a great deal of depth to the police department to serve the community sincerely and professionally. They continue the mission of protecting the lives and property of the citizens and enforcing the municipal ordinances while serving with Pride Integrity and Honor. The retention and professional development of all police department staff will be a top priority. The department will continue to foster a culture of community oriented policing in an attempt to prevent and find resolution to crimes that directly impact the community. The department will develop and implement new tactics to combat technology related crimes and become a model for other regional agencies. The department will strive for compliance of all town codes and will support Code Enforcement with enforcement and operation assistance in 2018. The department purchased a police service dog in 2017 and will deploy a full service K9 Unit in 2018.

2017 Performance Analysis:

Police department revenue was 34.6% and expenses 94.8%. In 2017, Cedaredge Police Department had (1) FTE personnel change in 2017. One full time police officer resigned after 10 years of service. A new officer was hired at a lower salary to replace the position opening. The department maintained the volunteer Victim Advocate position and 3 reserve police officer positions that operate under the department's policy and authority. K9 funds were utilized to purchase a police service dog. K9 Tigger a 15 month old Dutch Shepherd was purchased and began training in 2017. (1) 2010 Toyota Rav4 was purchased and outfitted to replace the Code/Animal Control vehicle. (8) Glock model 17 semi-auto pistols were purchased and placed into field use. TOC portion of upgrade to Spillman report system was paid and server was upgraded in 2017. Code Red reverse 911 system share was paid and the department utilized it for field operations.

System network maintenance and support was contracted with Deeply Digital Inc., all systems performed as needed throughout the year with maintenance, and repair cost going up in 2018. All required training and certifications were accomplished and maintained for all department employees. All POST Training and Equipment grant funds were spent per grant stipulations total award \$7,321.98.

10-322/423 Animal Control

Summary:

Animal Control labor expenditures are funded within the Police Department as part of code enforcement. The major portion of this funding is in support of the Friends of Cedaredge Animal Control shelter operations in addition to minimal funding for feral cat management.

2017 Performance Analysis:

Animal Control revenue was 155.7% and expenses 150.7% of budget. The animal control and code enforcement positions are combined for 1 FTE with all labor expenses being placed under the police department. Animal Control Operations in coordination with community organizers conducted 2 separate low cost dog vaccination clinics. Animal Control Officer attended approximately 20 hours of formal professional development. The Code/Animal Control vehicle was replaced in 2017 with a 2010 Toyota Rav4. Trap, Neuter, Release (TNR program) was implemented and all donated and budgeted funds were spent appropriately.

10-324/425 Building Inspection

Summary:

Building inspection is an autonomous arm of development to enforce and provide regulatory oversight of building and construction while remaining responsive to building contractors requests and questions.

2017 Performance Analysis:

Building Inspection revenue was 154.7% and expenses 106.9% of budget. The increase in building permits is a positive sign that development opportunities are improving. A new building inspector was hired in 2017 and continues to provide excellent service to the Town.

10-326/427 Abatement and Mitigation

Summary:

The Town can initiate corrective action to property that presents a public health threat. The most common public town initiatives are funds to reduce Culex mosquitoes by roadside mosquito control. Most private property is abated through a judicial process.

2017 Performance Analysis:

Abatement and Mitigation revenue was 100% and expenses 101.8% of budget. Two roadside mosquito control sprays took place in 2017.

10-328/429 Municipal Court

Summary:

Municipal Court of the Town as defined by municipal code 2.24.010 shall be constituted as a qualified municipal court of record pursuant to C.R.S. 13-10-102(3) and said court shall operate in conformity with the provisions set forth within these regulations. Funds are budgeted to maintain a monthly municipal court.

2017 Performance Analysis:

Municipal Court revenue was 154.8% and expenses 111.3% of budget.

10-330/431 Transportation

What is Transportation?

The Cedaredge transportation system includes all streets and public rights-of-way operated and maintained by the Town.

Mission Statement:

Provide the community with a transportation infrastructure that provides a safe, cost effective, and sustainable transportation and mobility system for the movement of people and goods. “Good roads cost less” is our philosophy, which comes from a belief backed by statistics that high-quality, durable roads planned in conjunction with or acting as a drainage system, when regularly maintained, will provide longer-lasting, less expensive roads in the long run.

Budget Analysis:

The 2017 Town transportation budget should provide public works with minimal funds to repair and provide snow removal for town streets. Crack seal is budgeted to preserve limited town streets. No resurfacing is planned for 2016. The goal is to keep up with severe damage like pot holes. The Town will continue to support All Points Transit, manage storm water and street right of ways within available resources. Employee expense is intended to compensate employees for an assortment of public works facilities, including water and sewer funded by indirect charges. Lack of adequate funding for streets, bridges and storm water maintenance is a prevalent problem throughout Colorado. State, County and Local Governments depend on fuel tax that has not been raised since 1991 as a charge per gallon. Gallons of fuel sold has continued to decrease while vehicle road miles have increased and the cost of road maintenance has multiplied many times since the mid 1980's. Colorado's transportation funding lags behind many western states.

2017 Performance Outcomes:

Fix potholes and provide snow removal services. Complete the Highway 65 and Main Street Enhancement project. Contract with engineer to complete engineering for replacement of the Jay Ave Bridge. Support a variety of Town programs.

2017 Performance Analysis:

Transportation fund revenue was 67.8% and expenses 116.1% of budget. Several projects were completed this year. Jay Avenue Bridge was completed early in the year. A 2” asphalt overlay was installed on SW 11th Avenue from Highway 65 to SW 9th St with assistance from Delta County. Asphalt sealant was applied to West Main St. and SE Independence Ave. The Main Street and Highway 65 Intersection Beautification Project was put out to bid and a construction contract awarded. Construction is set to begin in early 2018. A concerted and ongoing effort is made every year to patch potholes with cold patch. A portion of the road millings that was reclaimed from the Main Street Enhancement Project was used on gravel roads in Town. We foresee more of that being used on alleys and gravel roads in the future.

10-332/433 Facilities

Summary:

The Facilities includes all Town buildings, properties, and their associated accessories and contents within general fund operations. It is the goal of Public Works to provide appropriate and well maintained facilities.

2017 Performance Analysis:

Facilities revenue was 99.5% and expenses 94.9% of budget.

10-336/437 Open Space, Parks and Recreation

Summary:

Town funds are set aside to develop, operate or update open space, parks or recreation. The Town has a limited trail system with a trail plan, one town park, skate park, flower program and works with the School District on shared outdoor recreation facilities. The Tree Board is included in this charted account. In addition the Recreation and Cultural Advisory Committee is relied upon to discuss and make recommendations to the Cedaredge Board of Trustees on recreation and cultural activities. There are an assortment of restricted accounts based on larger projects that are funded by grants. In 2015, a community High Country Park project took place with a new trail created.

2017 Performance Analysis:

Park revenue was 11.1% and expenses 50% of budget.

10-338/439 Community Development

Summary:

Community Development is currently the Planning and Zoning Commission. Town of Cedaredge Planning and Zoning Commission Vision and Mission: To retain the small town character with its natural mesa openness and create positive economic and living opportunities for current and future residents. The purpose of the Commission shall be to take the lead in preparing the Town's Comprehensive Plan with continuing duties regarding all Land Use Codes. The Historic Preservation Board expenses are included as part of this category.

2017 Performance Analysis: Community Development revenue was 1395% and expenses 94.1% of budget.

10-361/461 Public Works Reserved/Restricted

Summary:

Public Works Reserved Restricted revenue was 0% and expenses 0% of budget.

51-350/451 Water Enterprise Fund

What is Raw Water Collection Treatment and Distribution?

This enterprise is funded to manage the Cedaredge water system, including all water rights, resources and assets owned, operated, and maintained by the Town relating to the collection, treatment, storage, transmission, and distribution of domestic water resources. Cedaredge collects spring and surface water from the Grand Mesa, treats and distributes for use by domestic, commercial and governmental customers.

Mission Statement:

Provide dependable water service in the desired quantities at a quality level that meets or exceeds regulatory standards in a cost effective manner through thoughtful management and operational practices, and appropriate application of technology. Be responsible stewards of the Town's water infrastructure and natural resources. Uphold the Town's standards and specifications.

Budget Analysis:

The 2017 budget for water operations should fund additional new meters, replacement of the waterlines along the east side of Highway 65 – south of Centennial Ave, replacing outdated equipment within the water plant, required inspection and cleaning of the Town's three one million gallon storage tanks, raw water collection maintenance, continuing investment regarding PR-vaults and remote monitoring of flow and pressures on distributions on distribution lines outside of Town limits. The water treatment and distribution is being operated optimally with committed ORCs and support staff acquiring higher levels of training.

Performance Outcomes:

A number of small to medium sized in house projects are planned for the water system while moving ahead with the large project of replacing the Highway 65 line. Staff continue to seek solutions to accurately monitor and fix water leaks and determine areas of water loss. The goal is to settle with USCDWUA and complete the purchase of their 20% of the water treatments infrastructure by December, 2016. A plan has been in the works to refinance both USDA loans and fund the \$175,000 to settle with USCDWUA. An informational meeting is being planned for the Cook Ditch organization project in 2017.

2017 Performance Analysis:

Water Fund revenue was 54.5% and expenses were 57.7% of budget.

Water Plant: Upgrades to the Water Plant’s turbidimeters and Plant controls were made this year. Using the material purchased at the end of 2016, Public Works staff completed the work to re-classify Filter 4. The funds designated for re-painting the Clearwell Tank at the Water Plant were used to purchase new water meters this year.

Distribution System: We had all three of the Town’s Water Tanks cleaned and inspected. We purchased approximately 270 new radio read meters this year, with a large amount of that purchase taking place in December with the funds from the Clearwell painting project.

Engineering was completed on the Highway 65/ Greenwood Ave. / Frontier Ave. pipeline replacement project. The project went out to bid and a contract was awarded with a 2018 start date. 52-360/461

Wastewater Treatment Enterprise Fund

What is Wastewater Treatment Collection and Treatment?

For the fees collected from system users, the Town must collect the portion of our treated domestic water that has been soiled by all types of human use, transfer in a sanitary manner to a treatment facility, and treat it to a level suitable for release back into highly regulated state waters. The town is responsible to prevent or regulate discharge to the sewer system.

Mission Statement:

To provide dependable sewer collection and treatment and discharge the effluent at a quality level that meets or exceeds regulatory standards in a cost effective manner through innovative management and operational practices, using appropriate application of technology. To be responsible stewards of the Town’s sewer infrastructure and waters discharged to. After all, water is our most important resource.

Budget Analysis:

Completion of the plant is estimates for December 2016. Sludge removal, power usage and loan payments are estimated at over \$175,000 annually with the new WWTF. The additional plan improvement fee collects approximately \$195,000. A rate study is planned for 2017 to assist town officials with determining fees for operations, maintenance, and replacement. Continued routine maintenance on the collection system will be augmented by selected jetting and manhole rehabilitation. A part time Wastewater Treatment operator was hired in 2015 and will continue to fill as needed. Sanitary sewer and wastewater treatment is being operated optimally with committed ORCs and support staff acquiring higher levels of training.

Performance Outcomes:

2017 will be the first full year of the new Wastewater Treatment Plant will be in operation. Operating the plant and maintaining communication with the engineer and contractor throughout 2017 will be critical during the term of the warranty estimated to end in 2018. A lab has been requested at \$49,300, however this amount is not included in this budget based on inconclusive construction figures. The lab is likely to save money and could be considered mid-2017. Operators will continue to formulate operational plans for efficiency and effect use of resources along with effluent monitoring and compliance for the environment and neighboring communities.

2017 Performance Analysis:

Waste Water Fund revenue was 99.22% and expenses were 80.42% of budget.

New Facility: We had our first full year of operation at the new facility with some operating expenses being higher than expected and some being lower. One of the sludge retention ponds was cleaned this year, which we were able to do for approximately \$15,000 less than what we had budgeted for.

Sanitary Sewer Collection System: Public Works Crew has an ongoing goal of finding manholes and raising them to grade. The Public Works Crew responded to two emergency backup calls. Approximately 3,104 feet of line were jetted and cleaned this year. This is below what we aim to have jetted every year and we anticipate far more next year.

54-370/476 Golf Course Enterprise Fund

What is Golf Course Operations?

The Cedaredge Golf Club serves as an attraction for the Town of Cedaredge by providing a recreational golfing opportunity for those interested in playing social and tournament golf. The clubhouse provides a social gathering place for groups and individuals as well as dining for those living and visiting the Town of Cedaredge.

Mission Statement:

The Golf Club is owned by the Town of Cedaredge and is entrusted to the Town's Board of Trustees. Cedaredge Golf Club provides the opportunity and access for everyone to enjoy the game of golf at a fair and reasonable price. The Golf Course protects the local environment and wildlife habitat, which enhances the town's open space. Cedaredge Golf Club strives to provide the best playing conditions, best customer service, and the finest golfing experience on the Western Slope.

Budget Analysis:

2017 green fee and cart passes will remain the same as 2016. Expenditures continue to decrease to match expected revenues. Local and state marketing programs are in place to maximize usage of the facility.

2017 Performance Outcomes:

Continue efforts to market Cedaredge Golf Club and maintain the course within available resources.

Restaurant Summary: The Town leases space to a private company to operate a restaurant. The lease entered spring of 2017 with Cedaredge Grill through 2019. The Clubhouse Grill was open every day for lunch and three nights a week for dinners starting April 1st and ending November 15th in 2017. In 2018, the Grill plans on providing lunches 7 days a week, as well as adding a night for dinner. Dinners will be served Wednesday, Thursday, Friday, and Saturday beginning April 11th.

2017 Performance Review for the Cedaredge Golf Club:

Golf Course Fund revenue was 93.2% and expenses 93.5%.

<u>Wastewater Treatment Facility</u>	
The Town will begin construction on a Wastewater Treatment Facility (Sequencing Batch Reactor) to replace the Sewer Lagoons around the first of July. The Town received five bids for construction with an apparent low bid of \$4,274,400. The <u>estimated</u> revenue and expenditures from initial design to ribbon cutting below.	
<u>Revenue</u>	
Department of Local Affairs (EIAF)	\$2,211,000
Colorado Department of Public H&E	\$1,050,000
SRF CWRPDA Grant	\$20,000
SRF Principal Loan Forgiveness	\$457,761
SRF CWRPDA Loan (0% Interest)	\$1,000,000
Town of Cedaredge (Sewer) Reserves	\$573,949
TOTAL	\$5,312,710
<u>Expenditures</u>	
Engineering/Testing/Inspection	\$615,710
Construction	\$2,784,500
Equipment	\$1,912,500
TOTAL	\$5,312,710

Figure 1

Golf Rounds and Financial Report:

In 2017, there were 10,798 18-hole rounds of golf versus 9900 in 2016, creating an appreciation of 8%. Public rounds remained unchanged from the previous year. The Golf Club added 12 more annual pass holders in 2017 from the previous year.

Breakdown of 2017 Revenue compared with 2016 Revenue:

Annual Passes: \$97,136 vs. \$82,866, up 15 %

Green Fees: \$121,945 vs. \$124,600, down 2%

Cart Fees: \$98,994 vs. \$101,680, down 3%

Driving Range: \$12,225 vs. \$12,722, down 4%

Merchandise: \$28,500 vs. \$25,549, up 10%

Golf Shop Operations:

The emphasis in the golf shop is always to provide excellent customer service for our pass holders and guests. In 2017, there was one full time shop employee and four part time shop employees. The outside cart staff consisted of four part time employees.

Marketing:

In 2017, marketing objectives were achieved by creating 350 new e-subscribers on our web site, more interaction through Facebook, ad campaigns with Avid Golfer and local newspapers, and couponing specials through EZ Links.

For 2018, we will continue this trend as well as create a “Stay and Play” coupon special for area lodging, create a “Newcomers” coupon that will be distributed to local real estate businesses, create a “Chamber of Commerce” coupon special for the Cedaredge and Grand Junction Chamber of Commerce members, and market the golf course at local festivals and events. Our new marketing catch phrase is: Cedaredge Golf Club has garnered a reputation as being “unique and challenging”.

2017 Golf Outlook:

The three most important factors that have affected our golf revenues in the past are annual pass sales, weather, and local and state economy. The economy in the State of Colorado is projected to do well in 2018. The unemployment rate in Colorado is currently one percent lower than the national average. We are currently experiencing drought conditions that could impact course conditions and level of play. To this date, we have added 10 new annual pass holders to the golf club, but there have been 11 confirmed pass holders that will not be renewing, and a possible 7 others that are questionable to this point. Non renewals are primarily due to age and physical condition. For every net pass holder that we lose at the club, we need to increase our public rounds by 47. For this reason, it is imperative that we find ways to get more out of town golfers to play Cedaredge. The golf club is aggressively marketing within the larger city of Grand Junction, but will not overlook the potential that exists in the smaller surrounding towns. Overall, the 2018 golf outlook is good.

70-380/486 Capital Improvement Fund

What is Capital Improvement Fund?

Capital improvements are town streets, water and sewer system improvements, municipal buildings, motor vehicles, including police vehicles, and other capital expenditures. Ordinance 2004-4 2/19/2004 approved by the voters April 6, 2004. Resolution 5-2004

Mission Statement:

Capital expenditures costs.

Budget Analysis:

The capital expenditures include a Broadband contribution for Anchors and Routes within Town as a Common Neutral Locations for competitive broadband service. Payments on two police vehicles one purchased in 2015 and one in 2016. The Town’s portion of a server for Spillman software, used Animal

Control Vehicle, Police Officer firearms and 2 sets of radios. Public Works expenditures will be for Asphalt overlay of SW 11th AVE and a portion of SE Deer Trail AVE and a share of the Enhancement project at Highway 65 and Main Street.

Performance Outcomes:

Use revenues effectively to continue to invest in capital improvements within the general fund operations of the Town.

2017 Performance Analysis:

Capital Improvements Fund revenue was 111.4% and expenses 49.4% of budget. Main Street Enhancement was postponed again and broadband contribution was removed. Expenditures included police vehicle payments, used Animal Control Vehicle, firearms, radios, and asphalt maintenance.

70-385/485 and 70-386/486 Major Street Improvement

Summary:

Major Street Improvement within the Capital Improvements Fund is a fund for major street improvements. Ordinance 2007-8 & Resolution 11-2007 adopted 7/19/2007 approved by the voters November 6, 2007. All sales tax revenues have been restricted for bond obligations since mid-March 2013 for 10 years.

71-390/491 Trust Fund LOTTO

What is Trust Fund LOTTO?

The Trust Fund LOTTO is in accordance with C.R.S. 29-21-101. Revenues are generated from population as determined by the decennial census.

Mission Statement:

Comply with C.R.S. 29-21-101 and provide timely and accurate reports to the State. The Recreation and Cultural Advisory Committee will be relied upon to make recommendations to the Cedaredge Board of Trustees on recreation and cultural activities within the Town and support county area existing recreation and cultural activities.

Budget Analysis:

Phase I of the Surface Creek Trail with a potential GOCO grant, Utility Cart for beautification purposes, Community Garden and Golf Course maintenance.

Performance Outcomes:

Provide funding for Parks in the General Fund, the Golf Course open space and support eligible community efforts by being a pass through for funds donated by Delta County.

2017 Performance Analysis:

The Trust Fund Lotto revenue was 81.9% and expenses 48.3% of budget. 2017 funded regular open space maintenance in the parks and Golf Course and was a pass through for Delta County funds. The Surface Creek Trail project was awarded grant funding but has not broken ground.