

**COLORADO ASSOCIATION OF
SCHOOL EXECUTIVES AND AFFILIATE
COMBINED FINANCIAL STATEMENTS**

**For the Year Ended
AUGUST 31, 2017**

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February 7, 2018

TABLE OF CONTENTS

	PAGE
INTRODUCTORY SECTION	
Title Page	
Table of Contents	
FINANCIAL SECTION	
Independent Auditors' Report	1 - 2
Financial Statements	
Combined Statements of Financial Position	3
Combined Statements of Activities	4
Combined Statements of Cash Flows	5
Notes to Combined Financial Statements	6 - 13
Other Supplementary Information	
Combining Statement of Financial Position	14
Combining Statement of Activities	15
Combining Statement of Cash Flows	16

FINANCIAL SECTION

Holscher, Mayberry & Company, LLC

Certified Public Accountants

Member of the American Institute of Certified Public Accountants
Governmental Audit Quality Center
and Private Company Practice Section

Board of Directors
Colorado Association of School Executives and Affiliate
Englewood, Colorado

INDEPENDENT AUDITORS' REPORT

Report on the Financial Statements

We have audited the accompanying combined financial statements of Colorado Association of School Executives (CASE), which comprise the combined statement of financial position as of August 31, 2017, and the related combined statements of activities, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these combined financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the respective combined financial position of CASE as of August 31, 2017, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited the Colorado Association of School Executives and Affiliate June 30, 2016 financial statements, and we expressed an unmodified audit opinion on those audited combined statement of financial position in our report dated November 1, 2016. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2016 is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Matters

Our audit was conducted for the purpose of forming an opinion on the combined financial statements as a whole. The combining statement of financial position and combining statements of activities and cash flows are presented for purposes of additional analysis and are not a required part of the combined financial statements. The information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Holscher, Mayberry + Company, LLC

Englewood, Colorado
December 8, 2017

**COLORADO ASSOCIATION OF SCHOOL
EXECUTIVES AND AFFILIATE**
Statement of Financial Position
August 31, 2017
With Comparative Totals for August 31, 2016

	Total	
	2017	2016
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 570,052	\$ 803,586
Investments	713,617	708,669
Accounts receivable	121,341	272,048
Other current assets	34,779	20,657
Total Current Assets	<u>1,439,789</u>	<u>1,804,960</u>
Noncurrent Assets		
Property and equipment, net	6,831	4,637
Total Assets	<u>\$ 1,446,620</u>	<u>\$ 1,809,597</u>
LIABILITIES AND NET ASSETS		
Liabilities		
Current Liabilities		
Accounts payable - trade	\$ 65,233	\$ 285,175
Accounts payable - other	110,777	82,517
Accrued vacation	40,958	20,645
Deferred revenue - dues, website and conferences	473,850	633,746
Deferred grant revenue	9,756	32,616
Lease payable, current portion	376	4,345
Total Current Liabilities	<u>700,950</u>	<u>1,059,044</u>
Long-term Liabilities		
Lease payable	-	745
Total Liabilities	<u>700,950</u>	<u>1,059,789</u>
Net Assets		
Unrestricted	<u>745,670</u>	<u>749,808</u>
Total Net Assets	<u>745,670</u>	<u>749,808</u>
Total Liabilities and Net Assets	<u>\$ 1,446,620</u>	<u>\$ 1,809,597</u>

The accompanying notes are an integral part of the financial statements.

**COLORADO ASSOCIATION OF SCHOOL
EXECUTIVES AND AFFILIATE
Statement of Activities
For the Year Ended August 31, 2017**

	<u>Total</u>	
	<u>2017</u>	<u>2016</u>
Unrestricted Net Assets		
Revenues, Gains and Other Support		
Membership dues	\$ 810,056	\$ 808,588
Professional learning	1,177,312	1,151,787
Donation income	-	8,500
Website income	42,540	49,688
Investment income	5,063	10,895
Other income	17,539	22,190
Net assets released from restrictions	<u>22,859</u>	<u>91,708</u>
Total Revenues, Gains and Other Support	<u>2,075,369</u>	<u>2,143,356</u>
Expenses		
Program services		
Membership	359,484	332,638
Professional learning	1,145,984	1,146,334
Grant-related expense	22,859	91,708
Legislative	80,518	75,044
Governance	<u>31,901</u>	<u>22,529</u>
Total Program Services	<u>1,640,746</u>	<u>1,668,253</u>
Support services		
Payroll and payroll related	219,351	197,124
Professional fees	36,065	55,740
Office related	54,485	61,336
Bank and credit card fees	64,155	66,890
Staff travel	24,036	33,426
Other general and administrative	13,026	24,564
Building and equipment rent	21,821	18,998
Depreciation	3,975	6,330
Staff development	<u>1,847</u>	<u>2,715</u>
Total Support Services	<u>438,761</u>	<u>467,123</u>
Total Expenses	<u>2,079,507</u>	<u>2,135,376</u>
Change in Unrestricted Net Assets	<u>(4,138)</u>	<u>7,980</u>
Temporarily Restricted Net Assets		
Grant income	22,859	91,708
Net assets released from restrictions	<u>(22,859)</u>	<u>(91,708)</u>
Change in Temporarily Restricted Net Assets	<u>-</u>	<u>-</u>
Change in Net Assets	(4,138)	7,980
Net Assets (Deficit) - Beginning of Year	<u>749,808</u>	<u>741,828</u>
Net Assets (Deficit) - End of Year	<u>\$ 745,670</u>	<u>\$ 749,808</u>

The accompanying notes are an integral part of the financial statements.

**COLORADO ASSOCIATION OF SCHOOL
EXECUTIVES AND AFFILIATE
Combining Statement of Cash Flows
For the Year Ended August 31, 2017
With Comparative Totals for the Year Ended August 31, 2016**

	<u>Total</u>	
	<u>2017</u>	<u>2016</u>
Cash Flows From Operating Activities		
Cash received from membership activities, grants and other sources	\$ 2,038,258	\$ 2,087,270
Payments to suppliers	(1,842,633)	(1,645,159)
Payments to employees	<u>(418,390)</u>	<u>(388,981)</u>
Net Cash Provided (Used) by Operating Activities	<u>(222,765)</u>	<u>53,130</u>
Cash Flows From Investing Activities		
Investment earnings	114	-
(Additions to) Withdrawals from money market	-	(38,170)
Acquisitions of capital assets	<u>(6,169)</u>	<u>-</u>
Net Cash Provided by Investing Activities	<u>(6,055)</u>	<u>(38,170)</u>
Cash Flows from Financing Activities		
Lease principal payments	<u>(4,714)</u>	<u>(4,134)</u>
Net Increase (Decrease) in Cash	(233,534)	10,826
Cash and Cash Equivalents - Beginning of Year	<u>803,586</u>	<u>792,760</u>
Cash and Cash Equivalents - End of Year	<u>\$ 570,052</u>	<u>\$ 803,586</u>
Reconciliation of Change in Net Assets to Net Cash Provided (Used) by Operating Activities		
Change in Net Assets	\$ (4,138)	\$ 7,980
Adjustments to reconcile change in net assets to net cash provided (used) by operating activities:		
Depreciation	3,975	6,330
Earnings on Investments	(5,063)	(10,760)
Change in Assets and Liabilities:		
(Increase) decrease in receivables	150,708	(66,159)
(Increase) decrease in inter-entity receivables	231,544	4,191
(Increase) decrease in other current assets	(14,122)	11,444
Increase (decrease) in accounts payable - trade	(219,941)	77,771
Increase (decrease) in accounts payable - other	28,259	423
Increase (decrease) in accrued vacation	20,313	5,268
Increase (decrease) in deferred memberships	(159,896)	60,541
Increase (decrease) in deferred grants	(22,860)	(39,708)
Increase (decrease) in inter-entity payables	<u>(231,544)</u>	<u>(4,191)</u>
Net Cash Provided (Used) by Operating Activities	<u>\$ (222,765)</u>	<u>\$ 53,130</u>
SCHEDULE OF NONCASH INVESTING ACTIVITIES		
Unrealized Gains (Losses) on Investments	<u>\$ (4,488)</u>	<u>\$ 4,115</u>

The accompanying notes are an integral part of the financial statements.

**COLORADO ASSOCIATION OF SCHOOL EXECUTIVES AND AFFILIATE
NOTES TO COMBINED FINANCIAL STATEMENTS
August 31, 2017**

NOTE 1: NATURE OF ORGANIZATION

Nature of Operations

The Colorado Association of School Executives (CASE) is a combination of the Colorado Association of School Executives (the Association) and the Center for Excellence in Educational Leadership (the Center). CASE was incorporated in Colorado on October 27, 1969 to promote the continuous improvement of education and to elevate the professional and ethical standards of school executives.

The Association's purpose is to provide support to CASE members and to Center departments. The Center conducts conferences and conventions and provides departmental program services to members.

Departments

CASE consists of seven departments comprised of members in different areas of public education.

The Colorado Association of Educational Specialists (CAES) members include staff developers, special education professionals, communication professionals, federal program professionals and district-level administrators serving Colorado public schools.

The Colorado Association of Elementary School Principals (CAESP) is designed to serve Colorado public schools' elementary school principals, assistant principals, district-level leaders and students in principal licensure programs.

The Colorado Association of Leaders in Educational Technology (CALET) members include Chief Technology Officers and other technology leaders in the Colorado public school system.

The Colorado Association of School Personnel Administrators (CASPA) serves human resources professionals.

The Colorado Association of Superintendents and Senior Administrators (CASSA) serves superintendents, assistant superintendents and other senior administrators employed in the Colorado school system.

The Colorado Association of Secondary School Principals (CASSP) members include Colorado school system middle and high school principals, assistant principals, athletic directors, deans of students and middle and high school district administrators.

The Department of Business Officials (DBO) serves Colorado school system business officials.

COLORADO ASSOCIATION OF SCHOOL EXECUTIVES AND AFFILIATE
NOTES TO COMBINED FINANCIAL STATEMENTS
August 31, 2017

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The combined financial statements of the Association and the Center have been prepared on the accrual basis of accounting and, accordingly, reflect all significant receivables, payables and other liabilities.

Activity between the Association and the Center has been eliminated in the preparation of the CASE combined financial statements. Inter-entity activity included cash transfers and support expense sharing occurring during the year ended August 31, 2017. CASE's policy is to periodically satisfy all inter - entity activity.

Basis of Presentation

The combined financial statement presentation follows the recommendations of the Financial Accounting Standards Board's Accounting Standards Codification, *Financial Statements of Not-For-Profit Organizations*. Those standards require CASE report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets.

- Unrestricted net assets represent those net assets whose use is not restricted by donors. All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Included in unrestricted net assets are net assets for which outside agencies or government bodies, rather than a donor, have designated various purposes under grant awards or contractual agreements.
- Temporarily restricted net assets include amounts that are stipulated by donors for specific operating purposes or future periods. CASE has no temporarily restricted net assets as of August 31, 2017.
- Permanently restricted net assets represent amounts that are stipulated by donors to be maintained in perpetuity. CASE has no permanently restricted net assets as of August 31, 2017.

COLORADO ASSOCIATION OF SCHOOL EXECUTIVES AND AFFILIATE
NOTES TO COMBINED FINANCIAL STATEMENTS
August 31, 2017

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cash and Cash Equivalents

For cash flow purposes, cash would include all instruments with maturities of three months or less when purchased, with the exception of funds held with investment brokerage firms.

Investments

Investments are measured at fair value in the combined statement of financial position. Money market funds are considered an investment, as the money market fund is held with a brokerage firm, and the Association considers it to be an investment. Realized and unrealized gains and losses are included in the combined statement of activities and classified as unrestricted, unless restricted by donor or applicable law.

Accounts Receivable/Deferred Revenue - Memberships

Accounts receivable represent amounts due resulting from program services provided and are recorded at the amount management expects to collect from outstanding balances. Accounts receivable are considered past due based on contractual terms. CASE recognizes an allowance for uncollectible accounts on accounts receivable in an amount equal to probable losses. The allowance is based on an analysis of current receivables aging and estimated future write-offs.

Accounts receivable includes amounts billed, but not collected as of August 31, 2017, for memberships and dues for the 2018 fiscal year. CASE records a deferred revenue for amounts collected and/or billed prior to the end of the fiscal year that represent subsequent year resources.

Support and Revenue

The Association's revenue consists primarily of membership dues and fees for department conference attendance. The Center receives revenues from bi-annual conferences and department workshops.

CASE receives dues throughout the year and recognizes dues on the first day of the new dues year. These dues are recognized as deferred revenue in the year of receipt, if paying for the subsequent year's dues.

COLORADO ASSOCIATION OF SCHOOL EXECUTIVES AND AFFILIATE
NOTES TO COMBINED FINANCIAL STATEMENTS
August 31, 2017

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Support and Revenue (Continued)

Grants are considered earned and associated revenue recognized when CASE has incurred expenditures in compliance with the specific requirements or restrictions designated in the grant document. Grants received but not expended by CASE are reported as restricted deferred revenue. Unrestricted grant income is recognized when qualifying expenditures are made against the grant.

Property and Equipment

CASE capitalizes all purchases greater than \$2,000 relating to property and equipment items with useful lives exceeding one year. Purchased assets are recorded at cost and donated assets are recorded at their fair market values at the date of the donation and depreciated over the estimated useful lives of the assets. Depreciation is recorded using the straight-line method over the estimated useful lives of the respective assets, which range from three to five years.

Income Tax Status

The Association reports results on its activity as a tax-exempt organization as permitted by Internal Revenue Code (IRC) 501(c)(6). The Center reports results on its activity as a tax-exempt organization as permitted by IRC 501(c)(3). Income earned by these organizations for activities not directly related to their tax-exempt purposes is subject to taxation as unrelated business income. No unrelated business events occurred during fiscal 2017 that would have created an income tax liability for either entity.

Accounting for Uncertainty in Income Taxes

CASE believes that it has conducted its operations in accordance with, and has properly maintained, its tax-exempt status, and it has taken no material uncertain tax positions that qualify for recognition or disclosure in the combined financial statements.

Functional Allocation of Expenses

The costs of providing programs and other activities have been summarized on a functional basis in the combined statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

**COLORADO ASSOCIATION OF SCHOOL EXECUTIVES AND AFFILIATE
NOTES TO COMBINED FINANCIAL STATEMENTS
August 31, 2017**

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Use of Estimates

The preparation of combined financial statements, in conformity with generally accepted accounting principles, requires management to make estimates and assumptions affecting the amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the combined financial statements and the amounts of revenues, expenses, gains, losses and other changes in net assets during the fiscal years represented in the combined statement of activities. Actual results could differ from those estimates.

Subsequent Events

CASE has reviewed and considered subsequent events for disclosure in the combined financial statements through December 8, 2017, which is the date the financial statements were available for issuance.

NOTE 3: CASH AND CASH EQUIVALENTS

CASE considers all cash and highly liquid financial instruments that are to be used for current operations, and which have an original maturity of three months or less, to be cash and cash equivalents. All other cash and highly liquid financial instruments invested for the long-term purposes of CASE are classified as investments.

CASE maintains three cash and cash equivalent accounts with a commercial bank. The Association holds one account, and the Center holds two accounts. At times, the bank balances may be in excess of Federal Deposit Insurance Corporation insurance limits. Excess amounts over the insured amounts are only permitted on a temporary basis when cash flows are projected to be needed to meet immediate invoicing needs. Otherwise, the excess amounts are invested in short-term certificates of deposit.

COLORADO ASSOCIATION OF SCHOOL EXECUTIVES AND AFFILIATE
NOTES TO COMBINED FINANCIAL STATEMENTS
August 31, 2017

NOTE 4: INVESTMENTS AND FAIR VALUE MEASUREMENTS

The following are the major categories of assets and liabilities measured at fair value on a recurring basis during the year ended August 31, 2017 using quoted market prices in active markets (Level 1), significant observable inputs for similar assets (Level 2) and significant unobservable inputs (Level 3):

Investments consisted of the following at August 31, 2017:

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Certificates of Deposit	\$ -	\$ 449,793	\$ -	\$ 449,793
Money Market Mutual Funds	<u>263,824</u>	<u>-</u>	<u>-</u>	<u>263,824</u>
Total Investments	<u>\$ 263,824</u>	<u>\$ 449,793</u>	<u>\$ -</u>	<u>\$ 713,617</u>

Following is a description of the valuation methodologies used for assets measured at fair value on a recurring basis:

- **Money Market Funds:** Valued at quoted market prices.
- **Certificates of Deposit:** Valued at an adjusted price based upon prices of similar assets recently sold on an exchange or inactive broker-dealer market.

CASE recognizes transfers between levels in the fair value hierarchy at the end of the reporting period. During 2017, there were no changes in the methods or assumptions utilized to derive the fair value of CASE's assets and liabilities.

Investment earnings are comprised of the following:

Paid Interest	\$ 9,447
Net Unrealized Gains (Losses)	<u>(4,488)</u>
Net Investment Earnings	<u>\$ 4,959</u>

NOTE 5: PROPERTY AND EQUIPMENT

The following is a summary of the property and equipment balances as of August 31, 2017:

Buildings - Oneida (In Progress)	\$ 6,170
Computer Equipment	2,019
Furniture and Fixtures	12,287
Office Equipment	19,875
Less: Accum Depreciation	<u>(33,519)</u>
Net Property and Equipment	<u>\$ 6,832</u>

Depreciation expense of \$3,975 has been recorded all related to the copier lease as further described in Note 6.

COLORADO ASSOCIATION OF SCHOOL EXECUTIVES AND AFFILIATE
NOTES TO COMBINED FINANCIAL STATEMENTS
August 31, 2017

NOTE 6: CAPITAL AND OPERATING LEASES

The Association has entered into a capital lease for the purchase of a copier. The Association has capitalized \$19,875 of assets with a remaining book value of \$662 related to the lease. The lease requires monthly payments of \$375 plus maintenance through October 2017. The lease bears interest at 5% and the Association expensed \$367 of interest on the lease for the 2017 fiscal year. The lease requires \$4,501 and \$750 of payments in fiscal years 2017 and 2018, respectively with a net present value of the remaining payments of \$5,090.

The Association has also entered into an operating lease for the use of a vehicle. The lease requires monthly payments of \$425 through July, 2019. The Association charged \$851 to lease expense related to the lease for fiscal year 2017. The lease requires \$5,103, \$5,103, and \$4,253 of required minimum payments in fiscal years 2017, 2018, and 2019, respectively.

On August 3, 2017 the Organization executed a Letter of Intent to acquire a portion of property to be occupied as the office location for the Organization. The agreement also provided for the execution of a lease for this space until the acquisition was completed. The lease term is from August 15, 2017 through December 31, 2017 with an optional extension of time until December 31, 2018 in the event that the Closing has not occurred. The space is being leased month-to-month pending completion of the acquisition.

NOTE 7: RETIREMENT BENEFITS

Defined Benefit Pension Plan

CASE, employer identification number 157, contributes to the State Division Trust Fund (SDTF), a cost-sharing multiple-employer defined benefit pension plan administered by the Public Employees' Retirement Association of Colorado (PERA). When applicable, SDTF provides retirement and disability benefits, administers annual increases and pays death benefits for members or beneficiaries. All CASE employees qualify for SDTF membership. Title 24, Article 51, of the Colorado Revised Statutes, as amended, assigns the authority to establish benefit provisions and rates to the Colorado State Legislature. PERA prepares an annual financial report which includes financial statement information and supplementary information required by SDTF. The package is available to the public by either writing to Colorado PERA, 1301 Pennsylvania Street, Denver, Colorado 80203 or by calling 303.832.9950 or 1.800.759.7372.

**COLORADO ASSOCIATION OF SCHOOL EXECUTIVES AND AFFILIATE
NOTES TO COMBINED FINANCIAL STATEMENTS
August 31, 2017**

NOTE 7: RETIREMENT BENEFITS (Continued)

Funding Policy

Contribution requirements of CASE and its employees are established under Title 24, Article 51, Part 4, of the Colorado Revised Statutes, as amended. CASE employees are required to make contributions to PERA at a rate of 8.00%. CASE's contribution rate for calendar years 2015, 2016 and 2017 was 18.35% and 19.25%, and 20.15% of covered salary, respectively. A portion of CASE's contribution (1.02% of covered salary) is allocated to the Health Care Trust Fund; CASE's contribution was \$6,811. CASE contributions to SDTF for the year ending August 31, 2017 were \$132,542, equal to its required contribution.

Funding Status

SDTF's financial statements are reported on a calendar year basis. As of December 31, 2016, SDTF had a funded status of 42.6%. The Association's percentage of the SDTF plan was .0226% as of December 31, 2016 based on Association contributions relative to all contributions received for the 2016 fiscal year.

**COLORADO ASSOCIATION OF SCHOOL
EXECUTIVES AND AFFILIATE
Combining Statement of Financial Position
August 31, 2017
With Comparative Totals for August 31, 2016**

	Association	Center	Eliminations	Total	
				2017	2016
ASSETS					
Current Assets					
Cash and cash equivalents	\$ 588,403	\$ (18,351)	\$ -	\$ 570,052	\$ 803,586
Investments	713,617	-	-	713,617	708,669
Accounts receivable	121,341	-	-	121,341	272,048
Inter-entity receivable	133,586	-	(133,586)	-	-
Other current assets	11,839	22,940	-	34,779	20,657
Total Current Assets	1,568,786	4,589	(133,586)	1,439,789	1,804,960
Noncurrent Assets					
Property and equipment, net	6,831	-	-	6,831	4,637
Total Assets	\$ 1,575,617	\$ 4,589	\$ (133,586)	\$ 1,446,620	\$ 1,809,597
LIABILITIES AND NET ASSETS					
Liabilities					
Current Liabilities					
Accounts payable - trade	\$ 65,233	\$ -	\$ -	\$ 65,233	\$ 285,175
Accounts payable - other	100,243	10,534	-	110,777	82,517
Accrued vacation	40,958	-	-	40,958	20,645
Deferred revenue - dues, website and conferences	406,910	66,940	-	473,850	633,746
Deferred grant revenue	-	9,756	-	9,756	32,616
Inter-entity payable	-	133,586	(133,586)	-	-
Lease payable, current portion	376	-	-	376	4,345
Total Current Liabilities	613,720	220,816	(133,586)	700,950	1,059,044
Long-term Liabilities					
Lease payable	-	-	-	-	745
Total Liabilities	613,720	220,816	(133,586)	700,950	1,059,789
Net Assets					
Unrestricted	961,897	(216,227)	-	745,670	749,808
Total Net Assets	961,897	(216,227)	-	745,670	749,808
Total Liabilities and Net Assets	\$ 1,575,617	\$ 4,589	\$ (133,586)	\$ 1,446,620	\$ 1,809,597

See Independent Auditor's Report.

**COLORADO ASSOCIATION OF SCHOOL
EXECUTIVES AND AFFILIATE**
Combining Statement of Activities
For the Year Ended August 31, 2017
With Comparative Totals for the Year Ended August 31, 2016

	Association	Center	Total	
			2017	2016
Unrestricted Net Assets				
Revenues, Gains and Other Support				
Membership dues	\$ 810,056	\$ -	\$ 810,056	\$ 808,588
Professional learning	-	1,177,312	1,177,312	1,151,787
Donation income	-	-	-	8,500
Website income	42,540	-	42,540	49,688
Investment income	4,949	114	5,063	10,895
Other income	17,539	-	17,539	22,190
Net assets released from restriction	-	22,859	22,859	91,708
Total Revenues, Gains and Other Support	875,084	1,200,285	2,075,369	2,143,356
Expenses				
Program services				
Membership	359,484	-	359,484	332,638
Professional learning	-	1,145,984	1,145,984	1,146,334
Grant-related expense	-	22,859	22,859	91,708
Legislative	80,518	-	80,518	75,044
Governance	31,901	-	31,901	22,529
Total Program Services	471,903	1,168,843	1,640,746	1,668,253
Support services				
Payroll and payroll related	219,351	-	219,351	197,124
Professional fees	36,065	-	36,065	55,740
Office related	54,485	-	54,485	61,336
Bank and credit card fees	64,155	-	64,155	66,890
Staff travel	24,036	-	24,036	33,426
Other general and administrative	12,870	156	13,026	24,564
Building and equipment rent	21,821	-	21,821	18,998
Depreciation	3,975	-	3,975	6,330
Staff development	1,847	-	1,847	2,715
Total Support Services	438,605	156	438,761	467,123
Total Expenses	910,508	1,168,999	2,079,507	2,135,376
Change in Unrestricted Net Assets	(35,424)	31,286	(4,138)	7,980
Temporarily Restricted Net Assets				
Grant income	-	22,859	22,859	91,708
Net assets released from restriction	-	(22,859)	(22,859)	(91,708)
Change in Temporarily Restricted Net Assets	-	-	-	-
Change in Net Assets	(35,424)	31,286	(4,138)	7,980
Net Assets (Deficit) - Beginning of Year	997,321	(247,513)	749,808	741,828
Net Assets (Deficit) - End of Year	\$ 961,897	\$ (216,227)	\$ 745,670	\$ 749,808

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**COLORADO ASSOCIATION OF SCHOOL
EXECUTIVES AND AFFILIATE
Combining Statement of Cash Flows
For the Year Ended August 31, 2017
With Comparative Totals for the Year Ended August 31, 2016**

	Association	Center	Total	
			2017	2016
Cash Flows From Operating Activities				
Cash received from membership activities, grants and other sources	\$ 869,847	\$ 1,168,411	2,038,258	2,087,270
Payments to suppliers	(185,243)	(1,657,390)	(1,842,633)	(1,645,159)
Payments to employees	(418,390)	-	(418,390)	(388,981)
Net Cash Provided (Used) by Operating Activities	<u>266,214</u>	<u>(488,979)</u>	<u>(222,765)</u>	<u>53,130</u>
Cash Flows From Investing Activities				
Investment earnings	-	114	114	-
(Additions to) withdrawals from investment account	-	-	-	(38,170)
Acquisition of capital assets	(6,169)	-	(6,169)	-
Net Cash Provided by Investing Activities	<u>(6,169)</u>	<u>114</u>	<u>(6,055)</u>	<u>(38,170)</u>
Cash Flows from Financing Activities				
Lease principal payments	(4,714)	-	(4,714)	(4,134)
Net Increase (Decrease) in Cash	255,331	(488,865)	(233,534)	10,826
Cash and Cash Equivalents - Beginning of Year	<u>333,072</u>	<u>470,514</u>	<u>803,586</u>	<u>792,760</u>
Cash and Cash Equivalents - End of Year	<u>\$ 588,403</u>	<u>\$ (18,351)</u>	<u>\$ 570,052</u>	<u>\$ 803,586</u>
Reconciliation of Change in Net Assets to Net Cash Provided (Used) by Operating Activities				
Change in Net Assets	\$ (35,424)	\$ 31,286	\$ (4,138)	\$ 7,980
Adjustments to reconcile change in net assets to net cash provided (used) by operating activities:				
Depreciation	3,975	-	3,975	6,330
Earnings on Investments	(4,949)	(114)	(5,063)	(10,760)
Change in Assets and Liabilities:				
(Increase) decrease in receivables	150,708	-	150,708	(66,159)
(Increase) decrease in inter-entity receivables	231,544	-	231,544	4,191
(Increase) decrease in other current assets	(2,062)	(12,060)	(14,122)	11,444
Increase (decrease) in accounts payable - trade	35,379	(255,320)	(219,941)	77,771
Increase (decrease) in accounts payable - other	17,726	10,533	28,259	423
Increase (decrease) in accrued vacation	20,313	-	20,313	5,268
Increase (decrease) in deferred memberships	(150,996)	(8,900)	(159,896)	60,541
Increase (decrease) in deferred grants	-	(22,860)	(22,860)	(39,708)
Increase (decrease) in inter-entity payables	-	(231,544)	(231,544)	(4,191)
Net Cash Provided (Used) by Operating Activities	<u>\$ 266,214</u>	<u>\$ (488,979)</u>	<u>\$ (222,765)</u>	<u>\$ 53,130</u>
SCHEDULE OF NONCASH INVESTING ACTIVITIES				
Unrealized Gains (Losses) on Investments	<u>\$ (4,488)</u>	<u>\$ -</u>	<u>\$ (4,488)</u>	<u>\$ 4,115</u>

See Independent Auditor's Report.