



# Town of Winter Park, Colorado

## COMPREHENSIVE ANNUAL FINANCIAL REPORT



For the fiscal  
year ended  
December 31,  
2016

# Town of Winter Park, Colorado



## Comprehensive Annual Financial Report

For the Fiscal Year Ended  
December 31, 2016

Prepared by:  
The Finance Department

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**Town of Winter Park, Colorado  
Comprehensive Annual Financial Report  
For the Fiscal Year Ended December 31, 2016**

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*Cover: Ski Train from Denver Union Station to Winter Park Resort. Photos by Emma Newitt.*

## INTRODUCTORY SECTION

This section of the Town's Comprehensive Financial Report introduces the reader to the Town of Winter Park. Information included in this section is unaudited.

***Letter of Transmittal*** – This letter from the Town Manager and Finance Director provides a profile of the Town and Town government, a discussion of the local economy and economic outlook, major initiatives of the Town, and a brief discussion of policies and our independent audit.

***Town Council & Staff/Appointed Officials*** – A listing of our Town Council, Town Staff and Appointed Officials.

***Organization Chart*** – An overview of the organization is presented that includes Town Council, Appointed Officials and Town Staff.



## FORMAL TRANSMITTAL OF THE ANNUAL COMPREHENSIVE FINANCIAL REPORT



**Honorable Mayor, Town Council & Residents of Winter Park, CO:**

State statutes and the Town Charter require that all general-purpose local governments publish a complete set of financial statements presented in conformity with accounting principles generally accepted in the United States (GAAP) and audited in conformance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to those requirements, we hereby issue the annual financial report of the Town of Winter Park, Colorado (“Town”) for the fiscal year ended December 31, 2016.

This report consists of management’s representations concerning the finances of the Town. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the Town has established a comprehensive internal control framework that is designed both to protect the government’s assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of the financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Town has designed its internal controls to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects. Disclosures necessary to enable the reader to gain an understanding of the Town’s financial activities have been included.

The annual financial report provides a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management’s Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The Town’s MD&A can be found immediately following the report of the independent auditors.

### **PROFILE OF THE TOWN & GOVERNMENT**

The Town of Winter Park is located approximately 90 minutes northwest of Denver in Grand County, Colorado nestled against the western slope of the Continental Divide. The Town occupies approximately 8 square miles and is home to an estimated 964 full-time residents. While the town center lies at an elevation of 9,052 feet above sea level, its highest point of 12,060 feet makes it the highest incorporated town in the United States.

The Town is located in Grand County which has a land size of 1,846 square miles (larger than Rhode Island) and a population of 14,615 residents dispersed through its six incorporated towns and rural areas. Rail lines run through the Town in a North-South direction, as does US Highway 40, the area’s primary connection to Interstate 70 and the Front Range. Winter Park can be accessed by Amtrak, Greyhound and by car. There are small regional airports in both Kremmling and Granby for private planes.



The Town of Winter Park is a home rule community consisting of a council-manager form of government with power vested in an elected, seven-member Town Council. Policy-making and legislative authority remains the responsibility of the Town Council. The Council adopts the budget, appoints the boards and commissions, and hires the Town Manager, Town Attorney, and Municipal Judge. The Town Manager is responsible for carrying out the policies and

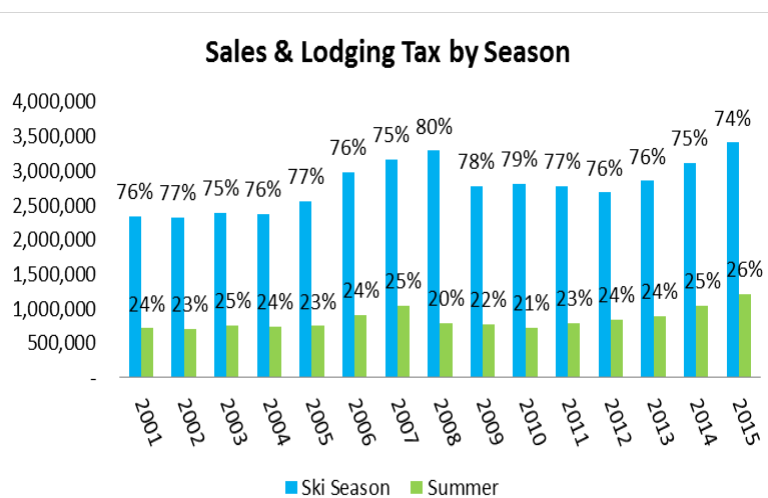
ordinances approved by Council, for overseeing the day-to-day operations of the Town, and for appointing the heads of various departments. Elected at large on a non-partisan basis, Council Members serve either two or four-year staggered terms. The Council appoints a Mayor from among the elected Council Members. The Council may take action through ordinances, resolutions, and motions. The Home Rule Charter establishes procedures to promote the expeditious and efficient handling of Town matters.

The Town provides a full range of services including police protection, cultural and recreational facilities and events, parks and trail development, public transportation, construction and maintenance of streets & infrastructure, planning and zoning, building enforcement, and marketing and economic development.

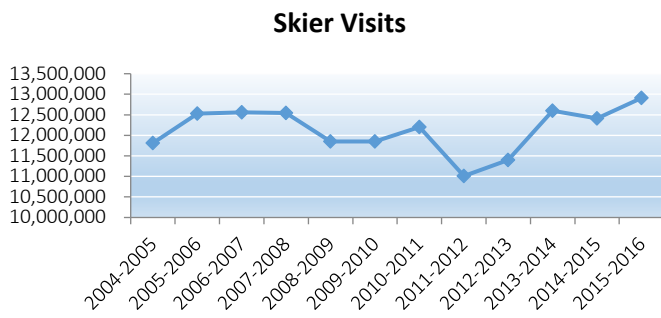
The Town operates on a calendar year basis. The Town Manager is required to prepare and submit to the Town Council an annual budget, capital program and accompanying explanation. The budget provides a complete financial plan of all Town funds and activities for the ensuing fiscal year, contain a general summary of its contents, and show comparative figures for income and expenditures of the preceding year. A public hearing on the proposed budget is required to be held by the Town Council no later than forty-five (45) days prior to the close of the fiscal year before the final adoption. The Town must adopt the budget by resolution on or before the first day of the new fiscal year. Adoption of the budget by Town Council constitutes appropriation of the amounts specified therein as expenditures from the funds indicated.

### LOCAL ECONOMY

Not surprisingly, winter tourism encompasses the majority of the local economy though the area is becoming a four-season vacation destination. From the powder skiing and backcountry challenges of Winter Park Resort, a top 10 visited resort in North America, to guided snowmobile tours, sleigh rides, cross-country skiing, snowshoeing, and dog sledding, Winter Park has firmly established itself as a winter tourist destination. In the summer months, the idyllic climate, and activities such as mountain biking, hiking, fishing, golfing, rafting and camping become the major attractions of the region. To draw additional visitors in the summer months, the Town sponsors numerous events including music concerts, festivals, bike racing, fairs and various competitions.



According to data obtained from Colorado Ski Country USA, skier visits has increased over the past three years which reflects the positive trend after several years of decline. For the local ski resort, day skiers account for approximately 60% of all skier activity at Winter Park. The emphasis for our upcoming ski season is to attract local visitors to the resort and Town. However, the Town does not collect any revenue on the sale of lift tickets and/or season passes. Instead, the Town relies on the patronage of local establishments by citizens and visitors for the majority of its revenues.

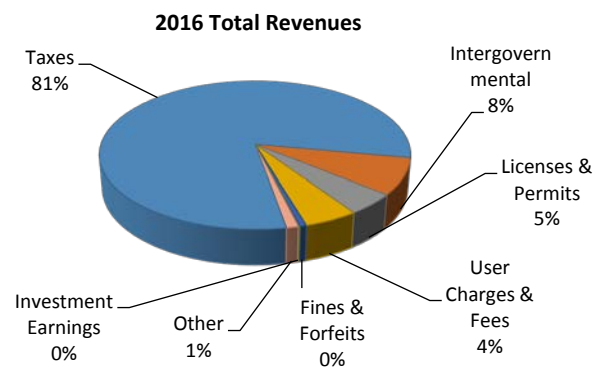


As noted in the Employment by Industry statistical section, the majority of employment in the area is tied into our tourism based economy with up to 60% tied to the local resort and tourism amenities and services. The largest employer is the Resort along with property management companies, hotels, restaurants and government making up the remainder of large employers.

### ECONOMIC ENVIRONMENT/OUTLOOK

As a resort community, the condition of the global, national, state and local economy has an impact on the financial condition of the Town. Growth in residential and non-residential new construction, the real estate market, tourism, and consumer spending all play a role in the local economy and how the Town plans for revenues and expenditures. These external factors have experienced a great deal of fluctuation over the past five years, and it has been a continuing challenge to address these issues with a correct response.

Outside the over-arching issues with our global economy and its effect on our national economy, investment and second home purchases have been impacted in our local community over the past several years. The Town's main revenue streams: Sales, Lodging, Transit/Trails and Real Estate Transfer taxes have all experienced appreciable growth throughout 2016. Sales, Lodging, Transit & Trails and Accommodations tax collections, our largest revenue sources, ended 2016 with a 2% increase from 2015 levels making 2016 the largest tax collections ever. This increase is on top of 2015 being the second largest collections ever. In addition, our 2016 Real Estate Transfer taxes increased 14% over 2015 which reflects improvements in our real estate values and increased development within the community.



These increases to revenue streams represent the continuation of a recovery trend that began in 2013 after the end of the recession. As we looked to our own local economy and normal recovery, Winter Park tends to recover slower than some of our comparable resort towns as we tend to be a Colorado front-range draw for skiing and summer activities and less for destination tourism. This trend has repeated itself in this recovery as Winter Park lagged the other comparable resort towns in its recovery and just in 2014 began to get back to pre-recession revenues with development beginning to materialize. As the figures above indicate, this trend has culminated in very robust revenue years in 2015 and 2016. As discussed earlier, the Town is beginning to see its first significant commercial development since the ski resort's development that ended in 2008. Several projects have begun in 2016 including the addition of a grocery market set to be open in late 2017. This is in addition to three commercial projects expected to begin in 2017. These four projects represent a substantial increase in commercial development in downtown.

For 2016, it was a period of relative stability in the global economy and modest economic growth on the national level. The Colorado economy recovered at a rate slightly slower than the national economy up until 2014, but has grown at a faster pace the past two years. The local economy has been outpacing the growth seen at state or national levels.

The national economy has begun a gradual recovery from the recession of 2007-2009, but is not growing at a rate similar to other recent recoveries. National economic growth, as measured by gross domestic product (GDP), has been expanding since mid-2009 and was at a 2.1% annual growth rate at the end of 2016. The construction and real estate markets have been slowly recovering, both nationally and locally. Inflation has slowly become an issue along with the Federal

Reserve's anticipated increase of interest rates in 2016 which may be the strongest indicator we have seen that the Fed believes the U.S. economy is beginning to be on solid footing.

By several measures, the Colorado economy has surpassed the national economy. Unemployment in Colorado was at 3.8% at 2016 year-end, as opposed to the 5% national figure. The unemployment rate in our state has been falling steadily since mid-2010.

Locally, our sales tax revenues have been increasing significantly and an increase in development projects are expected in 2017. As these projects come to fruition this bodes well that our local economy can continue to grow over the next few years. These factors, combined with the local Winter Park and Grand County growth statistics further bolster the notion that 2017 will be a positive year.

### **MAJOR INITIATIVES FOR 2016**

Over the past several years, Town staff and Council have experienced both the effects of the recession as well as the recent recovery. Our priorities and activities in 2016 take into account the recent recovery while maintaining the conservative philosophy that kept the Town in strong financial condition through the economic downturn. Many services have returned to pre-recession levels, but some aspects of our business reset remain in place. All the while we have maintained our level of service for our constituents and continue to provide a higher level of service as compared to other local communities.

The Town and the local ski resort have invested heavily in expanding our summer and fall activities and amenities. The local ski resort has expanded the use of its facilities in the summer with the development of one of the largest downhill biking venues along with its family summer activities and hosted biking and other events. In 2016 and previous years, the Town has invested additional funds for summer marketing, major events, and additional activities and amenities. These investments have yielded a strong increase in our summer and fall visitation and the related revenues generated which in turn helps keep our community active throughout the year and supports our business community so as to not be as reliant on our winter season.

Another major undertaking for the Town in 2015 and 2016 was transitioning the privately operated transit system into a public transit system. On November 3, 2015, Town of Winter Park voters approved a 2% sales and lodging tax increase for the purpose of funding the study, design, engineering, construction, acquisition, operation and maintenance of public transit, public multi-modal transportation improvements, and public trails within and near the Town. Prior to November 2015, transit services for the Town were handled by the local resort with funding from the Town under an existing agreement. The Town assumed the transit services from the resort with funding from the transit sales tax, intergovernmental agreements with the Town of Fraser and Grand County, as well as transit service agreements with the resort and several other independent entities. Transit services are provided throughout the Town, the Town of Fraser and contiguous locations in Grand County throughout the year. The transit services have also been included under an agreement with the Colorado Department of Transportation. Transit services for the Town and other service areas are provided under a service contract with First Transit.

From a project standpoint, the Town has invested in several projects in 2016 including:

- Construction of the Hideaway Park Stage to be completed in 2017
- Construction of 38 attainable housing units in Downtown to be completed in 2017
- Construction of a parking garage and related infrastructure for the new commercial development and attainable housing units to be completed in 2017
- Improvements to the surrounding street infrastructure adjacent to the Sitzmark North and South sites

- Design and engineering for the “Old Town” area to include streetscape, drainage, pedestrian access and other amenities
- Improvements to current streets and sidewalks related to the undergrounding of utility lines along Lions Gate Drive.

In addition to these major projects, the Town completed several other projects including continued investment in our existing roads, sidewalks, parks, and expansion of our trail system. The 2016 initiatives are all reflected in our 2016 results.

In 2016, the Town obtained certificate of participation funding for the Hideaway Park Stage project and the parking garage facility. This is the first time in many years that the Town has entered into debt financing to help spur development and to get projects completed. Town Council has made it a priority to initiate capital infrastructure projects to spur continued growth in the town including obtaining additional debt financing to move projects forward.

**MAJOR INITIATIVES FOR 2017 AND SUBSEQUENT YEARS**

The primary challenge Winter Park faces in both the short and long-term continues to be its dependence on sales tax revenues. Sales tax revenues account for 60% of total Town revenues. However, 70% of these revenues are collected over five months at the beginning of the fiscal year which allows the Town to react accordingly as to spending and projects in a particular year. Over the past several years the Town has developed strategies to address this issue including summer/fall marketing to drive more business throughout the year, development of Hideaway Park to drive summer events and activities, adding and improving our extensive trail network for hiking and biking activities, and adding guest amenities and infrastructure. In conjunction with our community branding initiative, the Town is promoting itself and its amenities as “Colorado’s Favorite Playground” to continue to push year round tourism and the place to live or own a second home.

In addition, over the past few years the Town has invested in strategic properties on Main Street and other areas in Town to spur development, housing and economic activity. In conjunction with these strategic purchases the Town has also invested heavily in infrastructure to make these properties more attractive to development. These efforts are being accomplished to drive economic development and recovery for our Town as a whole and to provide future funding vehicles to continue this expansion.

To address the Town’s current and long-term issues, several action plans have been implemented by the Town Council and Town Staff to improve tourism, housing development, business development and to extend our tourism season beyond winter include:

ENCOURAGE YEAR ROUND DOWNTOWN ECONOMIC DEVELOPMENT AND ACTIVITY
- Expand our marketing efforts to increase tourism through additional funding and programs <ul style="list-style-type: none"> <li>▪ Funding has increased 10% in 2017 and 2% in 2018 &amp; 2019 to add additional marketing programs</li> </ul>
- Fund the commercial enhancement grant program for local businesses <ul style="list-style-type: none"> <li>▪ Funding and programs have been increased in 2017, 2018 &amp; 2019</li> <li>▪ Public infrastructure projects have been funded in our five year capital program to support three new developments in the Town</li> </ul>
- Sponsor year round events to increase tourism and support year round economy <ul style="list-style-type: none"> <li>▪ Funding for events has increased significantly in 2017, 2018 &amp; 2019</li> <li>▪ Additional events have been added during early fall to help maintain business during our shoulder seasons</li> <li>▪ A new stage complex is being built in 2016 and 2017 to expand our capabilities for holding events in our downtown park</li> </ul>

<ul style="list-style-type: none"> <li>▪ Funding for a new metrics and forecasting system have been included in 2017 and thereafter which will help the Town, Chamber and businesses forecast lodging bookings, skier/biker visits, and revenue statistics</li> </ul>
<b>EXPAND AND ENHANCE RECREATIONAL AND CULTURAL AMENITIES AND EVENTS</b>
- Purchase of strategic properties to provide for additional amenities and development
- Seek public-private partnerships to assist in the expansion of Town amenities <ul style="list-style-type: none"> <li>▪ Funding was obtained in 2016 to build our new stage complex which will be completed in 2017</li> <li>▪ Funding was obtained in 2016 to purchase a new parking garage that will service both the grocery market and attainable housing development</li> </ul>
- Enhance event sponsorships to provide for year round opportunities <ul style="list-style-type: none"> <li>▪ Additional funding has been included in each of the next five years to expand our events into our shoulder seasons</li> <li>▪ The Chamber has expanded the event corporate sponsorship program that has added additional funds into the Town's event programs</li> </ul>
- Expand the Town's trail system to provide additional amenities for our guests and residents <ul style="list-style-type: none"> <li>▪ The Town passed a new sales tax in 2015 to provide additional funding for our trails programs</li> <li>▪ New trails projects have been identified in the five year capital program to add additional trails, trail connections and wayfinding</li> </ul>
<b>MAINTAIN OR ENHANCE CURRENT LEVELS OF SERVICE PROVIDED TO THE COMMUNITY</b>
- Using existing performance system, improve town levels of service through metrics and surveys <ul style="list-style-type: none"> <li>▪ Staff will continue to develop and use of our current metrics systems which are defined in each departments reporting included in this document</li> </ul>
- Begin replacement of the transit systems rolling stock to improve resident/customer experience <ul style="list-style-type: none"> <li>▪ \$100,000 in capital funding is included in 2017 along with \$1,000,000 in 2018 and 2019 to begin replacement of the transit fleet with funding commitments from the State level. This will be a potential 10 year commitment to replace all the current rolling stock</li> </ul>
- Identify funding and potential sites to develop a new transit facility for the expanded transit program <ul style="list-style-type: none"> <li>▪ Potential sites have begun to be vetted in 2016 and will continue into 2017</li> <li>▪ Construction of a new transit facility has been included in the five year capital program for anticipated implementation in 2020</li> </ul>
- Analyze our current transit routing structure to improve efficiencies as well as expanded routes <ul style="list-style-type: none"> <li>▪ A transit advisory committee has been installed to review our current transit routing and systems. Along with a contracted transit system consultant the routing will be analyzed and updated to gain efficiencies and additional coverage</li> </ul>
- Continue funding for the community activity bus to support our residents <ul style="list-style-type: none"> <li>▪ Funding of the program has been included in the 2017 budget along with our expenditure projections for the next five years</li> </ul>
<b>DEVELOP ATTAINABLE HOUSING OPPORTUNITIES</b>
- Hire a full-time staff person to address additional housing opportunities <ul style="list-style-type: none"> <li>▪ The position was hired in 2016 and continued funding is included for future years to expand the Town's programs for affordable housing</li> </ul>
- Expand our affordable housing stock by 30 units each year <ul style="list-style-type: none"> <li>▪ The Town has entered into an agreement with a developer to build 38 attainable rental units in Downtown to be completed in 2017</li> <li>▪ Town staff are currently working with several potential developers to look at attainable housing projects that could fill this goal for 2018 and 2019</li> </ul>

<ul style="list-style-type: none"> <li>▪ The new staff position and our contracted consultants will begin vetting the projects and identifying town properties to use to develop any projects</li> </ul>
<ul style="list-style-type: none"> <li>- Develop public/private partnerships with developers and the resort to expand seasonal housing units in the Town in 2017 and 2018 <ul style="list-style-type: none"> <li>▪ Several projects have been identified initially and funding has been provided to begin the planning stages for these units</li> </ul> </li> </ul>
<ul style="list-style-type: none"> <li>- Market the Town owned land for attainable housing to drive investment by developers <ul style="list-style-type: none"> <li>▪ Process is to be driven by our new attainable housing full-time staff member</li> </ul> </li> </ul>
<ul style="list-style-type: none"> <li>- Explore financing options to allow the Town to increase its housing units on a shorter term basis <ul style="list-style-type: none"> <li>▪ Town has contracted with an outside consultant to explore financing and grant programs for attainable housing projects</li> </ul> </li> </ul>
<b>IMPROVE PUBLIC TRANSIT SERVICES WITHIN THE LOCAL COMMUNITY</b>
<ul style="list-style-type: none"> <li>- Analyze the potential for improving and/or expanding the current local transit system <ul style="list-style-type: none"> <li>▪ In late 2015, Town began management of the local transit system previously handled through the local resort</li> <li>▪ Current and future year budgets have included over \$2.5 million in funding for the new year round transit system</li> <li>▪ Routing and efficiencies are being reviewed by the Town’s transit advisory committee who will recommend changes to the system as warranted</li> </ul> </li> </ul>
<ul style="list-style-type: none"> <li>- Provide funding for a new staff position and outside consultant to manage the transit system <ul style="list-style-type: none"> <li>▪ New full-time staff position was added in 2016 to manage the contracted transit system</li> <li>▪ Continued funding of a transit consultant to assist in improving the system as well as identifying funding for operations and new rolling stock</li> </ul> </li> </ul>
<ul style="list-style-type: none"> <li>- Continue involvement in the review of a regional transit system <ul style="list-style-type: none"> <li>▪ Newly installed transit advisory committee to explore a regional expansion of the transit system</li> <li>▪ Additional funding partners will be identified to offset costs of the current transit system as well as reviewing additional efficiencies in a regional service</li> </ul> </li> </ul>
<b>MAINTAIN THE FINANCIAL SECURITY AND WELL-BEING OF THE ORGANIZATION</b>
<ul style="list-style-type: none"> <li>- Maintain a six month general fund reserve along with the required statutory reserve <ul style="list-style-type: none"> <li>▪ The six month reserve has been identified in our current and future budgets</li> </ul> </li> </ul>
<ul style="list-style-type: none"> <li>- Explore options for funding future projects identified in the long range plan/capital improvements <ul style="list-style-type: none"> <li>▪ The Town has included funding for outside consultants to provide guidance on current and future funding options for the ten year capital projects Council would like to accomplish</li> </ul> </li> </ul>
<ul style="list-style-type: none"> <li>- Monitor the first quarters tax returns to identify any changes needed for the current or future plan <ul style="list-style-type: none"> <li>▪ Staff continues to review sales tax results in the first quarter before significant funding is encumbered on current year’s projects</li> </ul> </li> </ul>
<b>ENHANCE EMERGENCY PREPARATION AND MAINTAIN PUBLIC SAFETY</b>
<ul style="list-style-type: none"> <li>- Maintain the combined police, animal control, and municipal court functions <ul style="list-style-type: none"> <li>▪ The Town has renewed its intergovernmental agreement with Fraser to continue a combined law enforcement agency</li> </ul> </li> </ul>
<ul style="list-style-type: none"> <li>- Increase staffing to support the level of services provided to residents and businesses <ul style="list-style-type: none"> <li>▪ In 2017, the Town added an officer position to assist in the increased workload and to provide excellent customer service</li> <li>▪ Police personnel have been budgeted to full staffing levels needed to cover their service area</li> </ul> </li> </ul>
<ul style="list-style-type: none"> <li>- Continue involvement in the region-wide public safety organizations</li> </ul>

#### OPERATE IN AN ENVIRONMENTALLY-FRIENDLY MANNER

- Evaluate Town-owned facilities to improve energy consumption and environmental impact
  - A Town facilities master plan was initiated in 2016 to look at Town facilities for energy use, replacement and future maintenance needs to be completed in 2017
  - The facility master plan will be utilized by Council to establish a replacement schedule for certain facilities and begin the process of identifying future capital expenditures
- Support a Town owned electric car charging station through the state-wide granting program
  - In 2015, one electric car charging station was installed for public use. Additional units will be installed at other Town facilities as grant funds are available

#### INDEPENDENT AUDIT

State statutes and the Town Charter require an annual audit by certified public accountants. The accounting firm of McMahan and Associates, LLC was selected to complete the audit for 2016. The auditor's report covers the financial statements of the governmental activities, business-type activities, and each major fund, collectively comprising the Town's basic financial statements. The independent auditor's report is presented as the first component of the financial section of this report.

#### AWARDS AND ACKNOWLEDGEMENTS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Winter Park, Colorado for its comprehensive annual financial report for the fiscal year ended December 31, 2015. This was the third consecutive year that the government has achieved this prestigious award. In order to be awarded the Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the dedicated services of the finance department and all Town staff. Special thanks is extended to all members of the independent certified public accounting firm for their able assistance and for the professional manner in which they have accomplished this assignment.

Respectfully submitted,

*Drew Nelson*  
Town Manager

*Bill Wengert*  
Finance Director

*April 28, 2017*



Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Town of Winter Park  
Colorado**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**December 31, 2015**

Executive Director/CEO

## LIST OF OFFICIALS AND STAFF

### Town Council

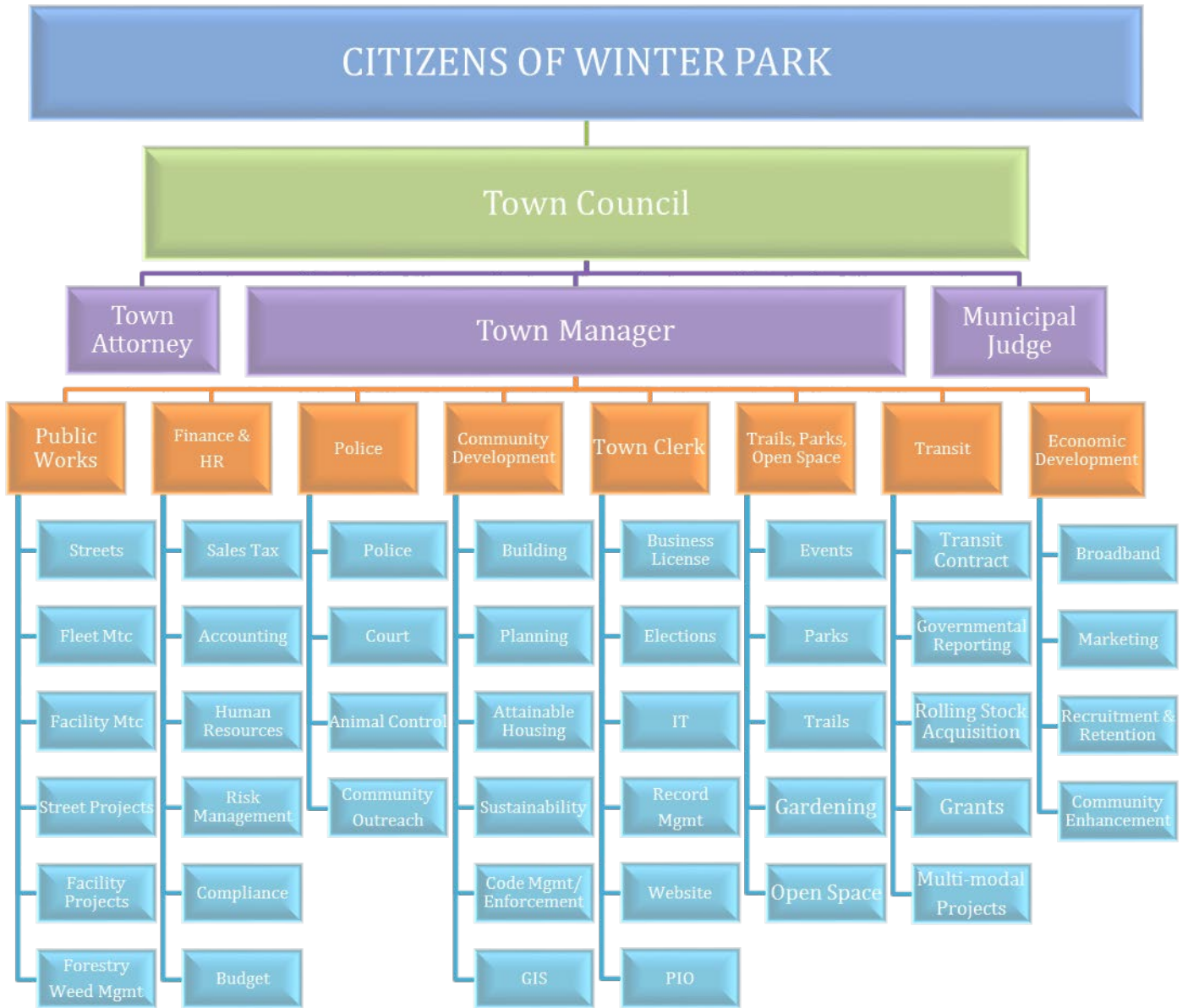
Jimmy Lahrman.....	Mayor
Nick Kutrumbos.....	Mayor Pro Tem
Chris Seemann.....	Council Member
Jim Myers.....	Council Member
Mike Periolat.....	Council Member
Charles Banks.....	Council Member
Barbara Atwater.....	Council Member

### Staff and Appointed Officials

Drew Nelson.....	Town Manager *
Kendra Carberry.....	Town Attorney *
Georgia Noriyuki.....	Municipal Court Judge *
Dick Norman.....	Planning & Zoning Committee Chair *
Taryn Martin.....	Town Clerk
Bill Wengert.....	Finance & Human Resource Director
James Shockey.....	Community Development Director
Thomas Hawkinson.....	Building Official
Russ Chameroy.....	Public Works Director
Glen Trainor.....	Police Chief
Gerry Vernon.....	Capital Projects & Parks Manager
Michael Koch.....	Transit Manager

*\* Appointed by Town Council*

# ORGANIZATIONAL CHART



## FINANCIAL SECTION

This section of the Town's Comprehensive Financial Report contains the financial reports for the Town along with presented supplementary information. Information included in this section is audited by the Town's independent auditors.

***Independent Auditor's Report*** – Report issued by McMahan and Associates, LLC

***Management's Discussion and Analysis*** – Management of the Town offers readers of the Town's financial statements a narrative overview and analysis of the financial activities of the Town for the fiscal year ended December 31, 2016.

***Government-Wide, Fund Financial Statements and Notes to the Financial Statements*** – Various required financial reports for the Town

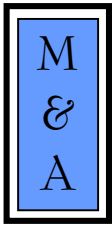
***Required Supplementary Information*** – Budget to actual comparisons for the Town's General Fund and Major Special Revenue Funds.

***Supplementary Information*** – Budget to actual comparisons for the Town's Special Project, Enterprise and Internal Service Funds.



# INDEPENDENT AUDITOR'S REPORT





# MCMAHAN AND ASSOCIATES, L.L.C.

*Certified Public Accountants and Consultants*

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## INDEPENDENT AUDITOR'S REPORT

### To the Honorable Mayor and Town Council Town of Winter Park

We have audited the accompanying financial statements of the governmental activities, business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Town of Winter Park (the "Town"), as of and for the year ended December 31, 2016, which collectively comprise the Town's basic financial statements as listed in the table of contents, and the related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Winter Park as of December 31, 2016, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

*Member: American Institute of Certified Public Accountants*

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**Other Matters**

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages xvii-xxv be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the Management's Discussion and Analysis, as listed in the table of contents, in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

The budgetary comparison information in Section C is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. The budgetary comparison information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statement or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's financial statements taken as a whole. The introductory section, the *Local Highway Finance Report* in section F, and the statistical tables in Section E, as listed in the Table of Contents, are presented for purposes of additional analysis and are not a required part of the Town's financial statements. The *Local Highway Finance Report* in section F, as listed in the Table of Contents, is the responsibility of management and was derived from and related directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole. The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.

*McMahan and Associates, L.L.C.*

**McMahan and Associates, L.L.C.  
April 28, 2017**

**MANAGEMENT'S DISCUSSION AND ANALYSIS**



**Town of Winter Park, Colorado**  
**Management's Discussion and Analysis**  
**December 31, 2016**

As management of the Town of Winter Park (the "Town"), we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended December 31, 2016. We encourage readers to consider the information presented here in conjunction with the transmittal letter, basic financial statements and accompanying notes to the financial statements.

**FINANCIAL HIGHLIGHTS**

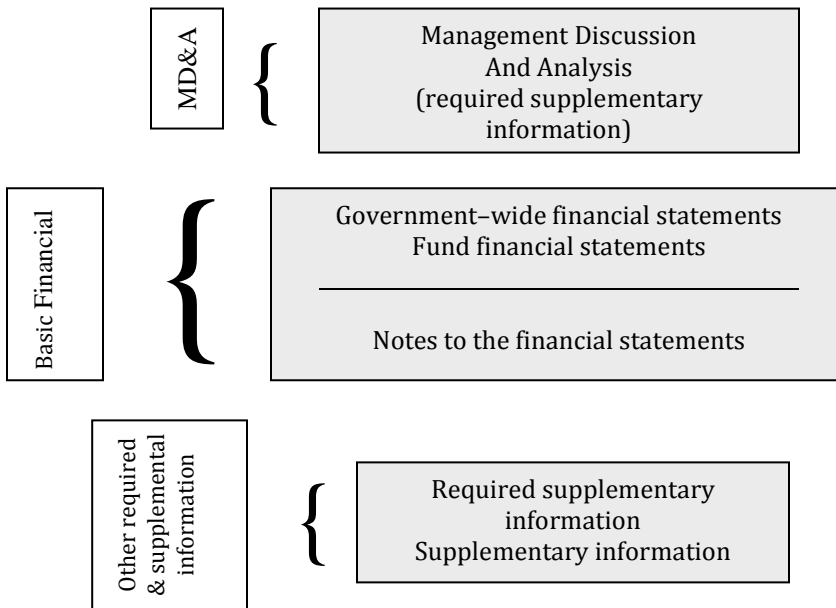
In 2016, the Town has seen an improvement in several sectors of our economy as a result of an improved overall national and regional economy. The improvement is apparent in the increase in our tourist counts as well as development within the Town. This improvement in the economy is reflected in the various financial highlights noted below.

- The Town of Winter Park remains in a financially sound condition.
- The assets of the Town exceeded its liabilities at the close of fiscal year 2016 by \$27,175,947 (net position). Of this amount, \$7,822,917 (unrestricted net position) may be used to meet the Town's ongoing obligations or unforeseen expenses. For this reason there are no significant future limitations on the Town's fund resources.
- The Town had an increase in governmental activities net position of \$1,411,579. This change measures the Town's financial results using a long-term view. The increase is largely attributed to improved revenue results from sales, lodging & transit tax collections along with real estate transfer tax collections.
- As of the close of the year, the Town's governmental funds reported a combined ending fund balance of \$16,318,757. The Town's governmental funds increased by \$8,787,223. This change measures the change in the Town's current resources. This increase is the result of the improved tax collections coupled with the debt proceeds obtained for the Hideaway Park Stage and parking garage projects which will be completed in 2017. See additional discussion in the Notes to the Financial Statements.
- The unassigned General Fund balance at year end totaled \$6,277,972 increasing the fund balance \$242,306 in 2016.
- Overall General Fund revenues increased by \$172,031 as compared to 2015, due mainly to sales and lodging tax increases as well as real estate transfer taxes.
- A new fund was added in 2015 to account for a sales and lodging tax increase passed in November 2015. The sales tax was passed by the voters to provide for a Town operated public transit system beginning in November 2015. The Transit and Trails Fund accounts for the revenues generated from the additional 2% sales and lodging tax along with the costs of operating the newly added public transit service.
- Special Projects Fund revenues increased compared to 2015 due to a refund on a previously funded project.
- The Town is funding the construction of the Hideaway Park stage and new parking garage (in 2017) with Certificates of Participation (COP) totaling \$8.3 million. Debt service on the COP's began in 2016. See additional discussion in the Notes to the Financial Statements.
- The Town began construction on a permanent stage for Hideaway Park in 2016 which when completed in 2017 is expected to cost \$3.7 million.

## OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the Town's basic financial statements, assist the reader in focusing on significant financial issues, provide an overview of the Town's financial activity and identify changes in the Town's financial position. The Town's basic financial statements consist of three components: 1) the government-wide financial statements, 2) the fund financial statements, and 3) the notes to the financial statements. The basic financial statements present two different views of the Town through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the Town.

The Town's report contains the following reporting areas:



## BASIC FINANCIAL STATEMENTS

The first two statements in the basic financial statements are the Government-wide Financial Statements. The next statements are Fund Financial Statements. The next section of the basic financial statements is the Notes to the Financial Statements. The notes explain in detail some of the data contained in those statements. The Required Supplementary Information contains additional information as required by generally accepted accounting principles. After the notes and required supplementary information, other supplementary information is provided. The other supplementary information shows details about the Town's individual funds, departments and relevant information for the reader.

## GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The **Statement of Net Position** presents information on all Town assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The **Statement of Activities** presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in Deferred Inflow and Outflow of Resources in future fiscal periods (i.e. earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (Governmental Activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (Business-type Activities). The governmental activities of the Town include general government, public safety, public works, economic development, community marketing and events, community enhancement and affordable housing. The Business-type activities of the Town include building services and the internal service activities that provide employee benefits to the Towns operating departments. The government-wide financial statements can be found on pages A1 and A2 of this report.

## **FUND FINANCIAL STATEMENTS**

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the Town's funds can be divided into two categories: Governmental Funds and Proprietary Funds.

The **Governmental Funds** are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's short-term financing requirements. This accounting method is called modified accrual accounting.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental activities in the governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Town's short term financing decisions. Both the governmental fund balance sheet and statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains seven separate governmental funds: the General Fund, Affordable Housing Fund, Open Space Fund, Conservation Trust Fund, Law Enforcement Fund, Transit & Trails Fund and Special Projects Fund each considered a major fund. Information is presented separately in the governmental fund balance sheet and statement of revenues, expenditures, and changes in fund balances for each separate governmental fund.

Much of the Town's resources are administered through the **General Fund**. Activities that are accounted for in the General Fund include:

- Governance
- Administration & Planning
- Community Marketing & Development
- Parks & Trails
- Street, Facility & Equipment Maintenance
- Town Equipment

The **Law Enforcement Fund** is a special revenue fund which generate a portion of their own revenues to cover a portion of their operating expenses while the General Fund covers the unfunded portion. The Law Enforcement Fund accounts for the activities for the Towns of Winter Park and Fraser, CO for:

- Police Department
- Animal Control
- Court
- Community Outreach

The **Transit & Trails Fund** was established in 2015 as the Town’s voters approved a 2% sales and lodging tax increase for the purpose of funding the study, design, engineering, construction, acquisition, operation and maintenance of public transit, public multi-modal transportation improvements, and public trails within and near the Town. In November 2015, the Town assumed the transit services from the local resort with funding from the transit sales tax, intergovernmental agreements with the Town of Fraser and Grand County, as well as transit service agreements with the resort and several other independent entities.

The **Special Projects Fund** accounts for the resources and expenditures for the purpose of acquisition, planning, construction, expansion and improvements to Town facilities and infrastructure. Revenues which are restricted for this purpose include the highway user tax, road and bridge tax, 10% of sales tax, and 50% of accommodations tax.

The remaining three funds are discussed in further detail in the Notes to the Financial Statements but are provided for specific purposes such as affordable housing, conservation trust funds, and open space fees.

The Town adopts an annual appropriated budget for each of its governmental funds. A budgetary comparison statement has been provided to demonstrate compliance with this approved budget. The governmental fund financial statements can be found on pages A3–A6.

The Town maintains two types of **Proprietary Funds** which are considered to be major funds. The Enterprise fund (Building Services Fund) is used to report the same functions presented as business-type activities in the government-wide financial statements. The **Building Services Fund** is utilized to account for the activities associated with the building services provided by the Town, Town of Fraser and Town of Granby, CO. The Internal Service fund (**Employee Benefits Fund**) is used to report the activities related to benefits provided by the Town for its operating departments.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide information for Building Services and Employee Benefits Funds. See the proprietary fund financial statements on pages A7-A9.

An annual appropriated budget is adopted for all funds. A budgetary comparison has been provided for all funds to demonstrate compliance with State budget statutes. See pages C1-C6 and D1-D3.

## **NOTES TO THE FINANCIAL STATEMENTS**

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The Notes to the Financial Statements can be found on pages B1 through B19 of this report.

## **SUPPLEMENTARY INFORMATION**

**Required Supplementary Information** – This section contains budgetary comparison schedules for each of the Town’s General Fund and major special revenue funds and can be found on pages C1-C6.

**Additional Supplementary Information** – This section contains budget and actual statements of the Town’s Special Projects and Enterprise funds and the Annual Schedule of Revenues and Expenditures for Roads, Bridges and Streets. The information can be found on pages D1-D3 and F1–F2.

## GOVERNMENT-WIDE FINANCIAL ANALYSIS

**Net Position** - The following is a summary of financial information relating to the Town's assets, deferred inflows and liabilities, deferred outflows as well as its net position. The net position may serve over time as a useful indicator of a government's financial position. For the Town, assets exceeded liabilities by \$27,175,947 at the end of 2016. The following chart shows the Town's net position:

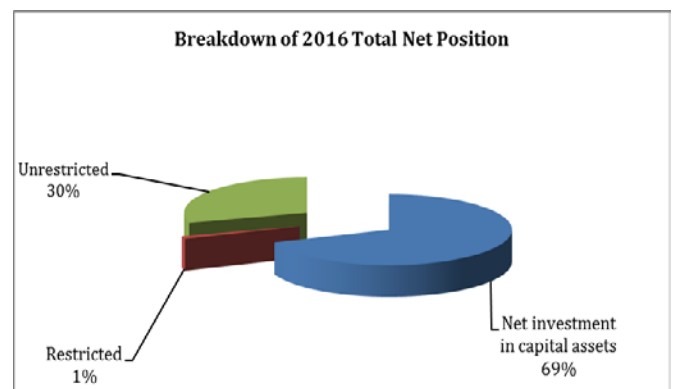
	Total			Total		
	Primary Governmental Activities	Business-Type Activities		2016	2015	Change
	2016	2015	Change	2016	2015	Change
<b>Assets:</b>						
Current and other assets	\$ 19,082,511	\$ 9,454,924	\$ 9,627,587	\$(316,614)	\$(394,678)	\$ 78,064
Capital assets	19,501,527	18,486,439	1,015,088	-	-	-
<b>Total Assets</b>	<b>38,584,038</b>	<b>27,941,363</b>	<b>10,642,675</b>	<b>(316,614)</b>	<b>(394,678)</b>	<b>78,064</b>
<b>Liabilities:</b>						
Other liabilities	2,628,750	1,288,965	1,339,785	7,823	8,708	(885)
Long-term liabilities	8,088,271	204,303	7,883,968	480	-	480
<b>Total Liabilities</b>	<b>10,717,021</b>	<b>1,493,268</b>	<b>9,223,753</b>	<b>8,303</b>	<b>8,708</b>	<b>(405)</b>
<b>Deferred Inflow of Resources</b>	<b>366,153</b>	<b>358,810</b>	<b>7,343</b>	<b>-</b>	<b>-</b>	<b>(405)</b>
<b>Net Position:</b>						
Net investment in capital assets	19,002,042	18,486,439	515,603	-	-	-
Restricted	350,988	227,183	123,805	-	-	-
Unrestricted	8,147,834	7,375,663	772,171	(324,917)	(403,386)	78,469
<b>Total Net Position</b>	<b>\$ 27,500,864</b>	<b>\$ 26,089,285</b>	<b>\$ 1,411,579</b>	<b>\$(324,917)</b>	<b>\$(403,386)</b>	<b>\$ 78,469</b>

Of the \$38,584,038 in Total Assets of the primary governmental activities, \$8,783,302 is made up of unrestricted cash, cash equivalents and investments. This reflects the strong level of liquid assets that the Town has maintained during 2016 and increased from 2015 due to the improved revenue results discussed above.

The negative values reported for current assets in the Business-Type Activities is reflective of the internal balances due/receivable between the primary governmental activities and the business-type activities to support the building services enterprise fund during previous years slowdown. Increased building activity in 2016 allowed the building enterprise fund to repay a portion of the internal balance due.

The largest portion of the Town's assets is reflected in the investment in capital assets (i.e. land, buildings, improvements, and equipment). Capital assets account for 51% of total assets and reflect an increase from 2015 from depreciation of \$1,122,470 offset by asset purchases of \$2,236,836. These assets are used to provide services to our citizens. Accordingly, the assets are not an available source for payment of future spending.

In 2016, the Town had an increase in unrestricted cash and investments of \$1.6 million from improved tax and other revenue collections. The increase of \$7.8 million in restricted cash was from unspent debt proceeds. The debt proceeds will be spent in 2017 as the Hideaway Park stage project is completed along with the purchase of a multi-level parking garage next to a mixed use development and attainable housing project. At the end of 2016, the Town is able to report positive balances in Unrestricted Net Position.



**Changes in Net Position** - The following chart is a summary of financial information relating to the Town's Statement of Activities. The statement presents information showing how the Town's net position changed during the most recent fiscal year.

	Total Primary Governmental Activities			Total Business-Type Activities		
	2016	2015	Change	2016	2015	Change
<b>Revenues:</b>						
Program revenues:						
Charges for services	\$ 643,202	\$ 501,404	\$ 141,798	\$ 349,667	\$ 281,982	\$ 67,685
Operating grants & contributions	1,167,400	469,100	698,300	-	-	-
Capital grants & contributions	300,000	52,250	247,750	-	-	-
General revenues:						
Sales taxes	6,927,745	5,136,644	1,791,101	-	-	-
Accommodations taxes	261,421	287,990	(26,569)	-	-	-
Property taxes	359,394	359,010	384	-	-	-
Specific ownership taxes	21,960	22,339	(379)	-	-	-
Real estate transfer taxes	920,352	804,658	115,694	-	-	-
Franchise tax	112,425	112,697	(272)	-	-	-
Other taxes	100,761	90,861	9,900	-	-	-
Investment earnings	46,631	12,461	34,170	-	-	-
<b>Total Revenues</b>	<b>10,861,291</b>	<b>7,849,414</b>	<b>3,011,877</b>	<b>349,667</b>	<b>281,982</b>	<b>67,685</b>
<b>Expenses:</b>						
General government	1,298,431	1,078,514	219,917	-	-	-
Public safety	1,387,463	1,258,496	128,967	-	-	-
Public works	1,517,406	1,171,295	346,111	-	-	-
Economic development	1,400,518	2,540,149	(1,139,631)	-	-	-
Community enhancement	1,205,930	1,323,307	(117,377)	-	-	-
Transit	2,507,622	483,864	2,023,758	-	-	-
Affordable Housing	84,515	349,477	(264,962)	-	-	-
Interest expense	48,703	-	48,703	-	-	-
Building Inspection	-	-	-	270,322	191,599	78,723
<b>Total Expenses</b>	<b>9,450,588</b>	<b>8,205,102</b>	<b>1,245,486</b>	<b>270,322</b>	<b>191,599</b>	<b>78,723</b>
<b>Excess (Deficiency) of Revenues Over Expenses</b>	<b>1,410,703</b>	<b>(355,688)</b>	<b>1,766,391</b>	<b>79,345</b>	<b>90,383</b>	<b>(11,038)</b>
Transfers	876	1,656	(780)	(876)	(1,656)	780
<b>Change in Net Position</b>	<b>1,411,579</b>	<b>(354,032)</b>	<b>1,767,171</b>	<b>78,469</b>	<b>88,727</b>	<b>(11,818)</b>
<b>Net Position - Beginning of Year</b>	<b>26,089,285</b>	<b>26,443,317</b>	<b>(354,032)</b>	<b>(403,386)</b>	<b>(492,112)</b>	<b>88,726</b>
<b>Net Position - End of Year</b>	<b>\$ 27,500,864</b>	<b>\$ 26,089,285</b>	<b>\$ 1,413,139</b>	<b>\$(324,917)</b>	<b>\$(403,385)</b>	<b>\$ 76,908</b>

Primary governmental activities net position increased the Town's net position by \$1,411,579 and increased \$78,469 for business-type activities. Key elements of this change are as follows:

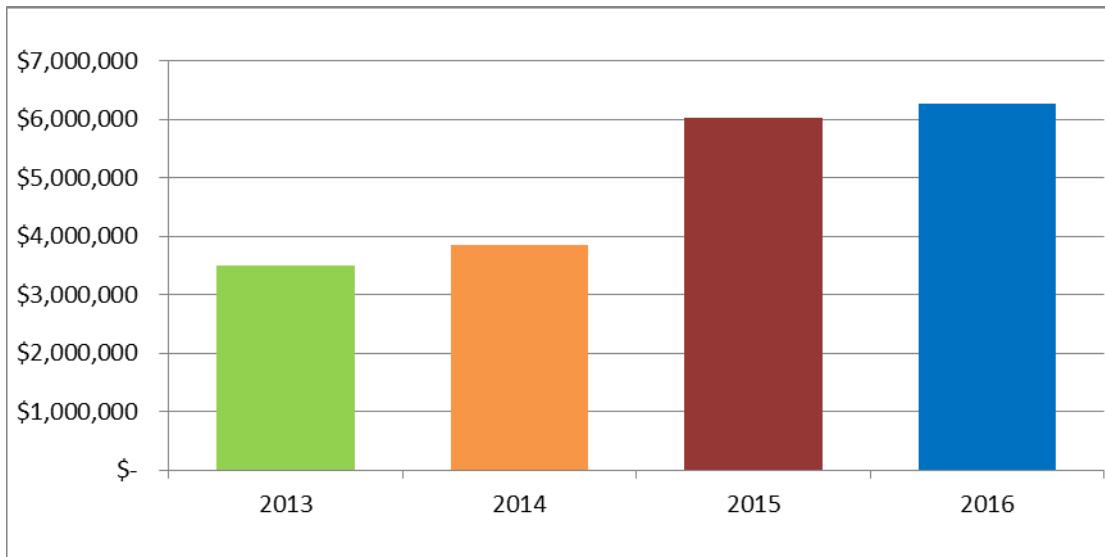
- Increases in charges for services resulting from the new transit service established by the Town and charges to customers outside of our service area for transit service.
- Operating grants & contributions increased due to transit service provided to Fraser, CO under an intergovernmental agreement between the two towns.
- Sales and accommodation tax revenue increased significantly due to improved snowfall, increased summer tourism and improved spending by tourists along with the addition of the 2% sales tax increase starting in late 2015 for transit and trails.
- Increased real estate transfer taxes due to improved transaction volume and increases in housing values during the year.
- 2016 was the first full year of operations for the Town public transit system. The Town took over the existing transit system in November 2015 from the local resort.
- Economic development decreased due to the Town offering a large development incentive to several projects in the prior year.

## FINANCIAL ANALYSIS OF THE TOWN'S GENERAL FUND

As mentioned in this analysis, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**General fund:** The focus of the Town's general fund is to provide information on near-term inflows, outflows, and balances of spendable resources. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

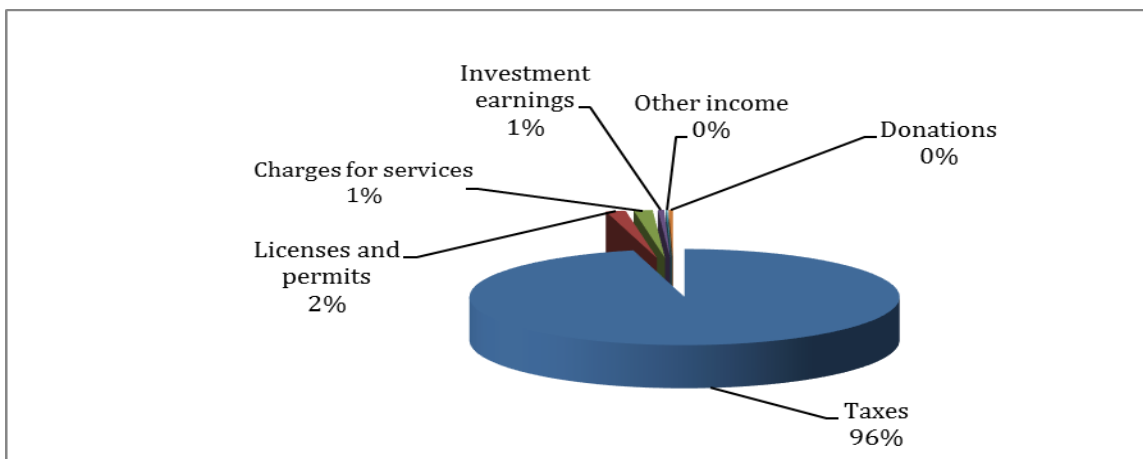
As of the end of the current fiscal year, the Town's general fund reported combined ending fund balance of \$6,277,972. The Town's general fund balance for the past three years and 2016 are presented in graph format below.



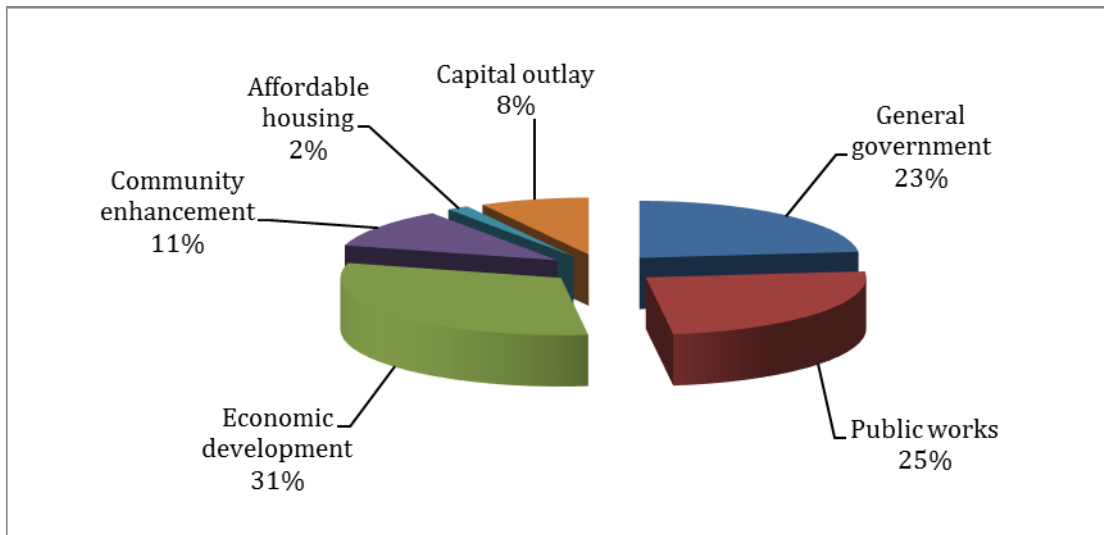
The Town's general fund includes the majority of the financial transactions. The following describes the fund balance changes:

- At the end of 2016, the General Fund balance was \$6,277,972 and 92% of the fund balance was unassigned. This shows that the Town's fund balance restrictions will not significantly affect the availability of fund resources for future use. The General Fund balance increased \$242,306 directly attributable to the increase in our revenue collections noted above.
- The General Fund balance has increase significantly since 2013 totaling \$2.8 million due to the improved economy, tourism and related increases in tax collection and development.

The Town's general fund had the following revenue sources:



The Town's general fund had the following expenditures:



**Budget variances in the general fund:** The Town's significant budget variances are:

	Final Budget	Actual	Variance	Reason
<b>Revenues:</b>				
Real estate transfer tax	691,600	920,352	228,752	Improved activity/values in real estate transactions
Sales/lodging taxes	4,172,493	4,384,521	212,028	Budgeted flat with 2015 but increased 5% due to improved skier visits and summer events
Accommodation taxes	133,590	130,710	(2,880)	Slight decline in 2016 result of prepayment of 2016 tax in 2015 offset by lodging increases
<b>Expenditures:</b>				
Planning & development	352,498	258,406	94,092	Reduced due to deferral of costs associated with the master plan update to 2017
Public works	1,204,203	1,109,820	94,383	Reduced fuel costs, benefit costs and emergency repairs
Community enhancement	563,672	502,226	61,446	Reduction in parks operating costs with the construction of the Hideaway Park stage
Affordable housing	115,942	72,027	43,915	New department in 2016 to address the Town's housing shortage

### **BUSINESS-TYPE ACTIVITIES**

Business type activities include building services for the Town, Fraser, CO and Granby, CO. Net position for building services increased \$78,469 for the year. This improvement is a result of the significant increase in building activity in the Town in 2016. As building activities increase the resulting net position will increase accordingly.

### **CAPITAL ASSETS**

The Town's government-wide capital assets, net of depreciation, decreased \$1,015,088 in 2016 as a result of construction of the Hideaway Park stage and the purchase of equipment offset by annual depreciation. Additional information as well as a detailed classification of the Town's net capital assets can be found in the Notes to the Financial Statements page B13.

## LONG-TERM DEBT

In 2016, the Town entered into two separate Certificates of Participation (COP) for the Hideaway Park stage project and the purchase of a multi-level parking garage.

- The Hideaway Park Stage COP (Series 2016A) was issued for \$3,773,500 in taxable COP's bearing interest at 4.50% through 2031.
- The Parking Garage COP (Series 2016B) was issued for \$4,567,800 in tax exempt COP's bearing interest at 3.39% through 2031.

Additional information as well as a detailed information for both COP's can be found in the Notes to the Financial Statements pages B14-B15.

## ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

As a resort community, the condition of the global, national, state and local economy has an impact on the financial condition of the Town. Growth in residential and non-residential new construction, the real estate market, tourism, and consumer spending all play a role in the local economy and how the Town plans for revenues and expenditures. These external factors have experienced a great deal of fluctuation over the past five years, and it has been a continuing challenge to address these issues with a correct response.

Locally, our sales tax revenues have been increasing significantly and an increase in development projects are expected in 2017. As these projects come to fruition this bodes well that our local economy can continue to grow over the next few years. These factors, combined with the local Winter Park and Grand County growth statistics further bolster the notion that 2017 will be a positive year.

The 2017 Budget was developed based on the strategic goals and guiding priorities as determined by Town Council and the Town's strategic plan. Staff and Town Council utilized the following assumptions and guidelines:

- Town-wide revenues are budgeted to increase over our 2016 projections to a total of \$11.1 million.
  - We have included a 2% increase in sales and accommodation tax revenues over 2016 projected collections. In addition, the 2% transit & trails sales tax passed in November 2015 has increased our collections dramatically. Sales and accommodation taxes account for 65% of the Town's total revenues
  - Property tax revenues have remained relatively flat for 2017 as the most recent valuation did not increase much over the prior valuation. This revenue source has declined significantly over the past few years after the nearly 21% reduction in our property valuations in 2012 and another 9% reduction in 2014
  - Real Estate Transfer Tax is forecasted to remain stable in 2017 as activity and values are starting to rise back towards pre-downturn levels as noted in 2016 projections
  - With the addition of transit services, our grant funding has increased substantially from State sources for transit operations as well as funding for rolling stock
  - All other revenue sources are projected to remain relatively level as estimated for 2016.
- Town-wide expenditures, excluding capital, are budgeted to increase over the 2016 projections to a total of \$17.4 million.
  - Increase Town services for Transit and Trails from the newly enacted sales tax
  - Increased employee headcount by 1.5 FTE's with the addition of a police officer and seasonal staffing for Trails, Parks and Events
  - Increased funding for marketing and economic development which total \$1.8 million
  - Increased funding for Planning & Development for managing growth in Town through an updated master plan and development guidelines
  - Increased Police Department expenditures for increased County provided dispatch services
  - Maintained our community grant program and continued funding for the student activity bus
- Added debt service costs for two town amenity and facility projects
- Maintained a minimum 6 month operating reserve along with the Town's statutory reserves totaling \$3.0 million.

Over the past several budget cycles, Town staff and Council have experienced both the effects of the recession as well as the recent recovery. The 2017 budget document takes into account the recent recovery while maintaining the conservative budgeting philosophy that kept the Town in strong financial condition through the economic downturn. Many services have returned to pre-recession levels, but some aspects of our business reset remain in place. All the while we have maintained our level of service for our constituents and continue to provide a higher level of service as compared to other communities.

From a capital project standpoint, the Town has planned to invest funding in several projects including:

- Improvements to the surrounding street infrastructure adjacent to the Sitzmark North site which is being developed in 2016 and 2017
- Construction of the Hideaway Park Stage to be completed in 2017
- Design and engineering for the “Old Town” area to include streetscape, drainage, pedestrian access and other amenities
- Improved connectivity and infrastructure for several of our existing trails throughout Town
- Construction of an additional parking garage and related infrastructure for the new commercial development and attainable housing units anticipated to be completed in 2017
- Improvements to current streets and sidewalks related to the undergrounding of utility lines along Lions Gate Drive.

In addition to these projects, the Town still anticipates completing several other projects including a facility master plan to address the Town’s facility needs long with continued investment in our existing roads, curbs and sidewalks.

### **REQUEST FOR INFORMATION**

This financial report is designed to provide a general overview of the Town’s finances for all those with an interest in the government’s finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Town Finance, P.O. Box 3327, Winter Park, CO 80482-3327, [finance@wpgov.com](mailto:finance@wpgov.com), or call (970) 726-8081.

**GOVERNMENT-WIDE FINANCIAL STATEMENTS**



**Town of Winter Park, Colorado**  
**Statement of Net Position**  
**December 31, 2016**

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	Affordable Housing Corp.
<b>Assets:</b>				
<b>Current Assets:</b>				
Cash and investments - Unrestricted	\$ 8,783,302	\$ 8,303	\$ 8,791,605	\$ -
Cash and investments - Restricted	7,841,815	-	7,841,815	-
Accounts receivable	1,913,564	-	1,913,564	-
Due from component unit	77,232	-	77,232	-
Due from other governments	141,681	-	141,681	-
Internal balances	324,917	(324,917)	-	-
<b>Total Current Assets</b>	<u>19,082,511</u>	<u>(316,614)</u>	<u>18,765,897</u>	<u>-</u>
<b>Non-current Assets:</b>				
<b>Capital Assets:</b>				
Nondepreciable capital assets	9,436,740	-	9,436,740	-
Depreciable capital assets, net	10,064,787	-	10,064,787	-
<b>Total Non-current Assets</b>	<u>19,501,527</u>	<u>-</u>	<u>19,501,527</u>	<u>-</u>
<b>Total Assets</b>	<u>38,584,038</u>	<u>(316,614)</u>	<u>38,267,424</u>	<u>-</u>
<b>Liabilities:</b>				
<b>Current Liabilities:</b>				
Accounts payable	940,029	3,423	943,452	-
Interest payable	25,119	-	25,119	-
Accrued payroll	52,730	4,400	57,130	-
Accrued expenses	626,213	-	626,213	-
Due to primary government	-	-	-	77,232
Due to other governments	24,353	-	24,353	-
Deposits payable	498,067	-	498,067	-
Compensated absences:				
Due within one year	31,381	-	31,381	-
Debt payable:				
Due within one year	430,858	-	430,858	-
<b>Total Current Liabilities</b>	<u>2,628,750</u>	<u>7,823</u>	<u>2,636,573</u>	<u>77,232</u>
<b>Non-current Liabilities:</b>				
Compensated absences:				
Due in more than one year	177,829	480	178,309	-
Debt payable:				
Due in more than one year	7,910,442	-	7,910,442	-
<b>Total Non-current Liabilities</b>	<u>8,088,271</u>	<u>480</u>	<u>8,088,751</u>	<u>-</u>
<b>Total Liabilities</b>	<u>10,717,021</u>	<u>8,303</u>	<u>10,725,324</u>	<u>77,232</u>
<b>Deferred Inflow of Resources:</b>				
Deferred revenue	366,153	-	366,153	-
<b>Total Deferred Inflow of Resources</b>	<u>366,153</u>	<u>-</u>	<u>366,153</u>	<u>-</u>
<b>Net Position:</b>				
Net investment in capital assets	19,002,042	-	19,002,042	(77,232)
Restricted for:				
Emergencies	350,988	-	350,988	-
Unrestricted	8,147,834	(324,917)	7,822,917	-
<b>Total Net Position</b>	<u>\$ 27,500,864</u>	<u>\$ (324,917)</u>	<u>\$ 27,175,947</u>	<u>\$ (77,232)</u>

The accompanying notes are an integral part of these financial statements.

**Town of Winter Park, Colorado**  
**Statement of Activities**  
**For the Year Ended December 31, 2016**

Function / Programs	Expenses	Program Revenues			Net (Expense) Revenues and Changes in Net Position			Component Unit
		Charges for Services	Operating Grants, Contributions and Interest	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total	Affordable Housing Corp.
<b>Governmental Activities:</b>								
General government	\$ 1,298,431	\$ 199,971	\$ 20,000	\$ -	\$ (1,078,460)	\$ (1,078,460)		
Public safety	1,387,463	75,552	494,772	-	(817,139)	(817,139)		
Public works	1,517,406	-	-	-	(1,517,406)	(1,517,406)		
Economic development	1,400,518	-	-	-	(1,400,518)	(1,400,518)		
Community enhancement	1,205,930	-	5,263	-	(1,200,667)	(1,200,667)		
Transit	2,507,622	190,007	647,365	300,000	(1,370,250)	(1,370,250)		
Affordable Housing	84,515	177,672	-	-	93,157	93,157		
Interest expense	48,703	-	-	-	(48,703)	(48,703)		
<b>Total Governmental Activities</b>	<b>9,450,588</b>	<b>643,202</b>	<b>1,167,400</b>	<b>300,000</b>	<b>(7,339,986)</b>	<b>(7,339,986)</b>		
<b>Business-type Activities:</b>								
Building services	270,322	349,667	-	-		79,345	79,345	
<b>Total Business-type Activities</b>	<b>270,322</b>	<b>349,667</b>	<b>-</b>	<b>-</b>		<b>79,345</b>	<b>79,345</b>	
<b>Total Primary Government</b>	<b>9,720,910</b>	<b>992,869</b>	<b>1,167,400</b>	<b>300,000</b>	<b>(7,339,986)</b>	<b>79,345</b>	<b>(7,260,641)</b>	
<b>Component Unit:</b>								
Winter Park Affordable Housing Corporation	\$ 2,046	\$ 510	\$ -	\$ -			(1,536)	
<b>General Revenues:</b>								
Sales taxes					6,927,745	-	6,927,745	-
Accommodation taxes					261,421	-	261,421	-
Property taxes					359,394	-	359,394	-
Specific ownership taxes					21,960	-	21,960	-
Real estate transfer taxes					920,352	-	920,352	-
Franchise Tax					112,425	-	112,425	-
Other taxes					100,761	-	100,761	-
Investment earnings					46,631	-	46,631	-
Transfers					876	(876)	-	-
<b>Total General Revenues, Special Items, and Transfers</b>					<b>8,751,565</b>	<b>(876)</b>	<b>8,750,689</b>	<b>-</b>
<b>Change in Net Position</b>					<b>1,411,579</b>	<b>78,469</b>	<b>1,490,048</b>	<b>(1,536)</b>
<b>Net Position Beginning of Year</b>					<b>26,089,285</b>	<b>(403,386)</b>	<b>25,685,899</b>	<b>(75,696)</b>
<b>Net Position End of Year</b>					<b>\$ 27,500,864</b>	<b>\$ (324,917)</b>	<b>\$ 27,175,947</b>	<b>\$ (77,232)</b>

The accompanying notes are an integral part of these financial statements.

## FUND FINANCIAL STATEMENTS



**Town of Winter Park, Colorado**  
**Balance Sheet**  
**Governmental Funds**  
**December 31, 2016**

	<u>General</u>	<u>Affordable Housing</u>	<u>Open Space</u>	<u>Conservation Trust</u>	<u>Transit and Trails</u>	<u>Law Enforcement</u>	<u>Special Projects</u>	<u>Total Governmental Funds</u>
<b>Assets:</b>								
Cash and cash equivalents:								
Unrestricted	\$ 5,827,539	\$ 2,121,374	\$ 10,042	\$ 16,167	\$ 528,794	\$ 54,444	\$ 558,193	\$ 9,116,553
Restricted	-	-	-	-	-	-	7,461,772	7,461,772
Receivables	1,201,536	-	-	-	384,153	5,848	112,613	1,704,150
Due from other governments	2,769	-	-	-	135,340	-	3,572	141,681
Due from component unit	-	77,231	-	-	-	-	-	77,231
Due from other funds	324,917	-	-	-	-	-	-	324,917
<b>Total Assets</b>	<u>7,356,761</u>	<u>2,198,605</u>	<u>10,042</u>	<u>16,167</u>	<u>1,048,287</u>	<u>60,292</u>	<u>8,136,150</u>	<u>18,826,304</u>
<b>Liabilities:</b>								
Accounts payable	333,329	-	-	-	557,573	32,482	40,999	964,383
Accrued payroll	31,308	-	-	-	1,489	19,933	-	52,730
Accrued expenditures	-	-	-	-	-	7,877	618,337	626,214
Deposits	347,999	-	-	-	-	-	150,068	498,067
<b>Total Liabilities</b>	<u>712,636</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>559,062</u>	<u>60,292</u>	<u>809,404</u>	<u>2,141,394</u>
<b>Deferred Inflow of Resources:</b>								
Unavailable property tax revenue	366,153	-	-	-	-	-	-	366,153
<b>Total Deferred Inflow of Resources</b>	<u>366,153</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>366,153</u>
<b>Fund Balances:</b>								
Spendable:								
Restricted	350,988	-	-	16,167	-	-	-	367,155
Committed	-	2,198,605	-	-	489,225	-	-	2,687,830
Assigned	125,000	-	-	-	-	-	7,326,746	7,451,746
Unassigned	5,801,984	-	10,042	-	-	-	-	5,812,026
<b>Total Fund Balances</b>	<u>6,277,972</u>	<u>2,198,605</u>	<u>10,042</u>	<u>16,167</u>	<u>489,225</u>	<u>-</u>	<u>7,326,746</u>	<u>16,318,757</u>
<b>Total Liabilities, Deferred Inflow of Resources, and Fund Balances</b>	<u>\$ 7,356,761</u>	<u>\$ 2,198,605</u>	<u>\$ 10,042</u>	<u>\$ 16,167</u>	<u>\$ 1,048,287</u>	<u>\$ 60,292</u>	<u>\$ 8,136,150</u>	<u>\$ 18,826,304</u>

The accompanying notes are an integral part of these financial statements.

**Town of Winter Park**  
**Reconciliation of the Governmental Funds Balance Sheet**  
**to the Statement of Net Position**  
**December 31, 2016**

<b>Total Governmental Fund Balances</b>		\$ 16,318,757
<b>Amounts reported for governmental activities in the Statement of Net Position are different because:</b>		
Capital assets used in governmental activities are not financial resources and therefore not reported in the funds. However, in the Statement of Net Position the cost of these assets are capitalized and expensed over their estimated lives through annual depreciation expense:		
Cost of capital assets	30,870,804	
Less accumulated depreciation	<u>(11,369,278)</u>	19,501,526
An internal service fund is used by management for employee dental benefits. The assets and liabilities of the internal service fund are included in governmental activities in the Statement of Net Position.		
		46,795
Affordable housing fees receivable are not available to pay for current period expenditures and, therefore, are not reported in the funds.		
		209,414
Liabilities, including compensated absences are not due and payable in the current period and therefore are not reported in the funds but are reported in the government-wide Statement of Net Position:		
Certificates of participation	(8,341,300)	
Interest payable	(25,118)	
Compensated absences	<u>(209,210)</u>	<u>(8,575,628)</u>
<b>Net Position of Governmental Activities</b>		<b>\$ <u>27,500,864</u></b>

The accompanying notes are an integral part of these financial statements.

**Town of Winter Park, Colorado**  
**Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Funds**  
**For the Year Ended December 31, 2016**

	General	Affordable Housing	Open Space	Conservation Trust	Law Enforcement	Transit and Trails	Special Projects	Total Governmental Funds
<b>Revenues:</b>								
Taxes	\$ 5,968,855	\$ -	\$ -	\$ -	\$ -	\$ 2,053,265	\$ 620,669	\$ 8,642,789
Licenses and permits	92,721	-	-	-	-	-	-	92,721
Intergovernmental revenue	-	-	-	5,263	494,772	647,365	61,268	1,208,668
Charges for services	88,233	187,938	10,000	-	29,349	190,007	-	505,527
Fines and forfeitures	-	-	-	-	46,203	-	-	46,203
Investment earnings	28,987	8,846	42	67	-	-	8,684	46,626
Other income	7,783	-	-	-	-	-	72,949	80,732
Donations and contributions	20,000	-	-	-	-	300,000	-	320,000
<b>Total Revenues</b>	<b>6,206,579</b>	<b>196,784</b>	<b>10,042</b>	<b>5,330</b>	<b>570,324</b>	<b>3,190,637</b>	<b>763,570</b>	<b>10,943,266</b>
<b>Expenditures:</b>								
General government	1,047,281	-	-	-	-	-	-	1,047,281
Public safety	-	-	-	-	1,286,139	-	-	1,286,139
Public works	1,109,820	-	-	-	-	-	-	1,109,820
Economic development	1,400,518	-	-	-	-	-	-	1,400,518
Community enhancement	502,226	-	-	-	-	37,435	-	539,661
Transit	-	-	-	-	-	2,507,622	-	2,507,622
Affordable Housing	72,027	12,488	-	-	-	-	-	84,515
Debt service	-	-	-	-	-	-	164,650	164,650
Capital outlay	360,552	-	-	-	-	-	1,980,292	2,340,844
<b>Total Expenditures</b>	<b>4,492,424</b>	<b>12,488</b>	<b>-</b>	<b>-</b>	<b>1,286,139</b>	<b>2,545,057</b>	<b>2,144,942</b>	<b>10,481,050</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>1,714,155</b>	<b>184,296</b>	<b>10,042</b>	<b>5,330</b>	<b>(715,815)</b>	<b>645,580</b>	<b>(1,381,372)</b>	<b>462,216</b>
<b>Other Financing Sources (Uses):</b>								
Transfers in	95,602	739,927	-	-	816,315	-	-	1,651,844
Transfers (out)	(1,568,684)	-	-	-	(100,500)	(186)	-	(1,669,370)
Debt proceeds	-	-	-	-	-	-	8,341,300	8,341,300
Insurance proceeds	1,233	-	-	-	-	-	-	1,233
<b>Total Other Financing Sources (Uses)</b>	<b>(1,471,849)</b>	<b>739,927</b>	<b>-</b>	<b>-</b>	<b>715,815</b>	<b>(186)</b>	<b>8,341,300</b>	<b>8,325,007</b>
<b>Net Change in Fund Balances</b>	<b>242,306</b>	<b>924,223</b>	<b>10,042</b>	<b>5,330</b>	<b>-</b>	<b>645,394</b>	<b>6,959,928</b>	<b>8,787,223</b>
<b>Fund Balances Beginning of Year</b>	<b>6,035,666</b>	<b>1,274,382</b>	<b>-</b>	<b>10,837</b>	<b>-</b>	<b>(156,169)</b>	<b>366,818</b>	<b>7,531,534</b>
<b>Fund Balances End of Year</b>	<b>\$ 6,277,972</b>	<b>\$ 2,198,605</b>	<b>\$ 10,042</b>	<b>\$ 16,167</b>	<b>\$ -</b>	<b>\$ 489,225</b>	<b>\$ 7,326,746</b>	<b>\$ 16,318,757</b>

The accompanying notes are an integral part of these financial statements.

**Town of Winter Park, Colorado**  
**Reconciliation of the Governmental Funds Statement of Revenues, Expenditures and**  
**Changes in Fund Balances of Governmental Funds to the Statement of Activities**  
**For the Year Ended December 31, 2016**

**Net Changes In Fund Balances - Total Governmental Funds** \$ 8,787,223

**Amounts reported for governmental activities in the Statement of Activities are different because:**

Governmental funds report capital outlays as expenditures.

However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlay exceeded depreciation expense in the current period.

	Depreciation expense	(1,122,470)	
	Capital outlay	<u>2,218,836</u>	1,096,366

The Town has sold assets which are shown at their sales price on governmental funds but are shown as a gain or loss on the sale of assets based upon sale price less the assets book value. (81,280)

The internal service fund, used by management to charge the the costs of dental insurance to individual funds, is not reported in the government-wide Statement of Activities. Governmental fund expenditures are reduced and the related internal service fund change in net position is eliminated. (9,139)

Interest expense reported in the Statement of Activities does not require the use of current financial resources and therefore, is not reported as expenditures in governmental funds. This represents the change in accrued interest during the year. (25,119)

The Town has issued debt which is reported as an other financing source in governmental funds but is shown as a liability in the government wide Statement of Net Position. (8,341,300)

Compensated absences reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. This represents the change in compensated absences during the year. (4,907)

Affordable housing fees that are not available to pay for current period expenditures are not reported in the governmental funds. This represents the change in affordable housing fees receivable during the year. (10,265)

**Change In Net Position of Governmental Activities** \$ 1,411,579

**Town of Winter Park, Colorado**  
**Statement of Net Position**  
**Proprietary Funds**  
**December 31, 2016**

	<b>Business-Type Activities</b>	<b>Governmental Activities</b>
	<b>Building Services Enterprise Fund</b>	<b>Employee Benefits Internal Service Fund</b>
<b>Assets:</b>		
<b>Current Assets:</b>		
Cash - Unrestricted	\$ 8,303	\$ 46,792
<b>Total Current Assets</b>	8,303	46,792
<b>Total Assets</b>	8,303	46,792
<b>Liabilities:</b>		
<b>Current Liabilities:</b>		
Accounts payable	3,423	-
Accrued payroll	4,400	-
Due to other funds	324,917	-
<b>Total Current Liabilities</b>	332,740	-
<b>Non-current Liabilities:</b>		
Compensated absences	480	-
<b>Total Non-current Liabilities</b>	480	-
<b>Total Liabilities</b>	333,220	-
<b>Net Position:</b>		
Unrestricted	(324,917)	46,792
<b>Total Net Position</b>	\$ (324,917)	\$ 46,792

The accompanying notes are an integral part of these financial statements.

**Town of Winter Park, Colorado**  
**Statement of Revenues, Expenses and Changes in Fund Net Position**  
**Proprietary Funds**  
**For the Year Ended December 31, 2016**

	<u>Business-Type Activities</u>	<u>Governmental Activities</u>
	<b>Building Services Enterprise Fund</b>	<b>Employee Benefits Internal Service Fund</b>
<b>Operating Revenues:</b>		
Licenses and permits revenue	\$ 349,667	\$ -
<b>Total Operating Revenues</b>	<u>349,667</u>	<u>-</u>
<b>Operating Expenses:</b>		
Building inspection services	270,322	-
Insurance	<u>-</u>	<u>27,546</u>
<b>Total Operating Expenditures</b>	<u>270,322</u>	<u>27,546</u>
<b>Operating Income (Loss)</b>	<u>79,345</u>	<u>(27,546)</u>
<b>Non-Operating Revenues (Expenses):</b>		
Investment revenue	<u>-</u>	<u>5</u>
<b>Total Non-Operating Revenues (Expenses)</b>	<u>-</u>	<u>5</u>
<b>Income (Loss) Before Capital Contributions</b>	79,345	(27,541)
<b>Transfers, Net</b>	<u>(876)</u>	<u>18,402</u>
<b>Change in Net Position</b>	78,469	(9,139)
<b>Net Position - Beginning</b>	<u>(403,386)</u>	<u>55,931</u>
<b>Net Position - Ending</b>	<u>\$ (324,917)</u>	<u>\$ 46,792</u>

The accompanying notes are an integral part of these financial statements.

**Town of Winter Park, Colorado**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended December 31, 2016**

	<u>Business-Type Activities</u>	<u>Governmental Activities</u>
	<b>Building Services Enterprise Fund</b>	<b>Employee Benefits Internal Service Fund</b>
<b>Cash Flows From Operating Activities:</b>		
Cash received from customers	\$ 349,667	\$ -
Cash paid to employees and vendors	(178,176)	-
Cash paid for goods and services	(92,551)	(27,546)
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>78,940</u>	<u>(27,546)</u>
<b>Cash Flows From Non-Capital Financing Activities:</b>		
Transfer (to) from other funds	(79,345)	18,402
<b>Net Cash Provided (Used) by Non-Capital Financing Activities</b>	<u>(79,345)</u>	<u>18,402</u>
<b>Cash Flows From Investing Activities:</b>		
Interest on investments	-	5
<b>Net Cash Provided by Investing Activities</b>	<u>-</u>	<u>5</u>
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	(405)	(9,139)
<b>Cash and Cash Equivalents - Beginning</b>	8,708	55,931
<b>Cash and Cash Equivalents - Ending</b>	<u>8,303</u>	<u>46,792</u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:</b>		
<b>Operating income (loss)</b>	<u>79,345</u>	<u>(27,546)</u>
<b>Adjustments:</b>		
Increase (decrease) in accounts payable	1,245	-
Increase (decreases) in accrued wages and benefits	(1,650)	-
<b>Total Adjustments</b>	<u>(405)</u>	<u>-</u>
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>\$ 78,940</u>	<u>\$ (27,546)</u>

The accompanying notes are an integral part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS**



**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**

**I. Summary of Significant Accounting Policies**

The Town of Winter Park (the "Town"), was founded in 1978. The Town became a home rule government when its Home Rule Charter (the "Charter") was approved by the Winter Park voters on April 12, 1983. The Town's Charter provides the broad general powers which guarantee the rights of its citizens to fully participate in their own municipal government without undue influence by the state and federal governments. The underlying philosophy is one of true local government with full control vested in the citizens of Winter Park. The Town is centrally located in Grand County and is known for its world class skiing and scenic terrain.

The Town Council consists of seven individuals, including a Mayor elected by the Council, who are responsible for setting policy, appointing administrative personnel and adopting an annual budget in accordance with state statutes. The Town's major operations include public safety, transit, community development, parks, trails, public works, building services and administration.

**A. Reporting Entity**

The reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements are not misleading. The primary government of the Town consists of all funds, departments, boards and agencies that are not legally separate from the Town.

Component units are legally separate organizations for which the Town is financially accountable. The Town is financially accountable for an organization if the Town appoints a voting majority of the organization's governing board and (1) the Town is able to significantly influence the programs or services performed or provided by the organizations; or (2) the Town is legally entitled to or can otherwise access the organization's resources; the Town is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the Town is obligated for the debt of the organization. Component units also may include organizations that are fiscally dependent on the Town in that the Town approves the budget, levies their taxes or issues their debt. The following component unit has been incorporated into the Town's financial statements:

The *Winter Park Affordable Housing Corporation* (the "Corporation") was created to accept conveyance and hold title to land from the Town, and others, for the purpose of entering into contracts for the design and construction of houses and residential facilities to ensure that an adequate supply of affordable housing is available within the Town. The Corporation is governed by a three-member board which was initially appointed by Town Council. While legally separate from the Town, it is reported as part of the reporting entity under the discretely presented method because the Corporation's primary source of financing is from the Town's Affordable Housing Fund. The completed financial statements of the Corporation can be obtained directly from their administrative offices at: P.O. Box 3327, Winter Park, CO 80482-3327.

**B. Government-wide and Fund Financial Statements**

The Town's basic financial statements include both government-wide (reporting the Town as a whole) and fund financial statements (reporting the Town's major funds). The Town's general government, public safety, public works, economic development, and community enhancement are classified as governmental activities.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**I. Summary of Significant Accounting Policies (continued)**

**B. Government-wide and Fund Financial Statements (continued)**

**1. Government-wide Financial Statements**

In the government-wide Statement of Net Position, the governmental activities column is (a) presented on a consolidated basis and (b) reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The Town's net position is reported in three parts— net investment in capital assets; restricted net position; and unrestricted net position.

The government-wide Statement of Activities reports both the gross and net cost of each of the Town's functions (general government, public safety, etc.). The functions are also supported by general government revenues (property and sales taxes, intergovernmental revenue, fines and permits, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function (public safety, public works, etc.). Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants. The net costs (by function) are normally covered by general revenue (property and sales taxes, interest income, etc.).

The government-wide focus is on the sustainability of the Town as an entity and the change in the Town's net position resulting from the current year's activities.

**2. Fund Financial Statements**

The financial transactions of the Town are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses.

The fund focus is on current available resources and budget compliance.

The Town reports the following major governmental funds:

The *General Fund* is the primary operating fund of the Town and is utilized to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The functions accounted for in the General Fund include general administration, finance, human resources, information technology, community development, parks, streets, and facility operations and maintenance.

The *Special Projects Fund* accounts for the resources and expenditures for the purposes of acquisition, planning, construction, expansion, and improvements of Town facilities and infrastructure except those required to be accounted for in another fund. Revenues which are restricted for this purpose include the highway user tax, road and bridge tax, 10% of sales tax, and 50% of accommodations tax.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**I. Summary of Significant Accounting Policies (continued)**

**B. Government-wide and Fund Financial Statements (continued)**

**2. Fund Financial Statements (continued)**

The Town reports the following special revenue funds:

The *Affordable Housing Fund* accounts for the use of the affordable housing impact fees collected from developers prior to issuing a Certificate of Occupancy. The funds are restricted for the purposes of acquisition, development, and construction of property, infrastructure, and residential dwelling units to be used in supplying the community with affordable housing options. The fund primarily acts as a source of lending for the Affordable Housing Corporation, a component unit of the Town, which is responsible for the purchase, construction, marketing, and sale of affordable housing units.

The *Open Space Fund* accounts for the use of proceeds received in lieu of dedicated open space property. The funds collected are restricted for the purposes of acquisition of land and equipment for parks, trails, open space, scenic preservation easements, and historic preservation purposes.

The *Conservation Trust Fund* accounts for the use of lottery proceeds received from the State of Colorado. These funds are restricted for the purposes of acquisition, development, and maintenance of qualifying parks, recreation facilities, and infrastructure.

The *Transit and Trails Fund* accounts for the acquisition, construction, operation, and maintenance of public transit and trails systems within and near the Town. Activities are supported by a two percent (2%) sales tax levy approved by voters on November 3, 2015 with collections beginning December 1, 2015.

The *Law Enforcement Fund* accounts for the activities of the joint court, police, and animal control functions shared by the Town of Winter Park and Town of Fraser. Activities are supported through revenues derived from fines and forfeits, grants, contract labor, and supplemental transfers from both towns.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**I. Summary of Significant Accounting Policies (continued)**

**B. Government-wide and Fund Financial Statements (continued)**

**2. Fund Financial Statements (continued)**

The Town reports the following major proprietary or business-type funds:

The *Building Services Fund* accounts for the resources and expenditures associated with the activities of the joint Winter Park/Fraser/Granby Building Department including all revenues, expenditures, and capital. Building inspection fees are collected for all municipalities which in turn support the operations of the department.

The *Employee Benefits Fund* accounts for the Town's self-funded dental program. Administrative costs and claims are funded through charges to user funds at a rate so as to ensure the liquidity and ability of the fund to meet the needs of the dental program.

Certain eliminations have been made in regard to interfund activities, payables and receivables. All internal balances in the Statement of Net Position have been eliminated except those representing balances between the governmental activities and the business-type activities, which are presented as internal balances and eliminated in the total primary government column. In the Statement of Activities, internal service fund transactions have been eliminated; however, those transactions between governmental and business-type activities have not been eliminated.

**C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation**

Measurement focus refers to whether financial statements measure changes in current resources only (current financial focus) or changes in both current and long-term resources (long-term economic focus). Basis of accounting refers to the point at which revenues, expenditures, or expenses are recognized in the accounts and reported in the financial statements. Financial statement presentation refers to classification of revenues by source and expenses by function.

**1. Long-term Economic Focus and Accrual Basis**

Governmental activities in the government-wide financial statements use the long-term economic focus and are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred, regardless of the timing of the related cash flows. Therefore, revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. Non-exchange transactions, in which the Town receives value without directly giving equal value in return, include sales taxes, property taxes, accommodations taxes, grants and donations. On an accrual basis, revenue from sales taxes is recognized in the period in which the taxable sale takes place. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the Town must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the Town on a reimbursement basis.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**I. Summary of Significant Accounting Policies (continued)**

**C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (continued)**

**2. Current Financial Focus and Modified Accrual Basis**

The governmental fund financial statements use the current financial focus and are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period, generally within sixty days of year end. Expenditures are generally recognized when the related liability is incurred. The exception to this general rule is that principal and interest on general long-term debt, if any, is recognized when due.

Franchise fees, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. Sales and lodging taxes collected by vendors at year end on behalf of the Town are also recognized as revenue if collected within 30 days after year end. Expenditure driven grants are recognized as revenue when qualified expenditures have been incurred and all other grant requirements have been met. All other revenue items are considered to be measurable and available only when cash is received by the Town.

**3. Financial Statement Presentation**

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Town's enterprise fund are charges to customers for fees. Operating expenses for the enterprise funds include the cost of providing services and administrative expenses. All revenue and expense notes meeting this definition are reported as non-operating revenues and expenses.

**D. Financial Statement Accounts**

**1. Cash, Cash Equivalents, and Investments**

The Town pools deposits and investments of all funds. Each fund's share of the pool is readily identified by the Town's internal records.

Cash and cash equivalents include amounts in demand deposits as well as short-term investments with a maturity date within three months of the date acquired by the Town.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**I. Summary of Significant Accounting Policies (continued)**

**D. Financial Statement Accounts (continued)**

**1. Cash, Cash Equivalents, and Investments (continued)**

Certain proceeds of debt issues, as well as certain resources set aside for their repayment, have been classified as restricted assets on the balance sheet because their use is limited by the applicable covenants. Restricted assets also include certain deposits that have been limited as to usage pursuant to escrow and similar agreements.

Investments are stated at fair value. The change in fair value of investments is recognized as an increase or decrease to investment assets and investment income.

The Town's investment policy permits investments in the following type of obligations which are allowed by state statutes:

- U.S. Treasury obligations which carry the full faith and credit guarantee of the United States government and are considered to be the most secure instruments available;
- U.S. government agency and instrumentality obligations that have a liquid market with a readily determinable market value;
- Certificates of deposit and other evidences of deposit at financial institutions in Colorado banks;
- Bankers' acceptances;
- Commercial paper, rated in the highest tier (e.g., A-1, P-1, F-1, or D-1 or higher) by a nationally recognized rating agency;
- Investment-grade obligations of state, provincial and local governments and public authorities;
- Repurchase agreements whose underlying purchased securities consist of the aforementioned instruments;
- Money market mutual funds regulated by the Securities and Exchange Commission and whose portfolios consist only of dollar-denominated securities; and
- Local government investment pools either state-administered or developed through joint powers statutes and other intergovernmental agreement legislation.

**2. Receivables**

Receivables are reported net of an allowance for uncollectible accounts.

**3. Property Taxes**

Property taxes are assessed in one year as a lien on the property, but not collected by the governmental units until the subsequent year. In accordance with generally accepted accounting principles, the assessed but uncollected property taxes have been recorded as a receivable and as unavailable property tax revenue.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**I. Summary of Significant Accounting Policies (continued)**

**D. Financial Statement Accounts (continued)**

**4. Capital Assets**

Capital assets, which include land, buildings, equipment, vehicles, and infrastructure assets (only infrastructure acquired after January 1, 2003) are reported in the applicable governmental activity columns in the government-wide financial statements. The Town defines capital assets as assets with an initial cost of \$5,000 or more and an estimated useful life in excess of two years. Such assets are recorded at historical cost. Donated capital assets are recorded at estimated fair value at the date of donation.

Capital outlay for projects is capitalized as projects are constructed. Interest incurred during the construction phase is capitalized as part of the value of the assets constructed. There was no interest capitalized during 2016.

Infrastructure, buildings, and equipment are depreciated using the straight-line method over the following estimated useful lives:

<b>Assets</b>	<b>Years</b>
Infrastructure	15
Buildings and improvements	5-50
Machinery and equipment	3-25

**5. Compensated Absences**

Earned but unused paid time off, including personal sick leave bank benefits, is accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements. Compensated absences are being paid from the General Fund, Law Enforcement Fund, Transit and Trails Fund and Building Services Fund.

**6. Deferred Outflows and Inflows of Resources**

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/ expenditure) until then. The Town doesn't have any items that qualify for reporting in this category at December 31, 2016.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Town has only one type of item that qualifies for reporting in this category. Accordingly, the item, deferred revenue (unavailable property tax revenue), is deferred and recognized as an inflow of resources in the period that the amounts become available and earned.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**I. Summary of Significant Accounting Policies (continued)**

**E. Significant Accounting Policies**

**1. Use of Estimates**

The preparation of financial statements in conformity with GAAP requires the Town's management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amount of revenues and expenditures or expenses during the reporting period. Actual results could differ from those estimates.

**2. Credit Risk**

The receivables of the various funds of the Town are primarily due from other governments. Management believes that the credit risk related to the receivables is minimal.

**3. Categories and Classification of Fund Balance**

Governmental accounting standards establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Fund balance classifications, include Non-spendable, Restricted, Committed, Assigned, and Unassigned. These classifications reflect not only the nature of funds, but also provide clarity to the level of restriction placed upon fund balance. Fund Balance can have different levels of restraint, such as external versus internal compliance requirements. Unassigned fund balance is a residual classification within the general fund. The general fund should be the only fund that reports a positive unassigned balance. In all other funds, unassigned is limited to negative residual fund balance. For further details of the various fund balance classifications refer to Note IV. F.

**II. Reconciliation of Government-wide and Fund Financial Statements**

The governmental fund Balance Sheet includes reconciliation between *fund balance – total governmental funds and net position of governmental activities* as reported in the government-wide Statement of Net Position. Additionally, the governmental fund Statement of Revenues, Expenditures, and Changes in Fund Balances includes reconciliation between *net change in fund balances – total governmental funds and changes in net position of governmental activities* as reported in the government-wide Statement of Activities. The details of each reconciliation are separately presented on the face of the financial statements. The details of each reconciliation is separately presented on the face of the financial statements.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**III. Stewardship, Compliance, and Accountability**

**A. Budgetary Information**

An annual budget and appropriation ordinance is adopted by Town Council in accordance with the Town's Home Rule Charter.

Budgets are prepared on the basis of GAAP for all funds.

Annual appropriations are adopted for all funds. Expenditures may not legally exceed appropriations at the fund level. All appropriations lapse at year end.

As required by the Town Charter and applicable state statutes, the Town followed the required timetable noted below in preparing, approving, and enacting its budget for 2016.

1. For the 2016 budget year, prior to August 25, 2015, the County Assessor sent to the Town an assessed valuation of all taxable property within the Town's boundaries.
2. The Mayor, or other qualified person appointed by the Council, submitted to the Council, on or before October 15, 2015, a recommended budget which detailed the necessary property taxes needed along with other available revenues to meet the Town's operating requirements.
3. Prior to December 15, 2015, a public hearing was held for the budget, the Council certified to the County Commissioners a levy rate that derived the necessary property taxes as computed in the proposed budget, and the Council adopted the proposed budget and an appropriating resolution that legally appropriated expenditures for the upcoming year.
4. After adoption of the budget resolution, the Town may make the following changes: a) it may transfer appropriated money between funds; b) approve supplemental appropriations to the extent of revenues in excess of estimated revenues in the budget; c) approve emergency appropriations; and d) reduce appropriations for which originally estimated revenues are insufficient.

Property taxes levied in one year are collected in the succeeding year. Thus, taxes certified in 2015 were collected in 2016 and taxes certified in 2016 will be collected in 2017. Taxes are due on January 1st in the year of collection; however, they may be paid in either one installment (no later than April 30th) or two equal installments (not later than February 28th and June 15th) without interest or penalty. Taxes that are not paid within the prescribed time bear interest at the rate of one percent (1%) per month until paid. Unpaid amounts and the accrued interest thereon become delinquent on June 16<sup>th</sup>.

During the year, the Town's Employee Benefits Fund expenditures exceeded appropriations. This may be a violation of Colorado State Statute.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**III. Stewardship, Compliance, and Accountability (continued)**

**B. TABOR Amendment**

In November 1992, Colorado voters amended Article X of the Colorado Constitution by adding Section 20, commonly known as the Taxpayer's Bill of Rights ("TABOR"). TABOR contains revenue, spending, tax and debt limitations that apply to the State of Colorado and local governments. TABOR requires, with certain exceptions, advance voter approval for any new tax, tax rate increase, mill levy above that for the prior year, extension of any expiring tax, or tax policy change directly causing a net tax revenue gain to any local government.

Except for refinancing bonded debt at a lower interest rate or adding new employees to existing pension plans, TABOR requires advance voter approval for the creation of any multiple-fiscal year debt or other financial obligation unless adequate present cash reserves are pledged irrevocably and held for payments in all future fiscal years.

TABOR also requires local governments to establish an emergency reserve to be used for declared emergencies only. The reserve is calculated at 3% of fiscal year spending, as defined by TABOR. The Town has reserved \$350,988, which is the approximate required reserve at December 31, 2016.

On April 5, 1994, the Town's electorate approved a ballot question exempting the Town from certain provisions of TABOR. The Town's management believes it is in compliance with the financial provisions of TABOR. However, TABOR is complex and subject to interpretation. Many of its provisions, including the interpretation of how to calculate fiscal year spending limits, will require judicial interpretation.

**C. Deficit Net Position and Fund Balance**

The Building Services Fund has deficit net position at December 31, 2016 of \$324,917.

**IV. Detailed Notes on All Funds**

**A. Deposits and Investments**

The Town's deposits are entirely covered by Federal Depository Insurance Corporation ("FDIC") or by the collateral held under Colorado's Public Deposit Protection Act ("PDPA"). The FDIC insures the first \$250,000 of the Town's deposits at each financial institution. Deposit balances over \$250,000 are collateralized as required by PDPA. As of year-end, the carrying amount of the Town's demand deposits was \$595,740.

There were no investments as of December 31, 2016 requiring disclosure of the fair value hierarchy.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**IV. Detailed Notes on All Funds (continued)**

**A. Deposits and Investments (continued)**

*Interest Rate Risk.* In accordance with the Town's investment policy, the Town limits its exposure to interest rate risk, by limiting its investment maturities to closely match cash flow needs and restricts the maximum investment term to less than five years from the purchase date. As a result of the limited length of maturities the Town limits its interest rate risk.

*Credit Risk.* State law and Town policy limit investments to those authorized by State statutes including U.S. Agencies and 2a7-like pools. The Town's general investment policy is to apply the prudent-person rule: Investments are made as a prudent person would be expected to act, with discretion and intelligence, to preserve capital, seek reasonable income; and, in general, avoid speculative investments.

*Concentration of Credit Risk.* The Town diversifies its investments by security type and institution. Financial institutions holding Town funds must provide the Town with a statement of collateral in the form of a listing of securities pledged, and a copy of the certificate from the Banking Authority that states that the institution is an eligible public depository. Colorado's PDPA requirement noted above mitigates concentration of credit risk. At December 31, 2016, the Town held no investments.

*Pools.* The Town has invested in the Colorado Government Liquid Asset Trust ("COLOTRUST") and "CSAFE". The pools are an investment vehicle established for local government entities in Colorado to pool surplus funds. The fair value of the pool is determined by the pool's share price. They operate similarly to a money market fund and each share is equal in value to \$1. Investments of the pools consist of U.S. Treasury bills, notes and note strips, and repurchase agreements collateralized by U.S. Treasury securities. COLOTRUST and CSAFE are rated AAAM by Standard and Poor's. The Town has no regulatory oversight for the pool.

At December 31, 2016, the Town had no unrealized gains or losses. The Town had the following cash and deposits with the following maturities.

	<b>Standard &amp; Poor's Rating</b>	<b>Carrying Amounts</b>	<b>Less than one year</b>	<b>Less than five years</b>
<i>Deposits:</i>				
Petty Cash		\$ 2,000	\$ 2,000	\$ -
Checking Accounts		595,740	595,740	-
Savings and Money Market Accounts		1,247,382	1,247,382	-
<i>Investments:</i>				
Certificates of Deposit		259,998	259,998	-
Investment Pools	AAAM	14,528,300	14,528,300	-
		<u>\$ 16,633,420</u>	<u>\$ 16,633,420</u>	<u>\$ -</u>

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**IV. Detailed Notes on All Funds (continued)**

**B. Receivables**

Receivables as of year-end for the Town's funds, including applicable allowances for uncollectible accounts, are as follows:

	<u>General</u>	<u>Affordable Housing</u>	<u>Open Space</u>	<u>Conservation Trust</u>	<u>Transit and Trails</u>
Receivables:					
Taxes receivable	\$ 1,163,965	\$ -	\$ -	\$ -	\$ 360,980
Accounts receivable	37,570	-	-	-	23,173
Other receivables	-	-	-	-	-
Due from other governments	2,769	-	-	-	135,340
Gross receivables	<u>1,204,304</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>519,493</u>
Less: allowance for uncollectible	-	-	-	-	-
<b>Net Receivables</b>	<u><u>\$ 1,204,304</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 519,493</u></u>

	<u>Law Enforcement</u>	<u>Special Projects</u>	<u>Employee Benefits</u>	<u>Building Services</u>	<u>Total</u>
Receivables:					
Taxes receivable	\$ -	\$ 112,613	\$ -	\$ -	\$ 1,637,558
Accounts receivable	-	-	-	-	60,743
Other receivables	5,849	-	-	-	5,849
Due from other governments	-	3,572	-	-	141,681
Gross receivables	<u>5,849</u>	<u>116,185</u>	<u>-</u>	<u>-</u>	<u>1,845,831</u>
Less: allowance for uncollectible	-	-	-	-	-
<b>Net Receivables</b>	<u><u>\$ 5,849</u></u>	<u><u>\$ 116,185</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 1,845,831</u></u>

Governmental funds report *unavailable property tax revenue* in connection with receivables or revenues that are not considered to be available to liquidate liabilities of the current period. This includes \$366,153 of property taxes levied in 2016 but not available until 2017.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**IV. Detailed Notes on All Funds (continued)**

**C. Capital Assets**

Capital asset activity for the year ended December 31, 2016 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
<b>Governmental activities:</b>				
Capital assets, not being depreciated:				
Land	\$ 6,796,481	\$ -	\$ -	\$ 6,796,481
Water rights	697,293	36,000	(18,000)	715,293
Construction in progress	188,489	1,752,103	(15,626)	1,924,966
<b>Total Capital Assets, Not Being Depreciated</b>	<u>7,682,263</u>	<u>1,788,103</u>	<u>(33,626)</u>	<u>9,436,740</u>
Capital assets, being depreciated:				
Infrastructure	11,683,277	-	(72,949)	11,610,328
Buildings	6,535,453	-	-	6,535,453
Machinery and equipment	2,911,334	448,733	(71,783)	3,288,284
<b>Total Capital Assets Being Depreciated</b>	<u>21,130,064</u>	<u>448,733</u>	<u>(144,732)</u>	<u>21,434,065</u>
Less accumulated depreciation for:				
Infrastructure	(5,158,511)	(689,158)	7,295	(5,840,374)
Buildings	(3,053,944)	(156,486)	-	(3,210,430)
Machinery and equipment	(2,113,433)	(276,826)	71,785	(2,318,474)
<b>Total Accumulated Depreciation</b>	<u>(10,325,888)</u>	<u>(1,122,470)</u>	<u>79,080</u>	<u>(11,369,278)</u>
<b>Total Capital Assets, Being Depreciated, Net</b>	<u>10,804,176</u>	<u>(673,737)</u>	<u>(65,652)</u>	<u>10,064,787</u>
<b>Governmental activities capital assets, net</b>	<u>\$ 18,486,439</u>	<u>\$ 1,114,366</u>	<u>\$ (99,278)</u>	<u>\$ 19,501,527</u>

The Town reported depreciation expense and capital outlay for the following functions:

	<u>Depreciation Expense</u>	<u>Capital Outlay</u>
<b>Governmental activities:</b>		
General government	\$ 118,012	\$ 50,290
Public safety	98,901	110,297
Public works	247,619	288,146
Economic development	-	36,000
Community enhancement	657,938	1,734,103
<b>Total</b>	<u>\$ 1,122,470</u>	<u>\$ 2,218,836</u>

At December 31, 2016, the Town had \$1,549,841 of fully depreciated assets in service.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**IV. Detailed Notes on All Funds (continued)**

**D. Interfund Receivables, Payables, and Transfers**

Interfund balances at December 31, 2016, consisted of the following amounts and represent charges for services or reimbursable expenses. These remaining balances resulted from the time lag between the dates that (1) interfund goods or services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting period, and (3) payments between funds are made. The Town expects to repay all interfund balances within one year.

Transfers are used to 1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, 2) move unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations, and, 3) provide additional resources for current operations or debt service.

The following represents interfund balances and transfers at December 31, 2016.

	<u>Due From</u>	<u>Due To</u>	<u>Transfer In</u>	<u>Transfer Out</u>
General Fund	\$ 324,917	\$ -	\$ 95,602	\$ 1,568,684
Affordable Housing Fund	-	-	739,927	-
Transit and Trails Fund	-	-	-	186
Law Enforcement Fund	-	-	816,315	100,500
Building Inspection Fund	-	324,917	-	876
Employee Benefits Fund	-	-	18,402	-
	<u>\$ 324,917</u>	<u>\$ 324,917</u>	<u>\$ 1,670,246</u>	<u>\$ 1,670,246</u>

**E. Long-term Liabilities**

**1. Certificates of Participation Series 2016A**

On October 11, 2016, UMB Bank, N.A. ("UMB") issued \$3,773,500 of Taxable Certificates of Participation. The Certificates of Participation bear interest of 4.50%. The initial payment of \$23,584 for interest was due December 1, 2016. Thereafter, annual principle payments are due December 1<sup>st</sup> through 2031. Additionally, quarterly interest payments are due the first of March, June, September and December through 2031. The net proceeds of \$3,694,300 were placed with the trustee with \$3,594,300 to be used to finance the acquisition, construction and installation of a new stage in Hideaway Park and \$100,000 as a debt service reserve fund. UMB will lease the constructed addition to the Town for a period that runs concurrent with the term to maturity of the Series 2016A Certificates of Participation.

**2. Certificates of Participation Series 2016B**

On December 28, 2016, UMB Bank, N.A. ("UMB") issued \$4,567,800 of Non-taxable Certificates of Participation. The Certificates of Participation bear interest of 3.39%. The initial interest payment is due June 1, 2017 and semi-annually thereafter on the first of December and June through maturity. Annual principle payments are due December 1<sup>st</sup> through 2031. The net proceeds of \$4,500,000 are to be used to finance the acquisition of a parking structure. UMB will lease the constructed addition to the Town for a period that runs concurrent with the term to maturity of the Series 2016B Certificates of Participation.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
(Continued)

**IV. Detailed Notes on All Funds (continued)**

**E. Long-term Liabilities (continued)**

**3. Annual Debt Service Requirements**

Annual debt service requirements to maturity for governmental activities are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
<b>Governmental Activities:</b>			
2017	\$ 430,858	\$ 313,042	\$ 743,900
2018	435,866	308,035	743,901
2019	452,748	291,153	743,901
2020	470,297	273,604	743,901
2021	488,540	255,361	743,901
2022 - 2026	2,742,654	976,850	3,719,504
2027 - 2031	3,320,337	399,165	3,719,502
<b>Total Governmental Activities</b>	<u>\$ 8,341,300</u>	<u>\$ 2,817,210</u>	<u>\$ 11,158,510</u>

4.

**Long-term Liabilities – Debt Service Schedule**

Changes in the Town's long-term liabilities consisted of the following for 2016:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
<b>Governmental activities:</b>					
Certificates of Participation					
Series 2016A	\$ -	\$ 3,773,500	\$ -	\$ 3,773,500	\$ 181,557
Series 2016B	-	4,567,800	-	4,567,800	249,301
Net Certificates of Participation	-	8,341,300	-	8,341,300	430,858
Accrued compensated absences	204,303	201,143	(196,236)	209,210	31,381
<b>Total governmental activities</b>	<u>\$ 204,303</u>	<u>\$ 8,542,443</u>	<u>\$ (196,236)</u>	<u>\$ 8,550,510</u>	<u>\$ 462,239</u>
<b>Business activities:</b>					
Accrued compensated absences	\$ -	\$ 480	\$ -	\$ 480	\$ -
<b>Total business activities</b>	<u>\$ -</u>	<u>\$ 480</u>	<u>\$ -</u>	<u>\$ 480</u>	<u>\$ -</u>

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**IV. Detailed Notes on All Funds (continued)**

**F. Fund Balances and Net Position**

The Town classifies governmental fund balances as follows:

Non-spendable - includes fund balance amounts inherently non-spendable since they represent inventories, prepaid items, long-term portion of loans receivable, etc.

Spendable Fund Balance:

*Restricted* – includes fund balance amounts that are constrained for specific purposes which are externally imposed by providers, such as creditors or amounts constrained due to constitutional provisions or enabling legislation.

Spendable Fund Balance (continued):

*Committed* – includes fund balance amounts that are constrained for specific purposes that are internally imposed by the government through adoption of a formal ordinance from highest level of decision making authority which is the Town Council. Once adopted the limitation imposed by the ordinance remains in place until a similar action is taken (i.e. the adoption of another ordinance to remove or revise the limitation).

*Assigned* – includes spendable fund balance amounts that are intended to be used for specific purposes that are neither considered restricted or committed. Assigned fund balance represents amounts constrained by the Town's intent to use them for a specific purpose. The authority to assign has been delegated to the Town Council or its management designee (i.e. Town Manager). Any intended use of any amount will be expressed by the Council and recorded in the minutes of the meeting.

*Unassigned* - includes residual positive fund balance within the General Fund which has not been classified within the other above mentioned categories. Unassigned fund balance may also include negative balances for any governmental fund if expenditures exceed amounts restricted, committed, or assigned for those specific purposes.

The Town uses restricted amounts to be spent first when both restricted and unrestricted fund balance is available unless there are legal documents/contracts that prohibit doing this, such as in grant agreements requiring dollar for dollar spending. Additionally, the Town would first use committed, then assigned, and lastly unassigned amounts of unrestricted fund balance when expenditures are made.

The Town does not have a formal minimum fund balance policy. However, the Town's budget includes a calculation of a targeted reserve positions and management calculates targets and report them annually to the Town Council.

In the government wide financial statements, net position represents the difference between assets, liabilities, and deferred inflows (outflows) of resources. Net investment in capital assets, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. All other net position is reported as unrestricted.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**IV. Detailed Notes on All Funds (continued)**

**F. Fund Balances and Net Position (continued)**

As of December 31, 2016, fund balances are composed of the following:

	<b>General Fund</b>	<b>Other Governmental Funds</b>	<b>Total Governmental Funds</b>	<b>Description</b>
Restricted:				
Emergency Reserve	\$ 350,988	\$ -	\$ 350,988	Legislative Restriction
Conservation Trust	-	16,167	16,167	Legislative Restriction
Committed:				
Affordable Housing	-	2,198,605	2,198,605	Aff. Housing Fees/Ordinance
Transit and Trail	-	489,225	489,225	Public transit and trail system
Assigned:				
Housing Program	125,000	-	125,000	Developmental Agreement
Special projects	-	7,326,746	7,326,746	Capital projects
Unassigned	5,801,984	10,042	5,812,026	
<b>Total Fund Balances</b>	<b>\$ 6,277,972</b>	<b>\$ 10,040,785</b>	<b>\$ 16,318,757</b>	

**V. Other Information**

**A. Retirement Plans**

**1. Deferred Compensation Plan – Section 457**

The Town offers its employees a deferred compensation plan (*Town of Winter Park 457 Deferred Compensation Plan*) created in accordance with Internal Revenue Code Section 457. The plan permits employees to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. In 2007, the Town began offering a discretionary matching component to the plan of up to 4% of compensation. In 2016, the Town contributed \$ to the plan in discretionary matching contributions for the 33 active participants; this amount is the Town's required contributions. The Town's accrued payroll includes \$1,527 related to the Town's 457 plan.

All amounts of compensation deferred under the plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights are to be held in trust for the exclusive benefit of the plan participants and their beneficiaries.

Plan investment purchases are determined by the plan participant and therefore, the plan's investment concentration varies between participants. The Town has no liability for losses under the plan but does have the duty of due care that would be required of an ordinary prudent investor. The Plan is administered by ICMA Retirement Corporation.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**V. Other Information (continued)**

**A. Retirement Plans (continued)**

**2. Retirement Plan - Section 401(a)**

The Town also has established a defined contribution money purchase plan (*Town of Winter Park 401a Money Purchase Plan*) in the form of the ICMA Retirement Corporation Prototype Money Purchase Plan and Trust under Code Section 401 of the Internal Revenue code.

The Town's contributions are 7.65% of the participants' compensation and employee's contribute 7.65% of the same compensation. The Town's contributions are 8% of police officer's compensation. The Town's total covered payroll was \$2,033,454 in 2016 for the 33 active participants. Total required and actual contributions to the plan were \$155,741 for both employee and employer. The Town's accrued payroll includes \$3,196 related to the Town's 401a plan.

**B. Other Employee Benefits**

**1. Employee Health Care Benefits**

The Town of Winter Park offers its employees and employee dependents participation in a health insurance plan provided by Cigna. Funding for the plan is provided by charges to Town departments and employees. The program is supplemented by a stop loss re-insurance plan which limits the Town's annual liability to \$20,000 and \$20,000 per claim. Expenditures consist of payments to a third-party administrator for medical claims, stop loss insurance premiums and administrative fees.

According to the terms of the policy, in any given annual policy period the Town can receive a rebate for the surplus amount of funds paid into the policy but not expended on claims. At December 31, 2016, the Town had a surplus of \$0 which can be used to offset future premium payments. This amount is reported in accrued payroll in the General Fund.

**2. Post Employment Health Care Benefits**

All Town employees may continue their health insurance due to a reduction in work hours or termination of employment pursuant to COBRA guidelines. Employees who elect continued coverage must pay the insurance carrier for premiums from the termination date of coverage and monthly thereafter. No cost to the Town is recognized as employees reimburse 100% of their premium cost.

**C. Intergovernmental Agreements**

The Town operates a police department with the Town of Fraser. The agreement requires costs to be split based upon average call volume.

The Town operates a building department with Town of Granby and Town of Fraser.

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**V. Other Information (continued)**

**D. Risk Management**

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and general liability. The Town carries commercial coverage for these risks and does not expect claims to exceed their coverage.

The Town is also exposed to risks of loss related to torts; theft of, damage to, and destruction of assets; and errors and omissions. To address such risks, the Town is a participant in a public entity risk pool administered by Colorado Intergovernmental Risk Sharing Agency ("CIRSA").

CIRSA's operations are funded by contributions from member governments. Coverage is provided in the amount of \$50,000,000 per claim or occurrence for property, \$5,000,000 per claim or occurrence for liability, and \$500,000 per claim or occurrence for crime. CIRSA has also acquired additional excess coverage from outside sources. While the Town may be liable for any losses in excess of this coverage, the Town does not anticipate such losses at December 31, 2016.

Surpluses or deficits realized by CIRSA for any given year are subject to change for such reasons as interest earnings on invested amounts for those years and funds, re-estimation of losses for those years and funds, and credits or distribution from surplus for those years and funds.

The Town's share of CIRSA's assets, liabilities, and fund equity as of December 31, 2016 is as follows:

<b>Property and Casualty Pool:</b>	<b>Equity Ratio</b>
Operating Fund	0.152%
Loss Fund	0.321%
Excess Fund	0.122%

**Town of Winter Park, Colorado**  
**Notes to the Financial Statements**  
**December 31, 2016**  
**(Continued)**

**V. Other Information (continued)**

**D. Risk Management (continued)**

CIRSA's combined financial information for the year ended December 31, 2016 is summarized as follows:

<b>Assets:</b>	
Cash and other investments	\$ 80,168,483
Other assets	7,086,182
<b>Total Assets</b>	<u><u>\$ 87,254,665</u></u>
 <b>Liabilities and Net Position:</b>	
Total liabilities	\$ 36,055,129
Net position	51,199,536
<b>Total Liabilities and Net Position</b>	<u><u>\$ 87,254,665</u></u>
Total Revenues	\$ 26,382,872
Total Expenses	(21,353,618)
Total Distributions	(574,075)
<b>Change in Net Position</b>	<u><u>\$ 4,455,179</u></u>

There were no significant reductions in insurance coverage from prior year and there have been no insurance settlements that have exceeded the Town's insurance coverage in any of the past 3 years.

**E. Lease Agreement**

In August 2015, the Town renewed its intergovernmental agreement with Grand County Water and Sanitation District No. 1 (the "District") for an additional 2 years. Per the agreement, the Town provides office space for the District in exchange for rights to water and sewer taps. The agreement provides one sewer and one water tap every six months to the Town in exchange for the leased space, and can be extended annually by mutual consent of the Town and District. The cost and carry amount of leased space approximates the value of the exchanged water and sewer taps of \$36,000.

**REQUIRED SUPPLEMENTARY INFORMATION**



**Town of Winter Park, Colorado**  
**General Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2016**  
**(With Comparative Actual Amounts For the Year Ended 2015)**

	2016			Final Budget Variance Positive (Negative)	2015
	Original Budget	Final Budget	Actual		Actual
<b>Revenues:</b>					
Taxes:					
Property taxes	\$ 358,908	\$ 358,908	\$ 359,394	\$ 486	\$ 359,010
Specific ownership taxes	18,000	18,000	21,960	3,960	22,339
Sales/lodging taxes	4,172,493	4,172,493	4,384,521	212,028	4,364,113
Franchise taxes	114,700	114,700	112,425	(2,275)	112,697
Other taxes	27,300	27,300	39,493	12,193	29,853
Accommodation taxes	133,590	133,590	130,710	(2,880)	143,995
Real estate transfer taxes	691,600	691,600	920,352	228,752	804,658
Licenses and permits:					
Liquor license fees	9,575	9,575	5,751	(3,824)	10,881
Business licenses	65,960	65,960	83,920	17,960	63,360
Other permits	1,700	1,700	3,050	1,350	2,000
Intergovernmental revenue:					
Grant revenue	-	-	-	-	6,568
Charges for services:					
Development review fees	8,500	8,500	26,736	18,236	9,868
Rents	61,400	61,400	61,400	-	60,816
Other charges for services	500	500	97	(403)	-
Investment income	10,780	10,780	28,987	18,207	9,308
Other income	8,000	8,000	7,783	(217)	10,180
Donations and contributions	20,000	20,000	20,000	-	20,000
<b>Total Revenues</b>	<u>5,703,006</u>	<u>5,703,006</u>	<u>6,206,579</u>	<u>503,573</u>	<u>6,029,646</u>
<b>Expenditures:</b>					
General government:					
Town Council / Committees	250,532	250,532	200,921	49,611	148,944
Clerk, finance & records	456,141	456,141	407,230	48,911	416,044
Town administration	205,031	205,031	180,724	24,307	204,499
Planning and development	352,498	352,498	258,406	94,092	203,550
Public works	1,204,203	1,204,203	1,109,820	94,383	948,188
Community & economic development	1,341,627	1,341,627	1,400,518	(58,891)	1,601,269
Community enhancement	563,672	563,672	502,226	61,446	513,507
Affordable housing	115,942	115,942	72,027	43,915	-
Capital outlay	344,500	344,500	360,552	(16,052)	281,623
<b>Total Expenditures</b>	<u>4,834,146</u>	<u>4,834,146</u>	<u>4,492,424</u>	<u>341,722</u>	<u>4,317,624</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<u>868,860</u>	<u>868,860</u>	<u>1,714,155</u>	<u>845,295</u>	<u>1,712,022</u>
<b>Other Financing Sources (Uses):</b>					
Transfers in	165,334	165,334	95,602	(69,732)	100,884
Transfers (out)	(940,205)	(1,640,205)	(1,568,684)	71,521	(714,611)
Sale of assets	30,000	30,000	-	(30,000)	1,086,805
Insurance proceeds	-	-	1,233	1,233	4,902
<b>Total Other Financing Sources (Uses)</b>	<u>(744,871)</u>	<u>(1,444,871)</u>	<u>(1,471,849)</u>	<u>(26,978)</u>	<u>477,980</u>
<b>Net Change in Fund Balances</b>	123,989	(576,011)	242,306	818,317	2,190,002
<b>Fund Balances Beginning of Year</b>	6,035,666	6,035,666	6,035,666	-	3,845,664
<b>Fund Balances End of Year</b>	<u>\$ 6,159,655</u>	<u>\$ 5,459,655</u>	<u>\$ 6,277,972</u>	<u>\$ 818,317</u>	<u>\$ 6,035,666</u>

**Town of Winter Park, Colorado**  
**Special Revenue Fund**  
**Affordable Housing Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2016**  
**(With Comparative Actual Amounts For the Year Ended 2015)**

	<b>2016</b>			<b>2015</b>
	<b>Original and Final Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	<b>Actual</b>
<b>Revenues:</b>				
Affordable Housing fees	\$ 130,000	\$ 187,938	\$ 57,938	\$ 141,790
Investment income	3,600	8,846	5,246	2,516
Other revenue	225,000	-	(225,000)	-
<b>Total Revenues</b>	<b>358,600</b>	<b>196,784</b>	<b>(161,816)</b>	<b>144,306</b>
<b>Expenditures:</b>				
Other	40,000	12,488	27,512	45,477
<b>Total Expenditures</b>	<b>40,000</b>	<b>12,488</b>	<b>27,512</b>	<b>45,477</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>318,600</b>	<b>184,296</b>	<b>(134,304)</b>	<b>98,829</b>
<b>Other Financing Sources (Uses):</b>				
Transfers in	-	739,927	739,927	-
<b>Total Other Financing Sources (Uses)</b>	<b>-</b>	<b>739,927</b>	<b>739,927</b>	<b>-</b>
<b>Net Change in Fund Balances</b>	<b>318,600</b>	<b>924,223</b>	<b>605,623</b>	<b>98,829</b>
<b>Fund Balances Beginning of Year</b>	<b>1,274,382</b>	<b>1,274,382</b>	<b>-</b>	<b>1,175,553</b>
<b>Fund Balances End of Year</b>	<b>\$ 1,592,982</b>	<b>\$ 2,198,605</b>	<b>\$ 605,623</b>	<b>\$ 1,274,382</b>

**Town of Winter Park, Colorado**  
**Special Revenue Fund**  
**Open Space Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2016**  
**(With Comparative Actual Amounts For the Year Ended 2015)**

	<b>2016</b>			<b>2015</b>
	<b>Original and Final Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	<b>Actual</b>
<b>Revenues:</b>				
Open space fees	\$ 5,000	\$ 10,000	\$ 5,000	\$ -
Investment income	20	42	22	-
<b>Total Revenues</b>	<b>5,020</b>	<b>10,042</b>	<b>5,022</b>	<b>-</b>
<b>Expenditures:</b>				
Purchased services	-	-	-	-
Capital outlay	-	-	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balances</b>	<b>5,020</b>	<b>10,042</b>	<b>5,022</b>	<b>-</b>
<b>Fund Balances Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balances End of Year</b>	<b>\$ 5,020</b>	<b>\$ 10,042</b>	<b>\$ 5,022</b>	<b>\$ -</b>

The accompanying notes are an integral part of these financial statements.

**Town of Winter Park, Colorado**  
**Special Revenue Fund**  
**Conservation Trust Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2016**  
**(With Comparative Actual Amounts For the Year Ended 2015)**

	<u>2016</u>			<u>2015</u>
	<u>Original and Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative)</u>	<u>Actual</u>
<b>Revenues:</b>				
Lottery proceeds	\$ 4,850	\$ 5,263	\$ 413	\$ 4,469
Investment income	22	67	45	18
<b>Total Revenues</b>	<u>4,872</u>	<u>5,330</u>	<u>458</u>	<u>4,487</u>
<b>Expenditures:</b>				
Purchased services	15,500	-	15,500	-
<b>Total Expenditures</b>	<u>15,500</u>	<u>-</u>	<u>15,500</u>	<u>-</u>
<b>Net Change in Fund Balances</b>	(10,628)	5,330	15,958	4,487
<b>Fund Balances Beginning of Year</b>	<u>10,837</u>	<u>10,837</u>	<u>-</u>	<u>6,350</u>
<b>Fund Balances End of Year</b>	<u>\$ 209</u>	<u>\$ 16,167</u>	<u>\$ 15,958</u>	<u>\$ 10,837</u>

**Town of Winter Park, Colorado**  
**Special Revenue Fund**  
**Law Enforcement Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2016**  
**(With Comparative Actual Amounts For the Year Ended 2015)**

	<b>2016</b>			<b>2015</b>
	<b>Original and Final Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	<b>Actual</b>
<b>Revenues:</b>				
Intergovernmental	\$ 522,408	\$ 494,772	\$ (27,636)	\$ 481,053
Charges for services	30,000	29,349	(651)	28,561
Fines and forfeitures	46,500	46,203	(297)	43,832
<b>Total Revenues</b>	<b>598,908</b>	<b>570,324</b>	<b>(28,584)</b>	<b>553,446</b>
<b>Expenditures:</b>				
Police	1,303,559	1,260,413	43,146	1,115,842
Court	46,004	25,726	20,278	30,817
Animal Control	-	-	-	2,200
<b>Total Expenditures</b>	<b>1,349,563</b>	<b>1,286,139</b>	<b>63,424</b>	<b>1,148,859</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>(750,655)</b>	<b>(715,815)</b>	<b>34,840</b>	<b>(595,413)</b>
<b>Other Financing Sources (Uses):</b>				
Transfers in	850,255	816,315	(33,940)	701,550
Transfers (out)	(99,600)	(100,500)	(900)	(106,137)
<b>Total Other Financing Sources (Uses)</b>	<b>750,655</b>	<b>715,815</b>	<b>(34,840)</b>	<b>595,413</b>
<b>Net Change in Fund Balances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balances Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balances End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Town of Winter Park, Colorado**  
**Special Revenue Fund**  
**Transit and Trails Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2016**  
**(With Comparative Actual Amounts For the Year Ended 2015)**

	<b>2016</b>			<b>2015</b>
	<b>Original and Final Budget</b>	<b>Actual</b>	<b>Variance Positive (Negative)</b>	<b>Actual</b>
<b>Revenues:</b>				
Sales taxes	\$ 1,888,100	\$ 2,053,265	\$ 165,165	\$ 287,630
Transit user fees	95,336	190,007	94,671	40,065
Intergovernmental	1,247,648	647,365	(600,283)	-
Donations and contributions	300,000	300,000	-	-
<b>Total Revenues</b>	<b>3,531,084</b>	<b>3,190,637</b>	<b>(340,447)</b>	<b>327,695</b>
<b>Expenditures:</b>				
Transit	2,231,084	2,507,622	(276,538)	483,864
Trails	-	37,435	(37,435)	-
Capital outlay	1,065,000	-	1,065,000	-
<b>Total Expenditures</b>	<b>3,296,084</b>	<b>2,545,057</b>	<b>751,027</b>	<b>483,864</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>235,000</b>	<b>645,580</b>	<b>410,580</b>	<b>(156,169)</b>
<b>Other Financing Sources (Uses):</b>				
Transfers in	65,000	-	(65,000)	-
Transfers (out)	-	(186)	(186)	-
<b>Total Other Financing Sources (Uses)</b>	<b>65,000</b>	<b>(186)</b>	<b>(65,186)</b>	<b>-</b>
<b>Net Change in Fund Balances</b>	<b>300,000</b>	<b>645,394</b>	<b>345,394</b>	<b>(156,169)</b>
<b>Fund Balances Beginning of Year</b>	<b>(156,169)</b>	<b>(156,169)</b>	<b>-</b>	<b>-</b>
<b>Fund Balances End of Year</b>	<b>\$ 143,831</b>	<b>\$ 489,225</b>	<b>\$ 345,394</b>	<b>\$ (156,169)</b>

**Town of Winter Park, Colorado**  
**Notes to Required Supplementary Information**  
**For the Year Ended December 31, 2016**

**Budgetary Information** - The budget is prepared in accordance with accounting principles generally accepted in the United States of America by the Town's Finance Department and approved by the Town Council following a public hearing.

Any change in the total to a fund's budget requires approval of the Town Council. All unexpended annual appropriations lapse at year-end. Budgets for these projects are appropriated in the following year.

**SUPPLEMENTARY INFORMATION**



**Town of Winter Park, Colorado**  
**Special Projects Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2016**  
**(With Comparative Actual Amounts For the Year Ended 2015)**

	2016			Final Budget Variance Positive (Negative)	2015
	Original Budget	Final Budget	Actual		Actual
<b>Revenues:</b>					
Sales taxes	\$ 463,610	\$ 463,610	\$ 489,959	\$ 26,349	\$ 484,901
Accommodation taxes	133,590	133,590	130,710	(2,880)	143,995
Intergovernmental	83,239	83,239	61,268	(21,971)	70,268
Investment earnings	326	326	8,684	8,358	613
Other Income	-	-	72,949	72,949	-
<b>Total Revenues</b>	<u>680,765</u>	<u>680,765</u>	<u>763,570</u>	<u>82,805</u>	<u>699,777</u>
<b>Expenditures:</b>					
Debt service	-	200,000	164,650	35,350	-
Capital outlay	756,400	3,206,400	1,980,292	1,226,108	332,959
<b>Total Expenditures</b>	<u>756,400</u>	<u>3,406,400</u>	<u>2,144,942</u>	<u>1,261,458</u>	<u>332,959</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	(75,635)	(2,725,635)	(1,381,372)	1,344,263	366,818
<b>Other Financing Sources (Uses):</b>					
Debt proceeds	-	-	8,341,300	8,341,300	-
<b>Total Other Financing Sources (Uses)</b>	<u>-</u>	<u>-</u>	<u>8,341,300</u>	<u>8,341,300</u>	<u>-</u>
<b>Net Change in Fund Balances</b>	(75,635)	(2,725,635)	6,959,928	9,685,563	366,818
<b>Fund Balances Beginning of Year</b>	<u>366,818</u>	<u>366,818</u>	<u>366,818</u>	<u>-</u>	<u>-</u>
<b>Fund Balances End of Year</b>	<u>\$ 291,183</u>	<u>\$ (2,358,817)</u>	<u>\$ 7,326,746</u>	<u>\$ 9,685,563</u>	<u>\$ 366,818</u>

**Town of Winter Park, Colorado**  
**Enterprise Fund**  
**Building Services Fund**  
**Schedule of Revenues, Expenditures and Changes in Fund Net Position**  
**Budget (GAAP Basis) and Actual**  
**For the Year Ended December 31, 2016**  
**(With Comparative Actual Amounts For the Year Ended 2015)**

	2016			Final Budget Variance Positive (Negative)	2015
	Original Budget	Final Budget	Actual		Actual
<b>Revenues:</b>					
Licenses and permits	\$ 299,700	\$ 299,700	\$ 349,667	\$ 49,967	\$ 281,982
<b>Total Revenues</b>	299,700	299,700	349,667	49,967	281,982
<b>Expenditures:</b>					
Building inspection services	283,964	283,964	270,322	13,642	191,600
<b>Total Expenditures</b>	283,964	283,964	270,322	13,642	191,600
<b>Income (Loss) Before Transfers</b>	15,736	15,736	79,345	63,609	90,382
<b>Transfer (out)</b>	(15,734)	(55,734)	(876)	54,858	(1,656)
<b>Change in Net Position</b>	<u>\$ 2</u>	<u>\$ (39,998)</u>	<u>\$ 78,469</u>	<u>\$ 118,467</u>	<u>\$ 88,726</u>

**Town of Winter Park, Colorado**  
**Internal Service Fund**  
**Employee Benefits Fund**  
**Schedule of Revenues, Expenditures and Changes in Fund Net Position**  
**Budget (GAAP Basis) and Actual**  
**For the Year Ended December 31, 2016**  
**(With Comparative Actual Amounts For the Year Ended 2015)**

	2016		Variance Positive (Negative)	2015
	Original and Final Budget	Actual		Actual
<b>Revenues:</b>				
Transfer in	\$ (25,050)	\$ 18,402	\$ 43,452	\$ 19,970
Investment earnings	9	5	(4)	5
<b>Total Revenues</b>	(25,041)	18,407	43,448	19,975
<b>Expenditures:</b>				
Health and dental insurance	18,410	27,546	(9,136)	13,934
<b>Total Expenditures</b>	18,410	27,546	(9,136)	13,934
<b>Change in Net Position</b>	\$ (43,451)	\$ (9,139)	\$ 34,312	\$ 6,041

## STATISTICAL SECTION

This section of the Town's Comprehensive Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Town's overall financial health.

<b>Contents</b>	<b>Schedules</b>
<b><i>Financial Trends</i></b> – These schedules contain trend information to help the reader understand how the Town's financial performance and well-being have changed over time.	1 - 4
<b><i>Revenue Capacity</i></b> – These schedules contain information to help the reader assess the government's most significant local revenue source, sales tax.	5 - 10
<b><i>Debt Capacity</i></b> – These schedule's present information to help the reader assess the affordability of the Town's current level of outstanding debt and the Town's ability to issue additional debt in the future.	11 - 12
<b><i>Demographic and Economic Information</i></b> – These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place.	13 - 16
<b><i>Operating Information</i></b> – These schedules contain service and infrastructure data to help the reader understand how the information in the Town's financial report relates to the services the Town provides and the activities it performs.	17 - 19



**Town of Winter Park, Colorado**  
**Net Position by Component**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**  
**Schedule 1**

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
<b>Governmental Activities</b>										
Investment in Capital Assets	\$ 19,002,042	\$ 18,486,439	\$ 21,394,469	\$ 21,408,606	\$ 18,822,644	\$ 18,926,191	\$ 19,252,726	\$ 18,740,595	\$ 19,586,495	\$ 14,809,994
Restricted	350,988	227,183	273,437	373,437	348,437	323,437	273,437	273,437	273,437	273,437
Unrestricted	8,147,834	7,375,663	4,775,411	4,139,423	6,897,203	7,359,010	7,155,665	7,484,782	6,475,497	9,939,041
Subtotal Governmental Activities	27,500,864	26,089,285	26,443,317	25,921,466	26,068,284	26,608,638	26,681,828	26,498,814	26,335,429	25,022,472
<b>Business-type Activities</b>										
Unrestricted	(324,917)	(403,386)	(492,112)	(531,897)	(423,265)	(344,508)	(297,993)	(190,574)	-	-
Subtotal Business-type Activities	(324,917)	(403,386)	(492,112)	(531,897)	(423,265)	(344,508)	(297,993)	(190,574)	-	-
<b>Total Primary Government Net Position</b>	<b>\$ 27,175,947</b>	<b>\$ 25,685,899</b>	<b>\$ 25,951,205</b>	<b>\$ 25,389,569</b>	<b>\$ 25,645,019</b>	<b>\$ 26,264,130</b>	<b>\$ 26,383,835</b>	<b>\$ 26,308,240</b>	<b>\$ 26,335,429</b>	<b>\$ 25,022,472</b>

**Town of Winter Park, Colorado**  
**Changes in Net Position**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**  
**Schedule 2**

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
<b>Expenses</b>										
Governmental Activities:										
General Government	\$ 1,298,431	\$ 1,078,514	\$ 1,050,214	\$ 1,116,963	\$ 982,942	\$ 921,646	\$ 924,668	\$ 917,661	\$ 1,490,202	\$ 1,458,474
Public Safety	1,387,463	1,258,496	1,204,340	1,243,770	1,128,016	1,096,777	1,082,406	1,224,575	1,094,314	898,231
Public Works	1,517,406	1,171,295	1,310,628	1,256,168	1,377,678	1,370,913	1,379,572	1,355,994	2,056,856	2,211,920
Economic Development	1,400,518	2,540,149	1,574,314	1,647,291	1,545,570	1,406,425	1,393,848	1,625,552	1,392,824	1,277,324
Community Enhancement	1,205,930	1,323,307	1,170,388	1,165,150	984,555	977,593	1,027,634	886,511	514,632	267,163
Transit	2,507,622	483,864	-	-	-	-	-	-	-	-
Housing	84,515	349,477	-	-	959	29,792	18,542	27,766	120,036	-
Interest	48,703	-	-	-	-	-	-	-	-	-
Total Governmental Activities Expense	9,450,588	8,205,102	6,309,884	6,429,342	6,019,720	5,803,146	5,826,670	6,038,059	6,668,864	6,113,112
Business-type Activities:										
Building Inspection	270,322	191,599	214,659	250,862	242,614	220,602	236,500	240,101	-	-
Total Business-type Activities Expense	270,322	191,599	214,659	250,862	242,614	220,602	236,500	240,101	-	-
<b>Total Primary Government Expenses</b>	<b>\$ 9,720,910</b>	<b>\$ 8,396,701</b>	<b>\$ 6,524,543</b>	<b>\$ 6,680,204</b>	<b>\$ 6,262,334</b>	<b>\$ 6,023,748</b>	<b>\$ 6,063,170</b>	<b>\$ 6,278,160</b>	<b>\$ 6,668,864</b>	<b>\$ 6,113,112</b>
<b>Program Revenues</b>										
Governmental Activities:										
Charges for Services:										
General Government	199,971	162,007	165,143	164,433	154,458	172,985	157,730	209,370	380,482	1,106,101
Public Safety	75,552	72,393	77,245	88,746	68,908	89,992	76,684	121,568	40,679	25,987
Public Works	-	-	-	-	-	-	-	-	-	7,076
Transit	190,007	40,065	-	-	-	-	-	-	-	-
Housing	177,672	226,939	169,372	50,444	25,706	118,341	-	-	-	-
Economic Development	-	-	-	-	-	-	-	-	-	-
Operating Grants, Contributions & Interest	1,167,400	469,100	447,145	477,673	441,966	480,899	581,395	492,259	492,618	560,938
Capital Grants and Contributions	300,000	52,250	150,000	218,574	107,232	10,955	245,491	484,406	594,156	1,560,701
Total Governmental Activities Program Revenues	2,110,602	1,022,754	1,008,905	999,870	798,270	873,172	1,061,300	1,307,603	1,507,935	3,260,803
Business-type Activities:										
Charges for Services:										
Building Services	349,667	281,982	256,202	143,908	165,545	175,365	130,244	50,484	-	-
Total Business-type Activities Program Revenues	349,667	281,982	256,202	143,908	165,545	175,365	130,244	50,484	-	-
<b>Total Primary Government Program Revenues</b>	<b>\$ 2,460,269</b>	<b>\$ 1,304,736</b>	<b>\$ 1,265,107</b>	<b>\$ 1,143,778</b>	<b>\$ 963,815</b>	<b>\$ 1,048,537</b>	<b>\$ 1,191,544</b>	<b>\$ 1,358,087</b>	<b>\$ 1,507,935</b>	<b>\$ 3,260,803</b>
<b>Net (Expense)/Revenue</b>										
Governmental Activities	(7,339,986)	(7,182,348)	(5,300,979)	(5,429,472)	(5,221,450)	(4,929,974)	(4,765,370)	(4,730,456)	(5,160,929)	(2,852,309)
Business-type Activities	79,345	90,383	41,543	(106,954)	(77,069)	(45,237)	(106,256)	(189,617)	-	-
Total Primary Government Net Expense	<b>\$ (7,260,641)</b>	<b>\$ (7,091,965)</b>	<b>\$ (5,259,436)</b>	<b>\$ (5,536,426)</b>	<b>\$ (5,298,519)</b>	<b>\$ (4,975,211)</b>	<b>\$ (4,871,626)</b>	<b>\$ (4,920,073)</b>	<b>\$ (5,160,929)</b>	<b>\$ (2,852,309)</b>
<b>General Revenues and Transfers</b>										
Governmental Activities:										
Sales Tax	\$ 6,927,745	\$ 5,136,644	\$ 4,327,260	\$ 3,919,138	\$ 3,470,153	\$ 3,573,617	\$ 3,512,143	\$ 3,565,903	\$ 3,943,963	\$ 4,454,056
Accommodation Tax	261,421	287,990	233,106	207,301	178,879	184,041	180,897	173,562	202,139	191,034
Property Tax	359,394	359,010	355,571	386,539	387,487	492,034	498,505	452,694	396,149	344,808
Specific Ownership Tax	21,960	22,339	18,245	17,925	16,378	17,097	18,251	26,383	21,304	24,834
Real Estate Transfer Tax	920,352	804,658	659,528	524,366	441,992	388,956	486,215	490,873	1,516,142	2,020,459
Franchise Tax	112,425	112,697	116,939	107,117	105,967	94,240	101,174	90,540	115,549	88,635
Other Tax	100,761	90,861	89,884	90,662	87,316	95,011	101,553	135,340	20,383	27,717
Investment Earnings	46,631	12,461	8,247	10,168	22,925	16,180	25,782	47,043	258,258	377,589
Gain (Loss) on Sale of Capital Assets	-	-	12,292	17,760	(31,689)	(5,670)	22,701	(89,453)	-	-
Transfers	876	1,656	1,758	1,678	1,688	1,278	1,163	956	-	-
Special Item	-	-	-	-	-	-	-	-	-	-
Total General Revenues, Special Items, and Transfers	8,751,565	6,828,316	5,822,830	5,282,654	4,681,096	4,856,784	4,948,384	4,893,841	6,473,887	7,529,132
Business-type Activities:										
Transfers	(876)	(1,656)	(1,758)	(1,678)	(1,688)	(1,278)	(1,163)	(956)	-	-
Total Business-type Activities	(876)	(1,656)	(1,758)	(1,678)	(1,688)	(1,278)	(1,163)	(956)	-	-
Total Primary Government	<b>\$ 8,750,689</b>	<b>\$ 6,826,660</b>	<b>\$ 5,821,072</b>	<b>\$ 5,280,976</b>	<b>\$ 4,679,408</b>	<b>\$ 4,855,506</b>	<b>\$ 4,947,221</b>	<b>\$ 4,892,885</b>	<b>\$ 6,473,887</b>	<b>\$ 7,529,132</b>
<b>Changes in Net Position</b>										
Governmental Activities	1,411,579	(354,032)	521,851	(146,818)	(540,354)	(73,190)	183,014	163,385	1,312,958	4,676,823
Business-type Activities	78,469	88,727	39,785	(108,632)	(78,757)	(46,515)	(107,419)	(190,573)	-	-
<b>Total Changes in Net Position</b>	<b>\$ 1,490,048</b>	<b>\$ (265,305)</b>	<b>\$ 561,636</b>	<b>\$ (255,450)</b>	<b>\$ (619,111)</b>	<b>\$ (119,705)</b>	<b>\$ 75,595</b>	<b>\$ (27,188)</b>	<b>\$ 1,312,958</b>	<b>\$ 4,676,823</b>

**Town of Winter Park, Colorado**  
**Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**  
**Schedule 3**

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
<b>General Fund</b>										
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 273,437	\$ 273,437	\$ 273,437	\$ 273,437
Unreserved	-	-	-	-	-	-	5,599,239	5,142,741	4,919,601	7,550,796
Nonspendable	-	-	-	-	3,669	4,209	-	-	-	-
Restricted	350,988	227,183	273,437	273,437	273,437	273,437	-	-	-	-
Committed	-	17,483	34,264	143,766	413,000	413,000	-	-	-	-
Assigned	125,000	125,000	125,000	100,000	75,000	50,000	-	-	-	-
Unassigned	5,801,984	5,666,000	3,412,962	2,982,086	5,503,155	5,844,420	-	-	-	-
<b>Total General Fund</b>	<b>\$ 6,277,972</b>	<b>\$ 6,035,666</b>	<b>\$ 3,845,663</b>	<b>\$ 3,499,289</b>	<b>\$ 6,268,261</b>	<b>\$ 6,585,066</b>	<b>\$ 5,872,676</b>	<b>\$ 5,416,178</b>	<b>\$ 5,193,038</b>	<b>\$ 7,824,233</b>
<b>All Other Governmental Funds</b>										
Unreserved, reported in special revenue funds:										
Affordable Housing Fund	-	-	-	-	-	-	1,021,466	2,121,265	1,673,250	2,465,496
Equipment Replacement	-	-	-	-	-	-	413,000	200,000	-	-
Conservation Trust	-	-	-	-	-	-	7,957	4,132	-	-
Law Enforcement	-	-	-	-	-	-	-	5,483	-	-
Capital Projects	-	-	-	-	-	-	210,514	101,347	-	-
Nonspendable, Law Enforcement Fund	-	-	22,873	20,173	20,173	19,798	-	-	-	-
Restricted, Conservation Trust Fund	16,167	10,837	6,350	1,831	6,072	12,052	-	-	-	-
Committed, reported in:										
Affordable Housing	2,198,605	1,274,382	1,175,553	1,077,937	1,042,927	994,583	-	-	-	-
Transit and Trails	489,225	-	-	-	-	-	-	-	-	-
Assigned, Special Projects Fund	7,326,746	366,818	-	-	4,890	74,394	-	-	-	-
Unassigned, reported in:										
Law Enforcement Fund	-	-	(22,873)	(20,173)	(20,173)	(19,798)	-	-	-	-
Open Space Fund	10,042	-	-	-	-	-	-	-	-	-
Transit and Trails Fund	-	(156,169)	-	-	-	-	-	-	-	-
<b>Total All Other Governmental Funds</b>	<b>\$ 10,040,785</b>	<b>\$ 1,495,868</b>	<b>\$ 1,181,903</b>	<b>\$ 1,079,768</b>	<b>\$ 1,053,889</b>	<b>\$ 1,081,029</b>	<b>\$ 1,652,937</b>	<b>\$ 2,432,227</b>	<b>\$ 1,673,250</b>	<b>\$ 2,465,496</b>

Note: GASB 54 was implemented in 2011, changing fund balance categories

**Town of Winter Park, Colorado**  
**Changes in Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**  
**Schedule 4**

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
<b>Revenues</b>										
Taxes (1)	\$ 8,642,789	\$ 6,753,191	\$ 5,741,226	\$ 5,194,056	\$ 4,629,224	\$ 4,781,341	\$ 4,835,140	\$ 4,875,402	\$ 6,215,627	\$ 7,151,543
Licenses and Permits	92,721	76,241	82,956	81,562	84,543	77,611	81,271	74,636	258,977	482,054
Intergovernmental Revenue (2)	1,208,668	562,358	636,453	735,240	587,545	534,907	772,109	552,210	445,248	495,444
Charges for Services	505,527	281,480	198,107	137,055	184,724	103,493	186,450	621,633	685,381	2,283,862
Fines and Forfeitures	46,203	43,832	45,032	60,254	44,524	58,107	52,124	95,512	60,674	42,755
Investment Earnings	46,626	12,455	8,241	10,154	22,909	16,171	25,775	47,038	258,258	377,588
Other Income	80,732	15,082	12,124	7,997	7,509	25,644	12,643	3,506	1,318	47,901
Donations and Contributions	320,000	20,000	20,000	20,000	20,600	20,600	20,300	20,000	20,350	111,861
<b>Total Revenues</b>	<b>10,943,266</b>	<b>7,764,639</b>	<b>6,744,139</b>	<b>6,246,318</b>	<b>5,581,578</b>	<b>5,617,874</b>	<b>5,985,812</b>	<b>6,289,937</b>	<b>7,945,833</b>	<b>10,993,008</b>
<b>Expenditures</b>										
General Government	1,047,281	973,037	954,518	977,145	837,674	791,558	757,750	770,975	1,320,402	1,234,103
Public Safety	1,286,139	1,148,859	1,132,480	1,179,437	1,061,070	1,033,406	1,019,224	1,164,747	934,688	821,403
Public Works	1,109,820	948,188	996,389	964,887	901,993	942,513	952,949	906,731	1,783,107	1,316,370
Economic Development	1,400,518	1,601,269	1,574,314	1,647,291	1,545,570	1,387,234	1,393,847	1,625,552	1,783,017	1,546,390
Community Enhancement	539,661	513,507	510,747	512,640	424,607	435,195	535,532	413,824	710,014	434,883
Transit	2,507,622	483,864	-	-	-	-	-	-	-	-
Affordable Housing	84,515	45,857	-	-	51,897	29,792	1,200,996	27,766	-	-
Capital Outlay	2,340,844	614,582	1,122,474	3,715,879	1,081,595	842,742	683,726	648,697	4,838,046	2,246,811
Debt Service:										
Principal	-	-	-	-	-	-	-	-	-	-
Interest	164,650	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>10,481,050</b>	<b>6,329,163</b>	<b>6,290,922</b>	<b>8,997,279</b>	<b>5,904,406</b>	<b>5,462,440</b>	<b>6,544,024</b>	<b>5,558,292</b>	<b>11,369,274</b>	<b>7,599,960</b>
Excess of Revenues Over/(Under) Expenditures	462,216	1,435,476	453,217	(2,750,961)	(322,828)	155,434	(558,212)	731,645	(3,423,441)	3,393,048
<b>Other Financing Sources (Uses)</b>										
Transfers In	1,651,844	802,434	1,090,311	2,329,720	779,624	764,080	911,950	1,044,684	1,292,500	-
Transfers Out	(1,669,370)	(820,748)	(1,110,419)	(2,350,994)	(800,741)	(781,419)	(930,531)	(1,065,186)	(1,292,500)	-
Debt proceeds	8,341,300	-	-	-	-	-	-	-	-	-
Insurance proceeds	1,233	-	-	-	-	-	-	-	-	-
Sale of Assets	-	1,086,805	15,400	29,142	-	2,387	254,001	270,974	-	-
<b>Total Other Financing Sources (Uses)</b>	<b>8,325,007</b>	<b>1,068,491</b>	<b>(4,708)</b>	<b>7,868</b>	<b>(21,117)</b>	<b>(14,952)</b>	<b>235,420</b>	<b>250,472</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balances</b>	<b>\$ 8,787,223</b>	<b>\$ 2,503,967</b>	<b>\$ 448,509</b>	<b>\$ (2,743,093)</b>	<b>\$ (343,945)</b>	<b>\$ 140,482</b>	<b>\$ (322,792)</b>	<b>\$ 982,117</b>	<b>\$ (3,423,441)</b>	<b>\$ 3,393,048</b>
Debt Service as a % of Noncapital Expenditures	2%	-	-	-	-	-	-	-	-	-

(1) Detail of Taxes as major component included in Schedule 5.

(2) Intergovernmental Revenue consists mainly of charges for the shared police department with the Town of Fraser, CO which began during 2005 and transit services which began in 2016.  
See Notes to the Financial Statements for additional information.

**Town of Winter Park, Colorado**  
**Tax Revenues by Source - Governmental Funds**  
**(Major Component of Revenue Base)**  
**Last Ten Fiscal Years**  
**Schedule 5**

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
<b>Tax Revenue Source</b>										
Sales, Lodging & Transit Tax <sup>(1)</sup>	\$ 6,927,745	\$ 5,136,644	\$ 4,327,260	\$ 3,919,138	\$ 3,470,154	\$ 3,573,617	\$ 3,512,143	\$ 3,565,903	\$ 3,943,963	\$ 4,454,056
Accommodations Tax	261,421	287,990	233,106	207,301	178,878	184,040	180,898	173,561	202,139	191,034
Property Tax	359,394	359,010	355,571	386,540	387,487	492,034	498,505	452,695	396,149	344,808
Real Estate Transfer Tax	920,352	804,658	659,528	524,366	441,992	388,956	486,215	490,873	1,516,142	2,020,459
Franchise Tax	112,425	112,697	116,939	107,117	105,967	94,240	101,174	90,540	115,549	88,635
Specific Ownership Tax	21,960	22,339	18,245	17,925	16,378	17,097	18,251	26,383	21,304	24,834
Other Tax	39,493	29,853	89,884	31,669	28,368	31,357	37,954	75,447	20,381	27,717
<b>Total Tax Revenue</b>	<b>\$ 8,642,790</b>	<b>\$ 6,753,191</b>	<b>\$ 5,800,533</b>	<b>\$ 5,194,056</b>	<b>\$ 4,629,224</b>	<b>\$ 4,781,341</b>	<b>\$ 4,835,140</b>	<b>\$ 4,875,402</b>	<b>\$ 6,215,627</b>	<b>\$ 7,151,543</b>
% Change from Prior Year	28.0%	16.4%	11.7%	12.2%	-3.2%	-1.1%	-0.8%	-21.6%	-13.1%	21.7%
<b>Percentage of Total Tax Revenues</b>										
Sales, Lodging & Transit Tax	80.2%	76.1%	74.6%	75.5%	75.0%	74.7%	72.6%	73.1%	63.5%	62.3%
Accommodations Tax	3.0%	4.3%	4.0%	4.0%	3.9%	3.8%	3.7%	3.6%	3.3%	2.7%
Property Tax	4.2%	5.3%	6.1%	7.4%	8.4%	10.3%	10.3%	9.3%	6.4%	4.8%
Real Estate Transfer Tax	10.6%	11.9%	11.4%	10.1%	9.5%	8.1%	10.1%	10.1%	24.4%	28.3%
Franchise Tax	1.3%	1.7%	2.0%	2.1%	2.3%	2.0%	2.1%	1.9%	1.9%	1.2%
Other Tax	0.3%	0.3%	0.3%	0.3%	0.4%	0.4%	0.4%	0.5%	0.3%	0.3%
% of Total Tax Revenue	100%	100%	98%	99%	100%	100%	100%	100%	100%	100%
% of Total Governmental Fund Revenues	79.0%	87.0%	86.0%	83.2%	82.9%	85.1%	80.8%	77.5%	78.2%	65.1%

(1) A 2% Transit and Trails sales tax was passed by voters in 2015 and took effect on December 1, 2015.

**Town of Winter Park, Colorado**  
**Taxable Sales and Sales & Lodging Tax Collections by Category**  
**Last Ten Fiscal Years**  
**Schedule 6**

	Fiscal Year									
	2016 <sup>(1)</sup>	2015 <sup>(1)</sup>	2014	2013	2012	2011	2010	2009	2008	2007
<b>Taxable Sales</b>										
Retail	\$ 30,258,757	\$ 28,898,265	\$ 26,513,200	\$ 24,007,200	\$ 20,158,840	\$ 20,879,560	\$ 21,232,000	\$ 20,187,740	\$ 24,125,280	\$ 29,572,120
Restaurant & Bar	34,788,257	32,986,340	28,863,480	25,789,660	23,539,140	24,193,340	23,156,980	23,933,820	24,631,580	28,936,520
Lodging & Accommodations	26,181,171	28,456,197	23,988,600	21,029,680	18,331,260	18,798,020	18,530,460	17,756,040	20,950,100	20,728,800
Utilities	7,999,300	8,064,994	8,563,560	8,338,940	8,238,400	8,393,000	8,722,640	9,329,560	9,277,220	9,330,900
Service & Other	3,474,886	3,545,534	3,278,480	3,405,480	2,713,000	2,889,220	2,218,740	3,582,100	3,937,860	4,333,460
<b>Total Taxable Sales</b>	<b>\$ 102,702,371</b>	<b>\$ 101,951,330</b>	<b>\$ 91,207,320</b>	<b>\$ 82,570,960</b>	<b>\$ 72,980,640</b>	<b>\$ 75,153,140</b>	<b>\$ 73,860,820</b>	<b>\$ 74,789,260</b>	<b>\$ 82,922,040</b>	<b>\$ 92,901,800</b>
<b>Sales, Lodging, &amp; Transit Tax Collections</b>										
Retail	\$ 2,118,113	\$ 1,580,022	\$ 1,325,660	\$ 1,200,360	\$ 1,007,942	\$ 1,043,978	\$ 1,061,600	\$ 1,009,387	\$ 1,206,264	\$ 1,478,606
Restaurant & Bar	2,435,178	1,743,923	1,443,174	1,289,483	1,176,957	1,209,667	1,157,849	1,196,691	1,231,579	1,446,826
Lodging & Accommodations	1,832,682	1,488,668	1,199,430	1,051,484	916,563	939,901	926,523	887,802	1,047,505	1,036,440
Utilities	559,951	420,392	428,178	416,947	411,920	419,650	436,132	466,478	463,861	466,545
Service & Other	243,242	191,629	163,924	170,274	135,650	144,461	110,937	179,105	196,893	216,673
<b>Total Sales &amp; Lodging Tax Collections</b>	<b>\$ 7,189,166</b>	<b>\$ 5,424,634</b>	<b>\$ 4,560,366</b>	<b>\$ 4,128,548</b>	<b>\$ 3,649,032</b>	<b>\$ 3,757,657</b>	<b>\$ 3,693,041</b>	<b>\$ 3,739,463</b>	<b>\$ 4,146,102</b>	<b>\$ 4,645,090</b>
<b>Percentage of Total Sales, Lodging &amp; Transit Tax</b>										
Retail	29.5%	28.3%	29.1%	29.1%	27.6%	27.8%	28.7%	27.0%	29.1%	31.8%
Restaurant & Bar	33.9%	32.4%	31.6%	31.2%	32.3%	32.2%	31.4%	32.0%	29.7%	31.1%
Lodging & Accommodations	25.5%	27.9%	26.3%	25.5%	25.1%	25.0%	25.1%	23.7%	25.3%	22.3%
Utilities	7.8%	7.9%	9.4%	10.1%	11.3%	11.2%	11.8%	12.5%	11.2%	10.0%
Service & Other	3.4%	3.5%	3.6%	4.1%	3.7%	3.8%	3.0%	4.8%	4.7%	4.7%
<b>% of Total Sales &amp; Lodging Tax Revenue</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

(1) Sales and lodging tax increase of 2% effective December 1, 2015 for transit and trails.

**Town of Winter Park, Colorado**  
**Direct and Overlapping Sales, Lodging & Accommodations Tax Rates**  
**Last Ten Fiscal Years**  
**Schedule 7**

	Fiscal Year									
	2016	2015 <sup>(1)</sup>	2014	2013	2012	2011	2010	2009	2008	2007
<b>Taxing Entity</b>										
Town of Winter Park	7.0%	7.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Grand County	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
State of Colorado	2.9%	2.9%	2.9%	2.9%	2.9%	2.9%	2.9%	2.9%	2.9%	2.9%
<b>Total Sales, Lodging &amp; Accommodations Tax Rate</b>	<b>10.9%</b>	<b>10.9%</b>	<b>8.9%</b>	<b>8.9%</b>	<b>8.9%</b>	<b>8.9%</b>	<b>8.9%</b>	<b>8.9%</b>	<b>8.9%</b>	<b>8.9%</b>

(1) Sales and lodging tax increase of 2% effective December 1, 2015 for transit and trails.

**Town of Winter Park, Colorado**  
**Assessed Value and Actual Value of Taxable Property**  
**Last Ten Fiscal Years**  
**Schedule 8**

<b>Fiscal Year Ended December 31</b>	<b>Vacant</b>	<b>Residential</b>	<b>Commercial</b>	<b>Industrial</b>	<b>Agricultural</b>	<b>Natural Resources</b>	<b>State Assessed</b>	<b>Total Taxable Assessed Value</b>	<b>Total Direct Tax Rate</b>	<b>Actual Taxable Value</b>	<b>Assessed Value as a Percentage of Actual</b>
2007	19,496,140	58,286,700	21,572,730	-	30,980	-	1,882,510	101,269,060	3.897	869,172,090	11.65%
2008	23,622,130	69,150,410	22,861,060	-	31,730	-	1,962,310	117,627,640	3.897	1,111,792,439	10.58%
2009	20,891,680	81,098,040	25,809,990	-	5,330	-	2,134,570	129,939,610	3.765	1,162,250,537	11.18%
2010	20,798,000	82,990,410	24,594,410	-	4,850	10	2,144,790	130,532,470	3.765	1,173,975,480	11.12%
2011	15,524,990	63,024,750	21,249,430	-	5,550	-	2,827,240	102,631,960	3.765	1,195,559,970	8.58%
2012	15,734,230	63,351,210	21,058,270	-	5,550	-	2,876,630	103,025,890	3.765	915,207,020	11.26%
2013	11,042,450	59,633,110	19,798,150	-	5,910	-	3,890,860	94,370,480	3.765	954,289,430	9.89%
2014	11,652,520	59,923,310	19,751,240	-	5,910	-	3,871,710	95,204,690	3.765	957,427,140	9.94%
2015	11,595,400	59,919,810	19,729,430	-	5,910	-	3,940,030	95,190,580	3.765	967,246,880	9.84%
2016	10,967,030	60,290,120	19,929,380	-	7,060	-	4,133,670	95,327,360	3.765	969,463,643	9.83%

Source: State of Colorado Department of Local Affairs, Property Tax Division Annual Report and Grand County Assessor

(1) Tax-Exempt property is netted against the Assessed Value of each category. Separate tax exempt amounts are not available for all years.

**Town of Winter Park, Colorado  
Property Tax Levies and Collections  
Last Ten Fiscal Years  
Schedule 9**

<b>Tax Year</b>	<b>Collection Year</b>	<b>Total Tax Levy</b>	<b>Current Tax Collections</b>	<b>Percent of Levy Collected</b>	<b>Collections / Refunds</b>	<b>Total Tax Collections</b>	<b>Percent of Total Tax Collections to Levy</b>
2006	2007	344,070	343,865	99.94%	104	343,969	99.97%
2007	2008	395,432	395,332	99.97%	41	395,373	99.99%
2008	2009	458,770	452,688	98.67%	6,007	458,695	99.98%
2009	2010	489,222	488,742	99.90%	327	489,069	99.97%
2010	2011	492,268	491,847	99.91%	187	492,034	99.95%
2011	2012	386,589	386,396	99.95%	91	386,487	99.97%
2012	2013	388,476	387,280	99.69%	(740)	386,540	99.50%
2013	2014	355,349	354,999	99.90%	71	355,070	99.92%
2014	2015	358,421	358,417	100.00%	(68)	358,349	99.98%
2015	2016	358,810	358,796	100.00%	111	358,907	100.03%

Source: Grand County Treasurer's Office

(1) Property taxes are levied the tax year and are due/collectible in the following year

**Town of Winter Park, Colorado  
Direct and Overlapping Property Tax Rates  
Last Ten Fiscal Years  
Schedule 10**

<b>Direct</b>			<b>Overlapping</b>								
<b>Fiscal Year</b>	<b>Town of Winter Park</b>	<b>Grand County</b>	<b>Grand County Water &amp; San. District # 1 (1)</b>	<b>Winter Park Water &amp; San. District (2)</b>	<b>Fraser Valley Recreation District</b>	<b>East Grand School District</b>	<b>Grand County Library</b>	<b>East Grand Fire District #4</b>	<b>Village at Winter Park Metro Resort District (3)</b>	<b>Colorado River Water Conservation District</b>	<b>Middle Park Water Conservancy District</b>
2007	3.897	15.155	12.001	8.644	6.426	20.773	2.410	6.124	0.000	0.191	0.062
2008	3.897	15.155	12.693	7.726	6.426	20.456	2.410	6.120	30.000	0.199	0.062
2009	3.765	15.155	11.521	7.591	6.161	19.721	2.410	6.120	30.000	0.166	0.056
2010	3.765	15.155	11.537	7.571	6.161	19.651	2.410	6.148	30.000	0.188	0.056
2011	3.765	15.155	13.361	7.151	6.861	21.269	2.410	6.131	30.000	0.228	0.056
2012	3.765	15.155	13.286	7.061	6.761	21.172	2.410	6.121	30.000	0.242	0.056
2013	3.765	15.155	14.175	4.911	7.188	21.400	2.410	6.143	30.000	0.254	0.056
2014	3.765	15.155	14.054	7.082	7.096	21.927	2.410	6.120	30.000	0.253	0.056
2015	3.765	15.155	14.054	7.082	7.096	21.927	2.410	6.120	30.000	0.253	0.056
2016	3.765	15.155	13.951	7.040	6.969	22.412	2.410	6.139	30.000	0.243	0.055

Source: State of Colorado Department of Local Affairs, Property Tax Division Annual Report

(1) The Grand County Water & Sanitation District #1 boundary includes Beaver Village, downtown Winter Park, Leland Creek subdivision, and Hi Country Haus and therefore does not service all areas within the Town of Winter Park. The mill levy is subject to only properties within thier service area.

(2) The Winter Park Water & Sanitation District services Old Town, Winter Park Resort, and the areas directly surrounding the resort and therefore does not service all areas within the Town of Winter Park. The mill levy is subject to only properties within their service area.

(3) The district boundary is the main village core of the resort including one unit at the Zephyr Mountain Lodge, The Lofts (above the commercial property), village commercial property, and Fraser Crossing and Founders Point. The mill levy is subject to only properties withing the district boundaries.

**Town of Winter Park, Colorado**  
**Computation of Legal Debt Margin and Outstanding Debt by Type**  
**Last Ten Fiscal Years**  
**Schedule 11**

	Fiscal Year									
	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
<b>Actual Taxable Value</b>	\$ 969,463,643	\$ 967,246,880	\$ 957,427,140	\$ 954,289,430	\$ 915,207,020	\$ 1,195,559,970	\$ 1,173,975,480	\$ 1,162,250,537	\$ 1,111,792,439	\$ 869,172,090
<b>Legal Debt Margin:</b>										
Legal Debt Limit (1)	29,083,909	-	-	-	-	-	-	-	-	-
Debt Applicable to Limitation (2)	-	-	-	-	-	-	-	-	-	-
<b>Legal Bond Debt Limit</b>	\$ 29,083,909	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Debt by Type:</b>										
Bonds Payable	-	-	-	-	-	-	-	-	-	-
Certificates of Participation	7,910,442	-	-	-	-	-	-	-	-	-
Capital Leases	-	-	-	-	-	-	-	-	-	-
<b>Debt Per Capita (3)</b>	\$ 8,223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Debt Per Median Income (4)</b>	0.52%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Governmental Activities Outstanding Debt</b>	\$ 7,910,442	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Business-Type Activities Outstanding Debt</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Note: See additional discussion in the Notes to the Financial Statements.

(1) Per Colorado Revised Statutes, Section 31-15-302, legal debt margin is limited to 3% of actual taxable value, excepting general obligation debt serviced by enterprise funds and revenue bonds. Under the Town's charter Section 10.11, there is no limitation on the amount of bonds or other securities the Town may issue. **Section 10.11 Limitations; Sale and Redemption of Obligations** - There shall be no limitation on the amount of bonds or other securities the Town may issue, except as may be stated in the documents pertaining thereto, provided that the notice of any election or any ordinance to authorize the creation of any debt pledging Town tax revenues shall contain the following information: (a) The amount of the total valuation for assessment of the taxable property within the Town as shown by the last assessment thereof; (b) The amount of the Town's total bonds outstanding and unrefunded as of the date of the resolution calling an election or ordinance authorizing the bonds and the amount thereof assuming the issuance of the proposed bonds; (c) With regard to the general obligation bonds, the percentage of debt to assessed valuation, and with regard to bonds pledging tax revenues other than from ad valorem taxes, the percentage of debt to the previous year's revenue from the particular tax source pledged; (d) Bond rating information, if any; (e) A statement of purpose for incurring the particular indebtedness. (f) All obligations issued pursuant to the provisions of this Charter shall be sold at public or private sale to the best advantage of the Town at, above or below par. Bonds may contain provisions for redemption prior to maturity with or without the payment of a premium. The maximum premium payable on prior redemption of any general obligation bonds may, but need not be specified in the bond question approved by the qualified electors.

(2) The Town had no outstanding debt for the nine year period up to 2015. Certificates of Participation are not included in the debt limitation.

(3) Population data can be found in the Demographic and Economic Statistics Schedule 13.

(4) Income information detailed on Schedule 13

**Town of Winter Park, Colorado**  
**Direct and Overlapping Governmental Activities Debt**  
**December 31, 2016**  
**Schedule 12**

<u>Jurisdiction</u>	<u>Debt Outstanding (1)</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt (2)</u>
<b>Direct Debt:</b>			
Town of Winter Park	<u>\$ 7,910,442</u>	100%	<u>\$ 7,910,442</u>
<b>Overlapping Debt:</b>			
East Grand School District No. 2	25,090,000	18%	4,516,200
Fraser Valley Metropolitan Rec District	17,840,000	34%	6,065,600
Grand County Water & Sanitation District	967,771	100%	967,771
Winter Park Water & Sanitation District	<u>475,000</u>	100%	<u>475,000</u>
Total Overlapping Debt	44,372,771		12,024,571
Total Direct and Overlapping Debt	<u><u>\$ 52,283,213</u></u>		<u><u>\$ 19,935,013</u></u>

Sources: Assessed value data used to estimate applicable percentages provided by Grand County Assessor's Office. Debt outstanding data provided by each governmental/district unit.

(1) Debt outstanding represents net general obligation debt only as provided by each jurisdiction.

(2) Determined by ratio of assessed valuation of taxable property within the Town to assessed valuation of the overlapping unit.

**Town of Winter Park, Colorado**  
**Demographic and Economic Statistics**  
**Last Ten Fiscal Years**  
**Schedule 13**

<b>Year</b>	<b>Winter Park Population (1)</b>	<b>Grand County Population (1)</b>	<b>Grand County Personal Income (2)</b>	<b>Grand County Per Capita Income (2)</b>	<b>Median Age (3)</b>	<b>East Grand School Enrollment (4)</b>	<b>Unemployment Rate (1)</b>
2007	887	13,575	555,828,375	40,945	37.4	1,415	2.6%
2008	859	13,775	572,998,675	41,597	37.0	1,464	3.7%
2009	854	13,911	542,848,953	39,023	36.2	1,438	7.4%
2010	995	14,791	551,452,853	37,283	36.4	1,325	9.1%
2011	972	14,548	560,163,000	39,104	36.2	1,273	8.3%
2012	933	14,195	587,339,000	41,122	36.8	1,245	7.3%
2013	929	14,289	612,391,000	42,858	39.1	1,464	5.9%
2014	963	14,790	562,108,000	38,643	41.1	1,704	3.9%
2015	944	14,505	598,681,000	40,963	38.7	1,304	2.9%
2016	962	14,615	*	*	39.6	1,320	2.3%

(1) State of Colorado, Department of Local Affairs, Demography Office.

(2) US Department of Commerce, Bureau of Economic Analysis.

(3) US Census Bureau, American Community Survey

(4) Colorado Department of Education

\* Not available at time of publication

**Town of Winter Park, Colorado  
 Top Employers by Area in County  
 Year Ended December 31, 2016  
 Schedule 14**

<b>Employer</b>	<b>Area</b>
Winter Park Resort	Winter Park
Devils Thumb Ranch & Resort	Winter Park Area
YMCA of the Rockies	Winter Park Area
Fraser Valley Metropolitan Rec District	Fraser, CO
East Grand School District	Fraser & Granby, CO
Granby Ranch Resort	Granby, CO
Safeway	Fraser, CO
City Market	Granby, CO
West Grand School District	Kremmling, CO
Freeport Mine	Grand County
Grand County Government	Hot Sulphur Springs, CO

Source: Grand County Economic Development and applicable Town Chamber of Commerce. Actual employee numbers are unavailable for the ten year period.

**Town of Winter Park, Colorado**  
**Total Employment by Industry - Grand County**  
**Ten Year Analysis**  
**Schedule 15**

NAICS Industry	2015	2010	2005	2005 - 2015			2010 - 2015		
				Total	Annual Chg.	Annual %	Total	Annual Chg.	Annual %
Construction	723	505	921	(416)	(83)	-16.5%	218	44	6.0%
Retail Trade	672	647	839	(192)	(38)	-5.9%	25	5	0.7%
Real Estate and Rental/Leasing	1,109	1,040	1,141	(101)	(20)	-1.9%	69	14	1.2%
Arts, Entertainment, & Recreation	1,244	1,133	1,071	62	12	1.1%	111	22	1.8%
Accommodation and Food Service	1,911	1,673	1,794	(121)	(24)	-1.4%	238	48	2.5%
Agriculture	234	231	237	(6)	(1)	-0.5%	3	1	0.3%
Mining	98	105	99	6	1	1.1%	(7)	(1)	-1.4%
Utilities	72	63	68	(5)	(1)	-1.6%	9	2	2.5%
Manufacturing	211	182	136	46	9	5.1%	29	6	2.7%
Transportation	246	191	157	34	7	3.6%	55	11	4.5%
Information	77	58	79	(21)	(4)	-7.2%	19	4	4.9%
Professional and business services	676	743	810	(67)	(13)	-1.8%	(67)	(13)	-2.0%
Health services	261	277	283	(6)	(1)	-0.4%	(16)	(3)	-1.2%
Education	71	62	64	(2)	(0)	-0.6%	9	2	2.5%
Government	1,348	1,307	1,302	5	1	0.1%	41	8	0.6%
Other Industries	1,216	1,122	1,248	(126)	(25)	-2.2%	94	19	1.5%
<b>Total Employment</b>	<b>10,169</b>	<b>9,339</b>	<b>10,249</b>	<b>(910)</b>	<b>(182)</b>	<b>2.4%</b>	<b>830</b>	<b>166</b>	<b>-3.3%</b>

Source: Bureau of Labor Statistics

Note: Information for 2016 was unavailable at time of publication.

**Town of Winter Park, Colorado  
Commercial and Residential Activity  
Last Ten Fiscal Years  
Schedule 16**

<b>Year</b>	<b>Commercial</b>		<b>Residential (1)</b>		<b>Total</b>	
	<b>Number of Permits</b>	<b>Valuation</b>	<b>Number of Permits</b>	<b>Valuation</b>	<b>Number of Permits</b>	<b>Valuation</b>
2007	34	11,241,335	59	21,538,508	93	32,779,843
2008	31	1,100,738	71	10,249,196	102	11,349,934
2009	37	199,447	45	1,667,045	82	1,866,492
2010	23	207,398	57	1,878,117	80	2,085,515
2011	22	204,503	39	1,285,879	61	1,490,382
2012	35	759,094	60	1,456,823	95	2,215,917
2013	33	892,364	55	2,683,624	88	3,575,988
2014	20	2,080,188	56	5,528,222	76	7,608,410
2015	38	1,481,106	64	8,040,327	102	9,521,433
2016	35	3,343,924	69	7,502,584	104	10,846,508

(1) Includes Multi-family

Source: Town of Winter Park Building Department

**Town of Winter Park, Colorado**  
**Town Government Full-Time Equivalency by Function/Program**  
**Last Ten Fiscal Years**  
**Schedule 17**

<b>Function/Program</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>
General Government:										
Town Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Town Clerk	1.50	1.25	1.50	2.00	2.00	2.00	2.00	2.00	1.50	1.50
Finance	1.50	1.75	2.00	2.00	2.00	2.00	2.00	2.00	2.00	1.50
Planning & Development	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	2.50	2.50
Public Safety & Municipal Court	10.00	9.00	10.00	10.00	9.00	9.00	9.00	9.00	10.00	10.00
Public Works, Parks & Forestry	16.50	16.00	16.00	16.00	16.00	16.00	17.80	17.80	18.00	8.00
Building & Enforcement	2.50	1.75	2.00	2.50	2.50	2.50	2.50	2.50	2.50	2.50
<b>Total</b>	<b>34.50</b>	<b>32.25</b>	<b>34.00</b>	<b>35.00</b>	<b>34.00</b>	<b>34.00</b>	<b>35.80</b>	<b>35.80</b>	<b>37.50</b>	<b>27.00</b>

Note: General Government full-time equivalency does not include the Town Council (7 members)

**Town of Winter Park, Colorado**  
**Operating Indicators by Function**  
**Last Ten Fiscal Years**  
**Schedule 18**

<b>Function/Program</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>
<b>General Government:</b>										
Council Meetings	27	25	27	23	24	25	22	24	24	21
Business Licenses	1,517	1,483	1,402	1,435	1,428	1,426	1,422	1,073	1,194	1,075
Elections	-	1	1	-	1	-	1	-	1	-
Active Sales Tax Accounts	1,490	1,267	1,258	1,203	1,096	1,054	1,046	859	915	860
Active Liquor Licenses	43	45	45	45	43	40	40	41	37	34
<b>Planning &amp; Development:</b>										
Development Reviews	18	14	6	8	10	5	5	9	12	17
SF/Duplex Design Reviews	8	10	9	5	1	4	6	8	19	25
Multi-Family/Commercial Design Projects	14	7	4	3	1	2	2	4	6	8
<b>Public Safety &amp; Municipal Court:</b>										
Court Cases	120	82	130	136	126	131	127	220	234	275
Part 1 Crimes	124	101	87	85	83	78	70	97	123	143
Other Incidents	435	458	470	482	463	477	409	402	325	147
Traffic Crashes	145	147	150	125	118	127	139	134	111	108
<b>Public Works, Parks &amp; Forestry</b>										
Road Lane Miles Maintained	28	28	28	28	26	26	26	26	26	26
Miles of Trails Maintained	13	12	10	8	5	3	3	3	3	3
Park Acres Maintained	27	27	27	27	24	24	24	24	24	24
<b>Building:</b>										
Permits Issued	211	172	194	268	247	242	287	160	137	187

Source: Various departments within the Town.

**Town of Winter Park, Colorado**  
**Capital Asset Statistics by Function/Program**  
**Last Ten Fiscal Years**  
**Schedule 19**

<b>Function/Program</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>
<b>Public Safety:</b>										
Stations	1	1	1	1	1	1	1	1	1	1
Patrol Units	9	9	9	9	9	9	9	8	8	7
<b>Public Works, Parks &amp; Forestry</b>										
Miles of Streets	28.0	28.0	28.0	28.0	26.0	26.0	26.0	26.0	26.0	26.0
Miles of Maintained Trails	13.2	12.1	10.1	8.6	4.7	3.3	3.3	3.0	3.0	3.0
Parks	4	4	4	4	4	3	3	3	3	3
Skateboard Parks	2	2	2	2	2	1	1	1	1	1
Basketball Courts	1	1	1	1	1	1	1	1	1	1
Tennis Courts	1	1	1	1	1	1	1	1	1	1
Playgrounds	2	2	2	2	2	2	2	2	2	2
Traffic Lights	5	5	5	5	4	4	4	4	4	4
Street Lights	216	216	216	211	209	209	209	192	186	186
Parking Garage	1	1	1	1	1	1	1	1	1	1

Source: Various departments within the Town.

## COMPLIANCE SECTION

This section includes reporting for Federal or State programs. Information included in this section is audited by the Town's independent auditors.

***Local Highway Finance Report*** – This report is issued to the State of Colorado to present the Town's revenues and expenses for roads, bridges and streets.



The public report burden for this information collection is estimated to average 380 hours annually.

<b>LOCAL HIGHWAY FINANCE REPORT</b>	City or County: TOWN OF WINTER PARK, CO
	YEAR ENDING : December 2016
This Information From The Records Of (example - City of _ or County of TOWN OF WINTER PARK)	Prepared By: BILL WENGERT Phone: 970-726-8081

**I. DISPOSITION OF HIGHWAY-USER REVENUES AVAILABLE FOR LOCAL GOVERNMENT EXPENDITURE**

ITEM	A. Local Motor-Fuel Taxes	B. Local Motor-Vehicle Taxes	C. Receipts from State Highway-User Taxes	D. Receipts from Federal Highway Administration
1. Total receipts available				
2. Minus amount used for collection expenses				
3. Minus amount used for nonhighway purposes				
4. Minus amount used for mass transit				
5. Remainder used for highway purposes				

II. RECEIPTS FOR ROAD AND STREET PURPOSES		III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES	
ITEM	AMOUNT	ITEM	AMOUNT
<b>A. Receipts from local sources:</b>		<b>A. Local highway disbursements:</b>	
1. Local highway-user taxes		1. Capital outlay (from page 2)	115,999
a. Motor Fuel (from Item I.A.5.)		2. Maintenance:	474,945
b. Motor Vehicle (from Item I.B.5.)		3. Road and street services:	
c. Total (a.+b.)		a. Traffic control operations	
2. General fund appropriations	1,394,511	b. Snow and ice removal	410,227
3. Other local imposts (from page 2)	21,960	c. Other	105,810
4. Miscellaneous local receipts (from page 2)	33,101	d. Total (a. through c.)	516,037
5. Transfers from toll facilities		4. General administration & miscellaneous	
6. Proceeds of sale of bonds and notes:		5. Highway law enforcement and safety	405,341
a. Bonds - Original Issues		6. Total (1 through 5)	1,512,322
b. Bonds - Refunding Issues		<b>B. Debt service on local obligations:</b>	
c. Notes		1. Bonds:	
d. Total (a. + b. + c.)	0	a. Interest	
7. Total (1 through 6)	1,449,572	b. Redemption	
<b>B. Private Contributions</b>		c. Total (a. + b.)	0
<b>C. Receipts from State government (from page 2)</b>	62,750	2. Notes:	
<b>D. Receipts from Federal Government (from page 2)</b>	0	a. Interest	
<b>E. Total receipts (A.7 + B + C + D)</b>	1,512,322	b. Redemption	
		c. Total (a. + b.)	0
		3. Total (1.c + 2.c)	0
		<b>C. Payments to State for highways</b>	
		<b>D. Payments to toll facilities</b>	
		<b>E. Total disbursements (A.6 + B.3 + C + D)</b>	1,512,322

**IV. LOCAL HIGHWAY DEBT STATUS**  
(Show all entries at par)

	Opening Debt	Amount Issued	Redemptions	Closing Debt
<b>A. Bonds (Total)</b>				0
1. Bonds (Refunding Portion)				
<b>B. Notes (Total)</b>				0

**V. LOCAL ROAD AND STREET FUND BALANCE**

	A. Beginning Balance	B. Total Receipts	C. Total Disbursements	D. Ending Balance	E. Reconciliation
	0	1,512,322	1,512,322	0	0

**Notes and Comments:**

