

ARAPAHOE LIBRARY DISTRICT  
COLORADO  
Finance Office  
12855 E. Adam Aircraft Circle  
Englewood, Colorado 80112

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the year ended December 31, 2016

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Oliver Sanidas

Prepared by:  
Amber Lindberg, CPA  
Manager of Finance



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(Unaudited)**

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May 5, 2017

Board of Trustees  
Arapahoe Library District  
12855 E. Adam Aircraft Circle  
Englewood, CO 80112

Dear Trustees:

I am pleased to submit to you the Comprehensive Annual Financial Report (CAFR) of the Arapahoe Library District for the year ended December 31, 2016.

This is the eighteenth year that an annual financial report has been submitted to you in CAFR format, in accordance with the guidelines of the Government Finance Officers Association (GFOA). Arapahoe Library District has received the GFOA Certificate of Achievement for Excellence in Financial Reporting each year since 1999. We will submit the 2016 CAFR for recognition again this year.

Thank you for your review of this document and for your continuing support and guidance.

Sincerely,

Oliver Sanidas  
Executive Director

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May 5, 2017

Members of the Board of Trustees  
Arapahoe Library District  
12855 E. Adam Aircraft Circle  
Englewood, CO 80112

Dear Trustees:

We are pleased to submit to you the Comprehensive Annual Financial Report (CAFR) of Arapahoe Library District (Library District) for the year ended December 31, 2016. This report was prepared by the Finance Department to provide citizens, investors, grantor agencies and other interested parties with information on the financial condition of the Library District. It has been prepared in accordance with generally accepted accounting principles for governmental units as prescribed by the Governmental Accounting Standards Board (GASB), and meets the requirements of the State of Colorado Auditor's Office.

To the best of our knowledge, the enclosed information is accurate in all material respects and is reported in a manner that presents fairly the financial position and results of operations of the Library District. The accuracy of the Library District financial statements and completeness and fairness of their presentation is the responsibility of Library District management. All disclosures necessary to enable the reader to gain an understanding of the Library District's financial activities have been included.

Colorado State Statutes require an annual audit by independent certified public accountants. This requirement is being met through engagement of the firm CliftonLarsonAllen LLP to audit the 2016 financial statements of the Library District. The independent auditor's examination is conducted in accordance with generally accepted auditing standards and provides an independent assessment that helps assure fair presentation of the Library District's financial position and results of operations. The auditor's report on the basic financial statements is included in the financial section of this report.

Management's Discussion and Analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

#### **PROFILE OF THE GOVERNMENT**

Arapahoe Library District, established in 1966, is considered to be a "library district" which is a separate legal entity and was created through Colorado State Statute C.R.S. 24-90-110. The Library District is not considered to be a component unit of Arapahoe County, Colorado, and is financially, managerially and operationally independent, and meets the guidelines of GASB Statement No. 14, as amended by GASB Statement No. 61, *The Financial Reporting Entity*. The Library District has two component unit affiliations: the Arapahoe Library Friends Foundation, a discretely presented component unit which was organized to raise funds for the sole benefit of the Library District; and the Arapahoe Library District Building Authority, a blended component unit which was formed to finance construction of Library District facilities.

Arapahoe Library District provides library service to all of Arapahoe County, excluding the cities of Aurora, Englewood, and Littleton, where library service is provided by the city governments. A small piece of Adams County, which includes the Deer Trail School District, is also served by Arapahoe Library District, and the Library District receives some property tax support for that service.

There are eight library branch locations in the Library District service area, which covers over 700 square miles. The Davies branch is located in a public school building in the town of Deer Trail and cooperatively serves both the students and the general public. The Library District owns seven facilities including Koelbel Library, Castlewood Library, Kelter Library, May Library, Smoky Hill Library, Sheridan Library, and the Support Services building. Space for the Southglenn Library branch is leased. The Library District also has a Mobile Library Services department located within the Koelbel Library, which provides mobile delivery to various locations throughout the Library District. Through an inter-governmental agreement, the Library District also staffs a small library facility located within the Arapahoe County Detention Center.

Departments that support library operations, including the Executive Offices, Human Resources, Finance, Facilities and Security, Digital Services, Library Materials Services, Communications, Programming and Partnerships are all housed in the Support Services building.

The Library District's Board of Trustees consists of seven at large members. The members are appointed to three-year terms of office by the Board of Arapahoe County Commissioners and the Deer Trail School Board. Each term is renewable for one additional three-year term. The Library District's Board convenes at monthly meetings and at any special meetings when deemed necessary. Board members are prohibited by law from receiving compensation for their services as trustees, although they may be reimbursed for necessary travel, training or miscellaneous expenses.

The Library District follows Colorado State Statutes in creating the annual budget. The budget serves as a foundation for the Library District's financial operations and is adopted no later than December 15<sup>th</sup> each year. An annual budget was adopted for the General Fund on a modified accrual basis of accounting. The legal level of budgetary control is at the fund level. The budget also details expenses by function.

### **ECONOMIC CONDITION**

The status of the economy was a constant conversation this year with topics including interest rates, unemployment rates, and the housing market. While the economy continues to grow, the pace of growth is beginning to slow and continues to be uneven among the states. Gross domestic product (GDP), which is the value of the goods and services produced, increased by 1.6% nationally in 2016; a decrease of 1% from the prior year.

The public eye closely watched the Federal Reserve during the year waiting for an increase in short-term interest rates. The Federal Reserve increased the target interest rate on December 17, 2016 by 25 basis points after a year without change. The rate increase has short term and long term effects on investments that will continue to be revealed over several years. The Library District staggers investments over durations up to five years and as interest rates increase, the value of our long-term investments decrease because the market is able to invest in newer securities at higher interest rates than those the Library District is currently locked in to. However, as our securities mature in the near term, the Library District will also be able to invest in new securities with higher interest rates. The Library District's liquid cash balances benefited from actual and anticipated increases in interest rates during the year by showing an increase in interest income. As consumer confidence grows over the next few years, the Federal Open Market Committee is expected to increase interest rates to pace.

According to the U.S. Bureau of Labor Statistics, 2016 annual average unemployment rates decreased in 38 states and the District of Columbia indicating overall national progression. As a whole, the United States experienced positive changes in the unemployment rate which dropped from 5.3% in 2015 to 4.9% in 2016. Even more optimistic is Colorado's unemployment rate of 3.3% in 2016, a 0.5% decrease from the prior year, and 1.6% lower than the national average. As you view the State in a more granular level, it is apparent that some regions are progressing at a quicker pace than others. The Denver metro area unemployment rate was 2.6% at December 2016, and even more optimistic were the rates for Boulder and Fort Collins of 2.1% and 2.3%, respectively. On the other

end of the spectrum are Pueblo with 4.0% unemployment rate at December 2016 and Grand Junction with 4.4%, illustrating the variances in economic growth within the state.

Housing prices rose 6.2% from fourth quarter 2015 to fourth quarter 2016, according to the Federal Housing Finance Agency. Prices rose in 46 states and the District of Columbia during the year, with Colorado ranking #2 on the list of most appreciated prices at a 10.6% increase over 2015. When ranked by metropolitan area, the Denver metro area shows a 10.2% increase over prior year home price appreciation, ranking #14 in growth in the agency's fourth quarter 2016 report. Boulder, Greeley, and Fort Collins also rank in the top 15 of the 258 metro regions listed. Grand Junction ranked #132 with 4.9% appreciation showing that while the Western Slope is still ahead of most the pack, the Front Range is creating a significant divide with competing metro areas. While conditions vary across the state, household demand continues to outpace the number of housing units available indicating a need for continued housing construction.

Property taxes continue to be the Library District's largest revenue source and are analyzed critically when planning for operations and capital projects. Assessed values of residential and nonresidential property is a key component to determining the amount of funding Arapahoe Library District will receive both in the short-term budgeting process and in long range planning. 2016 property tax revenues were based on 2015 property values. And with 2015 being a reassessment year, the local housing market boom discussed above was confirmed by an increase in the 2016 property tax revenues for the Library District, which are based on property valuations. In addition, the Library District successfully passed a ballot initiative in November 2015 requesting an additional 1.200 mills of property tax revenue annually beginning in 2016. As a result, 2016 tax revenue increased 45% from prior year revenue.

Arapahoe Library District continues to remain attentive to the economy and the local community. Nationally, the economy remains steady, and the Front Range of Colorado is currently outpacing much of the nation in recovery. With the recent increase in tax revenue, the Library District will continue its efforts to give back to our patrons with the vision of a literate, informed, and fulfilled community.

### ***Long-term Financial Planning***

Long range financial planning is vital in prioritizing implementation of strategic plan initiatives as well as capital needs of the Library District. A 10-year projection model is coupled with the strategic plan to provide assistance to management in short-term operational budgeting, identifying potential revenue streams, and prioritizing long term capital needs. Management reviews goals and carefully considers alternatives to ensure the Library District is providing the most resources available for our patrons in a fiscally responsible manner.

2016 was the first year in the past five the Library District budgeted for a surplus of revenues over expenditures. Increased property tax valuations and the increase in property tax revenue approved by the voters demonstrate the continued value of libraries felt by the community. The 2017 budget plans for expenditures to exceed revenues by more than \$2 million due to planned capital projects.

### ***Financial Policies***

The Library District has a number of policies and procedures which govern its operations to ensure effective cash management, compliance with governmental accounting regulations, and good business practice. The objectives of these policies and procedures are commensurate with our district-wide goals to effectively manage the assets and resources of Arapahoe Library District. The Library District maintains a system of internal accounting controls to ensure that assets are safeguarded against loss, and that financial records are properly maintained and can be relied upon to produce accurate financial statements. Because the cost of internal controls should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

The oversight responsibilities for the financial operations of the Library District rest with the Board of Trustees (Board). Each month the Board is provided detailed financial information from the Finance Department, including a statement of revenues and expenditures and balance sheet. These items are noted on the consent agenda, which is subject to a vote for approval. The Board is responsible for all budgetary resolutions and approvals, and for setting

the mill levy annually. The Board is also responsible for approval of any real estate transactions, bonded debt, borrowing of funds, and major contracts.

The Executive Director has the authority to negotiate and sign regular operational contracts, and to approve expenditure of funds. The Executive Director can authorize purchase orders up to \$100,000 and purchases in excess of that amount are submitted to the Board for approval. These, and other stipulations, are included in a revised Authorization of Expenditures Policy which was approved by the Board in 2016, as are all policies.

Segregation of duties is a guiding principle in the Finance Department. The Finance Department reviews all purchase orders, payment of invoices, and journal entries for compliance with Library District policies. The accounting system is carefully set up to allow rights for certain functions to the appropriate staff members only. Transactions are created and approved electronically through the enterprise resource planning (ERP) software, and all documentation is scanned and stored electronically indefinitely. The annual budgeting process is prepared using ERP software. Accountability is increased through this process by providing documentation of all departmental budgets with supporting detail and notes for all items requested, and through reporting of actual and budgeted elements for analysis.

### ***Major Initiatives***

In an effort to focus services provided by the Library District, the Board of Trustees adopts an annual strategic plan. Rebranding, Space, Advisory Services, Technology, Programming, Customer Service, Early Childhood Literacy and Services for Older Adults remain key objectives in the Library District's strategic plan.

Rebranding began in late 2013 and continues to evolve into the Library District's intentional identity. This year, internal employee training continued to infuse the non-tangible brand characteristics into the organization including what we say, how we say it, and what we do each and every day. As the rebranding process continues to evolve, the Library District is embracing "Who We Are", which helps define what our purpose is and how we can deliver on this vision. The Library District introduced an updated website in 2016 and continues to define our "voice".

Physical spaces also continue as a key strategic initiative because the physical environment impacts the experiences our patrons have in our facilities. The renovation of the Smoky Hill Café was completed this year, which increased the square footage of the café within the current footprint of the library. A request for qualifications (RFQ) was awarded during the year for the construction of an addition to the Eloise May Library branch. The addition will increase the current footprint of the library and create a children's space separate from the rest of the library. The intent of the space initiative is to provide collaborative workspaces, encourage learning and discovery, and meet patrons at their point of need through a proactive customer service model.

As information and information formats continue to proliferate, it becomes more difficult for individuals to find materials that meet their personal tastes and needs. We have learned that our patrons are seeking a vetted experience in which a smaller number of choices that are highly likely to meet their criteria are suggested to them. The implementation of a new website during the year has created an interactive space where patrons can view recommendations made by library staff and provide their own recommendations and feedback on our collection. Providing these advisory services is an added value that the Library District has historically done very well and we will continue to expand on as the breadth of the resources that Arapahoe Library District provides grows.

As technology continues to change and outpace the market's ability to invest in all the new gadgets, the Library District has a unique opportunity to be able to provide these resources to the public with no financial risk to the end user. We were able to capitalize on this niche by creating a Maker Space at the Castlewood Library providing a space for patrons to try a multitude of tools and technology with the assistance of Library District staff at no cost. Our goal is to purchase products that are slightly out of reach of a typical household's income and bridge the gap by taking on costs and risks associated with early technology to be able to expose our patrons to these resources.

Finally, Arapahoe Library District will devote energy and resources to continuing areas in which we already excel: Programming, Customer Service, Early Childhood Literacy, and Services for Older Adults as a way to educate, entertain, and create community. We have already made great strides in each of these areas, such as extensive

training in customer service, obtaining Family Place Designations at our libraries, and offering our community creative programs that have introduced new patrons to Arapahoe Library District. These are crucial areas of strength we have identified as an organization, and committing staff and financial resources to these areas is critical to ensure they continue to be successful. The Library District will continue to display outstanding and personalized service through strategic plan initiatives in order to reciprocate our appreciation for the community we serve.


#### AWARDS AND ACKNOWLEDGEMENT

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Arapahoe Library District for its comprehensive annual financial report for the fiscal year ended December 31, 2015. This was the seventeenth consecutive year that the Library District has achieved this prestigious award.

In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

We would like to express our appreciation to the members of the staff of the Arapahoe Library District Finance Department who consistently and accurately contribute to the efficient operation of this office: Lara Terrones, Dana Shelley, Merian Chen, Portia Hesselstine, Charmayne Sobon, and Laura Chambers. It is only with the dedication and professionalism of these staff members that recognition from the GFOA has been possible.

Respectfully submitted,

  
Amber Lindberg, CPA  
Manager of Finance  
Arapahoe Library District



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Arapahoe Library District  
Colorado**

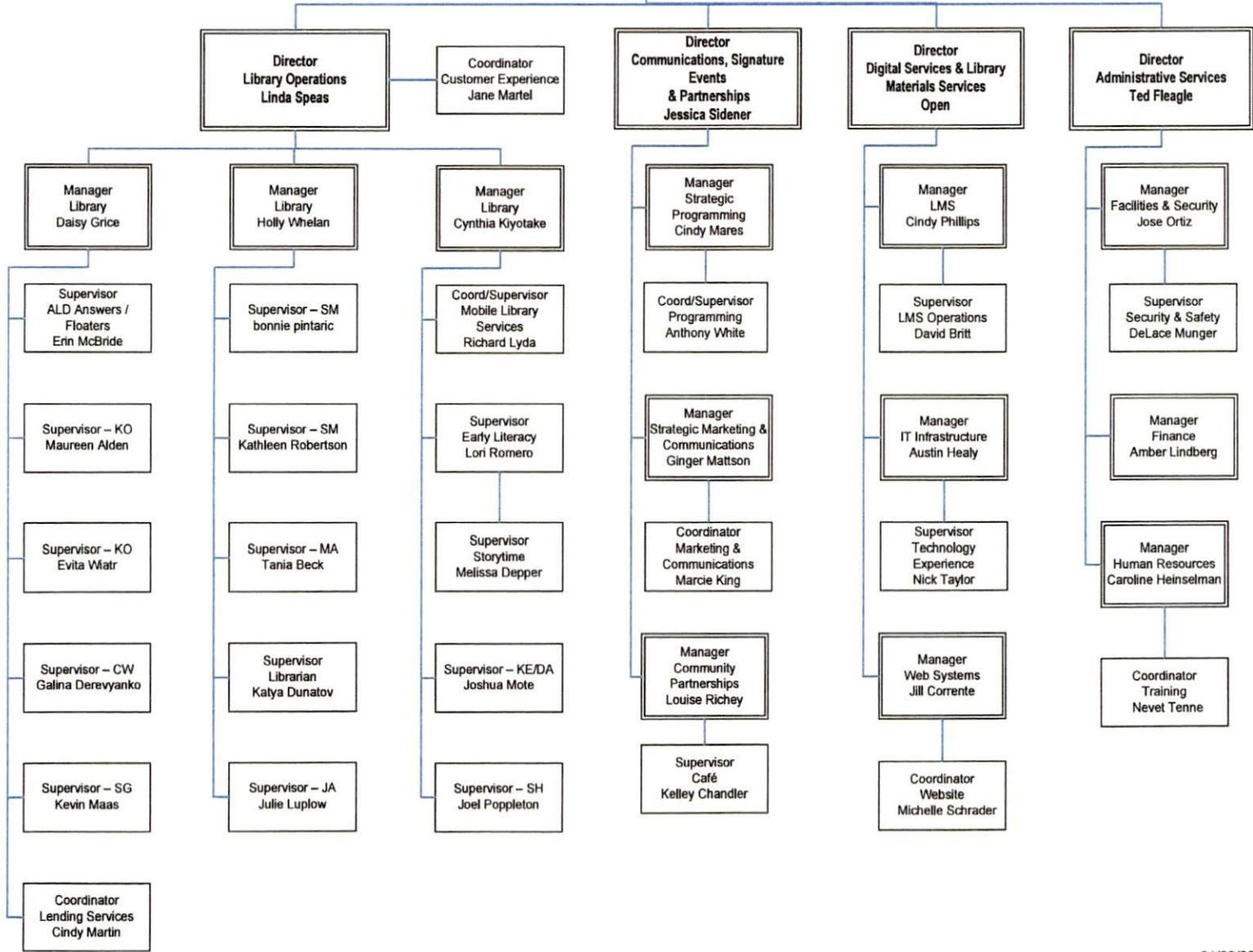
For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**December 31, 2015**

Executive Director/CEO



**Executive Director  
Oli Sanidas**



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## INDEPENDENT AUDITORS' REPORT

Board of Trustees  
Arapahoe Library District  
Englewood, Colorado

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the discretely presented component unit, the major fund and remaining fund information of Arapahoe Library District, as of and for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise the entity's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditors' Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

**Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the discretely presented component unit, the major fund, and remaining fund information of Arapahoe Library District as of December 31, 2016, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

**Other Matters**

*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 17 - 25 and 51 - 52 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Arapahoe Library District's basic financial statements. The introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The introductory section and the statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.



**CliftonLarsonAllen LLP**

Greenwood Village, Colorado  
May 5, 2017

**Arapahoe Library District, Colorado**  
**Management's Discussion and Analysis (Unaudited)**  
**As of and For The Year Ended December 31, 2016**

Within this section of the Arapahoe Library District (Library District) comprehensive annual financial report, management is pleased to provide this narrative discussion and analysis of the financial activities of the Library District for the calendar year ended December 31, 2016. The Library District's financial performance is discussed and analyzed within the context of the accompanying financial statements and disclosures following this section, and are intended to be read in conjunction with them.

#### **BASIC FINANCIAL STATEMENTS**

This Management's Discussion and Analysis document introduces the Library District's basic financial statements. The basic financial statements include: (1) government-wide financial statements, (2) fund financial statements and (3) notes to the basic financial statements. The Library District also includes in this report additional information to supplement the basic financial statements.

#### ***Government-Wide Financial Statements***

The government-wide financial statements incorporate all of the Library District's governmental activities as well as activities of our component units: the Arapahoe Library District Building Authority (Authority) and the Arapahoe Library Friends Foundation (Foundation). Financial reporting at this level focuses on economic resources and uses a perspective similar to that found in the private sector with its basis in accrual accounting and elimination or reclassification of activities between funds. Because of the nature of the relationship between the Library District and the Authority, financial information for these two entities is blended and presented as governmental activity of the Library District; the Authority is presented as a debt service fund of the Library District. Activities of the Foundation are discretely presented, meaning the transactions of the Foundation are presented separately from those of the Library District. Transactions between the primary government and discretely presented component units are not eliminated and may have a financial impact presented on the government-wide financial statements.

The government-wide financial statements include two basic statements: a statement of net position and a statement of activities. These statements provide both long-term and short-term information about the Library District's overall financial status. The statement of net position presents information on the Library District's assets and deferred outflows of resources, liabilities and deferred inflows of resources, with the difference reported as net position. One way to view this information is as an equation:

$$\text{Assets} + \text{Deferred Outflows of Resources} - \text{Liabilities} - \text{Deferred Inflows of Resources} = \text{Net Position}$$

Net position is displayed as (1) net investment in capital assets, (2) restricted and (3) unrestricted. Net investment in capital assets includes the cost of all capital assets less related accumulated depreciation less related debt; the calculation is shown in note II-G. Restricted net position includes amounts restricted for TABOR legislation and for debt service payments on outstanding certificates of participation. Any remaining net position is classified as unrestricted and is considered available for operations. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial situation of the Library District as a whole is improving or deteriorating. Evaluation of the overall health of the Library District would extend to other nonfinancial factors, such as diversification of the taxpayer base or the condition of Library District infrastructure, in addition to the financial information provided in this report.

The second government-wide financial statement is the statement of activities, which reports how the Library District's net position changed during the current calendar year. Because private businesses are motivated by profit, the format of their financial statements focus on revenues they generate. Local governments, however, are more interested in the services they provide; therefore presenting the cost of these services first is more logical. Arapahoe Library District is required to present expenses by function on the government-wide statement just as it is on the governmental fund statement of revenues, expenditures, and changes in fund balance. Additionally, interest expense is presented as a separate line of expense because the interest is a general cost of operating the Library District and is not specifically attributed to the ongoing existence of just a single function or program. Revenues in the statement of activities are presented as either program revenues or general revenues. Program revenues possess two specific characteristics: (1) they are related directly

**Arapahoe Library District, Colorado**  
**Management's Discussion and Analysis (Unaudited)**  
**As of and For The Year Ended December 31, 2016**

to the associated function, and would disappear if the function is eliminated, and (2) they come from sources other than taxes. General revenues depict the degree to which the Library District relies on sources of revenue other than program revenues, such as taxes and contributions.

The government-wide financial statements are presented on pages 27-28 of this report.

***Fund Financial Statements***

A fund is an accountability unit used to maintain control over resources segregated for specific activities or objectives. The Library District uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Governmental funds are reported in the fund financial statements and encompass the same functions reported as governmental activities in the government-wide financial statements. Governmental funds are generally used to account for activities supported by taxes and intergovernmental revenues. The primary focus of the Library District's fund statements is on the only major governmental fund maintained: the general fund. Fund financial statements report short-term fiscal accountability focusing on the use of spendable resources and balance of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of governmental programs and the commitment of spendable resources for the near-term.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. Reconciliations are provided with both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balance to assist the reader in understanding the differences between these two perspectives.

The basic governmental fund financial statements are presented on pages 29-32 of this report.

***Notes To The Basic Financial Statements***

The accompanying notes to the basic financial statements provide information essential to understanding the government-wide and fund financial statements. Key characteristics of the notes include descriptions of the Library District's financial policies, additional detail and explanations of amounts recognized in the financial statements, and additional information about financial position or inflows and outflows of resources that do not meet the criteria for recognition. The notes to the basic financial statements begin on page 33 of this report.

**Arapahoe Library District, Colorado**  
**Management's Discussion and Analysis (Unaudited)**  
**As of and For The Year Ended December 31, 2016**

**COMPARATIVE FINANCIAL ANALYSIS**

The Library District's net position at December 31, 2016 is \$42,837,982. The following table provides a summary of the Library District's net position.

Summary of Net Position  
December 31, 2016

Governmental Activities

	2016		2015	
	Amount	Percentage of Total	Amount	Percentage of Total
<b>Assets:</b>				
Current Assets	\$ 49,254,465	59.1%	\$ 41,974,888	55.0%
Non-current Assets	34,068,996	40.9%	34,298,371	45.0%
<b>Total Assets</b>	<b>83,323,461</b>	<b>100.0%</b>	<b>76,273,259</b>	<b>100.0%</b>
<b>Total Deferred Outflows of Resources</b>	<b>341,200</b>	<b>100.0%</b>	<b>409,434</b>	<b>100.0%</b>
<b>Liabilities:</b>				
Current Liabilities	3,350,027	30.1%	3,149,786	26.0%
Non-current Liabilities	7,784,580	69.9%	8,947,420	74.0%
<b>Total Liabilities</b>	<b>11,134,607</b>	<b>100.0%</b>	<b>12,097,206</b>	<b>100.0%</b>
<b>Total Deferred Inflows of Resources</b>	<b>29,692,072</b>	<b>100.0%</b>	<b>29,522,548</b>	<b>100.0%</b>
<b>Net Position:</b>				
Net Investment in Capital Assets	25,995,196	60.7%	25,062,805	71.5%
Restricted	991,364	2.3%	691,743	2.0%
Unrestricted	15,851,422	37.0%	9,308,391	26.5%
<b>Total Net Position</b>	<b>\$ 42,837,982</b>	<b>100.0%</b>	<b>\$ 35,062,939</b>	<b>100.0%</b>

Total net position of the Library District increased by \$7,775,043 or 22.2% during the year and unrestricted net position increased 70.3% from the previous year. This is reflective of the voter approved 1.200 mill levy increase and corresponding increase in property tax revenue during the year.

**Arapahoe Library District, Colorado**  
**Management's Discussion and Analysis (Unaudited)**  
**As of and For The Year Ended December 31, 2016**

The following table provides a summary of the Library District's changes in governmental activity.

Summary of Changes in Net Position  
For the Year Ended December 31, 2016

	Governmental Activities			
	2016		2015	
	Amount	Percentage of Total	Amount	Percentage of Total
Revenues:				
Program:				
Charges for Services	\$ 462,432	1.4%	\$ 219,570	1.0%
Operating Grants and Contributions	643,186	1.9%	563,028	2.4%
Capital Grants and Contributions	15,000	0.0%		0.0%
General:				
Taxes	31,886,920	95.7%	21,999,755	95.1%
Other	328,758	1.0%	343,992	1.5%
<b>Total Revenues</b>	<b>33,336,296</b>	<b>100.0%</b>	<b>23,126,345</b>	<b>100.0%</b>
Program Expenses:				
Library Operations	8,297,696	32.5%	7,534,270	32.4%
Administrative and Executive Services	8,325,786	32.5%	7,552,624	32.4%
Digital and Library Material Services	6,850,637	26.8%	6,258,674	26.9%
Communications, Programming and Partnerships	1,779,408	7.0%	1,588,704	6.8%
Interest	307,726	1.2%	344,300	1.5%
<b>Total Expenses</b>	<b>25,561,253</b>	<b>100.0%</b>	<b>23,278,572</b>	<b>100.0%</b>
Change in Net Position	7,775,043		(152,227)	
Beginning Net Position	35,062,939		35,215,166	
Ending Net Position	<u>\$ 42,837,982</u>		<u>\$ 35,062,939</u>	

**OVERALL FINANCIAL POSITION**

As a whole, Arapahoe Library District's financial position in 2016 increased from 2015. Sources of revenue grew by \$10,209,951 during the year, with the majority of this due to a taxpayer approved mill levy increase.

The Library District is heavily reliant on taxes to support governmental operations. In 2016, taxes provide 95.7% of the Library District's total government-wide revenues, a slight increase compared with 95.1% in 2015. Program revenues cover approximately 4.3% of total government-wide operating expenses. This means the Library District's taxpayers and other general revenues support the remaining 95.7% of the governmental activities.

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Total expenses increased by \$2,282,682 from 2015. Library Operations comprise 32.5% of the Library District's total government-wide expenses this year consistent with 32.4% in 2015. The Library Operations function continues to be a primary focus of the Library District, and is driven by the strategic plan and providing services for patrons. Approximately 32.5% of the Library District's 2016 expenses consist of Administrative and Executive Services consistent with 32.4% in 2015. Major district-wide supporting functions, including payroll taxes, benefits, and facility operations account for a large portion of the expenditures for this category.

The Library District's assets and deferred outflows of resources exceed its liabilities and deferred inflows of resources by \$42,837,982 (net position) at December 31, 2016. Total net position is comprised of the following:

- (1) Net Investment in Capital Assets of \$25,995,196 includes property and equipment, net of accumulated depreciation, reduced for outstanding debt related to the purchase or construction of capital assets.
- (2) Net position of \$991,364 is restricted by constraints imposed from outside the Library District such as debt covenants, grantors, laws, or regulations. At December 31, 2016, \$139 is restricted for debt service and \$991,225 is restricted for TABOR.
- (3) Unrestricted net position of \$15,851,422 represents the portion available to maintain the Library District's continuing obligations to citizens and creditors.

#### GENERAL FUND

As discussed, governmental funds are reported in the fund statements with a short-term inflow and outflow of spendable resources focus. This information is useful in assessing resources available at the end of the year in comparison with upcoming financing requirements. The Library District has one major governmental fund: the general fund.

Taxes total 96.2% of total general fund revenues in the current year consistent with 95.1% in calendar year 2015. Total taxes increased \$9,887,165 or 44.9% from 2015. As discussed earlier, this is due to a voter approved mill levy increase collectible in 2016.

Miscellaneous revenue decreased \$129,380 or 43.0% from the prior year. This decrease is primarily due to presenting Café Sales as a separate line item on the Statement of Revenues, Expenditures and Changes in Fund Balances. The Library District operates two cafés: one within the Koelbel Library branch and one within the Smoky Hill Library branch. Changes in food and beverage items offered in the cafés as well as recent remodels has caused an increase in revenue substantial enough to warrant displaying this revenue source as its own line item.

The general fund showed an increase in investment income of \$57,720 at December 31, 2016 from 2015 due to improving market conditions. The Federal Reserve raised interest rates at the December 2015 meeting and again at the December 2016 meeting. The increase in interest rates combined with additional cash received from property taxes caused an increase in the amount of interest income the Library District earned on investments during the year.

Fines revenue decreased \$35,399 or 16.5% from prior year. This decrease is primarily due to a shift in how patrons use libraries resulting in decreased checkouts of traditional physical books and periodicals. Arapahoe Library District continues to experience demand for non-revenue generating resources such as collaborative working space, computer access, video and audio streaming, downloadable books and audiovisual, advisory services, programs, and access to cutting-edge technology.

The general fund accounts for regular operational expenditures of the Library District as well as capital outlay. In total, expenditures of the general fund increased by \$2,059,527 from the prior year. There are several items to note about current year expenditures.

- (1) The Library District implemented GASB 61 *The Financial Reporting Entity* for reporting the transactions of the Authority, a blended component unit. The Authority, whose transactions were previously eliminated through blending with the general fund, is now presented as a nonmajor debt service fund of the Library District. This

**Arapahoe Library District, Colorado**  
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change in reporting has increased Administrative and Executive Services by \$1,540,791 and a corresponding decrease was made in Debt Service expenditures.

- (2) Capital outlay increased by \$1,619,323 or 78.6% of the total change in expenditures mostly due to a change in how the Library District's collection items are presented on the Statement of Revenues, Expenditures and Changes in Fund Balances. In the past, purchases made to the collection were reflected in the Digital and Library Material Services line and certain items, such as books and audiovisual items, were later capitalized in the government-wide financial statements. In 2016, the Library District has elected to remove book and audiovisual material purchases from current expenditures and show these items as additions to capital outlay to more fairly present them.
- (3) Debt service continues to remain stagnant from the prior year as no new debt issuances occurred during the year. However, principal and interest payments are now presented as expenditures of the Arapahoe Library District Building Authority rather than the general fund, as mentioned above.

The Library District's general fund reports total ending fund balance of \$17,552,105 at December 31, 2016. Compared to the beginning fund balance of \$10,603,140, the total fund balance experienced an increase of \$6,948,965 during the current year. Property tax revenue accounts for the majority of the increase in fund balance. At December 31, 2016, total fund balance of the general fund is comprised of the following:

- (1) Nonspendable fund balance of \$790,347 is equivalent to the amount of prepaid items in the general fund.
- (2) Restricted fund balance totals \$991,225 and is comprised of amounts restricted for TABOR.
- (3) Assigned fund balance totals \$7,015,868 and includes \$2,444,000 of funds the Library District has budgeted in 2017 for self-insurance and \$4,571,868 of funds budgeted for capital projects in 2017.
- (4) Unassigned fund balance for the general fund is \$8,754,665 or 33.4% of total general fund expenditures.

In total, the Library District continues to maintain a healthy fund balance with \$8,754,665 or 49.9% of the total fund balance is unassigned or available for general operations at December 31, 2016. This is an increase of \$254,079 from the prior year unassigned fund balance amount of \$8,500,586.

#### **BUDGETARY ANALYSIS**

Arapahoe Library District did not adopt an amended budget during the year. Therefore, the original budget adopted by the Board of Trustees for the 2016 fiscal year is also the final budget. Information containing actual activity compared with budgeted activity for the general fund is presented as other required supplementary information on the Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual.

Overall, total actual revenues exceeded expectations by \$1,118,952 in 2016. Of this, the most significant variance is specific ownership tax revenue, which is \$968,815 greater than budgeted. This is due to personal property purchases made throughout the Library District's service area being more than anticipated, and are a direct result of improved consumer confidence.

Another significant budget surplus is intergovernmental revenue, which exceeded budget by \$118,844. The majority of this surplus is due to E-rate revenue exceeding expectations. The E-rate program is a federal program that makes telecommunications and information services more affordable in the United States by providing discounted telecommunications and internet to eligible schools and libraries. Revenue for this program is difficult to budget for, as the amount of funding received each year isn't known until the forms are filed. Fines revenue shows the largest revenue deficit of \$30,311. As mentioned previously, this is due to decreased checkouts of revenue generating library materials, such as physical copies of books and periodicals.

Total expenditures are under budget by \$2,710,665 for the current year, or 9.4% of the total expenditure budget. Total variance in the current category is \$296,528 less than budget. Library Operations current expenditures were less than budget by a total of \$436,142 mostly due to under spending in salaries and wages during the year. The Library District budgeted \$383,000 for an estimated increase in staff hours to support additional library branch operating hours. The majority of this was not incurred during the year.

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Administrative and Executive Services were over budget by \$299,959 during the year. Included in this budget deficit is \$1,540,860 of overspending due to the presentation of the activity for the Authority this year. \$392,636 of underspending related to payroll taxes and benefits and \$762,856 of savings realized from facilities operations and maintenance helped to offset this debt related increase. Payroll taxes and benefits showed underspending of \$196,322 in employee health insurance because employee claims were lower than anticipated during the year. Spending in facilities operations and maintenance was below budget mostly because a \$480,000 project to replace the carpet in the Smoky Hill Library was pushed to 2017. The remaining savings were realized partly through efficiencies with solar power and energy efficient lighting installed, and partly through the Library District's competitive purchasing process.

Debt Service reported in the general fund is under budget by \$1,540,860 due to the presentation of the activity for the Authority this year. As previously discussed, this changed how the Library District presents payments made to the Authority, which caused an increase in Administrative and Executive Services and a decrease in Debt Service expenditures by a corresponding amount.

Capital Outlay was \$873,277 less than budget for the year. The Library District budgeted \$645,000 for the purchase of land and construction of a library branch on the Eastern Plains. This project was not started in 2016 due to the availability of land. Total actual excess of revenues over expenditures in 2016 is \$3,829,617 more than budgeted for the year.

#### **CAPITAL ASSETS AND LONG-TERM DEBT**

##### ***Capital Assets***

At December 31, 2016, 40.9% of the total assets of the Library District are comprised of the net book value of capital assets for governmental activities compared to 45.0% at December 31, 2015. This slight reduction from prior year is because of the increase in property tax receivable resulting in a heavier weight of current assets when compared to total assets. The Library District uses these capital assets to provide services to its citizens in furnishing and assembling collection materials for eight library facilities in the Library District.

During 2016, the Library District incurred \$468,976 of construction costs related to the implementation of RFID tags, self-check stations, book drops, and sorters. The Library District started and completed a remodel of the Smoky Hill Café for a total cost of \$365,001 during the year. This remodel significantly expanded the footprint of the café and made it a more collaborative space for patrons to use.

The Library District's net investment in capital assets for governmental activities as of December 31, 2016 is \$25,995,196. See Note II-C for additional information about changes in capital assets during the calendar year and Note II-D for information on related debt outstanding at the end of the year. The following table provides a summary of capital asset activity.

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	Capital Assets			
	Governmental Activities		Percentage of Total	
	2016	2015	2016	2015
<b>Non-depreciable Assets:</b>				
Land	\$ 5,209,714	\$ 5,209,714	89.7%	97.6%
Construction in Progress	468,976		8.1%	0.0%
Artwork and Collectibles	127,350	127,350	2.2%	2.4%
<b>Total Non-depreciable</b>	<b>5,806,040</b>	<b>5,337,064</b>	<b>100.0%</b>	<b>100.0%</b>
<b>Depreciable Assets:</b>				
Buildings	32,116,476	32,116,476	71.4%	72.2%
Property Improvements	3,836,017	3,471,016	8.5%	7.8%
Solar Energy	173,222	173,222	0.4%	0.4%
Equipment	1,013,872	923,013	2.3%	2.1%
Book Mobiles and Vans	502,640	456,595	1.1%	1.0%
Furniture and Fixtures	1,456,566	1,467,471	3.2%	3.3%
Computer Equipment	218,586	177,661	0.5%	0.3%
Books and Audio Visual Materials	5,513,308	5,585,312	12.3%	12.6%
Intangibles	126,247	126,247	0.3%	0.3%
<b>Total Depreciable Assets</b>	<b>44,956,934</b>	<b>44,497,013</b>	<b>100.0%</b>	<b>100.0%</b>
Less Accumulated Depreciation	16,693,978	15,535,706		
Book Value - Depreciable Assets	28,262,956	28,961,307		
Percentage Depreciated	37.1%	34.9%		
Book Value - All Assets	\$ 34,068,996	\$ 34,298,371		

**Long-term Debt**

At the end of the calendar year, the Library District had total certificates of participation outstanding of \$8,415,000. No new debt was issued during the year, and no changes were made in the structure of the outstanding issuances.

	Governmental Activities	
	December 31, 2016	December 31, 2015
<b>Certificates of Participation:</b>		
2008 Issue	\$ 2,835,000	\$ 3,040,000
2010 Issue	5,580,000	6,605,000
<b>Total</b>	<b>\$ 8,415,000</b>	<b>\$ 9,645,000</b>

See Note II-D for additional information about the Library District's long-term debt.

**Arapahoe Library District, Colorado**  
**Management's Discussion and Analysis (Unaudited)**  
**As of and For The Year Ended December 31, 2016**

**OTHER SIGNIFICANT INFORMATION**

Several capital projects are slated for 2017 and have a significant impact on the Library District's financial position. Implementation of RFID technology within our library branches began in 2016 and will continue into 2017. RFID will allow the Library District to streamline our material handling services and allow staff to focus on the needs of our patrons. The budgeted completion cost of this project for 2017 is \$1,700,000.

In 2017, work commenced on the design and construction of an addition to the Eloise May Library branch. The addition will add approximately 3,000 square feet to the current footprint of the library and will create a children's space separate from the rest of the library to assist in noise reduction. The cost of the entire remodel is budgeted at \$1,526,550 in 2017.

This financial report is designed to provide a general overview of the Library District's finances, comply with finance-related laws and regulations, and demonstrate the Library District's commitment to public accountability. If you have questions about this report or would like to request additional information, contact the Library District's Finance Department at 12855 E. Adam Aircraft Circle, Englewood, Colorado 80112.

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**Arapahoe Library District, Colorado**  
Statement of Net Position  
December 31, 2016

	<u>Primary Government</u>	<u>Component Unit</u>
	<u>Governmental Activities</u>	<u>Arapahoe Library Friends Foundation</u>
<b>Assets</b>		
Current Assets:		
Cash and Investments	\$ 18,554,692	\$ 174,400
Restricted Cash and Investments	139	
Accounts Receivable	217,215	1,927
Property Tax Receivable	29,692,072	
Due from Arapahoe Library District		4,991
Prepaid Items	790,347	40
<b>Total Current Assets</b>	<b>49,254,465</b>	<b>181,358</b>
Noncurrent Assets:		
Nondepreciable Capital Assets	5,806,040	
Depreciable Capital Assets, Net	28,262,956	
<b>Total Noncurrent Assets</b>	<b>34,068,996</b>	
<b>Total Assets</b>	<b>83,323,461</b>	<b>181,358</b>
<b>Deferred Outflows of Resources</b>		
Deferred Charge on Refunding	341,200	
<b>Total Deferred Outflows of Resources</b>	<b>341,200</b>	
<b>Liabilities</b>		
Current Liabilities:		
Due to Arapahoe Library Friends Foundation	4,991	
Accounts Payable and Accrued Liabilities	1,954,502	1,919
Unearned Revenue	73,429	
Compensated Absences Payable	57,105	
Certificates of Participation	1,260,000	
<b>Total Current Liabilities</b>	<b>3,350,027</b>	<b>1,919</b>
Noncurrent Liabilities:		
Compensated Absence Payable	629,580	
Certificates of Participation	7,155,000	
<b>Total Noncurrent Liabilities</b>	<b>7,784,580</b>	
<b>Total Liabilities</b>	<b>11,134,607</b>	<b>1,919</b>
<b>Deferred Inflows of Resources</b>		
Property Tax	29,692,072	
<b>Total Deferred Inflows of Resources</b>	<b>29,692,072</b>	
<b>Net Position</b>		
Net Investment in Capital Assets	25,995,196	
Restricted:		
Debt Service	139	
TABOR Amendment	991,225	
Contributions		2,500
Unrestricted	15,851,422	176,939
<b>Total Net Position</b>	<b>\$ 42,837,982</b>	<b>\$ 179,439</b>

See accompanying notes to the basic financial statements.

Arapahoe Library District, Colorado  
Statement of Activities  
For the Year Ended December 31, 2016

Functions	Net (Expense) Revenue and Changes in Net Position					
	Expenses	Program Revenues			Primary Government	
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Component Unit
<b>Primary Government:</b>						
Governmental Activities:						
Library Operations	\$ 8,297,696	\$ 314,027	\$ 359,814	\$	\$ (7,623,855)	\$
Administrative and Executive Services	8,325,786		5,540		(8,320,246)	
Digital and Library Material Services	6,850,637		187,396		(6,663,241)	
Communications, Programming and Partnerships	1,779,408	148,405	90,436	15,000	(1,525,567)	
Interest Expense	307,726				(307,726)	
<b>Total Governmental Activities</b>	<b>25,561,253</b>	<b>462,432</b>	<b>643,186</b>	<b>15,000</b>	<b>(24,440,635)</b>	
<b>Component Unit:</b>						
Arapahoe Library Friends Foundation	\$ 294,552	\$ 172,185	\$ 2,500	\$		(119,867)
<b>General Revenues:</b>						
Property Taxes					29,567,005	
Specific Ownership Taxes					2,319,915	
Investment Earnings					106,933	261
Unrestricted Grants and Contributions						172,890
Miscellaneous					31,974	
Gain on Disposal of Assets					189,851	
<b>Total General Revenues</b>					<b>32,215,678</b>	<b>173,151</b>
Change in Net Position					7,775,043	53,284
Net Position - Beginning					35,062,939	126,155
<b>Net Position - Ending</b>					<b>\$ 42,837,982</b>	<b>\$ 179,439</b>

See accompanying notes to the basic financial statements.

Arapahoe Library District, Colorado  
Balance Sheet  
Governmental Funds  
December 31, 2016

	Major	Nonmajor	
	General Fund	Arapahoe Library District Building Authority	Total Governmental Funds
<b>Assets</b>			
Cash and Investments	\$ 18,554,692	\$	\$ 18,554,692
Restricted Cash and Investments		139	139
Accounts Receivable	217,215		217,215
Property Tax Receivable	29,692,072		29,692,072
Prepaid Items	790,347		790,347
<b>Total Assets</b>	<b>49,254,326</b>	<b>139</b>	<b>49,254,465</b>
<b>Liabilities</b>			
Accounts Payable and Accrued Liabilities	1,931,729		1,931,729
Unearned Revenue	73,429		73,429
Due to Arapahoe Library Friends Foundation	4,991		4,991
<b>Total Liabilities</b>	<b>2,010,149</b>		<b>2,010,149</b>
<b>Deferred Inflows of Resources</b>			
Property Tax	29,692,072		29,692,072
<b>Total Deferred Inflows of Resources</b>	<b>29,692,072</b>		<b>29,692,072</b>
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>31,702,221</b>		<b>31,702,221</b>
<b>Fund Balance</b>			
Nonspendable	790,347		790,347
Restricted:			
Debt Service		139	139
TABOR Amendment	991,225		991,225
Assigned:			
Self Insurance	2,444,000		2,444,000
Capital Projects	4,571,868		4,571,868
Unassigned	8,754,665		8,754,665
<b>Total Fund Balance</b>	<b>17,552,105</b>	<b>139</b>	<b>17,552,244</b>
<b>Total Liabilities and Fund Balance</b>	<b>\$ 49,254,326</b>	<b>\$ 139</b>	<b>\$ 49,254,465</b>

See accompanying notes to the basic financial statements.

**Arapahoe Library District, Colorado**  
 Reconciliation of the Governmental Fund Balance Sheet  
 to the Statement of Net Position  
 December 31, 2016

<b>Total Governmental Fund Balance</b>	<b>\$</b>	<b>17,552,244</b>
 <b>Amounts reported for governmental activities in the statement of net position are different because:</b>		
 Capital assets used in governmental activities are not current financial resources and therefore are not reported at the fund financial reporting level.		
Cost		50,762,974
Less Accumulated Depreciation		(16,693,978)
		34,068,996
 Long-term liabilities and related deferred items are not due and payable in the current period and therefore are not reported in the governmental fund balance sheet but are reported on the government-wide statement of net position.		
Certificates of Participation		(8,415,000)
Deferred Amount on Refunding		341,200
Accrued Interest		(22,773)
Compensated Absences		(686,685)
		(8,783,258)
 <b>Net Position of Governmental Activities</b>	 <b>\$</b>	 <b><u>42,837,982</u></b>

See accompanying notes to the basic financial statements.

**Arapahoe Library District, Colorado**  
Statement of Revenues, Expenditures and Changes in Fund Balances  
Governmental Funds  
For the Year Ended December 31, 2016

	Major	Nonmajor	
	General Fund	Arapahoe Library District Building Authority	Total Governmental Funds
<b>Revenues</b>			
Property Taxes	\$ 29,567,005	\$	\$ 29,567,005
Specific Ownership Taxes	2,319,915		2,319,915
Intergovernmental	547,211		547,211
Fines	179,689		179,689
Cafe Sales	148,405		148,405
Investment Earnings	106,768	165	106,933
Contributions - Arapahoe Library Friends Foundation	105,436		105,436
Miscellaneous	171,851		171,851
Repayment from Arapahoe Library District		1,540,791	1,540,791
<b>Total Revenues</b>	<b>33,146,280</b>	<b>1,540,956</b>	<b>34,687,236</b>
<b>Expenditures</b>			
Current:			
Library Operations	7,244,689		7,244,689
Administrative and Executive Services	9,561,263	10	9,561,273
Digital and Library Material Services	4,940,353		4,940,353
Communications, Programming and Partnerships	1,749,458		1,749,458
Debt Service:			
Principal		1,230,000	1,230,000
Interest		310,860	310,860
Capital Outlay:			
Library Operations	5,270		5,270
Administrative and Executive Services	136,904		136,904
Digital and Library Material Services	2,194,377		2,194,377
Communications, Programming and Partnerships	365,001		365,001
<b>Total Expenditures</b>	<b>26,197,315</b>	<b>1,540,870</b>	<b>27,738,185</b>
Net change in Fund Balances	6,948,965	86	6,949,051
Fund Balances - Beginning	10,603,140	53	10,603,193
<b>Fund Balances - Ending</b>	<b>\$ 17,552,105</b>	<b>\$ 139</b>	<b>\$ 17,552,244</b>

See accompanying notes to the basic financial statements.

**Arapahoe Library District, Colorado**  
 Reconciliation of the Governmental Fund Statement of Revenues,  
 Expenditures, and Changes in Fund Balances to the Statement of Activities  
 For the Year Ended December 31, 2016

<b>Net Changes in Fund Balances - Governmental Fund</b>	<b>\$</b>	<b>6,949,051</b>
<b>Amounts reported for governmental activities on the statement of activities are different because:</b>		
<p>Governmental funds report capital outlays as expenditures on the governmental fund statement of revenues, expenditures and changes in fund balances. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlay expense in the current period.</p>		
Depreciation Expense		(3,120,778)
Capital Outlay		2,701,552
<p>The book value of capital assets disposed of is not reported at the fund level, but is reported at the government-wide level.</p>		
		189,851
<p>Repayment of long-term debt principal is reported as an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.</p>		
		1,230,000
<p>Amortization costs related to refunding of debt are reported on the statement of activities but do not require use of current financial resources and are not reported as expenditures in the governmental fund statements.</p>		
		(68,234)
<p>Accrued interest is reported in the statement of activities but is not reported as expenditures in governmental funds.</p>		
		3,131
<p>Compensated absences are reported in the statement of activities but are not reported as expenditures in governmental funds.</p>		
		(109,530)
<b>Change in Net Position of Governmental Activities</b>	<b>\$</b>	<b><u>7,775,043</u></b>

See accompanying notes to the basic financial statements.

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

Arapahoe Library District, Colorado (Library District) was formed April 5, 1966 by formal resolution of the Arapahoe County Commissioners and the Deer Trail School Board. The general objectives are to provide citizens of the region with library services for their education and recreation. A board of seven trustees appointed by the Arapahoe County Commissioners and approved by the Deer Trail School Board governs the Library District.

**I. Summary of Significant Accounting Policies**

The financial statements of the Library District have been prepared in conformity with accounting principles generally accepted in the United States (GAAP) as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for governmental accounting and financial reporting.

The most significant of the Library District's accounting policies are described below.

**A. Reporting Entity**

The reporting entity is comprised of the primary government and component units that are included to ensure the financial statements are not misleading. The primary government of the Library District consists of all funds, departments, boards and agencies that are not legally separate from the Library District. Although the Arapahoe County Commissioners appoint the Library District Board of Trustees, the County is not financially accountable for the Library District; therefore, the Library District is not a component unit of the County.

Component units are legally separate organizations for which the Library District is financially accountable. The Library District is financially accountable for an organization if the Library District appoints a voting majority of the organization's governing board and (1) the Library District is able to significantly influence the programs or services performed or provided by the organizations, or (2) the Library District is legally entitled to or can otherwise access the organization's resources; the Library District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the Library District is obligated for the debt of the organization. Component units also may include organizations that are fiscally dependent on the Library District in that the Library District approves the budget, levies their taxes or issues their debt.

The Library District maintains two component units, one reported through blending and one reported discretely.

The following component unit is blended into the primary government's reporting entity since the sole purpose of this entity is to provide a financing mechanism for the Library District:

**Arapahoe Library District Building Authority** (Authority) - The Authority is a not-for-profit corporation originally formed to finance the construction of a new library in 1990. In 2001 and 2008, the Authority issued Certificates of Participation, and refinanced in 2010, to finance construction of public libraries and a support services facility. The Authority has leased these facilities to the Library District through a capital lease. At the end of the lease term, title to these facilities transfers to the Library District. The Authority is reported as a Debt Service Fund.

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**I. Summary of Significant Accounting Policies (Continued)**

**A. Reporting Entity (Continued)**

The Library District reports one component unit discretely. The component unit column included on the government-wide financial statements identifies the financial data of the Library District's discretely presented component unit. The column is reported separately to emphasize that it is legally separate from the Library District.

A description of the discretely presented component unit follows:

**Arapahoe Library Friends Foundation, Inc.** (Foundation) – The Foundation, which began operation in 1991, was formed exclusively for the benefit of, to perform the function of, or to carry out the charitable and educational purposes of Arapahoe Library District. The Library District maintains control of the Foundation in the following areas:

- The Board of Trustees of the Library District elects members of the Foundation's Board of Directors.
- Similarly, the Library District's Board of Trustees may remove any Director of the Foundation.
- The Foundation may not disburse funds for costs that have not been recommended by the Library District's Board of Trustees.

Unaudited information of the Arapahoe Library Friends Foundation, Inc. may be obtained by contacting the Foundation office at 12855 E. Adam Aircraft Circle, Englewood, CO 80112.

**B. Basis of Presentation**

The Library District's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

**1. Government-Wide Financial Statements**

The government-wide financial statements include the statement of net position and the statement of activities. These statements report financial information for the Library District as a whole.

The statement of net position presents the financial position of the governmental activities of the Library District at year-end.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the Library District's governmental activities. Direct expenses are those expenses specifically associated with a service, program or department and are therefore clearly identifiable with a particular function.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is a group of related activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees and other charges to users of the Library District's services; (2) operating grants and contributions which finance annual operating activities; and (3) capital grants and contributions which fund the acquisition, construction or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions to these program uses. For identifying to which function program revenue pertains, the determining factor for *charges for services* is which function *generates* the revenue. For *grants and contributions*, the determining factor is to which functions the revenues are *restricted*.

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**I. Summary of Significant Accounting Policies (Continued)**

**B. Basis of Presentation (Continued)**

**1. Government-Wide Financial Statements (Continued)**

Taxes and other revenue sources not included with program revenues are reported as general revenues of the Library District. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Library District.

**2. Fund Financial Statements**

During the year, the Library District segregates transactions related to certain Library District functions or activities in separate funds to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Library District at this more detailed level. Fund financial statements are provided for governmental funds and include a balance sheet and a statement of revenues, expenditures and changes in fund balances.

**Fund Accounting** - The Library District uses funds to maintain its financial records during the year. A fund is a fiscal and accounting entity with a self-balancing set of accounts that are segregated for carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. The Library District uses one category of funds, governmental.

**Governmental Funds** - Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the governmental funds according to the purposes for which they may or must be used. Fund liabilities are assigned to the fund from which they will be liquidated. The Library District reports the difference between governmental fund assets and liabilities and deferred inflows of resources as fund balance.

The Library District reports the following major governmental fund:

**General Fund** - The general fund accounts for all financial resources except those required to be accounted for in another fund. The general fund balance is available to the Library District for any purpose provided it is expended or transferred according to the general laws of Colorado.

**C. Measurement Focus**

- 1. Government-Wide Financial Statements** - The government-wide financial statements are prepared using the economic resources measurement focus where the aim of a set of financial statements is to report all inflows, outflows and balances affecting or reflecting the Library District's net position.
- 2. Fund Financial Statements** - All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, the aim of a set of financial statements is to report the near-term (current) inflows, outflows and balances of expendable resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Therefore, governmental fund financial statements include reconciliations with brief explanations to better identify the relationship between the government-wide statements and the governmental fund statements.

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**I. Summary of Significant Accounting Policies (Continued)**

**D. Basis of Accounting**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund reporting level, governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue and in the presentation of expenses versus expenditures.

- 1. Revenues - Exchange Transactions** - Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded when the exchange takes place and in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the Library District, the phrase "available for exchange transactions" means expected to be received within 60 days of year-end.
- 2. Revenues - Nonexchange Transactions** - Nonexchange transactions in which the Library District receives value without directly giving equal value in return include property taxes, specific ownership taxes, grants and donations. On an accrual basis, revenue from property taxes and specific ownership taxes is recognized in the fiscal year for which the taxes are levied. (Note II-B) Property taxes are assessed in one year for the subsequent year's budget. Therefore, a property tax receivable and a line item of an equal amount is reported as a deferred inflow of resources on the government-wide statement of net position.

Revenue from grants and contributions is recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which the Library District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Library District on a reimbursement basis. On a modified accrual basis, revenue from nonexchange transactions also must be available (i.e., collected within 60 days of year-end) before it can be recognized. Under the modified accrual basis, the following revenue sources are susceptible to accrual: property taxes, specific ownership taxes, investment earnings and federal and state grants. Property taxes are assessed in one year for the subsequent year's budget. Therefore, a property tax receivable and a line item of an equal amount is reported as a deferred inflow of resources on the governmental fund balance sheet.

- 3. Unearned Revenue** - Unearned revenue is a liability that arises when resources are obtained before revenue recognition criteria, other than time recognition criteria, have been satisfied. Resources that are obtained before time recognition criteria have been satisfied are classified as deferred inflows of resources.
- 4. Expenses/Expenditures** - On the accrual basis of accounting, expenses are recognized at the time they are incurred. On the modified accrual basis, expenditures generally are recognized in the accounting period in which the related fund liability is incurred and due, if measurable.

**E. Assets, Liabilities and Fund Equity**

**1. Cash, Cash Equivalents and Investments**

Investments are stated at fair value, which are determined primarily based on quoted prices. Amortized cost and net asset value (NAV), which both approximate fair value, are used for CSAFE and Colotrust, respectively.

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**I. Summary of Significant Accounting Policies (Continued)**

**E. Assets, Liabilities and Fund Equity (Continued)**

**2. Receivables**

All trade and property tax receivables are reported net of an allowance for uncollectibles, where applicable.

**3. Prepaid Items**

Payments made to vendors for services (e.g., insurance, rents, library services) that will benefit periods beyond December 31, 2016 are recorded as prepaid items using the consumption method by recording an asset for the prepaid amount and reflecting the expenditure/expense in the year in which services are consumed. At the fund reporting level, an equal amount of fund balance is classified as nonspendable, as this amount is not available for general appropriation.

**4. Capital Assets**

General capital assets result from expenditures in governmental funds. The Library District reports these assets in the governmental activities column of the government-wide statement of net position but does not report these assets in the governmental fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their fair market values as of the date received. The Library District maintains a capitalization threshold of five thousand dollars. Improvements to capital assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are expensed.

The Library District capitalizes all library books and audiovisual materials. Annually, purchased additions are capitalized at cost and donated materials are capitalized at fair value as of the date donated. Damaged, disposed and lost materials are deleted from the inventory, using average cost.

All reported capital assets are depreciated except for land, construction in progress, artwork and collectibles. Property improvements are depreciated over the lesser of the remaining useful lives of the related capital assets or 20 years. Property improvements in the form of leasehold improvements are amortized over the life of the related lease. Depreciation is computed using the straight-line method, except for library books and audiovisual materials that use the group method, over the following useful lives:

Description	Estimated Life
Buildings	30 - 40 years
Property Improvements	20 years
Solar Energy	12 years
Furniture and Fixtures	10 years
Intangibles	10 years
Bookmobiles and Vans	4 - 8 years
Equipment	5 years
Computer Equipment	4 years
Library Books and Audio Visual Materials	4 years

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**I. Summary of Significant Accounting Policies (Continued)**

**E. Assets, Liabilities and Fund Equity (Continued)**

**5. Compensated Absences**

The Library District permits employees to accumulate earned but unused vacation, sick, holiday, personal, and compensatory benefits up to certain limits. The Library District pays the employees, upon termination, for their allowed accumulated leave. The total compensated absence liability is reported on the government-wide financial statements. Governmental funds report the compensated absence liability at the fund reporting level only "when due."

**6. Accrued Liabilities and Long-term Obligations**

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the these funds. Certificates of participation are recognized as a liability in the governmental fund financial statements "when due."

Accounts payable consists of current obligations to vendors for payment of goods and services incurred, retainage payable and health insurance claims incurred but not reported as of December 31, 2016.

**7. Debt Premiums, Discounts and Issuance Costs**

On the government-wide statement of net position, debt premiums and discounts are netted against debts payable. On the government-wide statement of activities, debt premiums and discounts are deferred and amortized over the life of the debts using the straight line method. Debt issuance costs are reported as an expense.

At the government fund reporting level, debt premiums and discounts are reported as other financing sources and uses, separately from the face amount of the debts issued.

**8. Deferred Outflows and Inflows of Resources**

In addition to assets, the statement of net position reports a separate section for deferred outflows of resources. Deferred outflows of resources represent a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until that period. The Library District has only one item that qualifies for reporting in this category. This item is a deferred charge on refunding. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. The amount is reported in the statement of net position and is deferred and amortized over the shorter of the life of the refunded or refunding debt.

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**I. Summary of Significant Accounting Policies (Continued)**

**E. Assets, Liabilities and Fund Equity (Continued)**

**8. Deferred Outflows and Inflows of Resources (Continued)**

In addition to liabilities, the statement of net position and the governmental balance sheet report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The Library District has one item that qualifies for reporting in this category; that item is property tax. This amount is deferred and recognized as an inflow from resources in the period that the amounts become available.

**9. Fund Equity**

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net position."

**Fund Balance** - Generally, fund balance represents the difference between current assets, deferred outflows of resources, current liabilities and deferred inflows of resources. The Library District classifies certain fund balances as nonspendable because they are either not in spendable form or legally or contractually required to be maintained intact. Restricted fund balances are reported as such when constraints placed on the use of the resources are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional legislation. Fund balance amounts classified as committed by the Library District may only be used for specific purposes imposed by resolution of the Board of Trustees and cannot be used for any other purpose unless the Board approves removal or changes to the specified use. Committed fund balance also includes contractual obligations of the Library District equivalent to the amount of resources the fund has committed specifically for satisfying those contractual requirements. Assigned fund balance includes amounts intended by the Board of Trustees to be used for specific purposes, but are neither restricted nor committed. Unassigned fund balance is the residual classification of the fund balance that has not been restricted, committed or assigned to specific purposes within the general fund and has not been assigned to another fund. The general fund should be the only fund that reports a positive unassigned fund balance. Unassigned fund balance may also include negative balances for any governmental fund if expenditures exceed amounts restricted, committed, or assigned for those specific purposes.

The Library District applies restricted resources first when an expenditure is incurred for purposes for which both restricted and unrestricted fund balance/net position are available. The Library District first applies committed resources, then assigned resources, and finally unassigned resources when an expenditure is incurred for which any of those unrestricted classifications could be used.

The Library District's Board of Trustees formally established a minimum fund balance policy in 2014 with the intent of maintaining a fund balance of approximately two months of non-capital general fund operating expenditures.

**Net Position** - Net position represents the difference between assets, deferred outflows of resources, liabilities and deferred inflows of resources. Net investment in capital assets consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any borrowing used for the acquisition, construction, or improvement of those assets. Net position is reported as restricted when there are limitations imposed on its use through external restrictions imposed by creditors, grantors, laws or regulations of other governments. All other net position is reported as unrestricted.

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**I. Summary of Significant Accounting Policies (Continued)**

**E. Assets, Liabilities and Fund Equity (Continued)**

**10. Interfund Activity**

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds.

Transfers between funds reported in the governmental activities column are eliminated, except for charges for interfund services that are equivalent to the services provided.

**11. Estimates**

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**12. Fair Value Measurement and Application**

For the year ended December 31, 2016, the Library District adopted the provisions of GASB Statement No. 72, *Fair Value Measurement and Application*, which is effective for financial statement periods beginning after June 15, 2015. Statement No. 72 requires disclosures to be made about fair value measurements, the level of hierarchy, and valuation techniques. The Library District carried investments affected by the implementation described in Note II-A.

**II. Detailed Notes on All Funds**

**A. Deposits and Investments**

**1. Deposits**

Deposits include bank accounts and certificates of deposit.

The carrying amount of the Library District's deposits as of December 31, 2016 was \$4,162,440. The bank balances were \$4,169,850 of which \$250,000 was covered by Federal Deposit Insurance Corporation (FDIC) and \$3,919,850 was collateralized with securities held by the financial institutions' agents but not in the Library District's name. The Colorado Public Deposit Protection Act (PDPA) requires that all local government entities deposit cash in eligible public depositories. Eligibility is determined by State regulations. Amounts on deposit in excess of federal insurance levels must be collateralized by eligible collateral as determined by the PDPA. PDPA allows the financial institution to create a single collateral pool for all public funds held. The pool is to be maintained by another institution, or held in trust for all the uninsured public deposits as a group. The market value of the collateral must be at least equal to 102% of the uninsured deposits.

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**II. Detailed Notes on All Funds (Continued)**

**A. Deposits and Investments (Continued)**

**2. Investments**

Investments are governed by the Library District's investment policy and State statutes. Investments of the Library District may include:

- U.S. Treasury Obligations (bills, notes, and bonds)
- U.S. Government Agency Securities with highest rating category by a nationally recognized statistical rating organization (NRSRO)
- Certain Money Market and Mutual Funds
- Bankers' Acceptances of certain banks
- Commercial Paper limited to securities with highest rating category by at least two nationally recognized rating agencies at time of purchase
- Written Repurchase Agreements collateralized by certain authorized securities
- Certificates of Deposit in FDIC Insured Colorado Commercial Banks and Savings and Loan Associations with 102% collateral under PDPA over the \$250,000 FDIC insurance level
- Local Government Investment Pools regulated under CRS 24-75-701

The Library District's investments are subject to credit and interest rate risk as described below.

***Credit Risk***

In order to limit its exposure to credit risk, the Library District's investment policy provides for the investment of up to 65% of its investment portfolio with one investment type, with the remainder invested in other, above noted allowable investments. The portfolio is analyzed monthly, as required by the investment policy, to confirm compliance with policy and ensure appropriate investment management. State statutes limit investments in money market funds to those that maintain a constant share price, with a maximum remaining maturity in accordance with Rule 2a-7 and either have assets of one billion dollars or the highest rating issued by a NRSRO.

The Library District has invested in the Colorado Local Government Liquid Asset Trust (COLOTRUST) and in the Colorado Surplus Asset Fund Trust (CSAFE). These investment vehicles are established for local government entities in Colorado to pool surplus funds for investment purposes by State statute. The Colorado Division of Securities administers and enforces the requirements of creating and operating the trusts. These funds operate similarly to a money market fund and each share is equal in value to \$1.00. Both trusts are rated AAAM by Standard and Poor's. Investments of the trusts are limited to those allowed by State statutes. A designated custodial bank provides safekeeping and depository services to the trusts in connection with the direct investment and withdrawal functions. The custodian's internal records identify the investments owned by the participating governments. The Library District's investment policy allows participation in such pools and has no control over the maturity of its holdings in the investment. There are no unfunded commitments, the redemption frequency is daily and there is no redemption notice period for Colotruster.

***Interest Rate Risk***

State statutes limit investments to an original maturity of five years, unless the governing board authorizes the investment for a period in excess of these limits.

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**III. Detailed Notes on All Funds (Continued)**

**A. Deposits and Investments (Continued)**

**2. Investments (Continued)**

***Fair Value Measurement***

GASB Accounting Standards require enhanced disclosures about assets and liabilities measured at fair values. Governments are required to use valuation techniques that are appropriate under the circumstances and for which sufficient data are available to measure fair value. The techniques should be consistent with one or more of the following approaches:

The market approach – uses prices and other relevant information generated by market transactions involving identical or comparable assets, liabilities, or group of assets and liabilities.

The cost approach – reflects the amount that would be required to replace the present service capacity of an asset.

The income approach – converts future amounts to a single current discounted amount.

The Library District uses the market approach to value investment assets. In addition to valuation techniques, the Library District is required to use a hierarchal framework that prioritizes the inputs used for valuing assets and liabilities measured at fair values. The three levels of the fair value hierarchy are as follows:

Level 1 – Quoted prices for identical assets or liabilities in active markets that a government can access at the measurement date.

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for an asset or liability, either directly or indirectly.

Level 3 – Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following table presents the fair value measurements of assets recognized in the accompanying statement of net position at fair value on a recurring basis and the level within the GASB fair value hierarchy in which the fair value measurements fall at December 31, 2016.

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**II. Detailed Notes on All Funds (Continued)**

**A. Deposits and Investments (Continued)**

**2. Investments (Continued)**

The following table presents the fair value measurements of assets recognized in the accompanying statement of net position at fair value on a recurring basis and the level within the GASB fair value hierarchy in which the fair value measurements fall at December 31, 2016.

Investments by Fair Value Level	Total	Level 1	Level 2	Level 3
Governmental activities:				
US Agencies	\$ 7,507,593	\$	\$ 7,507,593	\$
Money Market Funds	11,515		11,515	
<b>Total Investments by Fair Value Level</b>	<b>7,519,108</b>	<b>\$</b>	<b>\$ 7,519,108</b>	<b>\$</b>
Investments Measured at Amortized Cost				
Governmental activities:				
CSAFE	472,558			
<b>Total Investments Measured at Amortized Cost</b>	<b>472,558</b>			
Investments Measured at Net Asset Value (NAV)				
Governmental activities:				
Colotrust	6,397,131			
<b>Total Investments Measured at NAV</b>	<b>6,397,131</b>			
<b>Total Investments</b>	<b>\$ 14,388,798</b>			

**3. Cash and Investment Reconciliation**

	Total	% of Portfolio	Credit Rating	Maturity	
				Less than 1 Year	1-5 Years
Fund Reporting Level:					
Governmental Funds-Balance Sheet	\$ 18,554,692				
Governmental Funds-Balance Sheet-Restricted	139				
<b>Total</b>	<b>\$ 18,554,831</b>				
Per Note Disclosure Above:					
Deposits	\$ 4,162,440				
Petty Cash and Cash on Hand	3,593				
<b>Total Cash</b>	<b>4,166,033</b>				
Investments					
Local Government Investment Pools	6,869,690	48%	AAAm	\$ 6,869,690	\$
Money Market Funds	11,515	0%	AAAm	11,515	
US Agencies:					
US Treasury Notes	4,726,638	33%	AA+	1,200,263	3,526,375
Federal Home Loan Bank (FHLB)	750,098	5%	AA+	750,098	
Freddie Mac (FHLMC)	1,280,842	9%	AA+	776,132	504,710
Federal Farm Credit Bank (FFCB)	750,015	5%	AA+	750,015	
<b>Total Investments</b>	<b>14,388,798</b>	<b>100%</b>		<b>\$10,357,713</b>	<b>\$4,031,085</b>
<b>Primary Government Total</b>	<b>\$ 18,554,831</b>				

Arapahoe Library District, Colorado  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2016

**II. Detailed Notes on All Funds (Continued)**

**A. Deposits and Investments (Continued)**

**3. Cash and Investment Reconciliation (Continued)**

Restricted cash accounts are set aside for the repayment of Certificates of Participation and are maintained in separate accounts and their use is limited by the Certificates of Participation.

**B. Property Taxes**

Annual property taxes attach an enforceable lien on property as of January 1. Generally, property taxes are levied on December 15 for the subsequent year's operations. Taxpayers may pay property taxes in two equal installments. One-half of the taxes due will become delinquent March 1, after which date interest will be added as provided by law.

The remaining half will become delinquent June 16. If the entire annual tax is paid on or before April 30, no interest is added.

**C. Capital Assets**

Capital asset activity for the year ended December 31, 2016 was as follows:

Depreciation expense by function:

Digital and Library Material Services	\$ 1,882,396
Library Operations	1,005,878
Administrative and Executive Services	222,489
Communications, Programming and Partnerships	<u>10,015</u>
Total depreciation expense	<u>\$ 3,120,778</u>

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**II. Detailed Notes on All Funds (Continued)**

**C. Capital Assets (Continued)**

	Balance 12/31/2015	Additions	Deletions	Balance 12/31/2016
Governmental Activities:				
Capital Assets Not Being Depreciated:				
Land	\$ 5,209,714	\$	\$	\$ 5,209,714
Construction in Progress		468,976		468,976
Artwork and Collectibles	127,350			127,350
<b>Total Capital Assets Not Being Depreciated</b>	<b>5,337,064</b>	<b>468,976</b>		<b>5,806,040</b>
Capital Assets Being Depreciated:				
Buildings	32,116,476			32,116,476
Property Improvements	3,471,016	365,001		3,836,017
Solar Energy	173,222			173,222
Equipment	923,013	90,859		1,013,872
Book Mobiles and Vans	456,595	46,045		502,640
Furniture and Fixtures	1,467,471	5,270	(16,175)	1,456,566
Computer Equipment	177,661	40,925		218,586
Books and Audio Visual Materials	5,585,312	1,684,476	(1,756,480)	5,513,308
Intangibles	126,247			126,247
<b>Total Capital Assets Being Depreciated</b>	<b>44,497,013</b>	<b>2,232,576</b>	<b>(1,772,655)</b>	<b>44,956,934</b>
<b>Total Capital Assets</b>	<b>49,834,077</b>	<b>2,701,552</b>	<b>(1,772,655)</b>	<b>50,762,974</b>
Accumulated Depreciation:				
Buildings	(10,798,083)	(801,098)		(11,599,181)
Property Improvements	(505,095)	(196,233)		(701,328)
Solar Energy	(16,841)	(14,435)		(31,276)
Equipment	(749,161)	(91,969)		(841,130)
Book Mobiles and Vans	(456,594)	(8,633)		(465,227)
Furniture and Fixtures	(772,604)	(139,955)	16,175	(896,384)
Computer Equipment	(139,478)	(16,537)		(156,015)
Books and Audio Visual Materials	(2,059,975)	(1,839,293)	1,946,331	(1,952,937)
Intangibles	(37,875)	(12,625)		(50,500)
<b>Total Accumulated Depreciation</b>	<b>(15,535,706)</b>	<b>(3,120,778)</b>	<b>1,962,506</b>	<b>(16,693,978)</b>
<b>Book Value of Depreciable Capital Assets</b>	<b>28,961,307</b>	<b>(888,202)</b>	<b>189,851</b>	<b>28,262,956</b>
<b>Governmental Activities Capital Assets, Net</b>	<b>\$ 34,298,371</b>	<b>\$ (419,226)</b>	<b>\$ 189,851</b>	<b>\$ 34,068,996</b>

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**II. Detailed Notes on All Funds (Continued)**

**D. Long-Term Debt**

**Governmental Certificates of Participation**

The Building Authority issues Certificates of Participation to provide funds for the acquisition and construction of major capital facilities. The following is a summary of the outstanding long-term debt issues at December 31, 2016:

<u>Year Issued</u>	<u>Purpose</u>	<u>Interest Rate (%)</u>	<u>Interest Due Dates</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Authorized and Issued</u>
2008	Certificates of Participation	3.99%	6/15, 12/15	3/11/2008	12/15/2027	\$ 4,370,000
2010	Refunding Certificates of Participation	2.87%	6/15, 12/15	10/7/2010	12/15/2021	\$ 11,260,000

Annual debt service requirements to amortize all obligations outstanding, as of December 31, 2016 follow.

<u>Year</u>	<u>2008 Certificates of Participation</u>			<u>2010 Certificates of Participation</u>		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2017	\$ 210,000	\$ 113,117	\$ 323,117	\$ 1,050,000	\$ 160,146	\$ 1,210,146
2018	220,000	104,738	324,738	1,085,000	130,011	1,215,011
2019	230,000	95,960	325,960	1,115,000	98,872	1,213,872
2020	235,000	86,783	321,783	1,150,000	66,871	1,216,871
2021	245,000	77,406	322,406	1,180,000	33,866	1,213,866
2022-2026	1,385,000	232,218	1,617,218			
2027	310,000	12,369	322,369			
<b>Total</b>	<b>\$ 2,835,000</b>	<b>\$ 722,591</b>	<b>\$ 3,557,591</b>	<b>\$ 5,580,000</b>	<b>\$ 489,766</b>	<b>\$ 6,069,766</b>

<u>Year</u>	<u>Principal</u>	<u>Total</u>	
		<u>Interest</u>	<u>Total</u>
2017	\$ 1,260,000	\$ 273,263	\$ 1,533,263
2018	1,305,000	234,749	1,539,749
2019	1,345,000	194,832	1,539,832
2020	1,385,000	153,654	1,538,654
2021	1,425,000	111,272	1,536,272
2022-2026	1,385,000	232,218	1,617,218
2027	310,000	12,369	322,369
<b>Total</b>	<b>\$ 8,415,000</b>	<b>\$ 1,212,357</b>	<b>\$ 9,627,357</b>

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**II. Detailed Notes on All Funds (Continued)**

**D. Long-Term Debt (Continued)**

**Advanced refunding**

In October 2010, the Library District issued \$11,260,000 in Certificates of Participation to provide resources to purchase U.S. Government Series securities that were placed in escrow for the purpose of generating resources for full payment of the 2001 Certificates of Participation. The outstanding debt was defeased in 2011.

**Eloise May Public Library**

In 2008, the Library District began construction of a new library building and completed construction in 2009. To finance this construction, \$4,370,000 in Certificates of Participation were issued by the Authority on March 11, 2008. The debt is collateralized with the Castlewood Library owned by the Library District.

**Changes in Long-term Debt** - Changes in the Library District's long-term obligations consist of the following for the year ended December 31, 2016:

	Outstanding 12/31/2015	Additions	Reductions	Outstanding 12/31/2016	Amounts Due In One Year
Governmental Activities:					
Compensated Absences	\$ 577,155	\$ 1,661,558	\$ (1,552,028)	\$ 686,685	\$ 57,105
2008 Certificates of Participation	3,040,000		(205,000)	2,835,000	210,000
2010 Certificates of Participation	6,605,000		(1,025,000)	5,580,000	1,050,000
<b>Total</b>	<b>\$ 10,222,155</b>	<b>\$ 1,661,558</b>	<b>\$ (2,782,028)</b>	<b>\$ 9,101,685</b>	<b>\$ 1,317,105</b>

**E. Operating Leases**

**Southglenn Public Library** - The Library District occupies rental space for Southglenn Public Library under an operating lease agreement; the lease agreement expires in July 2019. The lease began July 2009 and has an initial period of 10 years, with payments escalating during this period, and options for an additional 20 years renewable in five-year increments. The lease also requires the Library District to pay its proportionate share of operating costs.

Rent expenditures under the lease totaled \$260,331 for the year ended December 31, 2016. The Library District's proportionate share of common area maintenance costs were \$97,714 for the year.

Future minimum lease payments under this basic operating lease agreement follow:

Year	Amount Due
2017	\$ 262,186
2018	274,303
2019	167,078
Total	<u>\$ 703,567</u>

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**II. Detailed Notes on All Funds (Continued)**

**E. Operating Leases (Continued)**

**Copiers and Printers** - The Library District entered into an agreement to lease copiers and printers under an operating lease agreement; the lease agreement expires in March 2017. The lease began April 2014, has a term of 36 months and requires monthly payments of \$6,049. The lessor reserves the right to increase the monthly lease payments up to 15% on March of each year. Rent expenditures under the lease totaled \$71,704 for the year ended December 31, 2016.

Future minimum lease payments under this basic operating lease agreement follow.

Year	Amount Due
2017	<u>\$ 18,148</u>
Total	<u><u>\$ 18,148</u></u>

**Garage Lease** - The Library District contracts to lease garage space for the Bookmobile under an operating lease agreement. A lease expiring April 2016 was for a 12 month term requiring monthly payments of \$1,000. The Library District incurred \$4,000 of rent expenditures in 2016 under this agreement.

The Library District entered into another operating lease agreement to lease garage space for the Bookmobile beginning May 2016 and expiring in April 2017. The lease has a term of 12 months and requires monthly payments of \$1,050. Rent expenditures under this lease totaled \$8,400 for the year ended December 31, 2016.

Future minimum lease payments under this basic operating lease agreement follow.

Year	Amount Due
2017	<u>\$ 4,200</u>
Total	<u><u>\$ 4,200</u></u>

**E. Pensions**

The Arapahoe Library District Money Purchase Plan, a defined contribution pension plan, is administered by the Library District. The authority for establishing and amending this plan and the related contribution requirements rests with the Library District Board of Trustees. All eligible Library District employees are required to participate after one year of continuous service. Contributions made by the employer were increased from 7% to 8% of covered payroll effective February 1, 2016. Employees can voluntarily contribute up to 100% of their salary, not to exceed the Internal Revenue Code Section 415 maximum. Employer contributions are vested at the rate of 20% per year.

During 2016, the Library District contributed \$759,307 for employees participating in the retirement plan during the year. Employees contributed \$106,177 to the plan in 2016.

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**II. Detailed Notes on All Funds (Continued)**

**F. Net Investment in Capital Assets**

The “net investment in capital assets” amounts reported on the government-wide statement of net position as of December 31, 2016 are as follows.

	Governmental Activities
Net Investment in Capital Assets:	
Cost of Capital Assets	\$ 50,762,974
Less Accumulated Depreciation	(16,693,978)
Book Value	34,068,996
Capital Related Debt	(8,415,000)
Capital Related Deferred Outflows of Resources	341,200
Net Investment in Capital Assets	\$ 25,995,196

**III. Other Notes**

**A. Risk Management**

The Library District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees and natural disasters. The Library District carries commercial insurance for the risks of loss, including worker’s compensation and employee accident insurance. There were no significant reductions in insurance coverage from the prior year, and there have been no settlements that exceed the Library District’s insurance coverage during the past three years.

In 2014, the Library District established a self-funded health insurance plan to employees with excess coverage underwritten by a commercial carrier. Medical and prescription claims, as well as administrative costs, are paid for and funded by contributions made by the Library District and participating employees. All claims are reviewed and approved for payment by Anthem Blue Cross Blue Shield. Liabilities for retained risk claims are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Based on actuarial analysis of claims, current liabilities include an estimate for claims that have been incurred but not reported (“IBNR”) at December 31, 2016. IBNR claims are recorded as a liability in the General Fund.

The following is a summary of the changes in the balance of claims liabilities during 2016 and 2015.

	2016	2015
Unpaid Claims, Beginning of Year	\$ 107,693	\$ 85,319
New Claims Incurred, Including IBNR	1,381,787	1,235,160
Claim Payments	(1,405,630)	(1,212,786)
Unpaid Claims, End of Year	\$ 83,850	\$ 107,693

**Arapahoe Library District, Colorado**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2016**

**III. Other Notes (Continued)**

**B. Contingent Liabilities**

The Library District has received federal grants for specific purposes that are subject to review and audit by the grantor agencies or their designee. These audits could result in a request for reimbursement to the grantor agency for costs disallowed under terms of the grant. Based on prior experience, the Library District believes such disallowances, if any, will be immaterial.

**C. TABOR Amendment**

In 1992, a constitutional amendment, the taxpayer's bill of rights (commonly referred to as TABOR) was passed, limiting powers of public entities to borrow, tax and spend without a public vote. In 1995, the voters in the Library District approved a revenue increase for the Library District, effective in the 1996 budget year. As part of the tax and revenue ballot question, public approval also was given to remove the revenues of the Library District from the spending and growth provisions set forth in the TABOR amendment. The ballot question also included language which effectively exempted the Library District from compliance with the 5.5% revenue budget limit described in the Colorado State Statutes.

The Library District reserved 3% of its annual qualifying revenues to comply with provisions of TABOR's emergency reserve requirements. This is reported as restricted net position and fund balance in the appropriate financial statements.

**D. Commitments**

The Library District has active goods and service commitments as of December 31, 2016. At year end, the Library District has contract obligations of \$3,150,430.

**E. Volunteer Hours**

Numerous volunteers have donated significant amounts of time to the Library District for library operations during the year. These services were not recorded in the financial statements in 2016 because they are not measurable, and the Library District would not purchase the volunteered services if they were not donated.

**F. Change in Estimate**

The Library District reviews the residual value and the useful life of capital assets at the end of each year. The estimated useful life of periodicals, which have historically been capitalized, has been revised and these items will no longer be capitalized effective January 1, 2016.

This change is accounted for prospectively as a change in accounting estimate and as a result, depreciation expense of the Library District for the current year end has been decreased by \$26,400 and Net Position has been increased by \$26,400.

**Arapahoe Library District, Colorado**  
 Required Supplementary Information  
 General Fund  
 Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual  
 For the Year Ended December 31, 2016

	Budget		Actual	Variance
	Original/Final			
<b>Revenues</b>				
Property Taxes	\$ 29,522,548		\$ 29,567,005	\$ 44,457
Specific Ownership Taxes	1,351,100		2,319,915	968,815
Intergovernmental	428,367		547,211	118,844
Fines	210,000		179,689	(30,311)
Cafe Sales	138,000		148,405	10,405
Investment Earnings	80,000		106,768	26,768
Contributions - Arapahoe Library Friends				
Foundation	100,000		105,436	5,436
Miscellaneous	197,313		171,851	(25,462)
Total Revenues	<u>32,027,328</u>		<u>33,146,280</u>	<u>1,118,952</u>
<b>Expenditures</b>				
Current:				
Library Operations	7,680,831		7,244,689	436,142
Administrative and Executive Services	9,261,304		9,561,263	(299,959)
Digital and Library Material Services	4,900,352		4,940,353	(40,001)
Communications, Programming and Partnerships	1,949,804		1,749,458	200,346
Debt Service:				
Principal	1,230,000			1,230,000
Interest	310,860			310,860
Capital Outlay:				
Library Operations	645,000		5,270	639,730
Administrative and Executive Services	130,000		136,904	(6,904)
Digital and Library Material Services	2,449,829		2,194,377	255,452
Communications, Programming and Partnerships	350,000		365,001	(15,001)
Total Expenditures	<u>28,907,980</u>		<u>26,197,315</u>	<u>2,710,665</u>
Net change in Fund Balance	3,119,348		6,948,965	3,829,617
Fund Balance - Beginning	10,223,351		10,603,140	379,789
Fund Balance - Ending	<u>\$ 13,342,699</u>		<u>\$ 17,552,105</u>	<u>\$ 4,209,406</u>

See accompanying note to required supplementary information.

**Arapahoe Library District, Colorado**  
**Note to Required Supplementary Information**  
**For the Year Ended December 31, 2016**

***Note 1 – Budgetary Information***

A budget for the General Fund is adopted on a basis that is consistent with accounting principles generally accepted in the United States as applied to governments. A budget was not adopted for the nonmajor Debt Service Fund.

The legal level of control (the level at which expenditures may not legally exceed appropriations) for each adopted annual operating budget is the individual fund level. Any change in the total budget for each fund requires approval of the Board of Trustees. Management is authorized to make transfers between line items within a fund.

All unexpended annual appropriations lapse at year-end.

**Arapahoe Library District, Colorado**  
Statistical Section  
(Unaudited)

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This part of the Arapahoe Library District's (Library District) comprehensive annual financial report presents detailed information as a context for understanding this year's financial statements, note disclosures, and supplementary information. This information is unaudited.

<b>Contents</b>	<b>Exhibit</b>
<b>Financial Trends</b> These exhibits contain trend information that may assist the reader in assessing the Library District's current financial performance by placing it in a historical perspective.	<b>I - IV</b>
<b>Revenue Capacity</b> These exhibits contain information that may assist the reader in assessing the viability of the Library District's most significant "own-source" revenue, property taxes.	<b>V - VII</b>
<b>Debt Capacity</b> This exhibit presents information that may assist the reader in analyzing the affordability of the Library District's current levels of outstanding debt.	<b>VIII</b>
<b>Demographic and Economic Information</b> These exhibits present demographic and economic information intended (1) to assist users in understanding the socioeconomic environment within which the Library District operates, and (2) to provide information that facilitates comparisons of financial statement information over time and among library districts.	<b>IX - X</b>
<b>Operating Information</b> These exhibits contain service and capital asset indicators that can assist in understanding how the information in the Library District's financial statements relates to the services the Library District provides and the activities it performs.	<b>XI - XIII</b>

**Arapahoe Library District, Colorado**  
 Government-Wide Net Position by Component<sup>1</sup>  
 Last Ten Calendar Years  
 (accrual basis of accounting)

	<b>For the Year Ended December 31,</b>			
	<u><b>2007</b></u>	<u><b>2008</b></u>	<u><b>2009</b></u>	<u><b>2010</b></u>
<b>Governmental Activities</b>				
Net Investment in Capital Assets	\$ 14,976,262	\$ 17,521,307	\$ 21,689,943	\$ 21,376,703
Restricted	543,367	587,707	604,418	622,970
Unrestricted	<u>14,297,305</u>	<u>14,378,351</u>	<u>12,417,131</u>	<u>13,429,506</u>
<b>Total Governmental Activities</b>	<u>\$ 29,816,934</u>	<u>\$ 32,487,365</u>	<u>\$ 34,711,492</u>	<u>\$ 35,429,179</u>

**Notes:**

<sup>1</sup>Accounting standards require that net position be reported in three components in the financial statements: net investment in capital assets, restricted, and unrestricted. Net position is considered restricted only when (1) an external party, such as the State of Colorado or the federal government, places a restriction on how the resources may be used, or (2) enabling legislation is enacted by the Library District.

<sup>2</sup>The Library District experienced a significant increase in unrestricted net position due to a voter approved mill levy increase collectible in 2016.

**Data Source:**

Applicable years' comprehensive annual financial report.

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<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016<sup>2</sup></u>
\$ 21,345,932	\$ 20,478,414	\$ 20,524,707	\$ 24,256,969	\$ 25,062,805	\$ 25,995,196
604,700	641,299	622,124	647,893	691,743	991,364
<u>15,335,654</u>	<u>14,742,005</u>	<u>14,134,535</u>	<u>10,310,304</u>	<u>9,308,391</u>	<u>15,851,422</u>
<u>\$ 37,286,286</u>	<u>\$ 35,861,718</u>	<u>\$ 35,281,366</u>	<u>\$ 35,215,166</u>	<u>\$ 35,062,939</u>	<u>\$ 42,837,982</u>

**Arapahoe Library District, Colorado**  
Changes in Net Position - Governmental Activities  
Last Ten Calendar Years  
(accrual basis of accounting)

	For the Year Ended December 31,			
	2007	2008	2009	2010
<b>Expenses:</b>				
Public Services <sup>1</sup>	\$ 11,937,117	\$ 14,056,625	\$ 14,122,513	\$ 16,698,721
Support Services:				
Administration <sup>1</sup>	4,300,914	2,845,725	2,495,488	2,359,373
Digital <sup>1</sup>	1,269,213	1,325,168	1,425,195	1,413,727
Library Materials <sup>1</sup>	1,588,250	1,504,707	2,212,778	2,105,915
Library Operations				
Administrative and Executive Services				
Digital and Library Material Services				
Communications, Programming and Partnerships				
Interest and Fiscal Charges	779,454	841,790	806,648	749,035
<b>Total Expenses</b>	<u>19,874,948</u>	<u>20,574,015</u>	<u>21,062,622</u>	<u>23,326,771</u>
<b>Program Revenues:</b>				
Charges for Services:				
Public Services <sup>1</sup>	272,980	299,123	385,237	458,591
Library Operations				
Communications, Programming and Partnerships				
Operating Grants and Contributions	424,648	399,323	499,730	579,293
Capital Grants and Contributions	28,750	25,000	16,000	89,709
<b>Total Program Revenues</b>	<u>726,378</u>	<u>723,446</u>	<u>900,967</u>	<u>1,127,593</u>
<b>Net (Expense) Revenue</b>	<u>(19,148,570)</u>	<u>(19,850,569)</u>	<u>(20,161,655)</u>	<u>(22,199,178)</u>
<b>General Revenues:</b>				
Taxes:				
Property	18,168,891	20,205,519	20,596,200	21,149,495
Specific Ownership	1,596,059	1,571,305	1,458,430	1,409,347
Investment Earnings	973,772	582,485	118,999	161,237
Miscellaneous	143,497	161,691	212,153	196,786
Gain on Disposal of Assets				
<b>Total General Revenues</b>	<u>20,882,219</u>	<u>22,521,000</u>	<u>22,385,782</u>	<u>22,916,865</u>
<b>Change in Net Position</b>	<u>\$ 1,733,649</u>	<u>\$ 2,670,431</u>	<u>\$ 2,224,127</u>	<u>\$ 717,687</u>

**Notes:**

<sup>1</sup>In 2014, the Library District updated functions to more accurately reflect operations. Therefore, these rows are shown as incomplete beginning in 2014.

<sup>2</sup>In 2012 and 2013, the assessed valuation of the Library District significantly decreased due to the economic recession causing a reduction in net position.

<sup>3</sup>During 2014, the Library District completed a product line restructure which created additional specialized employee positions. This restructure along with rebranding caused an increase in expenses and a reduction in net position.

<sup>4</sup>2015 was not a reassessment year for property taxes. Although expenses decreased from 2014, so did property tax revenue which caused a reduction in net position.

<sup>5</sup>The Library District experienced a significant increase in net position due to a voter approved mill levy increase collectible in 2016.

**Data Source:**

Applicable years' comprehensive annual financial report.

	2011	2012 <sup>2</sup>	2013 <sup>2</sup>	2014 <sup>3</sup>	2015 <sup>4</sup>	2016 <sup>5</sup>
\$	16,247,236	\$ 18,077,186	\$ 16,877,836	\$	\$	\$
	2,362,407	2,701,290	2,799,845			
	1,375,287	1,308,088	1,436,656			
	1,540,047	1,541,816	1,404,456			
				7,620,719	7,534,270	8,297,696
				7,461,475	7,552,624	8,325,786
				6,628,896	6,258,674	6,850,637
				1,405,875	1,588,704	1,779,408
	530,526	447,198	482,108	379,626	344,300	307,726
	<u>22,055,503</u>	<u>24,075,578</u>	<u>23,000,901</u>	<u>23,496,591</u>	<u>23,278,572</u>	<u>25,561,253</u>
	382,087	347,868	310,720			
				297,067	219,570	314,027
						148,405
	501,745	525,550	599,243	549,806	563,028	643,186
			50,000			15,000
	<u>883,832</u>	<u>873,418</u>	<u>959,963</u>	<u>846,873</u>	<u>782,598</u>	<u>1,120,618</u>
	<u>(21,171,671)</u>	<u>(23,202,160)</u>	<u>(22,040,938)</u>	<u>(22,649,718)</u>	<u>(22,495,974)</u>	<u>(24,440,635)</u>
	21,258,107	19,998,977	19,890,039	20,649,299	20,424,641	29,567,005
	1,333,450	1,342,257	1,405,305	1,524,749	1,575,114	2,319,915
	197,335	144,034	(222)	156,618	49,048	106,933
	239,886	292,324	290,936	276,393	294,944	31,974
						189,851
	<u>23,028,778</u>	<u>21,777,592</u>	<u>21,586,058</u>	<u>22,607,059</u>	<u>22,343,747</u>	<u>32,215,678</u>
\$	<u>1,857,107</u>	<u>\$ (1,424,568)</u>	<u>\$ (454,880)</u>	<u>\$ (42,659)</u>	<u>\$ (152,227)</u>	<u>\$ 7,775,043</u>

**Arapahoe Library District, Colorado**  
Fund Balances - Governmental Funds  
Last Ten Calendar Years  
(modified accrual basis of accounting)

	For the Year Ended December 31,			
	2007	2008	2009	2010
<b>General Fund</b>				
Nonspendable	\$	\$	\$	\$
Restricted				
Assigned				
Unassigned				
Reserved <sup>1</sup>	1,146,892	1,182,121	964,427	1,000,824
Unreserved <sup>1</sup>	11,462,549	9,894,685	12,480,970	13,661,025
<b>Total General Fund</b>	<u>12,609,441</u>	<u>11,076,806</u>	<u>13,445,397</u>	<u>14,661,849</u>
 <b>All Other Governmental Funds</b>				
Restricted:				
Debt Service Fund <sup>2</sup>				
Unreserved:				
Capital Projects Fund <sup>1</sup>	2,764,880	4,241,200		
<b>Total All Other Governmental Funds</b>	<u>2,764,880</u>	<u>4,241,200</u>		
 <b>Total Governmental Funds</b>				
Nonspendable				
Restricted				
Assigned				
Unassigned				
Reserved <sup>1</sup>	1,146,892	1,182,121	964,427	1,000,824
Unreserved <sup>1</sup>	14,227,429	14,135,885	12,480,970	13,661,025
<b>Total Governmental Funds</b>	<u>\$ 15,374,321</u>	<u>\$ 15,318,006</u>	<u>\$ 13,445,397</u>	<u>\$ 14,661,849</u>

**Note:**

<sup>1</sup>Classifications changed with the implementation of GASB 54, therefore this row is shown as incomplete beginning in 2011.

<sup>2</sup>Classifications changed with the implementation of GASB 61, therefore this row is new beginning in 2016.

**Data Source:**

Applicable years' comprehensive annual financial report.

<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
\$ 490,290	\$ 429,606	\$ 689,787	\$ 557,263	\$ 535,036	\$ 790,347
604,700	641,299	622,124	647,893	691,743	991,225
1,896,912	4,446,790	5,830,885	7,650,985	875,828	7,015,868
13,561,688	10,449,539	8,265,444	2,758,495	8,500,586	8,754,665
<u>16,553,590</u>	<u>15,967,234</u>	<u>15,408,240</u>	<u>11,614,636</u>	<u>10,603,193</u>	<u>17,552,105</u>
					139
					<u>139</u>
490,290	429,606	689,787	557,263	535,036	790,347
604,700	641,299	622,124	647,893	691,743	991,364
1,896,912	4,446,790	5,830,885	7,650,985	875,828	7,015,868
13,561,688	10,449,539	8,265,444	2,758,495	8,500,586	8,754,665
<u>\$ 16,553,590</u>	<u>\$ 15,967,234</u>	<u>\$ 15,408,240</u>	<u>\$ 11,614,636</u>	<u>\$ 10,603,193</u>	<u>\$ 17,552,244</u>

**Arapahoe Library District, Colorado**  
**Summary of Changes in Fund Balances - Governmental Funds<sup>1</sup>**  
**Last Ten Calendar Years**  
**(modified accrual basis of accounting)**

Revenue Source	For the Year Ended December 31,			
	2007	2008	2009	2010
Property Taxes	\$ 18,168,891	\$ 20,205,519	\$ 20,596,200	\$ 21,149,495
Specific Ownership Taxes	1,596,059	1,571,305	1,458,430	1,409,347
Intergovernmental	295,492	331,528	373,412	442,526
Fines	272,980	299,123	385,237	458,590
Contributions - Foundation	157,906	92,795	142,318	226,476
Investment Earnings	973,772	582,485	118,999	161,237
Cafe Sales				
Repayment from Arapahoe Library District				
Miscellaneous	143,496	161,691	212,153	168,533
<b>Total Revenues</b>	<b>21,608,596</b>	<b>23,244,446</b>	<b>23,286,749</b>	<b>24,016,204</b>
<b>Current:</b>				
Public Services <sup>3</sup>	11,226,108	14,032,711	14,347,340	14,776,066
Administration <sup>3</sup>	4,180,744	2,711,989	2,287,611	2,111,335
Digital <sup>3</sup>	1,245,472	1,270,422	1,293,248	1,275,198
Library Materials <sup>3</sup>	1,596,493	1,492,221	2,193,171	2,101,632
Library Operations				
Administrative and Executive Services				
Digital and Library Material Services				
Communications, Programming and Partnerships				
<b>Capital Outlay</b>	<b>1,168,013</b>	<b>5,922,514</b>	<b>2,786,980</b>	<b>297,747</b>
<b>Debt Service</b>				
Principal	1,170,000	1,340,000	1,440,000	1,510,000
Interest and Fees	755,695	830,904	811,008	727,774
Debt Issuance Costs		70,000		104,836
<b>Total Expenditures</b>	<b>21,342,525</b>	<b>27,670,761</b>	<b>25,159,358</b>	<b>22,904,588</b>
<b>Other Financing Sources and Uses</b>				
Sale of Capital Assets	2,100			
Issuance of Certificates of Participation <sup>2</sup>		4,370,000		11,260,000
Payment to Refund Debt Escrow				(11,155,164)
<b>Total Other Financing Sources</b>	<b>2,100</b>	<b>4,370,000</b>		<b>104,836</b>
<b>Net Change in Fund Balance</b>	<b>\$ 268,171</b>	<b>\$ (56,315)</b>	<b>\$ (1,872,609)</b>	<b>\$ 1,216,452</b>
<b>Debt Service as a Percentage of Noncapital Expenditures</b>	<b>9.5%</b>	<b>10.3%</b>	<b>10.1%</b>	<b>10.4%</b>

**Notes:**

<sup>1</sup>Includes all governmental fund types.

<sup>2</sup>The certificates of participation were issued to finance the construction of the Support Services building, Smoky Hill Library branch and Eloise May Library branch.

<sup>3</sup>In 2014, the Library District updated functions to more accurately reflect operations. Therefore, these rows are shown as incomplete beginning in 2014.

<sup>4</sup>In 2012, the assessed valuation of the Library District significantly decreased due to the economic recession, causing a reduction in fund balance.

<sup>5</sup>During 2013 and 2014, the Library District self-funded the construction of the stand alone Sheridan Library branch which caused a decrease in fund balance.

<sup>6</sup>During 2015, the Library District self-funded the remodel of the Koelbel Library branch, causing a decrease in fund balance.

<sup>7</sup>GASB 61 requires the Arapahoe Library Building Authority, whose transactions were previously eliminated through blending with the general fund, be presented as a debt service fund. This disaggregation caused an increase in Administrative and Executive Services expenditures in 2016.

<sup>8</sup>The Library District experienced a significant increase in fund balance due to a voter approved mill levy increase collectible in 2016.

**Data Source:**

Applicable years' comprehensive annual financial report.

	2011	2012 <sup>4</sup>	2013 <sup>5</sup>	2014 <sup>5</sup>	2015 <sup>6</sup>	2016 <sup>7,8</sup>
\$	21,258,107	\$ 19,998,977	\$ 19,890,039	\$ 20,649,299	\$ 20,424,641	\$ 29,567,005
	1,333,450	1,342,257	1,405,305	1,524,749	1,575,114	2,319,915
	401,286	414,883	456,735	395,610	491,223	547,211
	382,087	347,868	310,720	292,728	215,088	179,689
	100,459	110,667	192,508	152,295	70,000	105,436
	197,335	144,034	(222)	156,618	49,048	106,933
						148,405
						1,540,791
	268,139	292,324	290,936	282,633	301,231	171,851
	<u>23,940,863</u>	<u>22,651,010</u>	<u>22,546,021</u>	<u>23,453,932</u>	<u>23,126,345</u>	<u>34,687,236</u>
	15,150,278	15,908,229	15,308,643			
	2,122,886	2,689,114	2,640,436			
	1,259,381	1,243,597	1,377,574			
	1,526,689	1,534,724	1,409,924			
				6,648,007	6,640,950	7,244,689
				7,344,145	7,271,808	9,561,273
				6,210,278	6,020,364	4,940,353
				1,393,312	1,580,097	1,749,458
	451,655	321,735	831,717	4,090,693	1,082,229	2,701,552
	995,000	1,090,000	1,120,000	1,155,000	1,195,000	1,230,000
	543,233	449,968	416,721	382,560	347,340	310,860
	<u>22,049,122</u>	<u>23,237,367</u>	<u>23,105,015</u>	<u>27,223,995</u>	<u>24,137,788</u>	<u>27,738,185</u>
\$	<u>1,891,741</u>	<u>(586,357)</u>	<u>(558,994)</u>	<u>(3,770,063)</u>	<u>(1,011,443)</u>	<u>6,949,051</u>
	<u>7.1%</u>	<u>6.7%</u>	<u>6.9%</u>	<u>7.2%</u>	<u>7.2%</u>	<u>6.2%</u>

**Arapahoe Library District, Colorado**  
**Total Assessed Value and Estimated Actual Value of Property - by Type<sup>1</sup>**  
**Last Ten Calendar Years**

Budget Year	For the Year Ended December 31,			
	2007	2008	2009	2010
<b>Assessed Value<sup>2</sup></b>				
Real Property	\$ 3,382,147,290	\$ 3,860,904,910	\$ 3,916,686,000	\$ 4,169,355,360
Personal Property	375,667,580	409,255,380	413,538,340	425,158,980
<b>Total Assessed Value</b>	<u>\$ 3,757,814,870</u>	<u>\$ 4,270,160,290</u>	<u>\$ 4,330,224,340</u>	<u>\$ 4,594,514,340</u>
<b>Estimated Actual Value<sup>2</sup></b>				
Real Property	\$ 30,277,810,299	\$ 34,460,814,610	\$ 35,145,632,410	\$ 35,657,795,931
Personal Property	1,295,390,367	1,411,210,489	1,425,978,924	1,466,050,620
<b>Total Estimated Actual Value</b>	<u>\$ 31,573,200,666</u>	<u>\$ 35,872,025,099</u>	<u>\$ 36,571,611,334</u>	<u>\$ 37,123,846,551</u>
<b>Direct Rate</b>	4.814	4.827	4.783	4.869

**Notes:**

<sup>1</sup>This table has been modified to reflect assessed values for the year in which taxes are collected. Assessments made in 2015 provide the tax base for taxes collected in 2016.

<sup>2</sup>Years prior to 2014 were modified to reflect the total Assessed Value and Estimated Actual Value of the Library District instead of the net taxable values, as shown in prior years' comprehensive annual financial reports.

**Data Source:**

The Arapahoe County and Adams County Assessors.

<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
\$ 4,184,155,840	\$ 3,730,006,740	\$ 3,729,243,840	\$ 3,865,096,820	\$ 3,861,130,293	\$ 4,603,922,141
<u>413,231,890</u>	<u>434,234,790</u>	<u>440,532,150</u>	<u>491,694,760</u>	<u>493,068,449</u>	<u>511,051,043</u>
<u>\$ 4,597,387,730</u>	<u>\$ 4,164,241,530</u>	<u>\$ 4,169,775,990</u>	<u>\$ 4,356,791,580</u>	<u>\$ 4,354,198,742</u>	<u>\$ 5,114,973,184</u>
\$ 35,896,257,377	\$ 32,574,903,035	\$ 32,627,385,671	\$ 33,381,601,138	\$ 33,463,682,592	\$ 40,263,317,852
<u>1,424,923,793</u>	<u>1,497,347,061</u>	<u>1,519,062,350</u>	<u>1,695,487,700</u>	<u>1,700,401,831</u>	<u>1,762,436,265</u>
<u>\$ 37,321,181,170</u>	<u>\$ 34,072,250,096</u>	<u>\$ 34,146,448,021</u>	<u>\$ 35,077,088,838</u>	<u>\$ 35,164,084,423</u>	<u>\$ 42,025,754,117</u>
4.981	4.903	4.861	4.794	5.916	5.926



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**Arapahoe Library District, Colorado**  
Property Tax Levies and Collections<sup>1</sup>  
Last Ten Calendar Years

Collection Year	For the Year Ended December 31,			
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<b>Current Tax Levy</b>	\$ 18,386,988	\$ 20,545,597	\$ 20,888,398	\$ 21,843,060
<b>Current Tax Collections</b>	18,265,687	20,409,843	20,714,530	21,544,538
<b>Percentage of Current Tax Levy Collected</b>	99.3%	99.3%	99.2%	98.6%
<b>Delinquent Tax Collections<sup>2</sup></b>	<u>(96,796)</u>	<u>(204,323)</u>	<u>(118,330)</u>	<u>(395,043)</u>
<b>Total Tax Collections</b>	<u>\$ 18,168,891</u>	<u>\$ 20,205,520</u>	<u>\$ 20,596,200</u>	<u>\$ 21,149,495</u>
<b>Ratio of Total Tax Collections to Total Tax Levy</b>	98.8%	98.3%	98.6%	96.8%

**Notes:**

<sup>1</sup>GASB Statement No. 44 requires that delinquent tax collections be applied to the year levied. However, this information is currently not available.

<sup>2</sup>Abatements and appeals were greater than the delinquent property taxes received for the years presented; therefore, these balances are negative.

**Data Source:**

Arapahoe County and Adams County Certification of Tax Levies and Distribution reports.

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	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
\$	22,110,501	\$ 20,439,050	\$ 20,150,543	\$ 20,846,762	\$ 20,573,473	\$ 29,820,756
	21,258,107	20,122,320	19,977,797	20,677,398	20,463,590	29,581,002
	96.1%	98.5%	99.1%	99.2%	99.5%	99.2%
	<u>(405,962)</u>	<u>(123,343)</u>	<u>(87,758)</u>	<u>(28,099)</u>	<u>(38,949)</u>	<u>(13,997)</u>
\$	<u>20,852,145</u>	<u>\$ 19,998,977</u>	<u>\$ 19,890,039</u>	<u>\$ 20,649,299</u>	<u>\$ 20,424,641</u>	<u>\$ 29,567,005</u>
	94.3%	97.8%	98.7%	99.1%	99.3%	99.1%

**Arapahoe Library District, Colorado**  
Ratio of Certificates of Participation Outstanding  
Last Ten Calendar Years

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Year	Certificates of Participation	Percentage of Personal Income	Estimated Population	Total Debt Per Capita
2007	\$ 14,535,000	0.05%	531,619	\$ 27
2008	\$ 17,565,000	0.06%	542,039	\$ 32
2009	\$ 16,125,000	0.05%	552,461	\$ 29
2010	\$ 15,200,000	0.05%	563,161	\$ 27
2011	\$ 14,205,000	0.05%	574,577	\$ 25
2012	\$ 13,115,000	0.04%	585,845	\$ 22
2013	\$ 11,995,000	0.04%	596,051	\$ 20
2014	\$ 10,840,000	0.03%	608,128	\$ 18
2015	\$ 9,645,000	0.03%	618,821	\$ 16
2016	\$ 8,415,000	0.03%	631,096	\$ 13

**Data Source:**

Applicable years' comprehensive annual financial report and the Bureau of Economic Analysis.

**Arapahoe Library District, Colorado**  
 Demographic and Economic Statistics  
 Last Ten Calendar Years

Year	Estimated Population <sup>1,2</sup>	Personal Income <sup>1,2</sup>	Per Capita Personal Income <sup>1,2</sup>	Unemployment Rate		
				Arapahoe County <sup>3</sup>	State of Colorado <sup>3</sup>	United States <sup>4</sup>
2007	531,619	\$ 26,800,757,000	\$ 50,413	3.7%	3.8%	4.6%
2008	542,039	\$ 27,639,660,000	\$ 50,992	4.9%	4.9%	5.8%
2009	552,461	\$ 29,343,839,000	\$ 53,115	7.3%	7.5%	9.3%
2010	563,161	\$ 28,046,617,000	\$ 49,802	8.6%	8.8%	9.6%
2011	574,577	\$ 28,593,916,000	\$ 49,765	8.3%	8.3%	8.9%
2012	585,845	\$ 31,372,499,000	\$ 53,551	7.7%	7.8%	8.1%
2013	596,051	\$ 33,366,825,000	\$ 55,980	6.6%	6.6%	7.4%
2014	608,128	\$ 32,751,491,000	\$ 53,856	4.9%	4.9%	6.2%
2015	618,821	\$ 34,835,883,000	\$ 56,294	3.7%	3.8%	5.3%
2016	631,096	\$ 33,160,632,000	\$ 52,545	3.1%	3.3%	4.9%

**Notes and Data Sources:**

<sup>1</sup>Data in these columns reflect the prior year's final numbers, as the listed years' data was unavailable at the time this report was issued. Data source is the Bureau of Economic Analysis.

<sup>2</sup>Beginning in 2015, data for the Library District's coverage area is no longer available. Prior years' numbers were updated to reflect all of Arapahoe County for consistency.

<sup>3</sup>Numbers in these columns were updated to reflect final unemployment rates. Data source is the Colorado Department of Labor and Employment.

<sup>4</sup>Numbers in this column were updated to reflect final unemployment rates. Data source is the Bureau of Labor and Statistics.

**Arapahoe Library District, Colorado**  
Principal Employers  
For the Calendar Years Ended December 31, 2016 and 2007

<b>2016</b>			
<b>Employer</b>	<b>Number of Employees</b>	<b>Rank</b>	<b>Percentage of Major County Employers</b>
Cherry Creek School District #5	8,100	1	2.52%
Comcast	8,000	2	2.49%
Century Link	5,400	4	1.68%
Aurora Public Schools	4,700	3	1.46%
City of Aurora	3,600	5	1.12%
Raytheon Company	2,500	6	0.78%
Littleton School District #6	2,100	7	0.65%
Columbia HCA Swedish	2,000	8	0.62%
Arapahoe County	1,900	9	0.59%
Arrow Electronics	1,900	10	0.59%
<b>Total Principal Employers' Employees</b>	<b>40,200</b>		<b>12.50%</b>
<b>All Other Employees</b>	<b>281,500</b>		<b>87.50%</b>
<b>Total Employees</b>	<b>321,700</b>		<b>100.00%</b>
<b>2007</b>			
<b>Employer</b>	<b>Number of Employees</b>	<b>Rank</b>	<b>Percentage of Major County Employers</b>
Cherry Creek School District #5	8,600	1	3.04%
Echosphere	5,000	2	1.77%
Aurora Public Schools	3,900	3	1.38%
City of Aurora	2,700	4	0.96%
Great West Life & Annuity Insurance	2,600	5	0.92%
Littleton School District #6	2,500	6	0.88%
Raytheon Company	2,100	7	0.74%
Arapahoe County	1,800	8	0.64%
Columbia HCA Swedish	1,700	9	0.60%
Columbia HCA Med Center Aurora	1,400	10	0.50%
<b>Total Principal Employers' Employees</b>	<b>32,300</b>		<b>11.43%</b>
<b>All Other Employees</b>	<b>250,200</b>		<b>88.57%</b>
<b>Total Employees</b>	<b>282,500</b>		<b>100.00%</b>

**Data Source:**

Various sources including Denver Business Journal, Metro Denver EDC, Arapahoe County, and CDLE Labor Market Information.

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**Arapahoe Library District, Colorado**  
 District Employees by Function<sup>1</sup>  
 Last Ten Calendar Years

Year	Support Services			
	Public Services <sup>2</sup>	Administrative Services <sup>2</sup>	Library Materials Services <sup>2</sup>	Digital Services <sup>2</sup>
2007	167.60	35.54	23.20	12.52
2008	159.00	42.75	25.00	10.00
2009	159.87	43.50	22.00	11.00
2010	159.93	42.50	18.50	10.50
2011	158.55	42.00	22.50	10.50
2012	180.36	15.00	22.75	11.00
2013	159.97	25.75	18.00	9.00
2014				
2015				
2016				

**Notes:**

<sup>1</sup> These are full time equivalent numbers.

<sup>2</sup> In 2014, the Library District updated functions to more accurately reflect operations. Therefore, these rows are shown as incomplete beginning in 2014.

**Data Source:**

Arapahoe Library District Human Resources.

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<b>Library Operations</b>	<b>Administrative and Executive Services</b>	<b>Digital and Library Material Services</b>	<b>Communications, Programming and Partnerships</b>	<b>Total</b>
				238.86
				236.75
				236.37
				231.43
				233.55
				229.11
				212.72
138.93	27.75	34.50	17.50	218.68
137.50	26.50	35.50	20.90	220.40
155.43	26.98	40.40	25.41	248.22

**Arapahoe Library District, Colorado**  
 Library Materials Purchased and Circulated  
 Last Ten Calendar Years

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Year	Number of Volumes	Number of AV Items	Total Items Owned
	Owned	Owned	
2007	435,515	147,611	583,126
2008	446,266	158,454	604,720
2009	421,877	166,545	588,422
2010	424,750	162,515	587,265
2011	408,954	156,386	565,340
2012	363,451	134,426	497,877
2013	326,614	119,058	445,672
2014	278,326	122,150	400,476
2015	238,029	124,642	362,671
2016	219,253	123,505	342,758

**Notes:**

<sup>1</sup>GASB Statement 34, implemented in 2002, requires that capital assets be depreciated. The Library District's collection of books and audio-visual materials is considered a capital asset. Net book value represents total acquisition cost of circulating materials less accumulated depreciation to date.

<sup>2</sup>Turn-over rate is the number of times an item is checked out. This is an average of all publicly circulating items in the total collection.

<sup>3</sup>The number of items circulated only reflects collection items that the Library District owns and excludes items that are downloadable and streamed.

**Data Source:**

Applicable years' comprehensive annual financial report and Arapahoe Library District's Library Operations Department.

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<u>Acquisition Cost of Collections</u>	<u>Net Book Value of Collections<sup>1</sup></u>	<u>Number of Items Circulated<sup>3</sup></u>	<u>Turn-over Rate<sup>2</sup></u>
\$ 8,083,070	\$ 4,872,691	4,575,793	7.85
\$ 7,731,947	\$ 5,487,309	4,665,538	7.72
\$ 7,087,790	\$ 6,655,768	5,227,817	8.88
\$ 7,596,857	\$ 5,713,338	5,425,531	9.24
\$ 8,027,141	\$ 5,601,957	4,888,299	8.65
\$ 7,132,354	\$ 4,655,476	4,858,924	9.76
\$ 6,408,805	\$ 4,049,514	4,009,826	9.00
\$ 5,989,890	\$ 3,734,038	3,697,367	9.23
\$ 5,585,312	\$ 3,525,337	3,568,692	9.84
\$ 5,513,308	\$ 3,560,371	3,294,470	9.61

**Arapahoe Library District, Colorado**  
 Circulation Summary by Location<sup>2</sup>  
 Last Ten Calendar Years

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<u>Year</u>	<u>Castlewood Branch Library</u>	<u>Davies Branch Library</u>	<u>May Branch Library</u>	<u>Kelver Branch Library</u>	<u>Koelbel Branch Library</u>	<u>Sheridan Branch Library</u>
2007	672,848	64,617	254,761	135,322	1,233,219	111,150
2008	686,714	65,001	264,407	143,316	1,229,174	112,427
2009	682,459	68,786	592,450	150,112	1,330,612	113,729
2010	625,290	63,977	627,445	135,343	1,268,613	100,492
2011	539,654	31,711	448,106	77,796	881,635	48,498
2012	523,735	29,809	422,272	79,326	837,535	54,632
2013	494,230	27,880	407,732	66,668	694,577	54,509
2014	470,633	30,554	377,715	56,729	585,662	56,863
2015	450,041	30,600	361,344	53,497	521,711	84,781
2016	406,651	31,279	340,902	49,966	517,312	77,901

**Notes:**

<sup>1</sup>A small satellite facility located in the Arapahoe County Detention Center opened in 1992. Library District employees staff the facility, but these costs are fully reimbursed by the Arapahoe County Sheriff's Office. The computers, collections and operating facilities are provided by Arapahoe County Sheriff's Office.

<sup>2</sup>The Library District began floating the collection in 2010. Circulation numbers are for the location the item was checked out and not necessarily by the owning library.

<sup>3</sup>An additional bookmobile began operations in 2010.

<sup>4</sup>Includes downloadable audiobooks, eBooks, videos and music. The introduction of music streaming in 2014 resulted in a substantial increase in circulation in this category.

<sup>5</sup>Includes Child & Family Library Services and Homebound Delivery Program beginning in 2011.

<sup>6</sup>As of 2011, statistics for the Homebound Delivery Program are included in the Mobile Library Services category.

**Data Source:**

Applicable years' comprehensive annual financial report and Arapahoe Library District's Library Operations Department.

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<u>Smoky Hill Branch Library</u>	<u>Southglenn Branch Library</u>	<u>Electronic Resources<sup>4</sup></u>	<u>Mobile Library Services<sup>3,5</sup></u>	<u>Homebound Program<sup>6</sup></u>	<u>Interlibrary Loans</u>	<u>Detention Center<sup>1</sup></u>
1,363,690	476,715		26,073	5,520	4,424	112,136
1,402,894	501,850		44,993	7,266	14,900	119,388
1,463,423	512,588		50,754	6,745	15,426	124,507
1,557,508	645,720		90,175	8,090	13,124	131,558
1,127,476	493,564	152,975	140,003		6,901	151,898
1,083,442	464,090	310,205	135,418		7,175	132,382
968,364	437,808	441,709	103,136		7,378	110,749
881,418	412,871	867,847	98,090		6,301	103,727
882,488	385,761	1,046,628	85,490		7,649	119,079
846,923	365,592	1,100,235	89,514		8,130	113,380

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