

ARVADA FIRE PROTECTION DISTRICT
ARVADA, COLORADO

Comprehensive Annual Financial Report

For the fiscal year ended
December 31, 2016

Prepared by: Lacey Jackson



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Arvada Fire Protection District
 Arvada, Colorado
 Comprehensive Annual Financial Report
 December 31, 2016

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INTRODUCTORY SECTION

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Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**Arvada Fire Protection District
Colorado**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

December 31, 2015

Executive Director/CEO

Arvada Fire Protection District
Arvada, Colorado

Principal Elected Officials and Administrative Staff
December 31, 2016

District Board

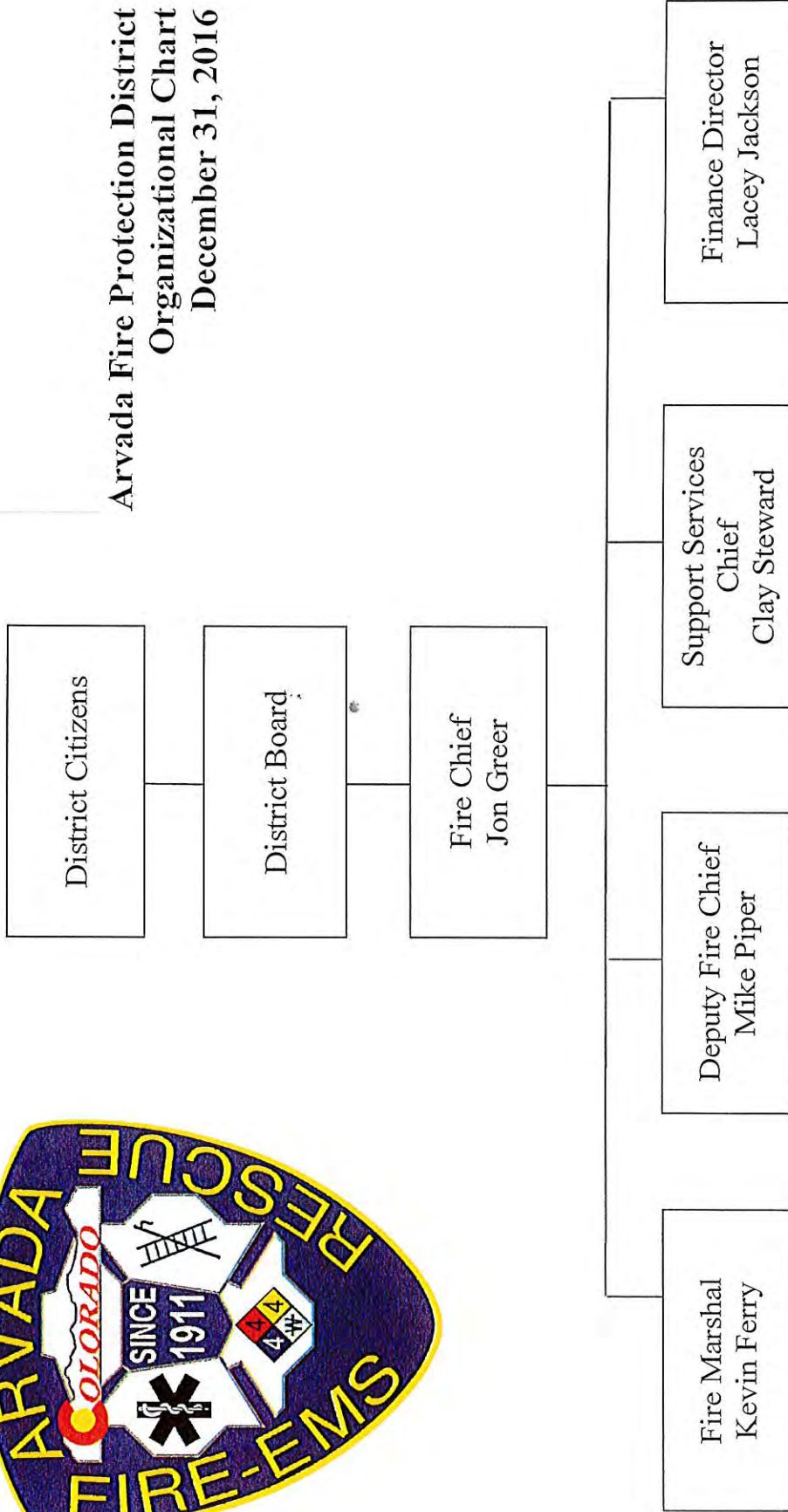
Robert Loveridge	President
Jeff VanEs	Vice President
Mathew Kramer	Treasurer
Timothy Allport	Secretary
Kirk Rasmussen	Asst. Secretary/Treasurer

Administrative Staff

Jon Greer	Fire Chief
Mike Piper	Deputy Fire Chief
Lacey Jackson	Finance Director
Clay Steward	Support Services Chief
Kevin Ferry	Fire Marshall



**Arvada Fire Protection District
Organizational Chart
December 31, 2016**



June 27, 2017

To: Board of Directors, Arvada Fire Protection District
Citizens of Arvada Fire Protection District
Fire Chief Jon Greer

Colorado state law requires an annual audit of financial records of Arvada Fire Protection District (the District). An audit has been performed for the fiscal year ended December 31, 2016. The following Comprehensive Annual Financial Report (CAFR) is being published as a follow-up to that audit.

The District and its management are held fully responsible for the contents of this CAFR. These contents are fairly represented, reliable, and complete. An independent audit has been performed by CliftonLarsonAllen, LLP. An unmodified (“clean”) opinion has been issued on the District’s financial statements for the fiscal year ended December 31, 2016. The independent auditor’s report is included in this report, followed by Management’s Discussion & Analysis (MD&A) and basic financial statements. Readers are encouraged to read the MD&A for more information on the financial operations of the District.

GOVERNMENT BACKGROUND

In 1949, local citizens went to the polls and approved the formation of the District. The formation transferred control and financing of the department from the Arvada City Council to a Board of Directors consisting of five elected officials. The District is a special district form of government, and as such is not affiliated with any city or county Government.

Located northwest of Denver, Colorado, the District covers 41 square miles encompassing 30.4 square miles in the City of Arvada, 2.6 square miles in the City of Wheat Ridge, and 8.0 square miles in unincorporated Jefferson County. In 2016, the population of the District was approximately 115,368 citizens. The median household income was approximately \$70,950.

Board members are elected by citizens of the District and serve staggered four-year terms with a limit of two consecutive terms. The most challenging and significant venture the Board of Directors undertook was augmenting the District's volunteer fire department with paid fire suppression personnel. With the support of taxpayers, on November 9, 1999, the Board of Directors ensured that all six of the District's fire stations were staffed with career firefighters at all times. Since 1999, two additional fire stations have been constructed. The District continues to be a combination department with both volunteer reserve members and paid career members.

The District is committed to providing prompt, professional, and compassionate service in a fiscally responsible manner. The District’s mission statement is “to preserve life, property, and the environment.” Our organizational values, as identified by our committed workforce, are “dedication, integrity, dependability, courage, and respect”. The District also values transparent government. Citizens are encouraged to attend the monthly District Board meetings and contact the Fire Chief with questions or concerns.

At the end of 2016, the District had eight fire stations and employed, 145 paid line personnel, 5 volunteer personnel, and 46 civilian and/or administrative personnel. There were six fire engines, five ALS ambulances, two brush trucks, one aerial, one hazardous materials response truck, one rescue-pumper and one technical rescue truck that are used for fire education, rescue, EMS, and suppression activities.

In 2012, the District started the process towards accreditation. Accreditation is a self-assessment model that enables the District to understand and improve service delivery, including associated costs. The District became accredited by the Center for Public Safety Excellence in 2014.

Financial planning and control for the District begins with the annual budget. The budget calendar is as follows:

Date	Action
First week of July	Budget Instructions to Division Heads
Third week of July	Preliminary Budget Submittals to Division Heads
First week of August	Review with Division Heads, Admin and Fire Chief
Last week of August	Final Budget Submittals Due
October District Board Meeting	Proposed Budget to District Board of Directors
Prior to Dec. 14th	Adoption of Budget by Board of Directors
Prior to Dec. 15th	Certification of Mill Levy Filed

The District’s annual budget is prepared by fund, division, section, and object account. Appropriation transfers within and between divisions require Fire Chief approval. The District Board of Directors must pass a supplemental appropriation resolution if there is to be any alteration of a fund’s total appropriation. There are budget to actual comparisons of the general fund and pension fund included in the following report.

ECONOMIC CONDITIONS

Local Economy. The District relies heavily on property tax as its primary revenue source, with EMS fees dominating the secondary revenue sources. In 2016, approximately 83% of the District's revenue was from property tax. The property tax received by the District is calculated based on the mill levy and the assessed value of property. Ambulance transport was started in March 2013 within the City of Arvada and unincorporated Jefferson County. In 2016, the District started transport in the area of the City of Wheat Ridge that is located in the District. In 2016, EMS fees attributed to almost 10% of the District's revenue.

The median detached home price is \$382,992 during 2016. The average household and per capita income remains higher in the City of Arvada when compared to Denver, the State of Colorado, and the United States. Types of major employers within the District include retail, environmental, construction, software, medical devices, and manufacturing. There was no change in the unemployment rate of Jefferson County in 2015, which remains low for the area and State of Colorado. A major construction of 3,000+ homes is underway and will continue in the upcoming years in subdivisions of the District called Candelas and Leyden Rock. Light rail construction is currently being done within the District and will continue in the upcoming years.

Long-term Financial Planning. The District operated under the adopted 2015 Strategic Plan. The financial goals included in the plan were to effectively and responsibly manage the District's financial and capital resources and to ensure resources match organizational priorities and demands.

In 2013, the District worked with Wells Fargo to obtain a construction loan which allowed the District to remodel one station, expand/remodel one station, remodel the Training Center, and build a new maintenance building. The District will continue to operate under the current savings mechanism to ensure the appropriate replacement of apparatus and equipment, as well as maintain capital improvements. A minimum forecast of five years will continue to be observed to ensure fund levels can meet the needs of the District.

Relevant Financial Policies. As a part of the accreditation process, the District has been evaluating policies in place and creating financial policies as a result. The 2015 Strategic Plan (mentioned above) and the State of Colorado Financial Management Manual have been used to guide the finance department.

CERTIFICATE OF ACHIEVEMENT

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Arvada Fire Protection District for its comprehensive annual financial report for the fiscal year ended December 31, 2015. This was the fourth consecutive year the District has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

ACKNOWLEDGEMENTS

This report could not have prepared without the assistance of the finance staff (Lauri Greer and Jen Reed), Jennifer Enochs, and Cherie Fletcher. I would like to express my appreciation to the Board of Directors and members of the Chief staff, including Fire Chief Jon Greer, for their dedication to the District and their assistance in the budgetary process and financial planning to ensure the financial success of the District.

Respectfully submitted,



Lacey Jackson
Finance Director

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FINANCIAL SECTION

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CliftonLarsonAllen LLP
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INDEPENDENT AUDITORS' REPORT

Board of Directors
Arvada Fire Protection District
Arvada, Colorado

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the major fund, and the aggregate remaining fund information of the Arvada Fire Protection District, as of and for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise the entity's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the major fund, and the aggregate remaining fund information of the Arvada Fire Protection District as of December 31, 2016, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

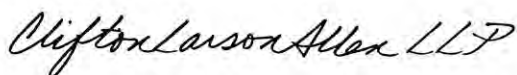
Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, General Fund budgetary comparison schedule, and GASB required pension schedules as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Arvada Fire Protection District's basic financial statements. The Pension Trust Fund budgetary comparison schedule is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The Pension Trust Fund budgetary comparison schedule is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Pension Trust Fund budgetary comparison schedule is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.



CliftonLarsonAllen LLP

Greenwood Village, Colorado
June 26, 2017

ARVADA FIRE PROTECTION DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Arvada Fire Protection District (the District), we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended December 31, 2016. We encourage readers to consider the information presented here in conjunction with the District's basic financial statements.

Financial Highlights

- Assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$26,805,908 at the close of the fiscal year. Of this amount, \$1,923,040 is unrestricted and available to meet ongoing and future obligations of the District.
- As of the close of the current fiscal year, the District's governmental fund reported an ending fund balance of \$10,642,821. Of this, \$5,736,786 is unassigned.
- Net position of government-type activities increased by \$1,146,589 as compared to the fiscal year 2015 net position. The increase was largely due to a higher amount of EMS calls and better collection as well as a large increase in property tax revenue.
- Total cash and investments increased by \$3,326,575 as compared to the fiscal year 2015 cash balance. Cash and investments increased due to the large increase in property tax revenue from 2015 to 2016.
- Property tax revenues collected increased by \$3,506,389 as compared to 2015 due to an increase in the assessed valuation.
- Governmental expenses increased by \$4,685,677 as compared to the governmental funds expenditures for fiscal year 2015 due to an increase in pension expense in 2016.
- Capital outlay increased by \$25,519 as compared to last year.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. This District's basic financial statements are comprised of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements - The government-wide financial statements are designed to provide readers with a broad overview of the District's finances in a manner similar to a private-sector business.

ARVADA FIRE PROTECTION DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS

The *Statement of Net Position* presents information on the District's assets, deferred outflows of resources, liabilities, and deferred inflow of resources with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The *Statement of Activities* presents information showing how the District's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenditures are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of the District that will be principally supported by tax revenues. The governmental activities of the District include operations, administration, support services, fire prevention and community education.

The government-wide financial statements can be found on pages 27-28 of this report.

Fund Financial Statements - A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related requirements. The District has two kinds of funds, governmental and fiduciary.

Governmental Funds - Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

As required by law, the District adopts an annual appropriated budget for its funds. A budgetary comparison statement has been provided for the General Fund and the Fiduciary Fund to demonstrate compliance with the budgets.

The basic governmental fund financial statements can be found on pages 29-32 of this report.

ARVADA FIRE PROTECTION DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 35-58 of this report.

Other Information

In addition to the basic financial statements and accompanying notes, the comprehensive annual financial report also presents certain required supplementary information and other supplementary information concerning all of the District's funds and the District's pension plans. This supplementary information can be found on pages 59-67 of this report.

Government-Wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the District, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$26,805,908 at the close of the most recent fiscal year, and thus indicates an improvement in overall financial position.

A large portion of the District's net position reflects its investment in capital assets (i.e., land, buildings, vehicles, and equipment). These assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the District's net position represents resources that are subject to external restrictions on how they may be used, to include amounts restricted for emergencies, capital projects and a net pension asset. The remaining balance of unrestricted net position may be used to meet the government's ongoing obligations to citizens and creditors.

**ARVADA FIRE PROTECTION DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS**

Financial Efforts in 2016

District's Net Position as of December 31:

	<u>2016</u>	<u>2015</u>
Assets		
Current and other assets	\$ 34,984,986	\$ 34,408,079
Capital assets	<u>23,422,213</u>	<u>23,789,869</u>
Total assets	<u>58,407,199</u>	<u>58,197,948</u>
Deferred outflows of resources		
Related to pension	<u>4,883,847</u>	<u>1,755,858</u>
Total deferred outflows of resources	<u>4,883,847</u>	<u>1,755,858</u>
Liabilities		
Other liabilities	1,089,526	802,767
Long-term liabilities:		
Due within one year	2,335,000	1,993,873
Due greater than a year	<u>9,830,186</u>	<u>8,386,565</u>
Total liabilities	<u>13,254,712</u>	<u>11,183,205</u>
Deferred inflows of resources		
Related to pension	69,583	83,540
Property tax revenue	<u>23,133,847</u>	<u>23,027,742</u>
Total deferred inflows of resources	<u>23,203,430</u>	<u>23,111,282</u>
Total liabilities and deferred inflows of resources	<u>36,458,142</u>	<u>34,294,487</u>
Net Position:		
Net investment in capital assets	16,259,213	15,617,869
Restricted	8,623,655	7,443,974
Unrestricted	<u>1,923,040</u>	<u>2,597,476</u>
Total Net Position	<u>\$ 26,805,908</u>	<u>\$ 25,659,319</u>

At the end of the current fiscal year, the District is able to report a positive balance in both the restricted and unrestricted net position for governmental activities. Net investment in capital assets increased by \$641,344.

**ARVADA FIRE PROTECTION DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS**

The amount restricted for TABOR reported in governmental activities increased by \$120,061 from the fiscal year 2015 balance. The District's restricted for capital project balance increased by \$724,651 from the 2015 balance. \$4,147,315 is restricted in the current year for the District's net pension asset.

The remaining net position totaling \$1,923,040 represents the unrestricted portion available for the District's ongoing obligations to its citizens. This amount decreased by \$674,436, which was a direct result of the large increase in the deferred outflows of resources, related to pension which resulted in an increase in the restricted for net pension asset category as well as an increase in restricted for capital projects.

Governmental Activities

Governmental activities increased net position by \$1,146,589 during the most recent fiscal year. Key elements of this increase are as follows.

Changes in net position for the years ended December 31:

	2016	2015
Program Revenues		
Charges for services	\$ 3,289,037	\$ 3,045,130
Operating grants and contributions	738,141	376,706
General revenues:		
Property tax	22,279,606	18,773,217
Specific ownership tax	1,695,956	1,611,859
Incremental property tax	716,679	521,073
Investment earnings	44,525	8,518
Other revenue	247,353	342,592
Total revenue	29,011,297	24,679,095
Expenses		
Fire protection and emergency services	27,681,961	22,915,841
Interest on long-term debt	182,747	263,190
Total expenses	27,864,708	23,179,031
Change in net position	1,146,589	1,500,064
Net position - beginning	25,659,319	24,159,255
Net position - ending	\$ 26,805,908	\$ 25,659,319

ARVADA FIRE PROTECTION DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS

Property taxes increased by \$3,506,389 when compared to 2015 with taxes received during 2016 being \$27,330 more than budgeted. The increase in property taxes was due to an increase in the assessed valuation from 2015 (collected in 2016) to 2014 of \$257,790,055. Specific ownership taxes increased by \$84,097 compared with 2015. The charges for services increased \$243,907 due to an increase in EMS service calls in 2016 when compared to activity in fiscal year 2015. Operating grants and contributions increased \$361,435, from prior year due to an increase in grant receipts related to the FEMA grant program.

Expenses increased by \$4,685,677 when compared with fiscal year 2015 balances, which is a result of an increase in pension expense from 2015 to 2016.

General Fund Budgetary Highlights

The General Fund was established and continually funded to provide for the daily activities, salaries, expenditures, and operating costs of the District. This fund provides for functional areas of the organization: Administration, Support Services, Life Safety and Operations. The General Fund also provides for such other items as insurance, utilities, and other costs the District incurs. The primary funding source for the General Fund is taxation of real property. The main secondary funding source for the General Fund is through the billing for EMS services. Other sources of income for the General Fund include specific ownership taxes, intergovernmental agreements, and interest income on reserve funds. The primary projects or program efforts for establishing funding during 2016 were:

1. Support and improve the firefighting programs to enhance our capabilities of providing quality emergency services to the community we serve.
2. Salaries and benefits for all existing full and part-time personnel of the District.
3. Normal operational costs of the District.
4. Established fire prevention and safety programs and the development of new programs.
5. An aggressive preventive maintenance program focused on maintaining peak performance for all District apparatus.

Differences between the original and final amended budget were \$85,000, and can be briefly summarized as follows.

- \$85,000 increase in capital outlay due to prepayment of ambulance being reflected as capital outlay in fiscal year 2016.

Actual 2016 General Fund expenditures were \$8,546 less than the final amended budget.

**ARVADA FIRE PROTECTION DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS**

Capital Asset and Long-Term Debt Activity

Capital Assets

The District's capital assets at December 31, 2016 amounted to \$23,422,213, which includes land, buildings, building improvements, equipment, firefighting apparatus, and staff vehicles.

The total decrease in the District's capital assets for the current year is less than 2 (%) percent. The major capital assets purchased during the year are as follows:

1. SCBA Replacement masks using FEMA grant dollars.
2. New Ambulance purchased and received in 2016.
3. Construction in progress as of December 31, 2016 increased \$126,715 due to the refurbishment of a District fire truck.
4. Other additions included new vehicles and new computers for emergency vehicles.

Capital assets (net of accumulated depreciation) are classified as below:

	2016	2015
Land	\$ 523,484	\$ 523,484
Construction in progress	126,715	-
Buildings & improvements	17,062,137	17,567,044
Fire vehicles & equipment	5,491,201	5,314,773
Office & computer equipment	218,676	384,568
	\$ 23,422,213	\$ 23,789,869

For more detailed information on capital asset activity, refer to Note 3 in the Notes to Financial Statements.

Long-Term Debt

The District's long-term debt as of December 31, 2016 totaled \$12,192,186, which includes the lease revenue bonds, the compensated absences and the District's net pension liability.

Significant long-term debt activity for the year 2016 is summarized as follows:

	2016	2015
Lease revenue bonds	\$ 7,163,000	\$ 8,172,000
Compensated absences	1,328,996	984,873
Net pension liability	3,700,186	1,223,565
	\$ 12,192,182	\$ 10,380,438

**ARVADA FIRE PROTECTION DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS**

Current year activity included the District's \$1,009,000 payment of principal on the 2013 Revenue Bonds. In addition, the District's net pension liability related to the District's Volunteer Pension Fund increased \$2,476,621. See note 6 in the Notes to the Financial Statements for additional information.

For more detailed information on long-term debt activity, refer to Note 4 in the Notes to Financial Statements.

Fiduciary Fund Activities

Pension Fund

The Pension Fund was established and continually funded to provide for the provision of retirement pension benefits for the volunteer firefighters of the District. The fund provides for the payment of benefits and the expenses of providing those benefits. The primary funding source for the Pension Fund is the transfer of amounts of monies from the General Fund as designated by the Fire Protection Board of Directors. Additional funding is derived from the interest from previously invested assets of the fund and from the State of Colorado matching program.

Economic Factors and Next Year's Budgets and Rates

The District's budget for 2017 shows property tax revenue of \$22,367,625 for the General Fund based on an assessed valuation for the District of \$1,516,757,681.

Request for Information

This report is designed to provide a general overview of the District's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to:

Arvada Fire Protection District, 7903 Allison Way, Arvada, CO 80005, Attn: Lacey Jackson

**ARVADA FIRE PROTECTION DISTRICT
STATEMENT OF NET POSITION
DECEMBER 31, 2016**

	Governmental Activities
Assets:	
Cash and investments	\$ 6,781,244
Restricted cash and investments	3,618,750
Accounts receivable	
Property taxes	22,367,626
Incremental property taxes	766,221
Specific ownership tax	141,433
EMS receivable, net of allowance (\$991,460)	556,245
Other	56,872
Prepaid expenses	429,695
Due from other governments	224,428
Non-depreciable assets	650,199
Depreciable assets, net of accumulated depreciation	22,772,014
Net pension asset	42,472
Total assets	58,407,199
Deferred Outflows of Resources:	
Related to pension	4,883,847
Total Deferred Outflows of Resources	4,883,847
Liabilities:	
Accounts payable	323,114
Accrued liabilities	661,912
Due to other funds	104,500
Long-term liabilities due within a year	
Compensated absences	1,302,000
Certificates of participation and bonds payable	1,033,000
Long-term liabilities greater than a year	
Compensated absences	26,996
Certificates of participation and bonds payable	6,130,000
Net pension liability	3,700,186
Total liabilities	13,281,708
Deferred inflows of resources:	
Related to pension	69,583
Property tax revenue	23,133,847
Total deferred inflows of resources	23,203,430
Total liabilities and deferred inflows of resources	36,485,138
Net Position:	
Net investment in capital assets	16,259,213
Restricted for:	
TABOR	857,590
Capital projects	3,618,750
Net pension asset	4,147,315
Unrestricted	1,923,040
Total Net Position	\$ 26,805,908

The accompanying notes are an integral part of these financial statements.

**ARVADA FIRE PROTECTION DISTRICT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2016**

		Program Revenues		Net (Expenses)
	Expenses	Charges for Services	Operating Grants and Contributions	Revenues & Changes In Net Position
Governmental activities:				
Fire protection and emergency services	\$ 27,681,961	\$ 3,289,037	\$ 738,141	\$ (23,654,783)
Interest on long-term debt	182,747	-	-	(182,747)
Total governmental activities	27,864,708	3,289,037	738,141	(23,837,530)
General revenues:				
Property tax				22,279,606
Specific ownership tax				1,695,956
Incremental property tax				716,679
Investment earnings				44,525
Other income				247,353
Total general revenues				24,984,119
Change in net position				1,146,589
Net position, beginning of year				25,659,319
Net position, end of year				\$ 26,805,908

The accompanying notes are an integral part of these financial statements.

**ARVADA FIRE PROTECTION DISTRICT
GOVERNMENTAL FUND BALANCE SHEET
DECEMBER 31, 2016**

	General Fund
<u>Assets:</u>	
Cash	\$ 4,009,205
Restricted investment	3,618,750
Investments	2,772,039
Accounts receivable	
Property taxes	22,367,626
Incremental property tax	766,221
Specific ownership tax	141,433
EMS receivable, net of allowance (\$991,460)	556,245
Other	56,872
Prepaid expenditures	429,695
Due from other governments	224,428
Total assets	\$ 34,942,514
 <u>Liabilities and deferred inflows of resources</u>	
<u>Liabilities:</u>	
Accounts payable	\$ 323,114
Accrued liabilities	661,912
Due to pension trust fund	104,500
Total liabilities	1,089,526
 <u>Deferred inflows of resources:</u>	
Property tax revenue	23,133,847
EMS revenue	71,882
Unavailable revenue	4,438
Total deferred inflows of resources	23,210,167
Total liabilities and deferred inflows of resources	24,299,693
 <u>Fund Balances</u>	
Nonspendable	429,695
Restricted	
TABOR	857,590
Capital projects	3,618,750
Unassigned	5,736,786
Total fund balance	10,642,821
Total liabilities, deferred inflows of resources, and fund balance	\$ 34,942,514

The accompanying notes are an integral part of these financial statements.

**ARVADA FIRE PROTECTION DISTRICT
RECONCILIATION OF THE GOVERNMENTAL FUND BALANCE SHEET
TO THE STATEMENT OF NET POSITION
DECEMBER 31, 2016**

Fund balance per Governmental Fund Balance Sheet	<u>\$ 10,642,821</u>
Capital assets used in governmental activities are not financial resources and therefore are not reported in the fund balance sheet:	23,422,213
Pension assets used in the governmental activities are not financial resources and therefore are not reported in the fund balance sheet:	42,472
Certain revenues not available to pay liabilities of the current period are deferred in the governmental funds:	
Emergency medical service fees	71,882
Deferred outflows of resources used in governmental activities are not financial resources and, therefore, are not reported in the governmental fund:	
Contribution subsequent to the measurement date	1,011,852
Change in investment earnings	2,836,859
Change in proportionate share	24,512
Change in experience	343,503
Change in actuarial assumptions	667,121
Deferred inflows of resources used in governmental activities are not financial resources and, therefore, are not reported in the governmental fund:	
Change in experience	(45,413)
Change in proportionate share	(24,170)
Some long-term assets are not available to pay current expenditures and, therefore are deferred inflows of resources in the funds.	4,438
Some liabilities, including net pension liability and compensated absences, are not due and payable in the current period and therefore are not reported in the balance sheet :	
Net pension liability	(3,700,186)
Certificates of participation and bonds payable	(7,163,000)
Compensated absences	<u>(1,328,996)</u>
Net position per Statement of Net Position	<u><u>\$ 26,805,908</u></u>

The accompanying notes are an integral part of these financial statements.

**ARVADA FIRE PROTECTION DISTRICT
STATEMENT OF GOVERNMENTAL FUND REVENUES,
EXPENDITURES AND CHANGES IN FUND BALANCE
FOR THE YEAR ENDED DECEMBER 31, 2016**

	<u>General Fund</u>
Revenues:	
General property taxes	\$ 22,279,606
Specific ownership taxes	1,695,956
Incremental property tax	716,679
Investment earnings	44,525
EMS services	3,301,491
Grant revenue	430,040
Other revenue	563,468
Total revenues	<u>29,031,765</u>
Expenditures:	
Fire protection and emergency services	23,368,306
Capital outlay	1,564,918
Debt service:	
Principal	1,009,000
Interest	270,718
Total expenditures	<u>26,212,942</u>
Net change in fund balance	2,818,823
Fund balance, beginning of year	<u>7,823,998</u>
Fund balance, end of year	<u>\$ 10,642,821</u>

The accompanying notes are an integral part of these financial statements.

**ARVADA FIRE PROTECTION DISTRICT
RECONCILIATION OF THE STATEMENT OF REVENUES,
EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUND TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2016**

Net change in governmental fund fund balance	<u>\$ 2,818,823</u>
<p>Governmental funds report capital outlay as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:</p>	
Capital outlay	1,564,918
Depreciation	(1,932,574)
<p>Repayment of bond principal is reported as an expenditure in governmental funds and thus has the effect of reducing fund balance because current financial resources have been used. The principal payments reduce the liabilities in the statement of net position and do not result in an expense in the statement of activities.</p>	
Principal payments made	1,009,000
<p>Interest expense in the statement of activities differs from the amount reported in governmental funds. Additional accrued interest was calculated for bonds payable.</p>	
Change in accrued interest	87,971
<p>Some expenses reported in the statement of activities do not require to use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.</p>	
Compensated absences	(344,123)
<p>Some items reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental fund. The (increases) decreases in these activities consist of:</p>	
Pension expense	(3,153,310)
Employer pension contributions	1,116,352
<p>Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in governmental funds.</p>	
Wildland reimbursement	(8,014)
Emergency medical services	<u>(12,454)</u>
Change in Net Position	<u><u>\$ 1,146,589</u></u>

The accompanying notes are an integral part of these financial statements.

**ARVADA FIRE PROTECTION DISTRICT
STATEMENT OF FIDUCIARY NET POSITION
PENSION TRUST FUND
DECEMBER 31, 2016**

	2016
<u>Assets</u>	
Cash	\$ -
Investments:	
Domestic equities	3,910,158
Domestic fixed income securities	4,221,526
Mutual funds	2,173,416
Money market mutual funds	529,022
Total investments	10,834,122
Due from General Fund	104,500
Accrued interest receivable	46,590
Total Assets	10,985,212
<u>Net Position</u>	
Net Position restricted for pensions	\$ 10,985,212

The accompanying notes are an integral part of these financial statements.

**ARVADA FIRE PROTECTION DISTRICT
STATEMENT OF CHANGES IN FIDUCIARY
NET POSITION - PENSION TRUST FUND
FOR THE YEAR ENDED DECEMBER 31, 2016**

	2016
Additions:	
Contributions from District	\$ 55,000
Contributions from the State of Colorado	49,500
Earnings on investments	285,678
Net appreciation (depreciation) in fair value of investments	62,010
Less: Investment related expenses	(36,272)
Net investment income	311,416
Total additions	415,916
Deductions:	
Benefits paid to retirees	1,152,457
Total deductions	1,152,457
Changes in plan net position	(736,541)
Net position, beginning of year	11,721,753
Net position, end of year	\$ 10,985,212

The accompanying notes are an integral part of these financial statements.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

The Arvada Fire Protection District (the District) is a governmental entity formed under the laws of the State of Colorado to provide fire protection services for areas within Jefferson County. The District is governed by a five member Board of Directors.

The District follows the Governmental Accounting Standards Board (GASB) accounting pronouncements, which provide guidance for determining which governmental activities, organizations, and functions should be included within the financial reporting entity.

The financial reporting entity consists of the primary government and its component unit.

A primary government is any state, general-purpose local or special-purpose government, which meets the following criteria: a) it has a separately elected governing body; b) it is legally separate; and c) it is fiscally independent of other state and local governments. The financial reporting entity consists of the primary government and organizations for which the primary government is financially accountable. All funds, organizations, institutions, agencies, departments, and offices that are not legally separate are, for financial reporting purposes, part of the primary government.

Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and it is able to impose its will on that organization or there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government. Additionally, the primary government may choose to include an organization in the reporting entity that does not meet either of these criteria because the nature and significance of the component unit's relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

As required by accounting principles generally accepted in the United States of America (US GAAP), these financial statements present the District (the primary government) and its component unit. The component unit included in the District's reporting entity is reported using the blended method. The blended method reports the financial data of the component unit as part of the primary government. The blended method is used when any of the following circumstances is present: 1) the component unit's governing body is substantively the same as the governing body of the primary government; and there is a financial benefit or burden relationship between the component unit and the primary government or management of the primary government has operational responsibility for the component unit; or 2) the component unit provides services entirely or almost entirely to the primary government, or 3) the component unit's total debt outstanding is expected to be repaid entirely or almost entirely with resources of the primary government.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The following component unit is presented in the accompanying financial statements:

Blended presentation

Arvada Fire Protection District Building Corporation (the Corporation) - The Corporation was formed to hold title to the property of the District and facilitate the operations of the District and support projects and initiatives that are organized and operated for similar purposes. The Corporation is controlled by the same elected Board of Directors as that of the District.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the District. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues consist of fire protection and emergency services and interest on long-term debt for the District.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for the governmental funds and the fiduciary funds, even though the latter are excluded from the District's government-wide financial statements. Major individual governmental funds are reported in separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting and Basis of Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grant and similar revenues are recognized as soon as all eligibility requirements have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collected within the current year or soon enough thereafter to pay liabilities of the current year. For this purpose, the District considers emergency medical services (EMS) revenues to be available if they are collected within 90 days of the end of the current year.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Property taxes and other revenues are considered available if collect within 60 days of year-end. The major sources of revenue subject to accrual are property taxes and EMS revenue.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due.

All pension trust funds are accounted for using the accrual basis of accounting. Revenues are recognized when earned, and expenses are recognized when incurred.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

Program revenues include fees for firefighting, EMS services, permits and inspections, other services provided by the District and operating grants received by the District during the fiscal year.

In the fund financial statements, the District reports the following major governmental funds:

The *General Fund* is the District's primary operating fund. It is used to account for all financial resources except those required to be accounted for in another fund.

The District reports the following fiduciary fund:

The *Pension Trust Fund* is used to account for assets held by the District in a trustee capacity for the volunteer firefighter's retirement systems.

Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources, and Fund Balances/Net Position

Investments – All investments are reported at fair value.

Accounts Receivable – All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible. Property taxes levied in the current year but not received at year-end are identified as taxes receivable.

Prepaid Expenses – Prepaid expenses are paid in advance for services and are expensed as the services are rendered.

Capital Assets – Capital assets, which include land, vehicles and equipment, buildings, other improvements, office equipment, and construction in process are reported in the government-wide financial statements. The District defines capital assets as assets with an initial cost of more than \$5,000 or more and an estimated useful life in excess of one year. Donated assets are recorded at their acquisition cost at the date of donation. Capital outlay from the statement of revenues, expenditures, and changes in fund balance in excess of what is capitalized on the statement of net position is charged to support services of the governmental activities.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Replacements or betterments (which improve or extend the lives of property) are capitalized. Maintenance and repairs of a routine nature are charged to expenditures as incurred and are not capitalized.

Capital assets are depreciated using the straight-line method over the following estimated useful lives.

Buildings – Stations	40	years
Other Improvements	7-40	years
Office and Computer Equipment	5-10	years
Vehicles & Equipment	5-20	years

Deferred outflows of resources – In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. A deferred outflow of resources is a consumption of net position by the District that is applicable to a future reporting period. The District has five items that qualify as a deferred outflow of resources related to GASB Statement No. 68: 1) contributions subsequent to the measurement date; 2) change in investment earnings; 3) change in proportionate share; 4) change in experience; and 5) change in actuarial assumptions. See Note 6 and 7 for additional information.

Property taxes – Under Colorado law, all property taxes become due and payable in the calendar year following that in which they are levied. The District's property tax calendar is as follows:

Tax Year

Beginning of fiscal year for taxes

- January 1

Assessed valuation initially certified by County Assessor

- August 25

Property tax levy by Board of Directors for ensuing calendar year

- December 11

Tax levy certified by Controller to County Treasurer

- December 12

Collection Year

Mailing of tax bills (lien date)

- January 1

First installment due

- February 28

Taxes due in full (unless installments elected by taxpayer)

- April 30

Second installment due

- June 15

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Property taxes are recorded initially as deferred inflow of resources in the year they are levied and measurable. The deferred inflows of resources relating to property taxes are recorded as revenue in the year they are available or collected. Property taxes are remitted to the District by the Jefferson County Treasurer by the tenth of the month following collections by the county.

Compensated Absences – District employees are entitled to certain compensated absences based on their length of employment and classification. The District's vacation policy requires vacation earned in the current year to be taken in the subsequent year. These compensated absences are recognized as current salary costs when paid in the governmental funds. A long-term liability has been reported in the government-wide financial statements for the accrued compensated absences.

The District has a liability for compensatory time. Employees of the District can be paid overtime or be paid as compensatory time. The compensatory time will not be granted or allowed to accumulate in excess of 24 hours per employee.

Long-Term Debt – In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities.

In the fund financial statements, governmental funds recognize the face amount of debt issued as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as current expenditures.

Deferred inflow of resources – In addition to liabilities, the statement of net position will sometimes report separate sections for deferred inflows of resources. A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period. The District has three items that qualify for reporting as deferred inflows of resources. Property tax revenue is considered a deferred inflow of resources in the year the taxes are levied and measurable, and are recognized as an inflow of resources in the period they are collected. Deferred inflows related to GASB Statement No. 68 have been recorded as of December 31, 2016: 1) change in experience; and 2) change in proportionate share. See Note 7 for additional information.

Net Position/Fund Balances – In the government-wide and fund financial statements, net position and fund balances are restricted when constraints placed on the use of resources are externally imposed. In the fund financial statements, governmental funds report committed fund balances when the Board of Directors formally commits resources for a specific purpose through passage of a resolution. The Board of Directors has delegated to the Fire Chief the authority to assign fund balances to be used for specific purposes. When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, District policy requires restricted fund balance to be used first, followed by committed, assigned, and unassigned balances.

Nonspendable fund balance includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact, including items that are not expected to be converted to cash. The District had \$429,695 in nonspendable as of December 31, 2016.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Restricted fund balance includes amounts where constraints have been placed on the use of resources by either (a) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation. The District had \$4,476,340 restricted as of December 31, 2016.

Committed fund balance includes amounts that can only be used for specific purposes pursuant to constraints imposed by the Board of Directors. Committed amounts cannot be used for any other purpose unless the Board of Directors removes or changes the specified use by taking the same type of formal action (for example, resolution) it employed to previously commit those amounts. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements. The District had no committed balances as of December 31, 2016.

Assigned fund balance includes amounts that are constrained by the District's intent to be used for specific purposes, but are neither restricted nor committed. The Board of Directors adopted a fund balance policy and as part of the policy delegated the authority to the Fire Chief to assign amounts to be used for specific purposes. The District had no assigned balances as of December 31, 2016.

Unassigned fund balance represents residual fund balance that has not been restricted, committed or assigned.

Budget Information - The District follows these procedures in establishing the budgetary data reflected in the financial statements:

Prior to October 15, the Fire Chief of the District presents the proposed balanced budget for the fiscal year commencing the following January 1 to the Board of Directors. The operating budget includes proposed expenditures and the means of financing them for each fund of the District.

Public hearings are conducted to obtain taxpayer comments.

Prior to December 15, the Board of Directors legally adopts the budget through the passage of a resolution. This resolution authorizes a lump-sum expenditure budget for each fund and this aggregate expenditure budget then becomes the level of control upon which expenditures cannot legally exceed appropriations. An appropriation resolution is also adopted for each individual fund.

The budgets for all governmental funds are adopted on a modified accrual basis consistent with generally accepted accounting principles (GAAP).

The budget for the Pension Trust Fund is adopted to fulfill statutory requirements and is prepared on a GAAP basis.

All appropriations lapse at year-end per State statutes.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

GASB Statement Implementation

For the year ended December 31, 2016, the District adopted the provisions of GASB Statement No. 72, *Fair Value Measurement and Application*, which is effective for financial statement periods beginning after June 15, 2015. GASB Statement No. 72 requires disclosures to be made about fair value measurements, the level of fair value hierarchy, and valuation techniques. The District's fair value measurements have not changed as a result of the implementation.

NOTE 2 – CASH AND INVESTMENTS

The following is the reconciliation between the cash and investments recorded in the financial statements and the amounts reported in this footnote:

Governmental Funds	
Cash	\$ 4,009,205
Restricted cash and investments	3,618,750
Investments	<u>2,772,039</u>
Total governmental funds	<u>10,399,994</u>
Fiduciary fund *	
Cash	-
Investments	<u>10,834,122</u>
Total fiduciary funds	<u>10,834,122</u>
Total cash and investments	<u>\$ 21,234,116</u>

*See note 6 for cash and investment information of the fiduciary fund.

Cash Deposits

The Colorado Public Deposit Protection Act (PDPA) requires that all units of local government deposit cash in eligible public depositories. Eligibility is determined by state regulators. Amounts on deposit in excess of federal insurance levels must be collateralized. The eligible collateral is determined by the PDPA. PDPA allows the institution to create a single collateral pool for all public funds. The pool for all the uninsured public deposits as a group is to be maintained by another institution or held in trust. The market value of the collateral must be at least equal to the aggregate uninsured deposits.

The State Commissioners for banks and financial services are required by statute to monitor the naming of eligible depositories and reporting of the uninsured deposits and assets maintained in the collateral pools.

At December 31, 2016, the District's cash deposits had a carrying balance of \$4,009,205.

The District has not adopted a formal investment policy; however, it follows state statutes regarding investments.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 2 – CASH AND INVESTMENTS (continued)

Credit Risk

Colorado statutes specify investment instruments meeting defined rating and risk criteria in which local governments may invest, which include:

- . Obligations of the United States and certain U.S. government agency securities and securities of the World Bank
- . General obligation and revenue bonds of U.S. local government entities
- . Bankers' acceptances of certain banks
- . Commercial paper
- . Written repurchase agreements and reverse purchase agreements collateralized by certain authorized securities
- . Certain securities lending agreements
- . Certain money market funds
- . Guaranteed investment contracts
- . Local government investment pools
- . Certain corporate bonds

Interest Rate Risk

Interest rate risk is the risk that market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates.

As of December 31, 2016, the District had the following investments:

Investment	Rating - Moody's	Fair Value	Maturity	Percentage of Investment
			less than 1 year	
Colostrust	AAAm	\$ 2,772,039	\$ 2,772,039	43%
Money Market Mutual Fund	AAAm	3,618,750	3,618,750	57%
		<u>\$ 6,390,789</u>	<u>\$ 6,390,789</u>	<u>100%</u>

Fair Value

As of December 31, 2016, the District had invested \$2,772,039 in the Colorado Local Government Liquid Asset Trust (COLOTRUST) (the Trust), an investment vehicle established for local government entities in Colorado to pool surplus funds. The State Securities Commissioner administers and enforces all State statutes governing the Trust. The Trust operates similarly to a money market fund and each share is equal in value to \$1.00. The Trust offers shares in two portfolios, COLOTRUST PRIME and COLOTRUST PLUS+. Both portfolios may invest in U.S. Treasury securities and repurchase agreements collateralized by U.S. Treasury securities. COLOTRUST PLUS+ may also invest in certain obligations of U.S. government agencies, highest rated commercial paper and any security allowed under CRS 24-75-601.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 2 – CASH AND INVESTMENTS (continued)

A designated custodial bank serves as custodian for the Trust's portfolios pursuant to a custodian agreement. The custodian acts as safekeeping agent for the Trust's investment portfolios and provides services as the depository in connection with direct investments and withdrawals. The custodian's internal records segregate investments owned by the Trust. COLOTRUST is rated AAAM by Standard & Poor's and measured at net asset value (NAV). There are no unfunded commitments, the redemption frequency is daily and there is no redemption notice period.

The District's investment in a money market mutual fund is tax dollars held for future development of a fire house in the Candelas Development (See Note 8). The money market mutual fund is valued at amortized cost and based on the valuation method, additional disclosures are not required under GASB Statement No. 72.

NOTE 3 – CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2016, is summarized below.

	<u>12/31/2015</u>	<u>Additions</u>	<u>Deletions</u>	<u>12/31/2016</u>
Capital assets not being depreciated				
Land	\$ 523,484	\$ -	\$ -	\$ 523,484
Construction in progress	-	126,715	-	126,715
Total capital assets not being depreciated	<u>523,484</u>	<u>126,715</u>	<u>-</u>	<u>650,199</u>
Capital assets being depreciated				
Vehicles and equipment	15,174,557	1,135,061	-	16,309,618
Fire stations	11,649,473	203,608	-	11,853,081
Improvements	11,255,219	40,744	-	11,295,963
Office and computer equipment	2,204,590	58,790	-	2,263,380
Total capital assets being depreciated	<u>40,283,839</u>	<u>1,438,203</u>	<u>-</u>	<u>41,722,042</u>
Accumulated Depreciation				
Vehicles and equipment	(9,859,784)	(958,633)	-	(10,818,417)
Fire stations	(3,794,718)	(291,237)	-	(4,085,955)
Improvements	(1,542,930)	(458,022)	-	(2,000,952)
Office and computer equipment	(1,820,022)	(224,682)	-	(2,044,704)
Total accumulated depreciation	<u>(17,017,454)</u>	<u>(1,932,574)</u>	<u>-</u>	<u>(18,950,028)</u>
Total capital assets, net	<u>\$ 23,789,869</u>	<u>\$ (367,656)</u>	<u>\$ -</u>	<u>\$ 23,422,213</u>

Depreciation expense of \$1,932,574 for December 31, 2016 is allocated to the fire protection and emergency services function.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 4 – LONG-TERM DEBT

Following is a summary of long-term debt transactions for the year ended December 31, 2016.

	<u>12/31/2015</u>	<u>Additions</u>	<u>Deletions</u>	<u>12/31/2016</u>	<u>Due in one year</u>
2013 Series Lease					
Revenue Bonds	\$ 8,172,000	\$ -	\$ 1,009,000	\$ 7,163,000	\$ 1,033,000
Compensated absences	984,873	1,315,653	971,530	1,328,996	1,302,000
Total long-term liabilities	<u>\$ 9,156,873</u>	<u>\$ 1,315,653</u>	<u>\$ 1,980,530</u>	<u>\$ 8,491,996</u>	<u>\$ 2,335,000</u>

Tax-Exempt Direct Purchase Lease Revenue Bonds, Series 2013A, 2013B, and 2013C

On August 5, 2013, the District entered into a Lease Agreement with the Arvada FPD Building Corporation (“Corporation”). The Corporation was created to facilitate the issuance of tax-exempt direct purchase lease revenue bonds Series 2013A, Series 2013B, and Series 2013C. The facilities financed with the bonds were leased to the District from the Corporation. The Corporation, as a component unit to the District, will issue up to \$9,500,000 in tax-exempt direct purchase lease revenue bonds, of which Series 2013B qualified under the provisions of sections 141-150 of the Internal Revenue Code as a “Build America Bond”, for the interest credit of thirty-five (35%) percent. The bonds were issued under a Mortgage and Loan Agreement between the District and Wells Fargo Bank, NA, as Trustee. The interest is payable annually at a rate of 2.38% on January 1 and July 1 of each year, commencing on January 1, 2014 through July 1, 2023. The net proceeds of \$9,500,000 are restricted to be used to finance the acquisition and remodeling of fire stations and equipment.

Bond payments to maturity are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2017	\$ 1,033,000	\$ 85,240	\$ 1,118,240
2018	1,058,000	145,894	1,203,894
2019	967,000	120,714	1,087,714
2020	990,000	97,700	1,087,700
2021	1,014,000	74,137	1,088,137
2022-2023	2,101,000	75,303	2,176,303
	<u>\$ 7,163,000</u>	<u>\$ 598,988</u>	<u>\$ 7,761,988</u>

NOTE 5 – RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District utilizes commercial insurance for property and liability coverage. Claims have not exceeded coverage in the last three years. Legal counsel and management report that there are no legal actions in process that would have a material effect on these financial statements.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 5 – RISK MANAGEMENT (continued)

The District is a member of the Colorado Special Districts Property and Liability Pool (Pool) as of December 31, 2016. The Pool is an organization created by intergovernmental agreement to provide property, liability, public officials' liability, boiler and machinery and workers compensation coverage to its members. The District is only covered by the Pool for workers compensation. Settled claims have not exceeded this coverage in any of the past three fiscal years.

The District pays annual premiums to the Pool for workers compensation coverage. In the event aggregate losses incurred by the Pool exceed amounts recoverable from reinsurance contracts and funds accumulated by the Pool, the Pool may require additional contributions from Pool members. Any excess funds which the pool determines are not needed for purposes of the Pool may be returned to the members pursuant to a distribution formula.

NOTE 6 – VOLUNTEERS' FIREFIGHTERS PENSION FUND

Plan Descriptions and Provisions

The District, on behalf of its volunteer firefighters, contributes to a single-employer defined benefit pension plan (the Plan). The Plan is administered by a Board of seven (7) Trustees composed of three (3) District Board members and four (4) volunteer firefighters selected in accordance with Colorado State Statutes. The plan provides retirement benefits for members and beneficiaries according to the plan provisions as enacted and governed by the Pension Fund Board of Trustees. Colorado Revised Statutes (CRS), as amended, establishes basic benefit provisions for such plans. The Plan is included as a Pension Trust fund of the District and the Pension Trust does not issue separate statements.

The Plan provides retirement, survivor, death and funeral benefits. Retirement benefit for a member is \$725 a month for 20 or more years of service. Those members with a minimum of 10 years of service receive \$36.25 per month for every year of service. Survivor's death benefits range from \$150 monthly benefit payment to 50 percent of normal benefit depending on different variables. Funeral benefit to the family members is a one-time payment of \$1,450.

Volunteer firefighters must maintain a minimum training participation in the fire department of 36 hours each year to qualify for a year of service. Participant's credited service is the sum of their years of service within the District. There are no contributions by the volunteer firefighters. The District contributes such amounts as are deemed necessary under the entry age actuarial cost method to provide the retirement plan with sufficient assets to meet the benefits to be paid to plan participants. For the year ended December 31, 2016, the District contributed \$55,000 to the plan and the State of Colorado contributed \$49,500.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 6 – VOLUNTEERS’ FIREFIGHTERS PENSION FUND (continued)

Employees Covered by Benefit Terms

At December 31, 2016, the following employees were covered by the benefit terms:

Inactive Plan Members of Beneficiaries	
Currently Receiving Benefits	200
Inactive Plan Members Entitled to But	
Not Yet Receiving Benefits	10
Active Employees	-
Total	210

Actuarial Assumptions

The actuarial assumptions that determined the total pension liability as of December 31, 2016 were based on contribution rates as of January 1 of odd years and used for two fiscal years.

Actuarial Cost Method	Entry Age Normal
Amortization Method	Level amount, closed
Remaining Amortization Period	15 years
Asset Valuation Method	Market value
Inflation	Implicit
Salary Increases	N/A
Investment Rate of Return	6.00%
Retirement Age	50% rate assumed until 65 at which 100% retirement is assumed

Mortality rate

For ages less than 55, RP-2014 Mortality Tables for Blue Collar Employees. For ages 65 and older, RP-2014 Mortality Tables for Blue Collar Healthy Annuitants. For ages 55 through 64, a blend of the previous tables. All tables are generationally projected with Scale BB.

Single Discount rate

A single discount rate of 5.09% was used to measure the total pension liability. This single discount rate was based on the expected rate of return on pension plan investments of 5.09% and municipal bond rate of 3.78%. The projection of cash flows used to determine this Single Discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan’s fiduciary net position and future contributions were sufficient to finance the benefit payments through the year 2036. As a result, the long-term expected rate of return on pension plan investments was applied to projected benefit payments through the year 2036, and the municipal bond rate was applied to all benefit payments after that date.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 6 – VOLUNTEERS’ FIREFIGHTERS PENSION FUND (continued)

Investments

The Plan is a noninsured trust retirement plan, with a bank or trust company authorized to exercise trust powers in Colorado as trustee. As such, the Plan’s assets are invested using the “Colorado Uniform Prudent Investor Act” found in the provisions of Part 3 of Article 1 of Title 15, C.R.S.

The Plan assets are invested and managed as a prudent investor would, by considering the purposes, terms, distribution requirements, and other circumstances. In satisfying this standard, all fiduciaries shall exercise reasonable care, skill, and caution. Investment decisions should be evaluated within the context of the entire portfolio (rather than on an individual investment basis) and as part of an overall investment strategy having risk and return objectives reasonably suited to the Plan’s purpose.

Separate accounts, mutual funds, and other investment vehicles may be used based upon the most favorable approach for the Plan’s circumstances, assuming the vehicle meets the fiduciary standard and specific guidelines for the manager. It is recognized that if a pooled fund is used, the fund’s investment manager, rather than the Plan, sets the fund’s investment policies, strategies, objectives, guidelines, and restrictions.

The investments of the Trust are reported at fair value. Securities are valued at the last reported sales price at current exchange rates or the quoted market price as of December 31, 2016.

The Plan’s investment portfolio consists of the following types of investments:

<u>Investment</u>	<u>Fair Value</u>	<u>Maturity</u>			<u>Percentage of Investment</u>
		<u>Less than 1 year</u>	<u>1-5 yrs</u>	<u>6-10 yrs</u>	
Equities	\$ 3,910,158	\$ 3,910,158	\$ -	\$ -	36.09%
Corporate bonds	2,348,983	-	1,324,435	1,024,548	21.68%
Mutual funds	2,173,416	2,173,416	-	-	20.06%
US Treasury notes	1,242,306	-	498,429	743,877	11.47%
State and local government bonds	630,237	-	224,922	405,315	5.82%
Money market mutual funds	529,022	529,022	-	-	4.88%
	<u>\$ 10,834,122</u>	<u>\$ 6,612,596</u>	<u>\$ 2,047,786</u>	<u>\$ 2,173,740</u>	<u>100.00%</u>

The calculation of realized gains (losses) is independent of the calculation of the net change in the fair value of investments. Realized gains and losses on investments that had been held in more than one fiscal year and sold in the current year may have been recognized as an increase or decrease in the fair value of investments reported in the prior year.

Investment policy

The Plan has an investment policy that regulates investments by hiring a qualified investment consultant to oversee qualified investment management firms who manage the assets of the Plan. The investment policy establishes an investment strategy, investment objectives, and investment guidelines for all assets.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 6 – VOLUNTEERS’ FIREFIGHTERS PENSION FUND (continued)

The investment strategy is designed to be consistent with the safety and return objectives of the Plan and meets the requirements of C.R.S 31-30-113.

The pension plan’s policy in regard to the allocation of invested assets is established and may be amended by the Pension Trust board by a majority vote of its members.

Rate of Return

For the year ended December 31, 2016, the Plan’s annual money-weighted rate of return on plan investments, net of investment expense, was 2.97%. The money-weight rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Investment risk factors

There are many factors that can affect the value of investments. Some, such as custodial risk, concentration risk, and foreign currency risk, may affect both equity and fixed income securities. Equity securities respond to such factors as economic conditions, individual company earnings, performance, and market liquidity, while fixed income securities are particularly sensitive to credit risks and changes in interest rates. The Plan has established investment policies to provide the basis for the management of a prudent investment program appropriate to the particular needs of the Plan.

Credit risk

Credit risk is the risk that an issuer or other party to an investment will not fulfill its obligation to the Plan. Credit risk exposure is managed in accordance with investment guidelines as stated in the formal investment policy adopted by the Board. The Plan assets will be invested in accordance with the “Colorado Uniform Prudent Investor Act” found in the provisions of Part 3 of Article 1 of Title 15, C.R.S. The Plan assets shall be invested and managed as a prudent investor would, by considering the purposes, terms, distribution requirements and other circumstances. In satisfying this standard, all fiduciaries shall exercise reasonable care, skill and caution. Investment decisions should be evaluated within the context of the entire portfolio, rather than on an individual investment basis, and as part of an overall investment strategy having risk and return objectives reasonably suited to the Plan’s purpose. The Plan does not own any derivative investments.

Investment	Fair Value	Credit Rating (S&P)									
		N/A	AAA	AA	AA-	A+	A	A-	BBB+	BBB	BBB-
Equities	\$ 3,910,158	\$ 1,821,482	\$ -	\$ 779,474	\$ -	\$ 735,840	\$ 365,071	\$ 50,754	\$ -	\$ 90,113	\$ 67,424
Corporate bonds	2,348,983	-	-	260,927	150,036	155,237	1,052,502	271,500	458,781	-	-
Mutual funds	2,173,416	2,173,416	-	-	-	-	-	-	-	-	-
US Treasury Obligations	1,242,306	-	1,242,306	-	-	-	-	-	-	-	-
State and local government bonds	630,237	140,235	-	265,080	124,894	100,028	-	-	-	-	-
Money market mutual funds	529,022	529,022	-	-	-	-	-	-	-	-	-
	<u>\$ 10,834,122</u>	<u>\$ 4,664,155</u>	<u>\$ 1,242,306</u>	<u>\$ 1,305,481</u>	<u>\$ 274,930</u>	<u>\$ 991,105</u>	<u>\$ 1,417,573</u>	<u>\$ 322,254</u>	<u>\$ 458,781</u>	<u>\$ 90,113</u>	<u>\$ 67,424</u>

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 6 – VOLUNTEERS’ FIREFIGHTERS PENSION FUND (continued)

Custodial risk

The Plan has no custodial credit risk. All securities are registered in the name of the Pension Trust as the Trustee for the Plan and held by third-party safekeeping agents. Investments in money market mutual funds are not exposed to custodial risk because their existence is not evidenced by securities that exist in physical or book entry form.

Concentration of credit risk

The Pension Fund’s investment policy does not limit investments in any one issuer nor does it limit the concentration. No investments in any one issuer exceeds 5% of the total investments or 5% of the Pension Trust Fund’s net position.

Interest rate risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Plan’s investment policy manages its exposure to fair value losses arising from rising interest rates by providing specific guidelines for fixed income managers.

Fair Value

As of December 31, 2016, the Pension Plan had the following fair value measurements including investments.

<u>Investment Type</u>	<u>Fair Value</u>	<u>Level 1</u>	<u>Level 2</u>
Equities	\$ 3,910,158	\$ 3,910,158	\$ -
Corporate bonds	2,348,983	-	2,348,983
US Treasury Securities	1,242,306	1,242,306	-
Mutual funds	2,173,416	-	2,173,416
State and local government bonds	630,237	-	630,237
Investments by fair value level	<u>\$ 10,305,100</u>	<u>\$ 5,152,464</u>	<u>\$ 5,152,636</u>

In addition, the Pension Plan had \$529,022 invested in money market mutual funds which are not leveled within the GASB Statement No. 72 hierarchy and are measured at amortized cost as of December 31, 2016.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 6 – VOLUNTEERS’ FIREFIGHTERS PENSION FUND (continued)

Changes in the Net Pension Liability

	Increase (Decrease)		
	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability
Balance at 12/31/15	\$ 12,945,318	\$ 11,721,753	\$ 1,223,565
Changes for the Year			
Service Cost	-	-	-
Interest	742,123	-	742,123
Changes in benefit terms	464,773	-	464,773
Difference Between Expected and Actual Experience	(56,500)	-	(56,500)
Changes in assumptions	1,742,884	-	1,742,884
Contributions - Employer	-	104,500	(104,500)
Contributions – Employee	-	-	-
Net Investment Income	-	347,688	(347,688)
Benefit Payments, Including Refunds of Employee Contributions	(1,153,200)	(1,153,200)	-
Administrative Expenses	-	(35,529)	35,529
Other Changes	-	-	-
Net Changes	<u>1,740,080</u>	<u>(736,541)</u>	<u>2,476,621</u>
Balance at 12/31/16	<u>\$ 14,685,398</u>	<u>\$ 10,985,212</u>	<u>\$ 3,700,186</u>

Sensitivity of the net pension liability to the changes in the discount rate. The following table presents the net pension liability of the District, calculated using the discount rate of 5.09%, as well as what the District’s net pension liability would be if it were calculated using a discount rate that is one percentage point lower (4.09%) or one percentage point higher (6.09%) than the current rate.

	1% Decrease (4.09%)	Current Discount Rate (5.09%)	1% Increase (6.09%)
District's Net Pension Liability	\$ 5,271,269	\$ 3,700,186	\$ 2,383,778

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 6 – VOLUNTEERS’ FIREFIGHTERS PENSION FUND (continued)

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended December 31, 2016, the District recognized pension expense of \$2,476,427. At December 31, 2016, the District reported deferred outflows of resources related to pensions from the following sources:

Description	Deferred Outflows of Resources	Deferred Inflows of Resources
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	\$ 709,421	\$ -
Total	<u>\$ 709,421</u>	<u>\$ -</u>

Amounts reported as deferred outflows or resources related to pensions will be recognized in pension expense as follows:

Year Ended June 30	Deferred Amounts
2016	\$ 218,396
2017	218,396
2018	208,009
2019	64,620
Total	<u>\$ 709,421</u>

NOTE 7 - STATE FIRE AND POLICE PENSION PLAN

Plan Description and Provisions

The District contributes to the Statewide Defined Benefit Plan (SDBP), a cost-sharing multiple-employer defined benefit pension plan administered by the Colorado Fire and Police Pension Association (FPPA). The net pension asset, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position and additions to/deductions from the fiduciary net position of the SDBP have been determined using the economic resources measurement focus and the accrual basis of accounting. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 7 - STATE FIRE AND POLICE PENSION PLAN (continued)

A member is eligible for a normal retirement pension once the member has completed twenty-five years of credited service and has attained the age of 55.

The annual normal retirement benefit is 2 percent of the average of the member's highest three years' base salary for each year of credited service up to ten years, plus 2.5 percent for each year of service thereafter. The benefit earned prior to January 1, 2007 for members of affiliated Social Security employers will be reduced by the amount of Social Security income payable to the member annually. Effective January 1, 2007, members currently covered under Social Security will receive half the benefit when compared to the Statewide Defined Benefit Plan. Benefits paid to retired members are evaluated and may be re-determined every October 1. The amount of any increase is based on the Board's discretion and can range from 0 to the higher of 3 percent or the Consumer Price Index.

A member is eligible for an early retirement at age 50 or after 30 years of service. The early retirement benefit equals the normal retirement benefit reduced on an actuarially equivalent basis. Upon termination, an employee may elect to have member contributions, along with 5 percent as interest, returned as a lump sum distribution. Alternatively, a member with a least five years of accredited service may leave contributions with the Plan and remain eligible for a retirement pension at age 55 equal to 2 percent of the member's average highest three years' base salary for each year of credited service up to ten years, plus 2.5 percent for each year of service thereafter.

Contributions

The Plan sets contribution rates at a level that enables all benefits to be fully funded at the retirement date of all members. Contributions rates for the SDBP are set by state statute. Employer contribution rates can only be amended by state statute. Member contribution rates can be amended by state statute or by election of the membership.

Members of the SDBP and their employers are contributing at the rate of 8.5% and 8%, respectively, of base salary for a total contribution rate of 16.5% through 2015. In 2014, the members elected to increase the member contribution rate to the Plan beginning in 2015. Member contribution rates will increase .5% annually through 2022 to a total of 12% of base salary.

Employer contributions will remain at 8% resulting in a combined contribution rate of 20% in 2022.

Contributions from members and employers of plans re-entering the system are established by resolution and approved by the FPPA Board of Directors. The reentry group has a combined contribution rate of 20.5% of base salary through 2015. It is a local decision on who pays the additional 4% contribution. Per the 2014 member election, the reentry group will also have their required member contribution rate increase .5% annually beginning in 2015 through 2022 for a total combined member and employer contribution rate of 24% in 2022. Contributions to the pension plan from the District were \$1,011,852 for the year ended December 31, 2016.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 7 - STATE FIRE AND POLICE PENSION PLAN (continued)

Pension Liability (Asset), Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At December 31, 2016, the District reported a net pension asset of \$42,472 for its proportionate share of the net pension asset. The net pension asset was measured as of December 31, 2015, and the total pension asset used to calculate the net pension asset was determined by an actuarial valuation as of that date. The District's proportion of the net pension asset was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating entities, actuarially determined. At December 31, 2015, the District's proportion was 2.409%, which was a decrease of 0.023% from its proportion measured as of December 31, 2014.

For the year ended December 31, 2016, the District recognized pension expense of \$676,883. At December 31, 2016, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Description	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences Between Expected and Actual Experience	\$ 343,503	\$ 45,413
Changes of Assumptions	667,121	-
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	2,127,438	-
Changes in Proportion and Differences Between District Contributions and Proportionate Share of Contributions	24,512	24,170
District Contributions Subsequent to the Measurement Date	1,011,852	-
Total	<u>\$ 4,174,426</u>	<u>\$ 69,583</u>

\$1,011,852 reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as an increase of the net pension asset in the year ended December 31, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended June 30	Deferred Amounts
2017	\$ 649,147
2018	649,147
2019	640,992
2020	604,234
2021	104,021
Thereafter	445,450
Total	<u>\$ 3,092,991</u>

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 7 - STATE FIRE AND POLICE PENSION PLAN (continued)

Actuarial assumptions. The total pension asset in the December 31, 2015 actuarial valuation was determined using the following actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Method	Entry Age Normal
Amortization Method	Level % of Payroll, Open
Amortization Period	30 years
Investment Rate of Return*	7.5%
Projected Salary Increases*	4.0% - 14.0%
Cost of Living Adjustments (COLA)	0.0%
*Including Inflation at	2.5%

For determining the total pension liability, the RP-2014 Mortality Tables for Clue Collar Employees, projected with Scale BB, 55 percent multiplier for off-duty mortality is used in the valuation for off-duty mortality of active members. On-duty related mortality is assumed to be 0.00020 per year for all members. The RP-2014 Mortality Table for Blue Collar Employees, projected with Scale BB is used in the projection of post-retirement benefits for members under age 55. For post-retirement members ages 65 and older, the RP-2014 Mortality Tables for Blue Collar Healthy Annuitants, projected with Scale BB are used. For post-retirement members ages 55 through 64, a blend of the previous tables is used.

For determining the actuarially determined contributions, the RP-2000 Combined Mortality Table with Blue Collar Adjustment, projected with Scale AA, 40 percent multiplier for off-duty mortality is used in the valuation for off-duty mortality of active members. On-duty related mortality is assumed to be 0.00020 per year for all members. The RP-2000 Combined Mortality Table with Blue Collar Adjustment, projected with Scale AA is used in the projection of post-retirement benefits.

At least every five years the Fire and Police Pension Association's Board of Directors, in accordance with best practices, reviews its economic and demographic actuarial assumptions. At its July 2015 meeting, the Board of Directors reviewed and approved recommended changes to the actuarial assumption. The recommendations were made by the FPPA's actuaries, Gabriel, Roeder, Smith & Co., based upon their analysis of past experience and expectations of the future.

The assumption changes were effective for actuarial valuations beginning January 1, 2016 and were used in the roll forward calculation of total pension liability as of December 31, 2015. Actuarial assumptions effective for actuarial valuations prior to January 1, 2016 were used in the determination of the actuarially determined contributions as of December 31, 2015. The actuarial assumptions impact actuarial factors for benefit purposes such as purchases of service credit and other benefits where actuarial factors are used.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 7 - STATE FIRE AND POLICE PENSION PLAN (continued)

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the Fund's target asset allocation as of December 31, 2015 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Global Equity	37%	6.5%
Equity Long/Short	10%	4.7%
Illiquid Alternatives	20%	8.0%
Fixed Income	16%	1.5%
Absolute Return	11%	4.1%
Managed Futures	4%	3.0%
Cash	2%	0.0%
Totals	<u>100%</u>	

Discount rate. The discount rate used to measure the total pension liability was 7.5%. The projection of cash flows used to determine the discount rate assumed that contribution from participating employers will be made based on the actuarially determined rates based on the Board's funding policy, which establishes the contractually required rates under Colorado statutes. Based on those assumptions, the SDBP plan fiduciary net position was projected to be available to make all the projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the District's proportionate share of the net pension liability (asset) to changes in the discount rate. Projected benefit payments are required to be discounted to their actuarial present values using a Single Discount Rate that reflects (1) a long-term expected rate of return on pension plan investments (to the extent that the plan's fiduciary net position is projected to be sufficient to pay benefits) and (2) tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating as of the measurement date (to the extent that the plan's projected fiduciary net position is not sufficient to pay benefits).

For the purpose of this valuation, the expected rate of return on pension plan investments is 7.50%; the municipal bond rate is 3.57% (based on the weekly rate closet to but not later than the measurement date of the "state & local bonds" rate from Federal Reserve statistical release (H.15)); and the resulting Single Discount Rate is 7.50%.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 7 - STATE FIRE AND POLICE PENSION PLAN (continued)

Regarding the sensitivity of the net pension liability/(asset) to changes in the Single Discount Rate, the following presents the District's proportionate share of the net pension liability/(asset) calculated using the discount rate of 7.5 percent, as well as what the District's proportionate share of the net pension liability/(asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.5 percent) or 1-percentage-point higher (8.5 percent) than the current rate:

	1% Decrease (6.5%)	Current Discount Rate (7.5%)	1% Increase (8.5%)
District's Proportionate Share of the Net Pension Liability/(asset)	\$ 5,949,759	\$ (42,472)	\$ (5,012,823)

Detailed information about the SDBP's fiduciary net position is available in the separately issued FPPA comprehensive annual financial report which can be obtained at www.fppaco.org/annual_reports.

Deferred Compensation Plan

The District has entered into a Code Section 457 Eligible Deferred Compensation Plan for paid firefighters who are employees. The plan is administered by the Colorado Fire and Police Pension Association. The plan is open to all eligible employees of the District. The District matches up to 2% of the eligible members deferral amounts based on the employees' includible compensation. The District contributed \$278,202 for the fiscal year ended December 31, 2016.

Paid Employees' Pension Fund

The District has established a Money Purchase Plan, which is a defined contribution pension plan, which is not affiliated with the Colorado Fire and Police Pension Association. The plan covers all employees who are not firefighters and maintains a separate account for each member and provides retirement benefits for that member. Plan provisions and contribution requirements are established and may be amended by the District Board of Directors. There is no liability for benefits under the plan beyond the District's matching payments.

Plan members and the District are required to contribute at a rate set by the plan. The contribution rate for members is 10% of covered salary and for the District is 10% of covered salary. The District contributed \$194,085 for fiscal year ended December 31, 2016, which was equal to the required contribution.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 8 – COMMITMENTS AND CONTINGENCIES

Intergovernmental Agreements

On May 7, 2001, the District entered into an Intergovernmental Agreement (IGA) with the City of Arvada. Pursuant to the IGA, the District has agreed to provide fire and emergency services to all areas within the current and future jurisdiction and boundaries of the City.

The District, City of Arvada, Arvada Urban Renewal Authority and Jefferson Center Metropolitan District No. 1 entered into an agreement for provision of services within the Jefferson Center Metropolitan District No. 1 area, Candelas. The provision of fire protection services within the area is to be paid by that portion of the incremental property taxes attributable to the District, in order that the District may use such monies to pay for fire protection services within the area. The incremental taxes collected within the area by the Jefferson County Treasurer is held in a joint account with Jefferson Center Metropolitan District No. 1 for future construction of a fire station in the Development. See Note 2.

In May 2016, the District entered into an Intergovernmental Agreement (IGA) establishing the Jefferson County Communications Center Authority which established a separate legal entity named the Jefferson County Communications Center Authority (Jeffcom). The purpose of Jeffcom is to provide, within the Jeffcom Service Area, Emergency Services reporting, Emergency Services dispatching, Emergency Services communications, and coordination and support services between members and between Members and Service Users. Members include: a) Arvada Fire Protection District; b) West Metro Fire Protection District; c) Evergreen Fire Protection District; d) City of Arvada; e) City of Wheat Ridge; f) City of Golden; g) City of Lakewood; and h) Jefferson County Sheriff's Office. Jeffcom's primary focus is to promote the safety of the public within the Jeffcom Service Area and to promote the safety of the law enforcement personnel, firefighters, and emergency medical services personnel of Members and Service Users. The term of the agreement is unlimited, and shall continue until terminated. The agreement may be terminated at any time by written agreement of all Members, or all Members except one, who are a party to the agreement at the time of such termination.

TABOR

Article X, Section 20 of the Colorado Constitution, commonly known as the Taxpayer's Bill of Rights (TABOR) contains tax, spending, revenue and debt limitations, which apply to the State of Colorado and all local governments.

Spending and revenue limits are determined based on the prior year's Fiscal Year Spending adjusted for allowable increases based upon inflation and local growth. Fiscal Year Spending is generally defined as expenditures plus reserve increases with certain exceptions. Revenue in excess of the Fiscal Year Spending limit must be refunded unless the voters approve retention of such revenue.

**ARVADA FIRE PROTECTION DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2016**

NOTE 8 – COMMITMENTS AND CONTINGENCIES (continued)

TABOR requires local governments to establish Emergency Reserves. These reserves must be at least 3% of Fiscal Year Spending (excluding bonded debt service). Local governments are not allowed to use the emergency reserves to compensate for economic conditions, revenue shortfalls, or salary or benefit increases.

The District's management believes it is in compliance with the provisions of TABOR. However, TABOR is complex and subject to interpretation. Many of the provisions, including the interpretation of how to calculate Fiscal Year Spending limits will require judicial interpretation.

On November 5, 2002, a majority of the District's electors authorized the District to collect, retain and expend all revenues and other funds collected from its ad valorem property tax and any other revenue source, effective January 1, 2003, and every year thereafter, as a voter approved revenue change and exception to the State limits which would otherwise apply, including without limitation the revenue and spending limits Article X, Section 20 of the Colorado Constitution, the 5-1/2% property tax limit of section 29-1-301, Colorado Revised Statutes, or any other state law.

NOTE 9 – SUPPLEMENTAL BUDGETS

The District issued a resolution on June 5, 2017 to increase the appropriations in the General Fund and Pension Trust Fund by \$85,000 and \$700,000, respectively, for capital outlay as well as pension benefits.

REQUIRED SUPPLEMENTARY INFORMATION

**ARVADA FIRE PROTECTION DISTRICT
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016**

	Budget		Actual	Variance
	Original	Final		
Revenues:				
General property taxes	\$ 22,252,276	\$ 22,252,276	\$ 22,279,606	\$ 27,330
Specific ownership taxes	1,313,000	1,313,000	1,695,956	382,956
Incremental property taxes	-	-	716,679	716,679
Investment earnings	-	-	44,525	44,525
EMS services	2,760,000	2,760,000	3,301,491	541,491
Grant revenue	-	-	430,040	430,040
Other revenue	222,500	222,500	563,468	340,968
Total revenues	<u>26,547,776</u>	<u>26,547,776</u>	<u>29,031,765</u>	<u>2,483,989</u>
Expenditures:				
Administration	2,485,910	2,485,910	2,396,115	89,795
Support Services	2,910,239	2,910,239	2,645,051	265,188
Life Safety	1,170,636	1,170,636	1,053,132	117,504
Operations	17,144,701	17,144,701	17,274,008	(129,307)
Debt Service				
Principal	1,075,000	1,075,000	1,009,000	66,000
Interest	125,000	125,000	270,718	(145,718)
Capital outlay	1,225,000	1,310,000	1,564,918	(254,918)
Total expenditures	<u>26,136,486</u>	<u>26,221,486</u>	<u>26,212,942</u>	<u>8,544</u>
Excess (deficiency) of revenues over expenditures	<u>411,290</u>	<u>326,290</u>	<u>2,818,823</u>	<u>2,492,533</u>
Other financing sources (uses):				
Financing proceeds	-	-	-	-
Transfers - internal activities	-	-	-	-
Total other sources:	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balance	411,290	326,290	2,818,823	2,492,533
Fund balance, beginning of year	<u>4,000,562</u>	<u>7,823,998</u>	<u>7,823,998</u>	<u>-</u>
Fund balance, end of year	<u>\$ 4,411,852</u>	<u>\$ 8,150,288</u>	<u>\$ 10,642,821</u>	<u>\$ 2,492,533</u>

**ARVADA FIRE PROTECTION DISTRICT
SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULES OF THE DISTRICT'S PROPORTIONATE
SHARE OF THE NET PENSION LIABILITY (ASSET)
FIRE AND POLICE PENSION ASSOCIATION STATEWIDE DEFINED BENEFIT PLAN
LAST THREE FISCAL YEARS**

	<u>2015</u>	<u>2014</u>	<u>2013*</u>
District's proportion of the net pension liability (asset)	2.409%	2.432%	2.399%
District's proportionate share of the net pension liability (asset)	(42,472)	(2,744,755)	(2,144,882)
District's covered-employee payroll	11,693,552	10,950,731	10,418,508
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	(0.36)%	(25.06)%	(20.59)%
Plan fiduciary net position as a percentage of the total pension liability	100.10%	106.8%	105.8%

*The amounts presented for year fiscal year were determined as of December 31. Information

ARVADA FIRE PROTECTION DISTRICT
SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF DISTRICT CONTRIBUTIONS
FIRE AND POLICE PENSION ASSOCIATION STATEWIDE DEFINED BENEFIT PLAN
LAST EIGHT FISCAL YEARS

**Schedule of District Contributions
Last Seven Fiscal Years**

	2016	2015	2014	2013	2012	2011	2010	2009
Contractually Required Contribution Contributions in Relation to the Contractually Required Contribution	\$ 1,011,852	\$ 934,722	\$ 874,960	\$ 833,481	\$ 731,202	\$ 629,931	\$ 559,528	\$ 528,149
Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
District's Covered-Employee Payroll	\$ 12,679,926	\$ 11,693,552	\$ 10,950,731	\$ 10,418,508	\$ 9,140,043	\$ 7,874,015	\$ 6,994,105	\$ 6,601,873
Contributions as a Percentage of Covered Employee Payroll	8%	8%	8%	8%	8%	8%	8%	8%

*The amounts presented for year fiscal year were determined as of December 31. Information prior to 2009 is not available.

ARVADA FIRE PROTECTION DISTRICT
SCHEDULE OF REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS
VOLUNTEER PENSION FUND
LAST THREE FISCAL YEARS

	<u>2016</u>	<u>2015</u>	<u>2014</u>
Total pension liability			
Service cost	\$ -	\$ -	\$ 1,693
Interest	742,123	764,259	769,999
Changes in benefit terms	464,773	-	-
Difference in experience levels	(56,500)	-	251,535
Changes in assumptions	1,742,884	-	-
Benefit payments	<u>(1,153,200)</u>	<u>(1,113,167)</u>	<u>(1,122,932)</u>
Net change in total pension liability	1,740,080	(348,908)	(99,705)
Total pension liability - beginning	<u>12,945,318</u>	<u>13,294,226</u>	<u>13,393,931</u>
Total pension liability - ending	<u>14,685,398</u>	<u>12,945,318</u>	<u>13,294,226</u>
Plan fiduciary net position			
Contributions - District	55,000	55,000	55,000
Contributions - State	49,500	49,500	49,500
Net Investment income	347,688	15,868	663,496
Benefit payments	(1,153,200)	(1,113,167)	(1,122,934)
Administrative expense	<u>(35,529)</u>	<u>(7,000)</u>	<u>(797)</u>
Net change in plan fiduciary net position	(736,541)	(999,799)	(355,735)
Plan fiduciary net position - beginning balance	<u>11,721,753</u>	<u>12,721,552</u>	<u>13,077,287</u>
Plan fiduciary net position - ending balance	<u>10,985,212</u>	<u>11,721,753</u>	<u>12,721,552</u>
Net Pension Liability	<u>\$ 3,700,186</u>	<u>\$ 1,223,565</u>	<u>\$ 572,674</u>
Plan fiduciary net position as a percentage of the total pension liability	74.8%	90.5%	95.69%
Covered - employee payroll	N/A	N/A	N/A
Net pension liability as a percentage of covered employee payroll	N/A	N/A	N/A

This schedule is presented to illustrate the requirement to show information for 10 years.

However, recalculations of prior year are not required, and if prior year are not reported in accordance with the current GASB standards, they should not be reported.

**ARVADA FIRE PROTECTION DISTRICT
SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF PENSION CONTRIBUTIONS
VOLUNTEER PENSION FUND
LAST THREE FISCAL YEARS**

	<u>2016</u>	<u>2015</u>	<u>2014</u>
Actuarially Determined Contribution	\$ 292,236	\$ 58,965	\$ 115,356
Contributions in Relation of the Actuarially Determined Contribution	104,500	104,500	104,500
Contribution Deficiency (Excess)	<u>\$ 187,736</u>	<u>\$ (45,535)</u>	<u>\$ 10,856</u>
Covered-Employee Payroll	N/A	N/A	N/A
Contributions as a Percentage of Covered Employee Payroll	N/A	N/A	N/A

Notes to Schedules

Valuation Date:

Actuarially determined contribution rates are calculated as of January 1 of odd numbered years and used for two fiscal years

Methods and Assumptions Used to Determine the Contribution Rates:

Actuarial Cost Method	Entry Age Normal
Amortization Method	Level Amount, closed
Remaining Amortization Period	15 Years
Asset Valuation Method	Market Value
Inflation	Implicit
Salary Increases	N/A
Investment Rate of Return	6.00%
Retirement Age	50% rate assumed until age 65 at which 100% retirement is assumed

Mortality

For ages less than 55, RP-2014 Mortality Tables for Blue Collar Employees.
For ages 65 and older, RP-2014 Mortality Tables for Blue Collar Healthy
Annuitants. For ages 55-64, a blend of previous tables. All tables are
generationally projected with Scale BB.

**ARVADA FIRE PROTECTION DISTRICT
VOLUNTEER PENSION PLAN
SCHEDULE OF INVESTMENT RETURNS
LAST THREE FISCAL YEARS**

	<u>2016</u>	<u>2015</u>	<u>2014</u>
Annual money-weighted rate of return, net of investment expense	2.97%	1.61%	11.05%

This schedule is presented to illustrate the requirement to show information for three years. However, recalculations of prior year are not required, and if prior year are not reported in accordance with current GASB standards, they should not be reported.

OTHER SUPPLEMENTARY INFORMATION

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**ARVADA FIRE PROTECTION DISTRICT
PENSION TRUST FUND
SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BLANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016**

	Pension Trust Fund			
	Original Budget	Final Budget	Actual	Variance
Additions:				
Contributions from the District	\$ 55,000	\$ 55,000	\$ 55,000	\$ -
Contributions from the State of Colorado	49,500	49,500	49,500	-
Earnings on investments	350,000	350,000	285,678	(64,322)
Net increase (decrease) on investments	-	-	62,010	62,010
Less: Investment related expenses	-	-	(36,272)	(36,272)
Totals	<u>454,500</u>	<u>454,500</u>	<u>415,916</u>	<u>(38,584)</u>
Deductions:				
Benefits paid to retirees	454,500	1,154,500	1,152,457	2,043
Administration of fund	-	-	-	-
Totals	<u>454,500</u>	<u>1,154,500</u>	<u>1,152,457</u>	<u>2,043</u>
Changes in plan net position	<u>\$ -</u>	<u>\$ (700,000)</u>	<u>\$ (736,541)</u>	<u>\$ (36,541)</u>

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STATISTICAL SECTION

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STATISTICAL SECTION

The statistical section of Arvada Fire Protection District's comprehensive annual financial report shows trends and detailed information to be used to understand what the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

Contents:

Financial Trends

Trends allow the reader to see the past performance of the District. The past performance is a strong predictor of future performance.

Revenue Capacity

The reader can use these schedules to interpret the District's ability to generate property taxes.

Debt Capacity

The schedules can be used to analyze the current level of debt held by the District, as well as the ability to issue new debt in the future.

Demographic and Economic Information

This section provides the reader useful information regarding the socio-economic environment of the different entities that the District covers.

Operating Information

The reader can use this information, including the size of the workforce, levels of service, and capital assets, to assess the size and nature of operations of the District.

Sources

Unless otherwise stated, the following information has been derived from the District's audit reports from the relevant year. The audit report includes the financial statements, MD&A, RSI, and Other Supplementary Information. In 2013, the District created the first comprehensive annual financial report for the fiscal year ended Dec. 31, 2012.

Arvada Fire Protection District
Schedule 1
Net Position by Component

Fiscal Year	2007	2008	2009	2010
Governmental Activities				
Net Investment in capital assets	\$ 4,935,203	\$ 11,403,233	\$ 11,867,000	\$ 5,717,363
Restricted	5,652,774	1,160,867	994,510	1,331,629
Unrestricted	5,355,048	4,404,521	3,837,678	8,979,851
Total	\$ 15,943,025	\$ 16,968,621	\$ 16,699,188	\$ 16,028,843
Business-Type Activities				
Unrestricted	-	-	-	-
Total	-	-	-	-
Primary Government				
Net Investment in capital assets	4,935,203	11,403,233	11,867,000	5,717,363
Restricted	5,652,774	1,160,867	994,510	1,331,629
Unrestricted	5,355,048	4,404,521	3,837,678	8,979,851
Total	\$ 15,943,025	\$ 16,968,621	\$ 16,699,188	\$ 16,028,843

Note: The large shift in restricted was the result of debt pay-off to construct and remodel new and existing facilities.

	2011	2012	2013	2014	2015	2016
\$	9,183,045	\$ 12,004,394	\$ 15,776,547	\$ 14,750,864	\$ 15,617,869	\$ 16,259,213
	1,340,249	3,589,411	1	3,080,647	7,443,974	8,623,655
	8,577,546	5,906,326	6,748,679	4,338,073	2,597,476	1,923,040
\$	19,100,840	\$ 21,500,131	\$ 22,525,227	\$ 22,169,584	\$ 25,659,319	\$ 26,805,908

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-

	9,183,045	12,004,394	\$ 15,776,547	\$ 14,750,864	\$ 15,617,869	\$ 16,259,213
	1,340,249	3,589,411	1	3,080,647	7,443,974	8,623,655
	8,577,546	5,906,326	6,748,679	4,338,073	2,597,476	1,923,040
\$	19,100,840	\$ 21,500,131	\$ 22,525,227	\$ 22,169,584	\$ 25,659,319	\$ 26,805,908

Arvada Fire Protection District
Schedule 2
Changes in Net Position

Fiscal Year	2007	2008	2009	2010
Expenses:				
Governmental activities				
Fire Protection	\$ 10,934,360	\$ 12,324,076	\$ 14,076,297	\$ 13,780,402
Interest on long-term debt	48,093	232,150	214,700	393,337
Amortization of bond discount	2,805	2,805	2,805	14,257
Total governmental activities expense	<u>10,985,258</u>	<u>12,559,031</u>	<u>14,293,802</u>	<u>14,187,996</u>
Business-type activities				
Total business-type activities expense	-	-	-	-
Total-Primary government expense	<u>10,985,258</u>	<u>12,559,031</u>	<u>14,293,802</u>	<u>14,187,996</u>
Program Revenues:				
Governmental activities				
Fire Protection	139,271	155,146	764,450	467,678
Operating Grants and Contributions	-	-	-	-
Total governmental activities revenue	<u>139,271</u>	<u>155,146</u>	<u>764,450</u>	<u>467,678</u>
Business-type activities				
Total business-type activities revenue	-	-	-	-
Total-Primary government revenue	<u>139,271</u>	<u>155,146</u>	<u>764,450</u>	<u>467,678</u>
Net (expense) revenue				
Governmental activities	(10,845,987)	(12,403,885)	(13,529,352)	(13,720,318)
Business-type activities	-	-	-	-
Total-Primary government	<u>(10,845,987)</u>	<u>(12,403,885)</u>	<u>(13,529,352)</u>	<u>(13,720,318)</u>
General revenues and other changes in net position				
Governmental activities	13,491,480	13,429,481	13,259,919	13,049,973
Business-type activities	-	-	-	-
Total-Primary government	<u>13,491,480</u>	<u>13,429,481</u>	<u>13,259,919</u>	<u>13,049,973</u>
Total change in net position				
Governmental activities	2,645,493	1,025,596	(269,433)	(670,345)
Business-type activities	-	-	-	-
Total-Primary government	<u>\$ 2,645,493</u>	<u>\$ 1,025,596</u>	<u>\$ (269,433)</u>	<u>\$ (670,345)</u>

Note: Long-term debt was not established until 2007.

	2011	2012	2013	2014	2015	2016
	\$ 16,847,270	\$ 19,329,559	\$ 16,356,633	\$ 22,789,085	\$ 22,915,841	\$ 27,681,961
	407,939	429,568	389,627	415,637	263,190	182,747
	17,088	17,088	16,371	-	-	-
	<u>17,272,297</u>	<u>19,776,215</u>	<u>16,762,631</u>	<u>23,204,722</u>	<u>23,179,031</u>	<u>27,864,708</u>
	-	-	-	-	-	-
	<u>17,272,297</u>	<u>19,776,215</u>	<u>16,762,631</u>	<u>23,204,722</u>	<u>23,179,031</u>	<u>27,864,708</u>
	221,989	871,580	2,465,429	2,855,815	3,045,130	3,289,037
	-	-	-	-	376,706	738,141
	<u>221,989</u>	<u>871,580</u>	<u>2,465,429</u>	<u>2,855,815</u>	<u>3,421,836</u>	<u>4,027,178</u>
	-	-	-	-	-	-
	<u>221,989</u>	<u>871,580</u>	<u>2,465,429</u>	<u>2,855,815</u>	<u>3,421,836</u>	<u>4,027,178</u>
	(17,050,308)	(18,904,635)	(14,297,202)	(20,348,907)	(19,757,195)	(23,837,530)
	-	-	-	-	-	-
	<u>(17,050,308)</u>	<u>(18,904,635)</u>	<u>(14,297,202)</u>	<u>(20,348,907)</u>	<u>(19,757,195)</u>	<u>(23,837,530)</u>
	20,124,544	21,303,926	20,265,407	20,751,633	21,257,259	24,984,119
	-	-	-	-	-	-
	<u>20,124,544</u>	<u>21,303,926</u>	<u>20,265,407</u>	<u>20,751,633</u>	<u>21,257,259</u>	<u>24,984,119</u>
	3,074,236	2,399,291	5,968,205	402,726	1,500,064	1,146,589
	-	-	-	-	-	-
	<u>\$ 3,074,236</u>	<u>\$ 2,399,291</u>	<u>\$ 5,968,205</u>	<u>\$ 402,726</u>	<u>\$ 1,500,064</u>	<u>\$ 1,146,589</u>

Arvada Fire Protection District
Schedule 3
Fund Balances of Governmental Funds

Fiscal Year	2007	2008	2009	2010
General Fund				
Reserved	\$ 385,711	\$ 416,201	\$ 417,620	\$ 600,465
Unreserved	4,969,337	3,988,320	3,420,058	3,089,401
Nonspendable	-	-	-	-
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	-
Unassigned	-	-	-	-
Total General Fund	\$ 5,355,048	\$ 4,404,521	\$ 3,837,678	\$ 3,689,866
Other Governmental Funds				
Debt Service				
Reserved	-	-	-	-
Unreserved	5,672,241	1,178,884	1,011,027	6,763,580
Nonspendable	-	-	-	-
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	-
Unassigned	-	-	-	-
Total Other Governmental Funds	\$ 5,672,241	\$ 1,178,884	\$ 1,011,027	\$ 6,763,580

Note: Fund balance presentation changed with implementation of GASB Statement 54.

Note: Long-term debt (and the Debt Service Fund) was not established until 2007.

Note: The shift in unassigned to restricted reflects the change in the Debt Service Fund since the Debt Service Fund cannot show a positive unassigned amount.

Note: The large shift in restricted was the result of debt pay-off to construct and remodel new and existing facilities.

2011	2012	2013	2014	2015	2016
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	1,632,781	594,299	429,695
-	-	-	3,080,647	3,631,628	4,476,340
-	-	-	-	-	-
648,623	643,644	685,702	-	-	-
5,220,631	5,337,338	11,142,821	3,389,407	3,598,071	5,736,786
<u>\$ 5,869,254</u>	<u>\$ 5,980,982</u>	<u>\$ 11,828,523</u>	<u>\$ 8,102,835</u>	<u>\$ 7,823,998</u>	<u>\$ 10,642,821</u>

-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	1	1	-	-
-	-	-	-	-	-
-	-	-	-	-	-
4,181,817	3,589,411	-	-	-	-
<u>\$ 4,181,817</u>	<u>\$ 3,589,411</u>	<u>\$ 1</u>	<u>\$ 1</u>	<u>-</u>	<u>-</u>

Arvada Fire Protection District
Schedule 4
Changes in Fund Balance

Fiscal Year	2007	2008	2009	2010
Revenues				
General property taxes	\$11,250,074	\$12,281,889	\$12,340,327	\$12,148,930
Specific ownership taxes	1,026,282	986,482	902,353	841,206
Investment earnings	366,095	253,705	17,239	59,837
Grant Contributions	849,029	-	-	-
EMS fees	-	-	-	-
Candelas tax	-	-	-	-
Other income	139,591	155,146	764,450	467,678
Total Revenues	\$13,631,071	\$13,677,222	\$14,024,369	\$13,517,651
Expenditures				
Fire protection	10,218,226	12,424,040	12,842,874	12,463,898
Capital outlay	3,675,277	6,853,112	1,168,064	479,036
Debt Service:				
Principal	-	435,000	450,000	1,080,000
Interest	28,626	233,600	216,200	267,887
Bond Issuance Costs	-	-	-	-
Total Expenditures	\$13,922,129	\$19,945,752	\$14,677,138	\$14,290,821
Other financing sources (uses)				
Total other financing sources (uses)	-	-	-	-
Total changes in fund balances	\$ (291,058)	\$ (6,268,530)	\$ (652,769)	\$ (773,170)
Ratio of total debt service to noncapital expenditures	0.28%	5.11%	4.93%	9.76%

Note: The Candelas property tax is part of general property tax tracked separately to provide services in that area.

Note: EMS services (and fees) were not started until March 2013.

Note: Long-term debt was not established until 2007.

	2011	2012	2013	2014	2015	2016
\$	18,863,877	\$ 19,814,311	\$ 18,452,703	\$ 18,493,424	\$ 18,773,217	\$ 22,279,606
	1,247,555	1,321,605	1,411,087	1,517,027	1,611,859	1,695,956
	85,549	130,781	116,698	46,772	8,518	44,525
	-	-	-	-	7,038	430,040
	-	-	1,990,544	2,954,336	3,006,089	3,301,491
	-	-	243,550	472,352	521,073	716,679
	221,989	908,809	516,254	357,017	699,808	563,468
\$	20,418,970	\$ 22,175,506	\$ 22,730,836	\$ 23,840,928	\$ 24,627,602	\$ 29,031,765
	15,549,849	16,919,383	14,853,022	21,409,513	21,651,129	23,368,306
	3,865,191	3,359,610	4,943,109	1,522,547	1,539,399	1,564,918
	915,000	960,000	3,990,000	748,000	5,145,000	1,009,000
	416,629	426,953	388,783	366,884	297,969	270,718
	-	-	-	-	17,872	-
\$	20,746,669	\$ 21,665,946	\$ 24,174,914	\$ 24,046,944	\$ 28,651,369	\$ 26,212,942
	-	-	3,702,209	3,028,931	3,746,000	-
\$	(327,699)	\$ 509,560	\$ 2,258,131	\$ 2,822,915	\$ (277,767)	\$ 2,818,823
	7.89%	7.58%	22.77%	4.95%	20.08%	5.19%

Arvada Fire Protection District
Schedule 5
Revenue Base-Taxable Assessed Value of Property Tax

Fiscal Year	2007	2008	2009	2010	2011	
Class of Property						Taxable Rate
Vacant Land	\$ 36,679,810	\$ 33,175,130	\$ 28,218,390	\$ 26,118,900	\$ 26,086,924	29.00%
Residential	830,460,820	838,561,660	805,603,890	806,828,713	789,791,032	7.96%
Commercial	266,489,940	271,598,300	286,707,670	280,246,877	262,250,200	29.00%
Industrial	129,974,940	131,330,290	134,307,040	132,095,441	127,652,092	29.00%
Agricultural	2,892,830	2,818,390	3,761,590	3,711,030	4,104,293	29.00%
Natural Resources	10	110	120	157	157	29.00%
State Assessed	45,557,890	45,851,520	63,980,720	64,270,574	56,893,550	29.00%
Total Assessed Value	\$ 1,312,056,240	\$ 1,323,335,400	\$ 1,322,579,420	\$ 1,313,271,692	\$ 1,266,778,248	
Total Direct Rate	15.68%	15.67%	16.18%	16.07%	15.88%	

	2012	2013	2014	2015	2016	
Class of Property						Taxable Rate
Vacant Land	\$ 25,087,814	\$ 28,399,181	\$ 28,962,450	\$ 58,603,905	\$ 45,666,559	29.00%
Residential	796,093,929	817,468,200	835,490,577	1,034,820,100	1,062,355,682	7.96%
Commercial	269,110,099	269,272,292	263,879,513	279,233,242	362,882,099	29.00%
Industrial	124,652,119	120,655,560	115,003,593	123,467,993	37,891,437	29.00%
Agricultural	4,034,915	3,806,671	3,683,123	3,209,490	3,111,722	29.00%
Natural Resources	158	187	237	238	238	29.00%
State Assessed	55,738,321	59,981,746	62,677,434	68,152,014	68,260,705	29.00%
Total Assessed Value	\$ 1,274,717,355	\$ 1,299,583,837	\$ 1,309,696,927	\$ 1,567,486,982	\$ 1,580,168,442	
Total Direct Rate	15.86%	15.77%	15.58%	15.11%	14.85%	

Source: Jefferson County Assessor

Arvada Fire Protection District
Schedule 6

Property Tax Actual v. Assessed

Fiscal Year	Real Property		Personal Property		Total		Total Direct Tax Rate
	Assessed Value	Actual Value	Assessed Value	Actual Value	Assessed Value	Actual Value	
2007	1,116,710,130	10,949,084,378	105,664,790	364,361,345	1,222,374,920	11,313,445,723	15.68%
2008	1,108,311,570	10,870,389,368	107,093,720	369,288,690	1,215,405,290	11,239,678,058	15.67%
2009	1,199,297,190	11,704,774,426	124,038,210	427,717,966	1,323,335,400	12,132,492,392	16.18%
2010	1,208,746,830	11,811,194,807	113,832,590	392,526,172	1,322,579,420	12,203,720,979	16.07%
2011	1,191,580,780	11,451,606,678	121,690,912	419,623,834	1,313,271,692	11,871,230,512	15.88%
2012	1,186,211,199	11,444,254,577	80,567,049	277,817,410	1,266,778,248	11,722,071,987	15.86%
2013	1,148,478,556	11,158,851,421	151,105,281	521,052,693	1,299,583,837	11,679,904,114	15.77%
2014	1,153,101,002	11,232,238,885	146,482,835	505,113,224	1,299,583,837	11,737,352,109	15.58%
2015	1,174,378,285	11,400,563,163	135,318,642	466,616,007	1,309,696,927	11,867,179,170	15.11%
2016	1,310,763,994	14,662,603,222	256,722,988	885,251,683	1,567,486,982	15,547,854,905	14.85%

Source: Jefferson County Assessor

Arvada Fire Protection District
Schedule 7

Revenue Rates: Direct and Overlapping Property Tax Rates

Fiscal Year	2007	2008	2009	2010	2011
Direct					
Arvada Fire Protection District	15.68%	15.67%	16.18%	16.07%	15.88%
Overlapping					
City of Arvada	4.31%	4.31%	4.31%	4.31%	4.31%
Jefferson County School District	48.12%	48.28%	48.15%	48.21%	48.72%

Source: Jefferson County Assessor, City of Arvada, Jefferson County,
Jefferson County School District

2012	2013	2014	2015	2016
15.86%	15.77%	15.58%	15.11%	14.85%
4.31%	4.31%	4.31%	4.31%	4.31%
50.62%	50.24%	50.71%	50.17%	47.49%

Arvada Fire Protection District
 Schedule 8
 Principal Taxpayers

Taxpayers	Assessed Value	2016	
		Rank	% of Total Assessed Value
Public Service Co of Colorado	30,584,042	1	1.94%
Qwest Corp	12,228,100	2	0.77%
Plains End LLC	9,649,800	3	0.61%
Plains End II LLC	8,903,900	4	0.56%
W PT Arvada VII LLC	7,030,847	5	0.44%
Rocky Mountain Bottle Company	6,985,672	6	0.44%
Cobe Cardiovascular Operating Co, Inc.	3,908,910	7	0.25%
ADLP 80th LLC	3,567,580	8	0.23%
Sundyne LLC	3,462,729	9	0.22%
Bear Land Holdings LLC	3,124,170	10	0.20%
Sorin Group USA, Inc			
AU Zone Arvada LLC			
Comcast of Colorado IX Inc			
Coors Brewing Company			
Fairlanes Shopping Center LLC			

Source: Jefferson County Assessor

2007

Assessed Value Rank % of Total Assessed Value

13,358,040 2 1.02%

13,639,510 1 1.04%

8,571,050 4 0.65%

9,429,260 3 0.72%

4,090,710 7 0.31%

4,345,890 5 0.33%

4,193,660 6 0.32%

3,572,500 8 0.27%

3,355,000 9 0.26%

2,843,040 10 0.22%

Arvada Fire Protection District
 Schedule 9
 Property Tax Levies and Collections

Fiscal Year	Amount of Levy	Collections within the Fiscal Year of the Levy		Collections in later periods
		Amount	% of levy	Amount
2007	10,610,741	10,259,558	96.69%	52,399
2008	11,363,378	11,035,838	97.12%	78,148
2009	12,341,330	11,985,221	97.11%	57,621
2010	12,440,952	12,104,879	97.30%	47,547
2011	12,225,981	11,900,350	97.34%	100,345
2012	18,910,492	18,408,537	97.35%	79,534
2013	18,333,349	17,793,933	97.06%	152,323
2014	18,736,730	18,210,926	97.19%	32,233
2015	18,784,952	18,506,875	98.52%	21,304
2016	22,252,276	22,246,497	99.97%	-

Source: Jefferson County Treasurer

Mill Levy Increases

(1) In 2010 the District's voters approved to increase the general mill levy beginning in 2011 from 9.480 mills to 14.71 mills. Reasons for the increase include the following: staffing and associated operational costs, capital improvement costs, and reinstatement of the apparatus replacement program.

Total Collections to Date

Amount	% of levy
10,337,706	97.43%
11,093,459	97.62%
12,032,768	97.50%
12,205,224	98.11%
11,979,884	97.99%
18,560,860	98.15%
17,826,166	97.23%
18,232,230	97.31%
18,506,875	98.52%
22,246,497	99.97%

Arvada Fire Protection District
Schedule 10
Ratios of Outstanding Debt by Type

Fiscal Year	Governmental Activities		Business-Type Activities		Total Debt	% of	
	Capital Lease	Certificates of Participation				Personal Income	Per Capita
2007	\$ -	\$ 5,840,000	\$ -	\$ -	\$ 5,840,000	1.80%	\$ 54.55
2008	\$ -	\$ 5,405,000	\$ -	\$ -	\$ 5,405,000	1.82%	\$ 50.83
2009	\$ -	\$ 4,955,000	\$ -	\$ -	\$ 4,955,000	1.41%	\$ 46.01
2010	\$ -	\$ 10,430,000	\$ -	\$ -	\$ 10,430,000	3.24%	\$ 96.09
2011	\$ -	\$ 9,515,000	\$ -	\$ -	\$ 9,515,000	2.87%	\$ 89.40
2012	\$ -	\$ 8,555,000	\$ -	\$ -	\$ 8,555,000	2.59%	\$ 80.20
2013	\$ -	\$ 13,150,000	\$ -	\$ -	\$ 13,150,000	3.90%	\$ 120.47
2014	\$ -	\$ 9,571,000	\$ -	\$ -	\$ 9,571,000	3.02%	\$ 86.55
2015	\$ -	\$ 8,172,000	\$ -	\$ -	\$ 8,172,000	2.22%	\$ 73.25
2016	\$ -	\$ 7,163,000	\$ -	\$ -	\$ 7,163,000	1.72%	\$ 62.09

Source: Arvada Fire Protection District Finance Division

Arvada Fire Protection District
 Schedule 11
 Ratios of General Bonded Debt

Fiscal Year	General Obligation Bonds	Certificates of Participation	Total	% of Actual Taxable Value of Property	Per Capita
2007	-	-	-	0%	-
2008	-	-	-	0%	-
2009	-	-	-	0%	-
2010	-	-	-	0%	-
2011	-	-	-	0%	-
2012	-	-	-	0%	-
2013	-	-	-	0%	-
2014	-	-	-	0%	-
2015	-	-	-	0%	-
2016	\$ -	\$ -	\$ -	0%	\$ -

Source: Arvada Fire Protection District Finance Division

Arvada Fire Protection District
Schedule 12
Last Fiscal Year
Direct & Overlapping Debt

<u>Jurisdiction</u>	<u>Debt Outstanding</u>	<u>% applicable to District</u>	<u>Estimated share of outstanding debt</u>
Direct			
Arvada Fire Protection District	\$ 7,163,000	100%	\$ 7,163,000
Overlapping			
City of Arvada	30,393,000	74.2%	22,551,606
Jefferson County School District R-1	417,340,000	5.2%	21,701,680
Subtotal Overlapping	<u>447,733,000</u>		<u>44,253,286</u>
Total Direct and Overlapping Debt	\$ 454,896,000		\$ 51,416,286

Source: Jefferson County School District, City of Arvada, Arvada Fire Protection District Finance Division

Note: Overlapping governments are represented in at least a portion of Arvada Fire Protection District. The percentage of the incorporated area is used to calculate the estimated share of overlapping debt.

Note: Since this information is provided by other governmental agencies and not a single reporting unit, the District can not verify the accuracy or completeness of the information presented.

Arvada Fire Protection District
 Schedule 13
 Margin of Legal Debt Limitations

Fiscal Year	Assessed Value of Property	Greater of \$2,000,000 or 50% of assessed valuation	Total net debt applicable to limit	Legal Debt Margin	Total net debt applicable to the limit as a percentage of debt limit
2007	1,312,056,240	656,028,120	-	656,028,120	0.00%
2008	1,323,335,400	661,667,700	-	661,667,700	0.00%
2009	1,322,579,420	661,289,710	-	661,289,710	0.00%
2010	1,313,271,692	656,635,846	-	656,635,846	0.00%
2011	1,266,778,248	633,389,124	-	633,389,124	0.00%
2012	1,274,717,355	637,358,678	-	637,358,678	0.00%
2013	1,299,583,837	649,791,919	-	649,791,919	0.00%
2014	1,309,696,927	654,848,464	-	654,848,464	0.00%
2015	1,567,486,982	783,743,491	-	783,743,491	0.00%
2016	\$ 1,580,168,442	790,084,221	-	790,084,221	0.00%

Source: Jefferson County Assessor, Colorado Revised Statutes

Note: The debt limit is \$2 million or 50% of total assessed value per Colorado Revised Statutes 32-1-1101(6). The District participates in debt that does not fit this debt limitation.

Arvada Fire Protection District
Pledged-revenue coverage

Note: Arvada Fire Protection District does not have pledged revenue.

Arvada Fire Protection District
Schedule 14

Demographic and Economic Indicators

Fiscal Year	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Population	107,050	106,327	107,702	108,539	106,433	106,673	109,157	110,580	111,559	115,368
Total personal income (in thousands of dollars)	3,236,229	2,968,862	3,523,040	3,216,987	3,316,346	3,297,902	3,374,698	3,164,689	3,683,566	4,158,093
Per capita personal income	30,231	27,922	32,711	29,639	31,159	30,916	30,916	28,619	33,019	36,042
Unemployment rate	4.30%	5.60%	8.10%	9.80%	8.30%	8.00%	6.50%	4.60%	3.00%	3.00%

**Note: The City of Arvada represents 79% of the District and is the most relevant information.

Sources: Arvada Economic Development Association, Colorado Department of Labor and Employment, Bureau of Labor Statistics

Arvada Fire Protection District
Schedule 15
Principal Employers

Fiscal Year		2016	
Name	Number of Persons Employed	% of Total Employment represented	
1 King Soopers (all locations)	909	1.47%	
2 City of Arvada	718	1.16%	
3 Target (all locations)	300	0.48%	
4 Sorin Group USA	250	0.40%	
5 Home Depot	221	0.36%	
6 Xcel Energy	220	0.36%	
7 McDonalds (all locations)	217	0.35%	
8 Costco	210	0.34%	
9 Sundyne	200	0.32%	
10 Parker Personal Care Homes	200	0.32%	
Fiscal Year		2007	
1 City of Arvada	705	1.22%	
2 Sorin Group USA	450	0.78%	
3 Sundyne Corporation	370	0.64%	
4 Pridemark Ambulance	275	0.47%	
5 Costco	200	0.35%	
5 Home Depot	200	0.35%	
6 Sam's Club	180	0.31%	
7 Kohl's Dept. Store	160	0.28%	
8 Severn Trent Laboratories	150	0.26%	
8 Wanco Inc.	150	0.26%	
9 Xcel Energy	143	0.25%	
10 Mark VII	140	0.24%	

Sources: City of Arvada, Economic Development Department
Colorado Department of Labor & Employment

Arvada Fire Protection District
 Schedule 16
 Government Employees (by type)

	Fiscal Year	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Career Line Personnel		90	103	97	97	120	132	131	134	138	145
Civilian (Admin) Personnel		18	18	21	35	40	43	40	40	38	46
Volunteer Personnel		59	30	37	57	43	37	29	20	9	5
Board of Directors (elected officials)		5	5	5	5	5	5	5	5	5	5

Source: Arvada Fire Protection District Administration Division, Human Resources

Note: All numbers reflected are headcounts at year-end.

Arvada Fire Protection District
 Schedule 17
 Levels of Service Provided

Fiscal Year	2007	2008	2009	2010
Levels of service provided				
ISO (Insurance Services Organization) Rating	3	3	3	3
Fire Inspections Performed	1,633	2,235	2,022	1,941
Fire Investigations Performed	59	44	40	-
Calls responded to:				
Fires (Residential, Structure, Other)	222	251	191	216
Other Incidents (Emergency Medical, False Alarms, Mutual Aid, Hazardous Response, etc.)	8,317	9,046	10,986	7,662
Total Response Calls	8,539	9,297	11,177	7,878
Total Property Damage from Fires	\$ 7,652,998	\$ 1,521,500	\$ 1,316,050	\$ 753,700

Source: Arvada Fire Protection District Support Services and Community Risk Reduction Divisions

Note: From 2010-2012, an interim Fire Marshall was in place and those statistics for investigations were not properly recorded.

Note: In 2015, we had a smaller workforce that resulted in less fire inspections performed.

We also had an unusually large number of fires that required investigation.

2011	2012	2013	2014	2015	2016
3	3	3	3	3	3
2,051	1,277	1,240	1,459	593	1,357
-	-	56	38	67	77
251	250	185	153	197	232
8,048	8,425	11,557	13,310	14,490	14,698
8,299	8,675	11,742	13,463	14,687	14,930
\$ 3,215,563	\$ 2,281,440	\$ 447,690	\$ 1,188,665	\$ 1,887,520	\$ 2,112,162

Arvada Fire Protection District
Schedule 18
Capital Assets

Fiscal Year	2007	2008	2009	2010	2011	2012
Capital Assets						
Fire Stations	7	8	8	8	8	8
Storage Facilities/Other Buildings	1	2	3	3	4	4
Vacant Land Parcels	4	2	2	2	2	2
Fire Engines	-	5	6	6	6	6
Aerial Trucks	-	3	3	3	2	2
Hazardous Material Truck	-	1	1	1	1	1
Technical Rescue Truck	-	1	1	1	1	1
Rescue Pumper	-	-	-	-	-	-
Brush Trucks	-	2	2	2	2	2
Other Vehicles (including reserves)	-	29	31	33	36	44
Ambulances	-	-	-	-	-	4

Source: Arvada Fire Protection District Maintenance and Administration Divisions

Note: Prior to 2011, there was no recordkeeping of vehicles maintained.

Insurance records account for 2008-2011 when new software was purchased to track vehicles.

2013	2014	2015	2016
8	8	8	8
4	5	5	9
2	2	2	2
6	6	6	6
2	2	1	1
1	1	1	1
1	1	1	1
-	-	1	1
2	2	2	2
42	39	38	43
4	4	5	5

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