

DETROIT LAND BANK AUTHORITY

QUARTERLY REPORT TO CITY COUNCIL

APRIL - 2018



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April 16, 2018

The Honorable Brenda Jones, President
Detroit City Council
Coleman A. Young Municipal Activity Center, 13th Floor
Detroit, MI 48226

Subject:

City Council Quarterly Report, 3rd Quarter FY 2018, Detroit Land Bank Authority

Dear Council President Jones:

I am pleased to submit this quarterly report on behalf of the Detroit Land Bank Authority. As you will see, during the 3rd Quarter of FY2018 we sold 166 Auction properties and 134 houses through our Ownit-Now sales program. This quarter we also sold 408 Side Lots, many of which were sold during two side lots fairs, bring the total sold since the inception of the program to over 9,200. As always, we will continue to look for meaningful ways to put the publicly-owned properties in the DLBA inventory back into productive use.

We continue to expand our visibility and accessibility in the community, and recently promoted Rod Liggons as our new Community Affairs Director. This department of the DLBA is tasked with ensuring all of our citizens can access our programs, and our Community Affairs staff members are available through community meetings and office hours held out in neighborhoods, not just in our office downtown. Additionally, our Client Services Division has been moved to our Inventory Department under Darnell Adams, so that this staff is experienced in and has a detailed knowledge of the DLBA inventory and can address questions directly. This quarter the Client Services staff answered over 18,000 calls from the public, and welcomed over 2,800 walk-in customers to our offices. These are just a few of the changes we are making to increase the interaction and level of transparency we have with our customers.

I look forward to continuing the partnership between the Detroit Land Bank Authority and City Council as we serve the citizens of Detroit and our entire community.

Sincerel

Saskia Thompson

Financial Overview Irene Tucker, Chief Financial Officer

The Finance Department continues with the transformation process in aligning itself to fully support the DLBA's dynamic and ever-evolving operational day-to-day functions. The summary below will discuss (1) March FY 2018 Actual to Budget; (2) Balance Sheet Highlights; and (3) Status Update on the Hardest Hit Funds.

March 2018 Fiscal Year to Date Actual versus Budget

Revenue for the period was \$44.2M vs. Budget of \$60.2M. Expenses were \$34M vs. Budget of \$60.9M. Variance was primarily driven by timing of demolition activities being executed related to the Hardest Hit Fund – Rounds 4 and 5.

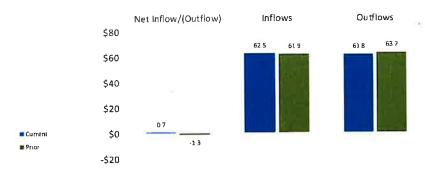
March 2018 Balance Sheet Highlights

- ➡ The balance sheet ended strong with a working capital ratio that indicated that the DLBA's current assets exceed current liabilities by 2.1 times.
- Hardest Hit Funding cash (unrestricted) for Demolition was \$5.5M.
- Restricted cash balance of \$7M primarily consisted of maintenance fees for over 9,000 demolitions completed from the Hardest Hit Program's inception to date and private funding for programs like Rehabbed and Ready.
- Designated cash from private donors was \$1.7M.
- → Pursuant to the chart below, cash outflows are currently being forecasted to exceed cash inflows by \$.7k, the overall cash position projection indicated existing cash will be able to support these activities.

Detroit Land Bank Authority

Financial Overview - in Millions

FYTD 18 March Cash Flow Forecast (9+3)

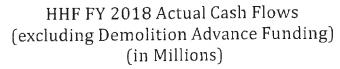


Note- 9 months of actual cash Expenses and Revenues with 3 months projected to 6/30/18 (cash basis)

Hardest Hit Fund Updates

FY18 Activity

From July 2017 to March 2018, over \$20.9M was paid for reimbursable demolition expenses relating to this program. Cash receipts from our partner, MSHDA, exceeded \$24.4M representing reimbursements of over 1,400 demolitions. The chart below is a summary of the forecasted cash flows to June 30, 2018 (Note - 9 months of actuals and 3 months forecasted).





Inception to Date

To date, the Hardest Hit Fund reimbursable expenses paid exceeded \$150M and reimbursements from MSHDA were greater than \$140M. Thanks to the gracious support of both City Council and the City of Detroit, the Demolition Advance Fund signficantly funded vendor payments through the program. To date, there is a balance of \$10M owed that will be paid in full upon the completion of the program. We look forward to our continued partnership with the City Council in eliminating Detroit's blight.

Appendix

- 1. Unaudited Year to Date March 31, 2018 Revenue Statement Summary
- 2. Unaudited March 31, 2018 Balance Sheet
- 3. Summary of DLBA's Revenue Funding Sources
- 4. Graphic Summary of Revenue and Expenses

Appendix 1: Unaudited Year to Date March 31, 2018 Revenue Statement Summary

Draft - Detroit Land Bank Authority Income Statement Detailed For the Period Ending March 31, 2018 (Unaudited)



| | YTD Actual | YTD Budget | Variance |
|-----------------------------------|------------------|-------------|--------------|
| ncome | Service Services | | |
| SALES | | | |
| Structure Sales | 6,406,148 | 2,992,500 | 3,413,648 |
| Discounts | (1,010,710) | 2 | (1,010,710) |
| Side Lot Sales | 553,422 | 262,500 | 290,922 |
| Gain (Loss) on Sale of Property | (239,342) | ć# | (239,342) |
| Cost of Inventory | (839,800) | | (839,800) |
| Total Net Sales | 4,869,718 | 3,255,000 | 1,614,718 |
| GOVERNMENT REVENUES (MSHDA) | | | |
| Government Revenues | 19,140,352 | 44,757,596 | (25,617,244) |
| Total Governement Revenues | 19,140,352 | 44,757,596 | (25,617,244) |
| CITY OF DETROIT REVENUE | | | |
| COD Operating | 17,000,000 | 10,500,000 | 6,500,000 |
| COD Blight | 900,974 | 580,000 | 320,974 |
| Total COD Revenue | 17,900,974 | 11,080,000 | 6,820,974 |
| OTHER PRIVATE GRANT REVENUE | | | |
| Private Grant Revenue | 440,760 | 700,000 | (259,240) |
| Inter-Company Revenue | 1,120,000 | 363 | 1,120,000 |
| Total Other Private Grant Revenue | 1,560,760 | 700,000 | 860,760 |
| DONATED GOODS AND SERVICES | | | |
| Donated Goods and Services | 730,500 | 194 | 730,500 |
| Inventory Impairment | (698,244) | | (698,244) |
| Total Donated Goods and Services | 32,256 | .6 | 32,256 |
| Total Other Income | 751,806 | 414,000 | 337,806 |
| Total Income | 44,255,866 | 60,206,596 | (15,950,730) |
| Total income | | | |
| Ejo ansos | YTD Actual | YTD Budget | Variance |
| Facilities Costs | 929,267 | 814,405 | (114,862 |
| General Admin Costs | 992,936 | 958,500 | (34,436 |
| Personnel Costs | 7,057,642 | 8,134,838 | 1,077,196 |
| Professional Services | 2,254,342 | 3,224,492 | 970,150 |
| Program Expense | 22,813,198 | 47,814,673 | 25,001,475 |
| Total Expense | 34,047,385 | 60,946,908 | 26,899,523 |
| Net Income | \$10,208,481 | \$(740,312) | \$10,948,792 |
| IACT HIPOINE | \$10,200,401 | +1010-01 | T = -7- 1-71 |

Appendix 2: Unaudited March 31, 2018 Balance Sheet

Draft - Detroit Land Bank Authority Balance Sheet Detailed As of March 31, 2018 (Unaudited)



| Row Labels | Current Period | June 30, 2017 | Current vs June |
|-----------------------------|----------------|---------------|-----------------|
| Current Assets | | | |
| Cash And Cash Equivalents | 20,813,791 | 11,646,419 | 9,167,372 |
| Accrued/Accounts Receivable | 10,619,600 | 18,252,688 | (7,633,088) |
| Other Current Assets | 23,494,680 | 24,515,504 | (1,020,823) |
| Current Assets Total | 54,928,072 | 54,414,611 | 513,461 |
| Fixed Assets Total | 344,686 | 204,417 | 140,269 |
| Total Assets | 55,272,758 | 54,619,028 | 653,730 |

| | Current Period | June 30, 2017 | Current vs June |
|--|----------------|---------------|-----------------|
| Current Liabilities | | | |
| Demo Advance Fund | 10,000,000 | 10,000,000 | - 2 |
| Line of Credit - City of Detroit | | 6,500,000 | 6,500,000 |
| Accrued/Accounts Payable/Other Liabilities | 15,080,321 | 18,135,072 | 3,054,751 |
| Total Liabilities | 25,080,321 | 34,635,072 | 9,554,751 |
| Equity | 30,192,437 | 19,983,956 | (10,208,481) |
| Total Liabilities & Equity | 55,272,758 | 54,619,028 | (653,730) |

Appendix 3: Summary of DLBA's Revenue Funding Sources

MSHDA Hardest Hit Fund (HHF)

Reimbursements for approved and accurate invoices for demolished homes in the HHF areas of Detroit

Demo Advance Fund (Line of Credit)

Extended by the City of Detroit and repaid exclusively by reimbursements from HHF (MSHDA) to be fully paid at the end of the program; allows for vendors to be paid prior to reimbursements from the State.

City of Detroit Operating Grant

Support funds the day-to-day operations of the DLBA, offset by sales revenue generated from property sales and private donations

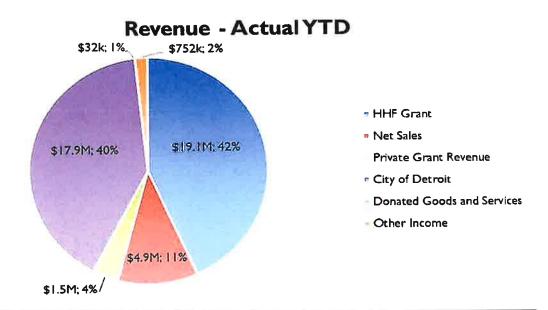
Sales - Net Cash <u>Proceeds</u>

Cash payments received (net of discounts, 5/50) generated from DLBA's sales programs (i.e., Auction, Own It Now, Side Lot Sales, Other)

Private Donations/Grants

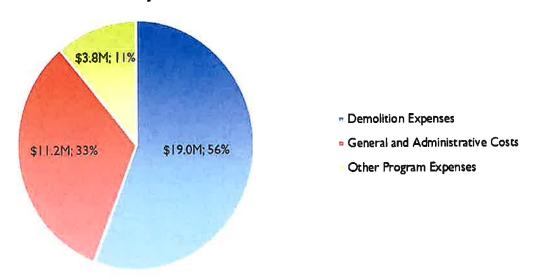
Cash or properties received from the general public to offset operating costs or to support specific programs (i.e., Rehabbed and Ready)

Appendix 4: Graphic Summary of Revenue and Expenses



- *HHF Grant includes: State Revenues, HHF Admin Fee, and HHF Maintenance. Fee
- *Net Sales includes: Structure Sales, Discounts, Side Lot Sales, Gain (Loss) on Sale of Property, minus Cost of Inventory
- *Private Grant Revenue includes: Private Grant Revenue and Inter-Company Revenue
- *Donated Goods and Services includes: Donated Goods and Services minus Impairment of Inventory
- *City of Detroit includes: City Revenues and Non-Reimbursable Demo City of Detroit
- *Other Income includes: 5/50 Proceeds, Closing Refunds, Fire Escrow Proceeds, House Showing Fees, Lease Revenue, Legal Recoveries, Other Income, Program Income, and Quiet Title Fees

Expenses - Actual YTD



*Demolition Expenses include: Demolition General, Demo – Asbestos Survey, Other Surveys, Demo Winter Grade, Abatement Remediation, Demo Over 25K, Demo Non-Reimbursable, Demo Non HHF, Demo Utility Cut and Demo Clean Fill

*General and Administrative Costs include: Facilities Costs, General Administration Costs, Inter-Company Expense, Personnel Costs and Professional Services minus Inter-Departmental Expense

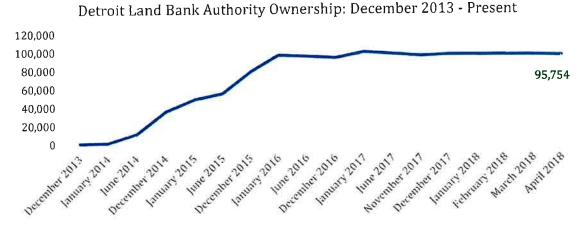
*Other Program Expenses include: Program Expense (excluding all Demolition Expenses listed above)

Inventory Department Darnell Adams, Director of Inventory

The Detroit Land Bank Authority is the largest land owner in the City of Detroit; holding title to approximately 25% of all land in the City of Detroit. The Detroit Land Bank Authority is the largest Land Bank in the United States.

The Inventory Department provides best practices in land management and customer service for the DLBA's vast inventory of publicly owned land. Inventory manages the acquisition, data management, property management, client services, title management, and coordination DLBA owned properties with other public partners. Inventory strives to strategically identify ways to move and manage 95k+ properties back to productive use. The Detroit Land Bank Authority (DLBA) is currently home to 95,754. Historically, the DLBA has held title to approximately 110k properties since January 2014. The agency has been able to move out of its inventory more than 13k properties since 2014 through various sales programs.

Data Management Division

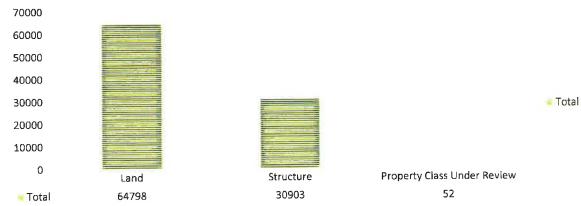


Graph1: DLBA ownership overtime (December 2013 – January 2018)

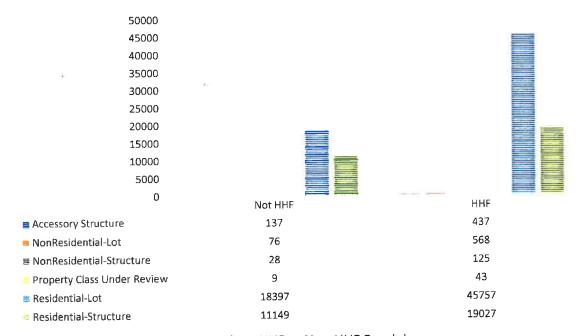
Each year the total number of properties coming into the DLBA's ownership has outpaced the number of properties exiting the DLBA back into private ownership. 2017 was the first year that the number of properties received from the Wayne County Treasurer's Unsold Tax Foreclosure Auctions was lower than the number of properties sold through all of our sales programs. For the first time in the DLBA's short history, its ownership is declining. The table below shows the percentage in change of the DLBA's ownership year over year, since January 2014.

| Date | Number of Properties | Percent Change Year Over Year |
|--------------|----------------------|-------------------------------|
| January 2014 | 1,469 | 100% |
| January 2015 | 48,540 | 3204% |
| January 2016 | 96,419 | 99% |
| January 2017 | 99,738 | 3% |
| January 2018 | 96,740 | -3% |

DLBA OWNED PROPERTIES (LAND VS STRUCTURE BREAKDOWN)



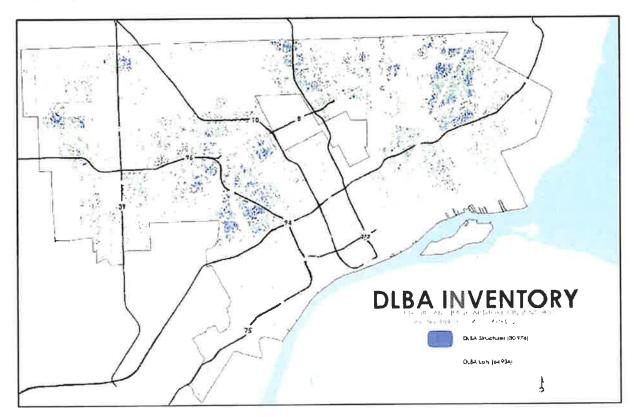
DLBA INVENTORY - HHF VS NON-HHF



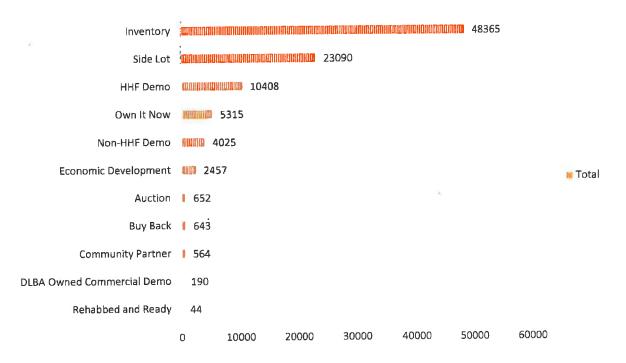
Property Class: HHF vs Non-HHF Breakdown

| | Accessory Structure | NonResidential Lot | NonResidential Structure | Property Class Under Review | Residential Lot | Residential Structure | Grand Total |
|-------------|------------------------|-----------------------|-----------------------------|--------------------------------|--------------------|--------------------------|----------------|
| Not HHF | 137 | 76 | 28 | 9 | 18,397 | 11,149 | 29,796 |
| HHF | 437 | 568 | 125 | 43 | 45,757 | 19,027 | 65,957 |
| Grand Total | 574 | 644 | 153 | 52 | 64,154 | 30,176 | 95,753 |

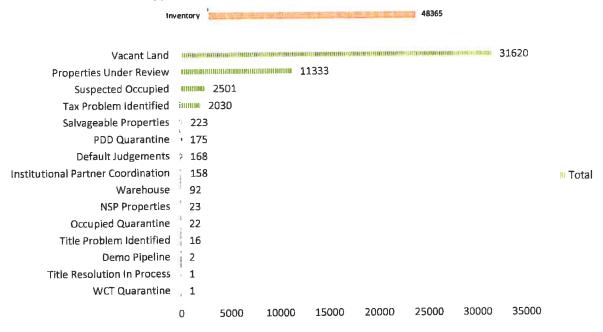
Inventory Management Division



INVENTORY PIPELINE MANAGEMENT (PROPERTIES X PROGRAM)

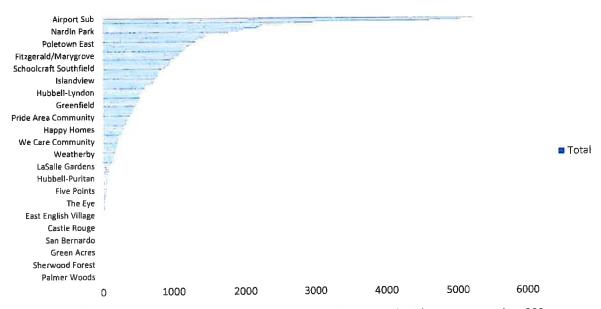


INVENTORY STATUS BREAKDOWN



Ownership x Neighborhood

(Vacant Land & Structures)



Not all neighborhoods are displayed in the graph above. Our data suggest that there are more than 200 neighborhoods throughout the City of Detroit.

Client Services Division

The Clients Services team has been taking great strides to reduce the wait time for customers contacting us via phone and the office. We continue to invest in training and technology that improves our ability to monitor quality assurance and improve the accuracy of the information being provided to the public. We are also training staff in other departments to assist with client concerns when necessary. In addition, we have representatives that are fluent in multiple languages, so we can better service residents and clients.

We are proud of our accomplishments in this arena. Phone wait times are down significantly, while the number of customer inquiries we receive grows. Currently, 10 full time staff are devoted to customer service.

Call Center Summary

| | JAN | FEB | MAR | YTD Grand Total | MTDV | |
|------------------------|-------|-------|-------|-----------------|------|---|
| Total Calls Received: | 6,490 | 6,068 | 8,791 | 21,349 | 45% | Λ |
| Total Calls Answered: | 5,947 | 5,464 | 7,072 | 18,483 | 29% | 1 |
| Total Calls Abandoned: | 648 | 536 | 1533 | 2,717 | 186% | 1 |

Call Time Summary

| | JAN | FEB | MAR | YTD Average | MTDV | |
|--------------------------|---------|---------|---------|-------------|------|------|
| Average Speed to Answer: | 0:01:07 | 0:01:27 | 0:01:31 | 0:01:21 | 5% | 1 |
| Average Time to Abandon: | | 0:03:08 | 0:02:36 | 0:02:58 | -17% | Ψ |
| • . | | 0:03:08 | 0:02:36 | 0:02:58 | - | -17% |

| | JAN | FEB | MAR | YTD | MTDV |
|--------------------|---------|---------|---------|---------|------|
| Longest Wait Time: | 1:37:47 | 0:31:33 | 0:37:04 | 1:37:47 | 17% |

In-Office Services Summary

| | JAN | FEB | MAR | YTD Grand Total | MTDV |
|----------------|-----|-----|-------|-----------------|------|
| Walk-in Count: | 825 | 868 | 1,165 | 2,858 | 34% |

Call Disposition Summary

| High Frequency Disposition | Total |
|----------------------------|-------|
| General | 5,282 |
| Home Purchase | 812 |

Disposition Department Overview Reginald Scott, Director of Disposition

Auction

The DLBA continues to auction homes daily on the website www.buildingdetroit.org. Sales through this platform remain strong.

AUCTION SALES*
Comparison of Q3 Sales Trends



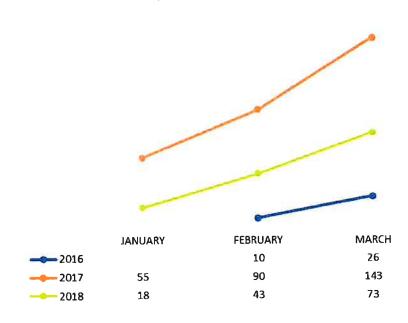
| | JANUARY | FEBRUARY | MARCH |
|--------------------|---------|----------|-------|
| ~~ 2015 | 22 | 24 | 36 |
| 2016 | 14 | 16 | 23 |
| 2017 | 18 | 41 | 52 |
| 2018 | 48 | 58 | 60 |

| Year | <u>Total sold</u> | | | | |
|------|-------------------|--|--|--|--|
| 2018 | 166 | | | | |
| 2017 | 111 | | | | |
| 2016 | 53 | | | | |
| 2015 | 82 | | | | |

Own-it-Now

Own It Now responds to public requests for properties and is more like a traditional real-estate sale with offers accepted over a period of time. Any person can contact us with an address, and with certain exceptions, we will list the property for sale online with offers accepted 24 hours a day,7 days a week.

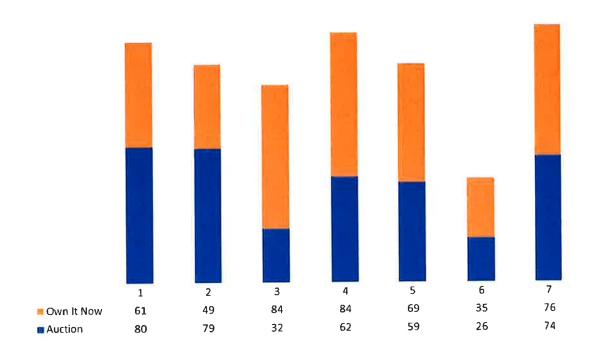
OWN IT NOW SALES*
Comparison of Q3 Sales Trends



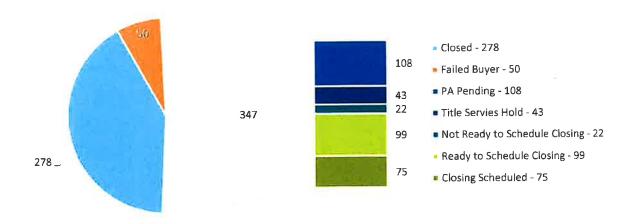
| <u>Year</u> | Total Sold |
|-------------|------------|
| 2018 | 134 |
| 2017 | 288 |
| 2016 | 36 |

^{**}Does not include failed buyers (a failed buyer is an individual or entity who paid the initial deposit but did not complete the final purchase of the property)

AUCTION AND OWN IT NOW SALES By Council District for Q3



CLOSING
CURRENT CLOSING PIPELINE FOR AUCTION AND OWN IT NOW

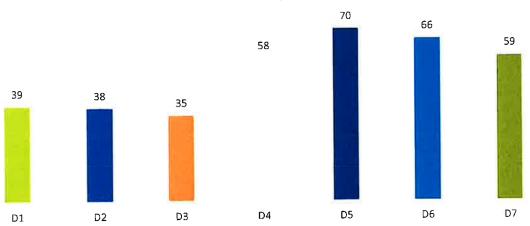


SIDE LOT FAIRS SPRING 2018

STATS

| | 3/24/2018 | 4/7/2018 | Total | |
|-------------------|-----------|----------|-------|--|
| # of Lots Sold | 187 | 178 | 365 | |
| Document Red | ceived | | | |
| HHF Letter | 44 | 35 | 79 | |
| Deed | 143 | 143 | 286 | |

Side Lot Sales per District



Buy Back Program

The Buy Back Team had two closings this quarter in which participants purchased the property and entered into the Buy Back Pilot Program. On February 16, 2018 we closed on 34 properties and on March 20, 2018 we closed on 26 properties."

The Occupied Properties Buy Back Pilot provides an opportunity for an eligible occupant in a Detroit Land Bank Authority (DLBA) owned house the ability to purchase that house. This Pilot allows responsible current occupants to remain in the house and help to stabilize the neighborhoods. The applicant is eligible for the Pilot if they qualify in any one of the following categories:

- The applicant was the most recent owner of record before the home was acquired by a public entity; or
- The applicant is or was the tenant of the most recent owner of record before the home was acquired by a public entity. A "tenant" for this purpose includes being an occupant of property that was formerly held by a family member of the Applicant; or
- The applicant is the tenant of someone who claimed to own the property; or

- The applicant can demonstrate that he or she has made substantial improvements to the property; or
- The applicant has paid for utilities in the home for at least 12 months.

The applicant will agree to all program conditions in a development agreement, pay \$1,000 to the DLBA for the house, and make a monthly payment of at least \$100 into a savings account for future taxes for a minimum of twelve months or until the next tax payment is due. The occupant is required to maintain the exterior of the property, keep their water bill current, and participate in quarterly "home preservation" workshops. The deed will be held in escrow until that period and will be conveyed to the occupant afterward when they exit the program.

BUY BACK IN REVIEW Q3

| Q3 Summary | |
|---|-----|
| Completed Buy Back Program (January 2018) | 17 |
| Current Buy Back Pipeline | 883 |
| Monitor Compliance (for July 2018 exit) | 177 |
| Monitor Compliance (for July 2019 exit) | 59 |
| Eligibility Under Review | 512 |
| Inspection in Progress | 8 |
| Need to take HPE Course | 65 |
| Ready to Close | 55 |
| Potential Reconveyance | 3 |
| Sales Hold | 4 |

Projects Team

The Community Partnership Team and the Economic Development Team has now become the "Projects Team."

Development Update

The Fitzgerald Development and the Herman Kiefer Development made significant progress this quarter. The Fitz Forward team completed the required Pre-Closing Obligation. This included securing and boarding over 100 structures. On February 7th, the Herman Kiefer development team closed on the hospital. This allowed them to move forward with the boarding and securing of the DLBA structures. This will be completed by May 2018.

Community Partnership Program

The Community Partnership program continues to encourage faith- and community- based organizations to transform the neighborhoods that they serve through projects such as home

rehabilitation, deconstruction, new construction, lot beautification, community gardens, and pocket parks.

The program guides nonprofits, faith based organizations and community development organizations through the process of acquiring property through the DLBA. This program allows organizations to present proposed projects through development plans. The plans assist the Community Partnership Team in identifying properties and areas that will assist the organization in its goal.

To be eligible for the program an organization must meet the following criteria.

- Headquartered in the City of Detroit;
- Have a federal 501(c)(3) tax exempt status;
- Be current on its property taxes;
- Not have any material blight violations or fines;
- Have a letter of acknowledgment from the District Manager or City Councilperson where the organization is headquartered or its catchment area
- Work in a defined geographic target area as agreed on by the Community Partner and the DLBA, in no case, will the project area exceed 5 square miles.

Rehabbed & Ready

Rehabbed & Ready is a philanthropic initiative aimed to improve residential market values and bolster home ownership in the City of Detroit. Through collaboration with Quicken Loans, dilapidated DLBA inventory are undergoing full rehabilitation, bringing houses to at- or above-market conditions. As a neighborhood-based initiative, there are parallel efforts in place to reduce blight and encourage occupancy via the DLBA's existing demolition, nuisance abatement programs and other Disposition programs in the Rehabbed & Ready selected neighborhoods. Below, is a summary of Rehabbed & Ready's progress during the 1st quarter of 2018:

- R&R Closings. In the first quarter of 2018 we existed the selling season with multiple closings, bringing total sold through R&R to 47, with new homeowners moving into neighborhoods including Crary/St Marys, College Park, Evergreen-Outer Drive, Bagley, East English Village, Martin Park, Greenfield-Grandriver, and Morningside.
- Open Houses remain a staple in R&R program. To ensure prospective home owners have adequate opportunities to view our new homes, in addition to public open houses we added private showings. Being flexible will allow us to move our inventory quicker during this upcoming selling season.
 - o Rehabbed & Ready public open houses occur on Wednesdays and Sundays, for the entire time a home is listed for sale.
 - o Rehabbed & Ready private showings can be scheduled through our website for any day except for Saturday.
 - Neighborhood Engagement: We ended Q1 2018, with 447 individuals joining our e-mail marketing list to stay updated on new listings, price reductions, and offer deadlines.

What's next?

- O Building the Internal Team: We are continuing to build our internal processes. The R&R team now has 4 full-time staff, 1 part-time temporary Office Clerk and is poised to quickly improve on the program now that resources are on-board. We turn our focus to decreasing the per-home loss on sale and increasing the number of rehab contractors and tradesmen.
- o *R&R Pipeline*: We currently have 10 properties in the pre-construction phase, 8 that are under construction and 18 that we are currently reviewing.
- o Closings on Deck: At the end of Q1, 3 homes are under contract.

By focusing efforts in select neighborhoods and spacing out sales of turn-key ready homes, the DLBA will continue to raise market comparables ("comps") and stabilize appraisals, which result in greater access to mortgages throughout the City.

Rehabbed & Ready- Before & After Pictures

Property Address: 15455 Winthrop





After

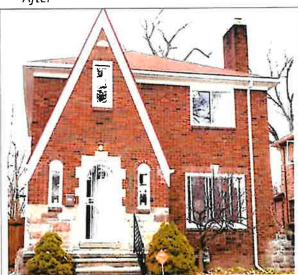


Property Address: 5527 Bishop

Before



After



Demolition Department Overview Tammy Daniels, Interim Director of Demolition

The Demolition Department, in partnership with the Mayor's Office, City Council, and the Detroit Building Authority (DBA), continues to manage a program that tackles blight reduction through targeted demolitions using Hardest Hit Funds allocated to Detroit.

Hardest Hit Funds

The initial funding from the Hardest Hit Fund (HHF1) provided \$57,342,668.95 in demolition funds and was closed in the Third Quarter 2015, with a mere \$700.00 remaining balance, which was transferred to the next round. This initial program funding allowed for the demolition of 3,683 residential structures and the transfer of approximately 300 side lots to adjacent property owners.

The second round of Hardest Hit Funds (HHF2) provided \$50,000,719.05 in demolition funds. As of December 31, 2017, the DLBA has been reimbursed \$49,985,042.62 by MSHDA. Early in the Fourth Quarter 2017, the DLBA's demolition team reduced the grant funds remaining under this round to \$5,410.94, effectively closing out HHF2. We anticipate the remaining balance will be transferred to future rounds. This second round of funding allowed for the demolition of 2,931 residential structures.

The third round of Hardest Hit Funds (HHF3) provided \$21,255,000.00 in demolition funds. As of March 31, 2018, the DLBA has been reimbursed \$20,355,968.19; leaving \$899,031.81 to be drawn down by the DLBA. We anticipate the close of this round of funding on or before October 1, 2018. This third round of funding allows for the demolition of approximately 1,478 properties across the seven Council Districts.

The fourth round of Hardest Hit Funds (HHF4) provided \$41,901,646.00 in demolition funds. As of March 31, 2018, in partnership with the DBA, the DBA has completed the procurement process for 2,400 of the structures slated for demolition with this round of funding. As of the same date, the DLBA has been reimbursed \$20,576,447.60; leaving \$21,325,198.40 in grant funds to be drawn down by the DLBA, which is inclusive of the \$6,205,249.51 which the DLBA is currently seeking reimbursement. This fourth round of funding allows for the demolition of approximately 2,700 residential structures.

The fifth round of Hardest Hit Funds (HHF5) provides for \$88,153,425.00 in demolition funds. As of March 31, 2018, in partnership with the DBA, the DLBA has continued the procurement process for this final round of funding. Beginning in June of 2017, the Environmental Due Diligence Procurement Process began in earnest. There are currently 3,100 properties under contract with an additional 1,600 properties currently in the pipeline awaiting the issuance of an Environmental Due Diligence RFP. The first HHF5 demolition RFPs were issued in September 2017, and the DLBA expects to demolish approximately 5,200 residential structures under this final round of funding.

Effective March 27, 2018, MSHDA revised its blight manual and imposed new restrictions on the procurement process for the HHF program. Specifically, the latest revision prohibits the use of geographic preferences within the competitive bidding process. While the DLBA believes that geographic preferences for Detroit based/headquartered businesses is appropriate within the competitive bidding context, it will fully comply with the updated blight manual and all other guidelines issued by MSHDA and U.S. Treasury.

The DLBA continues to work diligently with the demolition contractors to ensure their invoices and supporting documents are correct and complete, and processed in a timely manner. Please see the Hardest Hit Fund Program tab of www.buildingdetroit.org for a complete list of properties that have been demolished and released to contractors.

Neighborhood Stabilization Program

DLBA was awarded NSP Program Income funds for demolition in the amount of \$4.3 million with very specific eligibility requirements. Specifically, the structures had to be owned by the DLBA, located in approved census tracts (pre-determined by HUD), and undergo Section 106 Historical Review. To date, the DLBA has demolished 273 structures with NSP funding, perhaps most notably, Blackwell Middle School. As of the date of this report, the DLBA has completed its spenddown, and closed out the program.

Non-HHF MSHDA Grant

In August 2017, in partnership with the Detroit Building Authority, the DLBA was awarded a \$458,000.00 non-HHF grant from MSHDA that is to be used for the demolition of blighted residential structures within the City of Detroit. As a pre-condition of the award, the City of Detroit was required to match the MSHDA grant funds; therefore \$916,000.00 will be used to demolish 60 additional blighted properties. The Detroit Building Authority is serving as the administrator and project manager for this project. The 60 properties that were selected in large part, fall outside of the traditional HHF boundaries. The demolition of these structures is expected to be completed on or before June 30, 2018.

Legal Department Overview Mike Brady, General Counsel

The Detroit Land Bank Authority (DLBA) Legal Department provides legal counsel and assistance to the Board of Directors, the Executive Director, and to the organization's staff for all programs (e.g. disposition, acquisition, and demolition). Additionally, the Legal Department staffs various DLBA programs, including Quiet Title, Compliance, and the Nuisance Abatement Program.

Quiet Title

The Legal Department files and oversees expedited Quiet Title Actions pursuant to authority under Section 9 of the Land Bank Fast Track Act, MCL 124.759. On September 2, 2014 the Chief Judge of the Wayne County Circuit Court issued a special docket directive which created a special docket allowing the Detroit Land Bank Authority to file these actions in an efficient manner. Quiet title actions are filed on properties that have been acquired by the DLBA and which will enable the DLBA to dispose of those properties with a clear title. As of March 31, 2018, this last quarter, the Legal Department has received two hundred and sixty-six quiet title judgments.

Nuisance Abatement / Abandoned Properties

The Nuisance Abatement Program (NAP) within the Detroit Land Bank Authority (DLBA) was established in February 2014. The Detroit City Council delegated non-exclusive authority to commence Nuisance Abatement litigation on February 18, 2014 (Council Action Number 23).

Properties that meet the criteria are: vacant and unoccupied, boarded, open to trespass, clearly abandoned or neglected. The property addresses are initially identified through governmental data, and then verified by investigators, community groups, or neighbors, in targeted geographic areas. The NAP Target Areas were defined by the City of Detroit Department of Neighborhoods with input from members of the community. Specific boundaries were determined with the use of data sources to specify areas where NAP actions would be most effective.

Service of Process is made on all current owners. A search of tax and title records is conducted for each property, to determine all current interest holders of record; including owners, mortgage companies, and any other liens. All current owners of record are named in the civil lawsuit, which requests that the 'nuisance' created by the condition be abated. Owners or interest holders in property who fail to respond to the lawsuit may lose their ownership rights to the property at a hearing for default judgment.

This last quarter, as of March 31, 2018, the Legal Department had identified, placed notices ("posters") on and filed suit against two hundred and eleven properties in thirty different neighborhoods throughout the City. These result in agreements to address the blight or in judgments awarding ownership of the properties to the DLBA so that the blight may be addressed through the DLBA's various programs.

In the last quarter, there were over sixty-five agreements with property owners to rehabilitate their properties. During this same time frame, the NAP program received nineteen default judgments, three donations, and one property purchased through 'We Buy It'.

Compliance

The DLBA's Compliance Team enforces agreements signed by property owners who have either purchased a property from the DLBA ("Sales Compliance"), or whose property was the subject of a nuisance abatement action ("NAP Compliance"). For both Sales and NAP Compliance, property owners agree to rehabilitate the property within six (6) months and to provide regular updates to the Compliance Team documenting and verifying that progress. If a property owner is not able to achieve compliance within the initial timeframe, but has shown acceptable "proof of progress," the Compliance Team provides 90-day extensions. Also, if the property is located within a local historic district, or the property was purchased during the winter months, an automatic 90-day extension is provided.

For Sales Compliance, the compliance reporting period begins on the date of closing, when the property owner takes title to the property and obtains possession. At that same time, the property owner simultaneously executes a Reconveyance Deed that the DLBA can record if the property owner fails to rehabilitate the property and meet the obligations outlined in the purchase agreement. Sales Compliance is achieved by obtaining the appropriate certificates from the City of Detroit's Building Safety Engineering Environmental Department. Once Sales Compliance is achieved, the DLBA releases its interest and destroys the Reconveyance Deed.

For NAP Compliance, the property had been identified as vacant, blighted, and a nuisance. To avoid or stop litigation, a property owner signs an agreement which outlines their responsibilities for rehabilitating or demolishing the property, or selling to someone who will. If the property owner fails to provide "proof of progress" on the subject property, the Compliance Team transfers the matter to attorneys for court action. NAP Compliance is achieved by showing that the property is no longer a nuisance to the residents and the neighborhood. Once NAP Compliance is achieved, the DLBA releases its lis pendens and dismisses the lawsuit.

The following chart and pictures document the Compliance Team's activity from this last quarter:

| | Auction/Own It Now | | Community Partners | | Nuisance Abatement | | | | | | | |
|-------------|--------------------|------|--------------------|----------|--------------------|--------------|----------|-------------|------------|----------|-------------|--------------|
| | (Sales) | | (Sales) | | Program | | | Grand Total | | | | |
| | į | | | | | <u>1st</u> | | | <u>1st</u> | 1 | | 1st |
| | i | | | | | Quarter | į | | Quarter | 1 | | Quarter |
| | Program- | | 1st Quarter | Program- | | <u>(1/1-</u> | Program- | | (1/1- | Program- | | <u>(1/1-</u> |
| | to-date | 2018 | (1/1-3/31) | to-date | 2018 | 3/31) | to-date | 2018 | 3/31) | to-date | <u>2018</u> | 3/31) |
| Currently | į | | | | | | į | | | 1 | | |
| Monitored | 1775 | 278 | 278 | 77 | 7 | 7 | 361 | . 101 | 101 | 2213 | 386 | 386 |
| Compliance | 1 | | | | | | | | | ! | | |
| Achieved | 1143 | 161 | 161 | 81 | 8 | 8 | 1009 | 21 | 21 | 2233 | 190 | 190 |
| *Failed | | | | | | | į | | | i | | |
| Compliance | ! | | | l. | | | 1 | | | 1 | | |
| Obligations | 253 | 158 | 44 | 34 | 11 | 5 | i 288 | 129 | 12 | i 575 | 298 | 61 |

20304 Dresden (D3) - Own It Now

BEFORE

5-26-2017

AFTER

1-05-2018





524 KIRBY (D5) - NAP

BEFORE

4-22-2015

AFTER

3-8-2018





16861 MONTE VISTA(D2) - AUCTION

BEFORE

5-12-2017

AFTER

3-6-2018





19334 HARTWELL(D2) - AUCTION

BEFORE

11-22-2016

AFTER

3-13-2018





7501 DOLPHIN(D7) - AUCTION

BEFORE

5-19-2017

AFTER

3-1-2018





17242 BELAND(D3) - AUCTION

BEFORE

5/23/2017

AFTER

1/18/2018





17180 WISCONSIN(D2) - AUCTION

BEFORE

9/13/2017

<u>AFTER</u>

3/19/2018





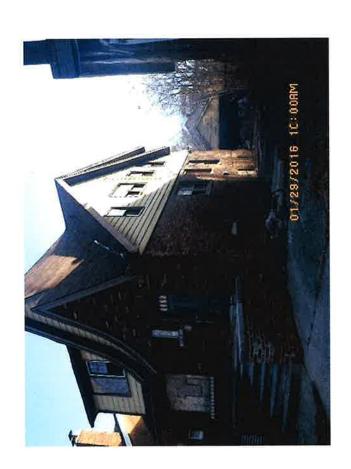
15878 KENTUCKY (D2) – OWN IT NOW

BEFORE

8/22/2017

AFTER

2/23/2018





4562 CHARLES (D3) - NAP

BEFORE

4/13/2015

AFTER

12/13/2017





1712 TYLER (D5) - OWN IT NOW

BEFORE

12/1/2017

IN PROGRESS





1106 CASGRAIN (D6) - OWN IT NOW

BEFORE

9/14/2017

AFTER

3/09/2018





Community Affairs Department Rod Liggons, Director

Formerly known as Public Affairs, the Community Affairs department is focusing its efforts on being a consistent visible and committed presence in every neighborhood in Detroit. It will remain driven to share with Detroiters and those who want to be Detroiters how to own your own home through the Detroit Land Bank Authority. (DLBA) The Community Affairs department is responsible for keeping the neighborhoods, the city itself and others engaged on home and property ownership and the responsibilities that come with it. This department also oversees how the DLBA message is delivered through traditional media and social media platforms. We attend neighborhood, block club, and faith-based organization meetings in the neighborhoods of all seven districts that make up the city of Detroit.

Advertising and Marketing

Another change you will see or have already seen is that any time there is an item presented by the DLBA, you will see our name and website together. (Detroit Land Bank Authority is buildingdetroit.org) This endeavor will help those who seek to learn about the DLBA know exactly where to go. In the coming weeks, you will begin to hear radio spots on stations reaching almost every demographic known, ensuring that if someone wants to buy a house or side lot from the Detroit Land Bank Authority, they will know where to learn about our various programs. We will even have ads running in numerous print media that are geared towards defined ethnic or cultural communities and markets. We will also begin utilizing local television stations to keep potential buyers and bidders updated on our programs and procedures.

Our website, buildingdetroit.org, has been updated and upgraded to handle the increased interest from Detroiters and non-Detroiters alike. Since every part of the home buying process (apart from Closing) is performed on our website, it is very important that all relevant information related to registering, bidding, making offers and purchasing DLBA properties are found in the most user-friendly location possible. This is a constant effort to ensure that buying a DLBA house or side lot is a smooth, transparent experience.

We know in this technological era, social media is an effective resource in ways to promote, encourage and highlight the benefits and responsibilities of home ownership. Facebook and Instagram are our primary social media outlets and our current plan is to update our pages and posts several times during the day, every day, including weekends. We auction three properties and sell Own It Now and Side Lot properties every day. We need to and will ensure that anyone who wants to own a DLBA property has the chance to own a DLBA property. On both our website and social media, we will increase the number of Before/After pictures of DLBA houses and side lots that have been sold and rehabbed. We want to display how hard work and a financial investment can not only improve that property, but provide a rippling effect of rehabilitation to that entire block and neighborhood.

Community Engagement

Our Community Engagement division allows the DLBA to interact directly with potential buyers and will be increasing its outreach considerably in coming months. For the first time ever for the DLBA, we have recently begun hosting our own monthly Office Hours in all seven districts. Here, people can come and learn about how to purchase properties, become Community Partners and get questions answered regarding DLBA properties on the spot.

Community Affairs staff attend about 15-20 community meetings a month and with the added DLBA hosted meetings, there are multiple opportunities for former homeowners and current tenants to learn about becoming first-time or returning homeowners. Our initial meetings have been attended by residents armed with questions, seeking knowledge on how the home and side lot buying process works. This is our main priority to keep the neighborhoods engaged and informed about our programs and property availability. We will expand this outreach into churches, mosques, barber shops, salons and anywhere we become aware of people gathering and coming together.

We are also promoting the discount programs for City of Detroit and Detroit School employees. Both of these programs have been enthusiastically received across the entire city and we are sure with increased promotion; these discounts will be a great benefit for those that take advantage of these discounts and the neighborhoods where they choose to rehab and occupy.

The Detroit Land Bank Authority Presents:



The Detroit Land Bank Authority Presents.



The Detroit Land Bank Authority Presents:



The Detroit Land Bank Authority Presents:











Districts 3 & 4





Districts 5 & 6

THE DETROIT LAND BANK AUTHORITY IS BUILDINGDETROIT.ORG





District 7

THE DETROIT LAND BANK AUTHORITY BUILDINGDETROIT.ORG buildingdetroit.org Powered by the Devoit Land Bank Authority WELCOME HOME BEFORE AFTER













